BERJAYA

SPORTS TOTO BERHAD

[Registration No. 196901000688 (9109-K)]



ENDEAVOUR FOR A BETTER TOMORROW

Annual Report **2026**

ENDEAVOUR FOR A BETTER TOMORROW

"Endeavour for a Better Tomorrow" embodies Sports Toto Berhad's commitment to bringing hope, joy and meaningful moments into everyday life and future. The perfect couple reflects warmth, togetherness and shared happiness, while the flowing red ribbon symbolises Sports Toto Berhad's journey of connecting entertainment, rewards, care and celebration. Together, these elements bring the brand's values to life, creating positive experiences that enrich individuals, families and communities.

Go online to our website at:
www.berjaya.com/sports-toto/



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OVERVIEW OF SPORTS TOTO BERHAD

BERJAYA
SPORTS TOTO BERHAD

Our corporate logo features the word "BERJAYA" in blue, representing our brand name with pride and clarity. Accompanying it is a unique symbol made up of four outward-facing "B"s in green, encircled with a blue outline and centred by a blue dot.

The name "BERJAYA" means "success" in the Malay language—capturing the spirit, achievements, and ambition of Berjaya Corporation and its group of companies.

The four "B"s reflect the strong foundations, unified direction, and constant synergy that drive the Berjaya Corporation group forward. Each "B" faces a different direction, signifying the diverse strengths and wide-reaching capabilities across our businesses.

VISION

- To nurture profitable and sustainable businesses in line with the Group's diverse business development, value aspirations and stakeholders' interests.
- To maximise the value of human capital through empowerment, growth and a commitment to excellence.

MISSION

We strive to generate profitable returns for our shareholders from investments in core business activities by providing:

- Strategic direction, financial resources, and management support for each operating unit;
- Dynamic and innovative management, teamwork and a commitment to excellence; and
- A cross-functional work environment and development opportunities for our employees to upskill and realise their full potential personally and professionally.







WHO WE ARE

Sports Toto Berhad ("SPToto") was incorporated in 1969 as Unilite Electrical Industries Berhad. The Company changed its name to Far East Asset Berhad in 1987. On 31 October 1992, the Company completed its acquisition of the entire issued and paid-up share capital of 112,522,500 ordinary shares of 50 sen each in STM Lottery Sdn Bhd ("STM Lottery") for a purchase consideration of RM600 million through an issue of RM390.97 million 9% nominal amount of RM1.00 Redeemable Convertible Unsecured Loan Stocks 1992/97 of the Company and the balance in cash of RM209.03 million. On 17 May 1993, the Company was renamed Berjaya Sports Toto Berhad; and subsequently it changed to its present name on 1 April 2022.

The core businesses of the Group are:

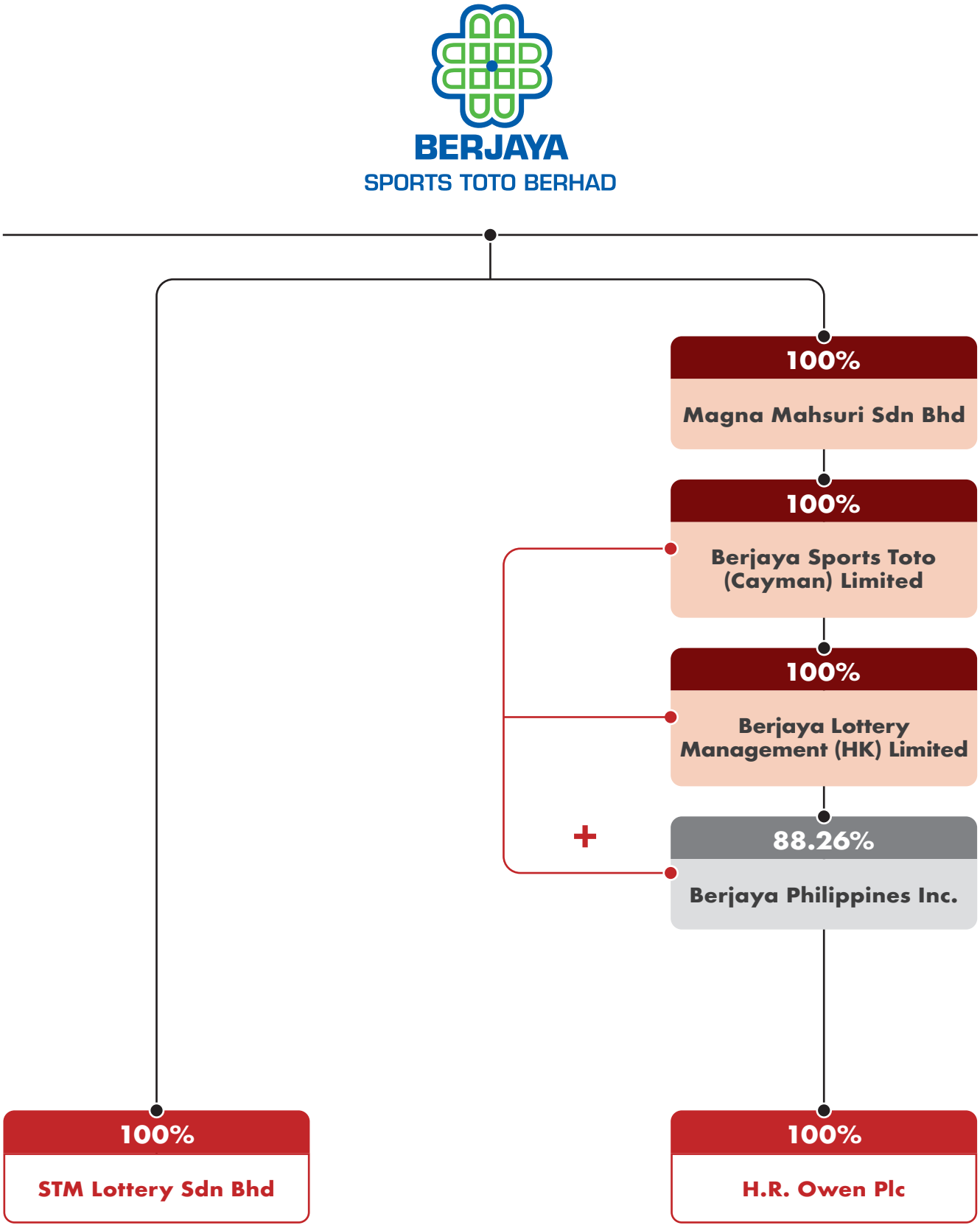
- operation of Toto betting under Section 5 of the Pool Betting Act 1967; and
- motor retailing, repair & maintenance and provision of aftersales services.

The history of STM Lottery began in 1969 when it was incorporated to run the Toto betting business. It was essentially the Government's effort to raise funds to promote and develop sports, youth and cultural activities. STM Lottery was privatised in 1985 when its Chief Executive Officer, Tan Sri Dato' Seri Vincent Tan Chee Yioun, through his private company acquired 70% of the paid-up capital. STM Lottery offers nine (9) games which are drawn 3 days a week.

H.R. Owen Plc, SPToto's subsidiary in the United Kingdom, operates a number of luxury vehicle dealerships in the prestige and iconic car market for both sales and aftersales.

In support of SPToto's core gaming business, International Lottery & Totalizator Systems, Inc., a niche subsidiary of SPToto in the United States of America focuses on developing, manufacturing, and distribution of computerised wagering system and provision of software licences and support.

CORPORATE STRUCTURE
OF MAIN SUBSIDIARY COMPANIES AS AT 9 OCTOBER 2026



Listed Company

\+ Combined Interest

CORPORATE INFORMATION

BOARD OF DIRECTORS

Chairman/Non-Independent Executive Director
Dato' Sri Robin Tan Yeong Ching

Chief Executive Officer
Nerine Tan Sheik Ping

Executive Director
Derek Chin Chee Seng

Non-Independent Non-Executive Director
Dato' Oon Weng Boon

Independent Non-Executive Directors
Datuk Seri Wong Chun Wai

Poh Ying Loo

Premshangar A/L Venugopal

AUDIT COMMITTEE

Poh Ying Loo (Chairman)
Datuk Seri Wong Chun Wai
Dato' Oon Weng Boon

NOMINATION COMMITTEE

Poh Ying Loo (Chairman)
Datuk Seri Wong Chun Wai
Dato' Oon Weng Boon

REMUNERATION COMMITTEE

Premshangar A/L Venugopal (Chairman)
Poh Ying Loo
Datuk Seri Wong Chun Wai
Dato' Oon Weng Boon

SUSTAINABILITY COMMITTEE

Premshangar A/L Venugopal (Chairman)
Poh Ying Loo
Datuk Seri Wong Chun Wai
Dato' Oon Weng Boon

RISK MANAGEMENT COMMITTEE

Premshangar A/L Venugopal (Chairman)
Poh Ying Loo
Datuk Seri Wong Chun Wai
Dato' Oon Weng Boon

COMPANY SECRETARIES

Tham Lai Heng Michelle
(SSM PC No. 202008001622)
(MAICSA No. 7013702)

Wong Siew Guek
(SSM PC No. 202008001490)
(MAICSA No. 7042922)

SHARE REGISTRAR

Berjaya Registration Services Sdn Bhd
[Registration No. 199401008064 (293743-X)]
09-27 Level 9
Berjaya Times Square
No. 1 Jalan Imbi
55100 Kuala Lumpur

Tel : 03-2145 0533
Fax : 03-2145 9702
Email : shareg@berjayareg.com.my

AUDITORS

Ernst & Young PLT
202006000003 (LLP0022760-LCA) & AF 0039
Chartered Accountants
Level 23A, Menara Milenium
Jalan Damanlela
Pusat Bandar Damansara
50490 Kuala Lumpur

Tel : 03-7495 8000
Fax : 03-2095 5332

REGISTERED OFFICE

Lot 13-01A, Level 13 (East Wing)
Berjaya Times Square
No. 1 Jalan Imbi
55100 Kuala Lumpur

Tel : 03-2149 1999
Fax : 03-2143 1685
Email : cosec@berjaya.com.my

PRINCIPAL BANKERS

CIMB Bank Berhad

Malayan Banking Berhad

STOCK EXCHANGE LISTING

Main Market of Bursa Malaysia Securities Berhad

Stock Sector : Consumer Products & Services
Stock Name : SPTOTO
Stock Code : 1562

PLACE OF INCORPORATION AND DOMICILE

Malaysia

WEBSITE ADDRESS

www.berjaya.com/sports-toto/

PROFILE OF BOARD OF DIRECTORS



DATO' SRI ROBIN TAN YEONG CHING

Chairman
/Non-Independent Executive Director

- Age:
  52 years old
- Nationality:
  Malaysian
- Gender:
  Male
- Date appointed to Board:
  1 June 2021

He was appointed to the Board on 1 June 2021 as an Executive Chairman. He was previously an Executive Director of the Company in 1998 and the Chief Executive Officer of the Company from 2006 to 2018.

He graduated with a Bachelor of Social Science degree in Accounting/Law from the University of Southampton, United Kingdom in 1995. He began his career with Berjaya Group Berhad in 1995 as an Executive. He was later appointed as the Chief Executive Officer ("CEO") of Berjaya Corporation Berhad in 2011, later serving as Chairman/CEO, and subsequently held various leadership roles including Executive Deputy Chairman and Non-Independent Non-Executive Deputy Chairman until his resignation in year 2023.

Currently, he is the Executive Deputy Chairman of REDtone Digital Berhad, Non-Independent Non-Executive Deputy Chairman of Berjaya Property Berhad (formerly known as Berjaya Land Berhad) and a Director of Atlan Holdings Bhd. He is also an Executive Director of STM Lottery Sdn Bhd, Berjaya Hartanah Berhad, Bukit Kiara Resort Berhad and Staffield Country Resort Berhad and a Director of KDE Recreation Berhad. He is also the Chairman of Berjaya Media Berhad. In addition, he also holds directorships in several other private limited companies in the Berjaya Corporation group of companies.

His sister, Nerine Tan Sheik Ping is the Chief Executive Officer of the Company.

PROFILE OF BOARD OF DIRECTORS



NERINE TAN SHEIK PING

Chief Executive Officer/Executive Director

- Age: **50 years old**
- Nationality: **Malaysian**
- Gender: **Female**
- Date appointed to Board: **1 January 2016**

Nerine is the Chief Executive Officer of the Company. She graduated with a Bachelor of Science degree in Management from the London School of Economics, United Kingdom.

Nerine brings more than 25 years of experience in sales and operations, marketing strategies and business development capabilities over multiple industries. She started her sales and marketing career supporting sales and marketing Cosway products. She then went on to support the sales and marketing functions and the development of spa management for different resorts within Berjaya Hotels & Resorts. She was later appointed as Vice President in the marketing division of Berjaya Hotels & Resorts.

Nerine's career in STM Lottery Sdn Bhd ("STM Lottery") began in February 2007 where she understudied the sales operations and marketing of lottery products under the management team. She subsequently spearheaded the sales and marketing strategies for STM Lottery and has been maneuvering STM Lottery through the different challenges of illegal gaming operations as well as the changing geo-political landscape nationwide. She was promoted to Executive Director in 2010 and subsequently appointed as the Chief Executive Officer of the Company in June 2018. Currently, she is the Chief Executive Officer of Berjaya Corporation Berhad.

She also holds directorships in several other private limited companies in the Berjaya Corporation group of companies.

Her brother, Dato' Sri Robin Tan Yeong Ching is the Executive Chairman of the Company.

PROFILE OF BOARD OF DIRECTORS



DEREK CHIN CHEE SENG

Executive Director

- Age: **68 years old**
- Nationality: **Malaysian**
- Gender: **Male**
- Date appointed to Board: **1 June 2021**

He was appointed to the Board on 1 June 2021 as an Executive Director. He is a lawyer by training and holds a BA (Hons) Business Law degree from the City of London Polytechnic (now known as London Guildhall University) in 1981 and went on to study at The Council of Legal Education to sit the Examination for Call to the Bar in 1982. He was admitted into the Honourable Society of Lincoln's Inn and received his professional qualification as a Barrister in July 1982. Upon his return to Malaysia he chambered at the law firm of Allen & Gledhill, Kuala Lumpur and thereafter, he was admitted and enrolled as an Advocate & Solicitor of the High Court in Malaya on 15 October 1983.

He practised as an advocate and solicitor for six years at Allen & Gledhill until his departure in August 1989 to join the Berjaya Group as the Head of its Group Legal Department.

He has more than 40 years of practice and working experience in the legal field, specialising in the area of corporate and commercial law. During his tenure with the Berjaya Corporation group of companies, he has been extensively engaged in many corporate exercises and transactions, both in Malaysia and overseas.

He was an Executive Director of Berjaya Corporation Berhad until his resignation in June 2021. Currently, he is an Executive Director of Berjaya Group Berhad and a Director of Berjaya Hartanah Berhad, Prime Credit Leasing Berhad and he also holds directorships in several other private limited companies in the Berjaya Corporation group of companies in Malaysia and overseas.

PROFILE OF BOARD OF DIRECTORS



DATO' OON WENG BOON

Non-Independent Non-Executive Director

- Age: **57 years old**
- Nationality: **Malaysian**
- Gender: **Male**
- Date appointed to Board: **27 February 2014**

He was appointed to the Board on 27 February 2014 as an Independent Non-Executive Director. Subsequently on 17 June 2021, he was redesignated as Non-Independent Non-Executive Director of the Company. He graduated with a Bachelor of Science (Honours) degree in Physics from University of Science Malaysia.

He founded Island LandCap Properties Group ("ILPG") in 2001 with a vision to build innovative, premium and sustainable developments in the region that serve to elevate lifestyles and enrich communities while enhancing the environment. Today, he has gained wide recognition as one of the leading lifestyle developers of premier and novel properties. Spearheaded by his visionary leadership and unwavering dedication, he has grown ILPG into a diversified company with business in property development & construction, hospitality industry through the branding of Grand Orient Hotel, retail assets investment and MICE tourism (Meetings, Incentives, Conferences, and Exhibitions).

He has accumulated more than 12 years of management experience with Berjaya Group. During his tenure, he gained extensive experience in corporate governance and management, strategic planning, business operations and organisational leadership, providing him with valuable insights that support his role as a member of the Board.

Dato' Oon Weng Boon is a member of the Audit Committee, Nomination Committee, Remuneration Committee, Risk Management Committee and Sustainability Committee of the Company.

PROFILE OF BOARD OF DIRECTORS



DATUK SERI WONG CHUN WAI

Independent Non-Executive Director

- Age:
  65 years old
- Nationality:
  Malaysian
- Gender:
  Male
- Date appointed to Board:
  1 June 2021

He was appointed to the Board on 1 June 2021 as an Independent Non-Executive Director. He holds a Bachelor of Arts degree from National University of Malaysia (UKM), majoring in political science and history in 1984. He was awarded an honorary doctorate in leadership from LimKokWing University in 2019.

He was an Executive Director of Star Media Group Berhad ("Star") since March 2010 and was the Group Managing Director and Chief Executive Officer of Star since November 2013. Subsequently, he was appointed as Advisor of Star on editorial and corporate relation matters since 1 January 2019.

He served as an advisor to the Malaysian Anti-Corruption Commission in its Consultation and Prevention of Corruption Panel in 2009. In 2012, he became the first Malaysian to be elected into the board of the Paris-based World Editors Forum. He was also Chairman of the Bangkok-based Asia News Network, an alliance of twenty-one (21) media groups in Asian cities.

He was appointed as the Chairman of the Malaysian National News Agency ("BERNAMA") on 1 September 2023. He was a member of supervisory council of BERNAMA and had served as member of the Governance Council of the National Innovation Agency in the Prime Ministers Department. He was awarded the Lifetime Achievement Award for Leadership in Media Industry by the World Chinese Economic Forum in Chongqing, China in 2014.

He was appointed as Industry Leader/Fellow at UKM and as an adjunct professor at Northern University of Malaysia (UUM) in 2015. He was also appointed as an adjunct professor at the Social Sciences and Humanities Faculty of UKM in April 2021.

Datuk Seri Wong Chun Wai is a member of the Audit Committee, Nomination Committee, Remuneration Committee, Risk Management Committee and Sustainability Committee of the Company.

PROFILE OF BOARD OF DIRECTORS



POH YING LOO

Independent Non-Executive Director

- Age: **64 years old**
- Nationality: **Malaysian**
- Gender: **Male**
- Date appointed to Board: **17 June 2021**

He was appointed to the Board on 17 June 2021 as an Independent Non-Executive Director. He obtained a Global Master of Business Administration in Digital Business ("Global MBA in Digital Business") from Zigurat Innovation & Technology Business School, Barcelona, Spain in 2021. He was also awarded with a University Extension Diploma in Global MBA in Digital Business from the Institute of Continuing Education of the University of Barcelona, Spain in 2022. He is a Fellow Chartered Management Accountant (FCMA) since 1993 and a Chartered Global Management Accountant (CGMA) since 2012, both under the Chartered Institute of Management Accountants (CIMA), a member of the MIA since 1994, a Qualified Risk Director and a member of the Institute of Enterprise Risk Practitioners since 2018. He is a Fellow member of the Institute of Corporate Directors Malaysia since 2020. In March 2023, he also obtained a certificate from the Frankfurt School of Finance and Management to become a Certified Expert in Environmental, Social and Governance (ESG) and Impact Investment. In May 2024, he obtained his professional Sustainability and Climate Risk Certificate (SCR Certificate) from GARP (Global Association of Risk Professionals), the world's leading professional association for risk managers.

He began his career with Ong Boon Bah & Co as Trainee Audit Assistant and subsequently as Audit Assistant/Semi Senior from March 1986 to February 1988. In February 1988, he joined Dreamland Holdings Berhad (presently known as FACB Industries Incorporated Berhad) as an Accounts Supervisor/Executive. In December 1988, he left Dreamland Holdings Berhad and joined CPC/AJI (M) Sdn Bhd as Assistant Accountant and served as the Senior Accountant until June 1996.

From July 1996 to June 2020, he was with AEON CO. (M) Bhd ("AEON"). During his tenure with AEON, he held various positions with AEON in relation to finance and managerial functions including Finance Manager, Financial Controller, General Manager Finance, Senior General Manager in charge of Business Support and Senior General Manager in charge of Corporate Finance and Investor Relations. In May 2011, he was appointed as an Executive Director of AEON. As a senior management of AEON in charge of the corporate finance, investor relations and corporate management division, he had oversight on the Company's overall businesses, strategies, operations, financial and business developments. He retired from AEON in June 2020.

He has more than 35 years of working experience across a diverse set of industries from auditing, manufacturing and trading, before joining the retail industry.

He presently sits on the board of MST Golf Group Berhad and Poh Kong Holdings Berhad as an Independent Non-Executive Director, both companies listed on the Main Market of Bursa Securities.

Mr Poh Ying Loo is the Chairman of the Audit Committee and Nomination Committee. He is also a member of the Remuneration Committee, Risk Management Committee and Sustainability Committee of the Company.

PROFILE OF BOARD OF DIRECTORS



PREMSHANGAR A/L VENUGOPAL

Independent Non-Executive Director

- Age:
  56 years old
- Nationality:
  Malaysian
- Gender:
  Male
- Date appointed to Board:
  1 July 2021

He was appointed to the Board on 1 July 2021 as an Independent Non-Executive Director. He is a member of the Malaysian Bar Council, the Malaysian Institute of Arbitrators and the Institute of Corporate Directors Malaysia. Having graduated from University of London in 1993, he was admitted as an advocate and solicitor of the High Court of Malaya in 1995. He brings over thirty one years of experience as a litigator and is importantly seen as a vibrant and dynamic strategist who works to promote the best interest of his Clients. He is often sought after for his expertise and deep knowledge in the Corporate and Civil litigation in vast areas of the law.

He has been a partner of the firm Lewis & Co since 1998. He is highly motivated and a creative professional in the legal and commercial environment with notable success for new concept generation and conceptualisation. He encapsulates dedication, enthusiasm, drive and positive attitude required to be a valuable addition to the success of the Company.

Mr Premshangar A/L Venugopal is the Chairman of the Remuneration Committee, Risk Management Committee and Sustainability Committee of the Company.

Save as disclosed, none of the Directors have:-

1. any family relationship with any directors and/or major shareholders of the Company;
2. any conflict of interest or potential conflict of interest, including interest in any competing business with the Company and/or its subsidiaries;
3. any conviction for offences within the past 5 years other than traffic offences; and
4. any public sanction or penalty imposed by the relevant regulatory bodies during the financial year.

PROFILE OF KEY SENIOR MANAGEMENT

TAN SRI DATO' SERI VINCENT TAN CHEE YIOUN

Managing Director/Chief Executive Officer
STM Lottery Sdn Bhd

- Age:
  74 years old
- Nationality:
  Malaysian
- Gender:
  Male
- Date appointed to Board:
  5 December 1988

He is a businessman and entrepreneur with more than four decades of entrepreneurial experience and has diverse interests in property development and investment, gaming, lottery management, stockbroking, motor distribution, retailing, trading, hospitality, internet related businesses, environmental and utilities, food and beverage, telecommunications, insurance and education through various public and private companies, namely, Berjaya Corporation group of companies, Berjaya Assets Berhad, 7-Eleven Malaysia Holdings Berhad, Intan Utilities Sdn Bhd, U Mobile Sdn Bhd and MOL Ventures Pte Ltd.

Currently, Tan Sri Dato' Seri Vincent Tan Chee Yioun is the Founder and Advisor of Berjaya Corporation Berhad and the Chairman of Berjaya Hills Resort Berhad and the Managing Director/CEO of STM Lottery Sdn Bhd.

His children, Dato' Sri Robin Tan Yeong Ching and Ms Nerine Tan Sheik Ping are also members of the Board.

He holds a Bachelor of Commerce Degree with majors in Accounting and Economics from Deakin University, Australia. He is a member of the Malaysian Institute of Accountants and a member of CPA Australia. He has more than 30 years of experience in financial management, accounting and administration.

As H.R. Owen's CEO since February 2017, he oversees operations of 18 luxury automotive dealerships and 16 automotive aftersales sites across the United Kingdom, as well as services businesses such as H.R. Owen Insurance. He is also a Director and CEO of Cardiff City Football Club in the United Kingdom since 2014, and a Director and Managing Director of Kortrijk Football Club in Belgium since 2015.

In recent years, its dealerships have been named the best in the world for their respective brands including, most recently, Rolls-Royce in 2026 – the third time H.R. Owen dealerships have won these accolades. In 2026, H.R. Owen has extended its growth in establishing a world-class central hub of showrooms in the most luxurious district of London: Mayfair. There it operates Aston Martin, Bugatti, Bentley, Lamborghini, Lotus, Ferrari and Rolls-Royce sites. The Jack Barclay Bentley showroom was relaunched in September 2026 with a world-first new global retailer identity for Bentley. Just a week later, in October 2026, the new two-storey Aston Martin Q London showroom by H.R. Owen opened, to become a global flagship retailer for the brand. The company is the official and exclusive dealer in the UK for a number of innovative newcomer brands, including Rimac Automobili, Hennessey, Czinger and Zenvo.

He has no directorships, family relationships, conflict of interests or offences to declare.

CHOO VEH KEN

Chief Executive Officer
H.R. Owen Plc ("H.R. Owen")

- Age:
  53 years old
- Nationality:
  Malaysian
- Gender:
  Male
- Date appointed to Board:
  15 February 2017

PROFILE OF KEY SENIOR MANAGEMENT

CHEONG TUCK KONG

Chief Financial Officer of Sports Toto Berhad and Executive Director of STM Lottery Sdn Bhd

- Age: **52 years old**
- Nationality: **Malaysian**
- Gender: **Male**
- Date appointed to Board: **6 October 2022**

He is an experienced financial professional with almost 30 years of working experience in multinational and local corporations, across financial management, accounting, investor relations, and performance management. Grounded in management consulting, auditing, and corporate finance, he has spearheaded finance transformation in major industries comprising fast moving consumer goods, industrial products, and manufacturing.

He qualified as an accountant from CPA Australia in 1998 and is a member of the Malaysian Institute of Accountants. He graduated with a degree in Accounting and Finance from University of Southern Queensland in Australia in 1996 and completed the International Institute for Management Development (IMD) Global Leadership Development Program in Lausanne, Switzerland in 2013.

As the Chief Financial Officer of Sports Toto Berhad Group, he leads the financial and statutory compliance and investor relations for the Group. As the Executive Director of STM Lottery Sdn Bhd, he is responsible for the full spectrum of financial accounting, treasury, strategic finance, and planning and analysis for the Toto betting operations.

He also holds directorships in several other private limited companies in the Berjaya Corporation group of companies.

Save as disclosed, none of the Key Senior Management have:

1. any directorship in public companies and listed issuers;
2. any family relationship with any Directors and/or major shareholders of the Company;
3. any conflict of interest or potential conflict of interest, including interest in any competing business with the Company and/or its subsidiaries;
4. any conviction for offences within the past 5 years other than traffic offences; and
5. any public sanction or penalty imposed by the relevant regulatory bodies during the financial year.

CHAIRMAN'S STATEMENT



DATO' SRI ROBIN TAN YEONG CHING

Dear Shareholders,

I am pleased to present Sports Toto Berhad's ("SPToto" or "the Group") Annual Report for the financial year ended 30 June 2026 ("FY2026").

Building on our strong foundations, resilient cash flow, and disciplined approach, the Group delivered a commendable performance in FY2026 despite a challenging operating environment across number forecast operator ("NFO") and luxury motor retailing businesses, enabling the Group to provide consistent and reliable shareholder returns.

As a Group with established market presence and reputation, SPToto remains committed to conducting businesses in a responsible manner beyond financial performance, to bring value and meaningful impact to stakeholders and society while pursuing sustainable growth.

FINANCIAL RESULTS

For the financial year ended 30 June 2026, the Group recorded revenue of RM6.04 billion and profit before tax of RM317.3 million. Revenue was substantially contributed by STM Lottery Sdn Bhd ("STM Lottery") and H.R. Owen Plc ("H.R. Owen") with profit mainly driven by STM Lottery.

In its effort to enhance product offerings and customer growth, STM Lottery introduced Toto 4D Fireball, a new 4D variation game that has higher chances of winning. Its four jackpot games – Toto 4D Jackpot, Supreme Toto 6/58, Power Toto 6/55, and Star Toto 6/50, created 32 new millionaires with prizes ranging from RM1.6 million to RM23.5 million.

The automotive retail industry in the United Kingdom ("UK") remains dynamic and challenging against a backdrop of cautious consumer sentiment and evolving product mix. To support overall performance and diversify revenue streams, H.R. Owen continued to broaden its customer base through both physical events and digital channels, while expanding aftersales operations and pre-owned specialist cars, comprising rare and limited edition vehicles.

Pre-Tax Profit

RM317.3 MILLION

About

RM300 MILLION JACKPOT WON

Created Over 32 New Millionaires

DIVIDEND

The total dividend distribution in respect of the financial year ended 30 June 2026 was 11.0 sen per share, amounting to approximately RM145.0 million.

CHAIRMAN'S STATEMENT

ECONOMIC, ENVIRONMENTAL, SOCIAL, AND GOVERNANCE ("EESG") ACHIEVEMENTS AND GOALS

Marking another milestone in its sustainability journey, the Group maintained its full four-star Environmental, Social and Governance ("ESG") rating of Main Market PLCs under the FTSE Russell ESG Ratings framework, and continued inclusion in the FTSE4Good Bursa Malaysia Index, recording improved scores overall as well as in both the Social and Environmental pillars.

In FY2026, SPToto introduced a Group-wide Procurement Policy to establish consistent procurement standards across the Group, complemented by ESG training for vendors and on-site supplier audits, demonstrating its commitment to sustainable supply chain management.

FY2026 also marks an important milestone in SPToto's sustainability reporting evolution. As a Group 1 preparer under Malaysia's National Sustainability Reporting Framework ("NSRF"), the Group commenced mandatory climate-related disclosures in accordance with IFRS S2, strengthening its understanding of climate governance, climate-related dependencies and vulnerabilities and climate-related financial disclosures transparency.

As sustainability landscape continues to evolve, SPToto remains committed to delivering responsible entertainment while creating enduring value for our stakeholders through disciplined governance, responsible business practices and resilient long-term growth.



STM Lottery's poster of RM12.7 million Star Toto 6/50 winner.



STM Lottery's poster of RM73.1 million Supreme Toto 6/58 winner.



Lamborghini Temerario distributed by H.R. Owen.

CHAIRMAN'S STATEMENT

FUTURE PROSPECTS

Despite ongoing global economic uncertainties, geopolitical developments and ongoing impact of tariffs, Bank Negara Malaysia estimates Malaysia's economy to expand between 4.0% and 5.0% in 2026, while International Monetary Fund forecasts global economic growth of 3.0% in 2026 and 3.4% in 2027.

The NFO business is expected to grow steadily, driven by the popularity of its Digit and Lotto games. The Group is confident of maintaining its leading market position in the legalised NFO business sector.

On 12 August 2026, the Federal Court of Malaysia dismissed the application for leave to appeal filed by the Kedah State Government. This unanimous decision of the Federal Court upheld by the majority of the Court of Appeal of Malaysia dated 12 December 2025, affirms that the resolution of the Kedah State Government dated 8 December 2021 to ban the renewal of business premise licence in the State of Kedah is contrary to the Federal Constitution. In line with this decision, STM Lottery will progressively resume its operations in Kedah subject to obtaining the administrative approvals and compliance with business premises licensing requirements, gradually strengthening STM Lottery's presence in Kedah.

The luxury car market is entering a period of structural transformation driven by electrification, evolving consumer expectations, and intensified competition. The UK market is expected to maintain stable growth supported by premium brand heritage and electric vehicle transition. H.R. Owen remains optimistic about its medium to long-term prospects, and continues to prioritise financial discipline, operational efficiency, and customer engagement, while deepening its relationships with marque partners. The opening of a new prestigious Aston Martin Mayfair franchise in October 2026 is expected to further reinforce H.R. Owen's presence in the luxury motor retailing industry.

The Group is cautiously optimistic that its business performance will remain resilient. Despite global economic uncertainties, geopolitical tensions, and inflationary pressures, the Group's businesses are anticipated to continue delivering stable and positive performance for the financial year ending 30 June 2027.

APPRECIATION

On behalf of the Board, we would like to extend our sincere appreciation to our customers, shareholders, business associates, financiers, analysts, members of the media, regulatory authorities, and all other stakeholders for their continued trust and support.

Our heartfelt gratitude goes to the management team, employees, and agents for their unwavering dedication and commitment in sailing through the year's challenges while driving operational excellence and sustainable initiatives across the Group.

I would also like to record my appreciation to my fellow Board members for their invaluable guidance and strategic insights. With the collective support from all stakeholders, I am confident that the Group remains well-positioned to pursue growth aspirations and deliver long-term value to shareholders while creating a sustainable and greener society through our ESG and Helping Hands programmes.

DATO' SRI ROBIN TAN YEONG CHING
Chairman

主席报告

致所有股东：

本人欣然向各位提呈多多博彩有限公司（以下简称“本集团”）截至2026年6月30日财年（以下简称“2026财年”）的年度报告。

尽管测字业务及豪华汽车经销业务面临严峻的经营环境，本集团依然凭借稳固的业务基础、稳定的现金流，以及审慎稳健的经营策略，在2026财年取得令人鼓舞的业绩， 并持续为股东带来可靠的回报。

作为一家深耕市场多年、享有良好声誉的企业，本集团始终秉持负责任的经营理念，不仅是追求财务表现，也致力于为利益相关者及社会创造长远价值，发挥积极而深远的影响，同时推动集团业务朝可持续发展的方向迈进。

业绩

在2026财年，本集团录得60亿4000万令吉营收税前盈利达3亿1730万令吉。STM Lottery Sdn Bhd（“STM Lottery”）及H.R. Owen Plc（“H.R. Owen”）贡献营收，盈利主要来STM Lottery。

为丰富游戏产品组合并吸引更多玩家，STM Lottery推出全新、中奖率更高的多多万字红旺游戏。此外，旗下四款积宝游戏即多多万字积宝、好运多多六合彩6/58、至尊多多六合彩6/55及星运多多六合彩6/50，在本财年共缔造了32位百万富翁，中奖奖金介于160万令吉至2350万令吉之间。

另一方面，英国汽车零售市场依然多变并充满挑战。消费者情绪趋于审慎，加上市场产品组合持续变化，使行业经营环境更趋复杂。为巩固整体业绩并拓展多元收入来源，H.R. Owen 积极通过实体活动及数码渠道吸引更多客户，同时扩大售后服务业务，并加强经营稀有及限量版车型等高端二手车市场。

税前盈利

3亿1730万令吉

派发近

近3亿令吉积宝奖金

缔造超过32 位新晋百万富翁

主席报告

股息

在2026 财年，本集团已派发每股11.0 仙股息，总额达1 亿4500 万令吉。

经济、环境、社会和治理成就与目标

本集团在推动可持续发展方面再创佳绩。根据富时罗素（FTSE Russell）的环境、社会及治理（ESG）评级框架，本集团继续维持马来西亚证券交易所主板上市公司中的四星ESG评级，并再次入选富时社会责任马来西亚指数（FTSE4Good Bursa Malaysia Index）。值得一提的是，本集团的整体ESG评分进一步改善，其中，社会及环境两大评估领域的评分均有所提升。

在2026财年，本集团推出集团统一采购政策，旨在为旗下各业务单位建立一致的采购标准。此外，本集团也向供应商提供ESG相关培训，并开展供应商实地审核，进一步履行推动可持续供应链管理的承诺。

2026财年标志着本集团在可持续发展信息披露方面迈入新的里程碑。作为马来西亚《国家可持续发展报告框架》（NSRF）首批须遵守相关规定的企业之一，本集团已开始依据《国际财务报告准则第S2号》（IFRS S2），落实强制性的气候相关信息披露要求，加强了集团对气候治理、各项业务对气候相关因素的依赖程度及潜在风险，以及气候相关财务信息披露透明度的理解。

面对不断演变的可持续发展环境，本集团始终秉持负责任的娱乐服务理念，并通过严谨的企业治理、负责任的商业实践，以及稳健而具韧性的长期增长，为各利益相关者持续创造长远价值。

未来展望

尽管全球经济前景依然充满不确定性，地缘政治局势持续变化，加上关税措施带来的影响尚未消退，马来西亚国家银行仍预测，我国经济将在2026年取得4.0%至5.0%的增长。与此同时，国际货币基金组织预计，全球经济将在2026年增长3.0%，并于2027年进一步增长3.4%。

随着数字与乐透游戏深受玩家欢迎，测字业务预计将保持稳健的增长势头。本集团有信心继续巩固在合法测字博彩市场的领导地位。

2026年8月12日，马来西亚联邦法院驳回吉打州政府提出的上诉准令申请，维持上诉庭于2025年12月12日以多数票作出的判决。这项裁决确认吉打州政府于2021年12月8日通过禁止更新州内商业场所营业执照的决议已违反《联邦宪法》。随着这项法律争议尘埃落定STM Lottery将在取得必要的行政批准，并符合相关商业场所执照规定后，分阶段恢复在吉打州的业务运营，逐步扩大当地市场的业务覆盖范围。

主席报告

随着汽车电动化趋势加速、消费者需求不断转变，以及市场竞争日趋激烈，全球豪华汽车市场正迈入结构转型的新阶段。凭借高端汽车品牌的悠久历史，以及电动车转型带来的增长动力，英国豪华汽车市场预计将维持稳定增长。H.R. Owen对中长期发展前景保持乐观，也会继续严守财务纪律、提升运营效率及加强客户关系，同时深化与各大豪华汽车品牌的合作伙伴关系。新的阿斯顿马丁伦敦梅菲尔（Aston Martin Mayfair）授权经销店已于2026年10月开业，届时将进一步拓展 H.R. Owen 在豪华汽车经销市场的地位。

展望未来，本集团对整体业务前景保持谨慎乐观。尽管全球经济前景依然充满不确定性，地缘政治局势紧张及通胀压力持续带来挑战，本集团仍有信心维持业务韧性，并预期在截至2027年6月30日的财年交出稳定且正面的业绩表现。

感谢

我谨代表董事部，向客户、股东、商业伙伴、金融机构、分析师、媒体朋友、监管机构，以及所有利益相关者致以最诚挚的谢意，感谢大家一直以来对本集团的信任和支持。

同时，我也要特别感谢管理层、全体员工和代理商们，感谢各位在过去一年里以坚定不移的精神应对各项挑战，实现卓越运营并落实各项可持续发展目标举措。

此外，我也衷心感谢董事部各位成员一直以来给予的宝贵指导和战略见解。凭借所有利益相关者的坚定支持和共同努力，我深信本集团将继续朝着既定的增长目标稳步迈进，为股东创造长远价值，同时通过环境、社会及治理措施，以及Helping Hands计划，积极建设一个永续和绿色的社会。

拿督斯里陈永钦
主席

MANAGEMENT DISCUSSION & ANALYSIS



NERINE TAN SHEIK PING

Dear Shareholders,

I am pleased to present the Management Discussion and Analysis, highlighting Sports Toto Berhad's ("SPToto" or the "Group") operational performance and key developments in respect of the financial year ended 30 June 2026.

As STM Lottery Sdn Bhd ("STM Lottery") enters its fifth decade, it continues to build on its strong track record of operational excellence, responsible gaming, and corporate social responsibility, remaining committed to strengthening its business fundamentals and enhancing customer engagement.

Meanwhile, H.R. Owen Plc ("H.R. Owen"), the only Malaysian-owned luxury automotive retailer in the United Kingdom ("UK"), strives to deliver resilience amidst an evolving luxury automotive market, building a curated portfolio of world-renowned luxury car marques alongside a growing foothold in hypercars.

As we move forward, we remain focused on executing our strategic priorities, embracing innovation, and advancing our sustainability agenda. While mindful of external uncertainties, we are well-positioned to drive growth and create sustainable value for our stakeholders.

OVERVIEW

SPToto has two main operating subsidiaries, namely STM Lottery and H.R. Owen. The Group's core businesses are Toto betting operations, comprising Digit and Lotto games, as well as luxury motor retailing in the UK.

GAMING

STM Lottery, the principal operating subsidiary of SPToto, is the leading Number Forecast Operator ("NFO") in Malaysia. It has approximately 680 outlets nationwide offering nine (9) different games. Lottery draws are conducted three (3) days a week on every Wednesday, Saturday, and Sunday. The Digit games comprise Toto 4D, Toto 4D Jackpot, Toto 4D Zodiac, Toto 5D, Toto 6D, and the newly launched Toto 4D Fireball, while the Lotto games comprise Star Toto 6/50, Power Toto 6/55, and Supreme Toto 6/58.

For the financial year ended 30 June 2026, STM Lottery recorded revenue of RM2.95 billion from 163 draws,

THE GROUP REVENUE

RM6.04 BILLION

THE GROUP PROFIT BEFORE TAX

RM317.3 MILLION

MANAGEMENT DISCUSSION & ANALYSIS

representing a 5.3% decline from RM3.11 billion generated from 164 draws in the previous financial year. The preceding financial year benefited from stronger sales driven by a higher accumulated jackpot, particularly from the Supreme Toto 6/58 game which significantly boosted ticket sales.

Despite headwinds, STM Lottery continued to strengthen its business fundamentals and enhance customer engagement. While average sales per draw declined by 4.7% compared with the previous financial year, STM Lottery remained focused on actively driving sales growth through concerted sales and marketing initiatives, responsible gaming advocacy, and impactful promotional campaigns for its Digit and Lotto games.

Throughout the year, all of STM Lottery's jackpot games continued to transform lives by delivering exciting wins to customers, creating a total of 32 jackpot winners. The Toto 4D Jackpot Digit games rewarded 21 winners, with top prizes ranging from RM1.6 million to RM23.5 million. The Supreme Toto 6/58 Jackpot Lotto game minted five (5) millionaires with prizes totalling RM152.7 million. The Power Toto 6/55 Lotto game and the Star Toto 6/50 Lotto game produced six (6) millionaires with winnings totalling RM44.2 million.

STM Lottery's profit before tax for the financial year under review was RM387.2 million, as compared to RM435.6 million in the preceding financial year, representing a decrease of 11.1%. This is in line with the lower revenue recorded during the year.

Following the Federal Court's decision on 12 August 2026, STM Lottery is working towards reopening its 20 outlets in Kedah upon obtaining the business premise licence renewal from the state authorities. While the Perlis case is still being heard at the Perlis High Court, STM Lottery is optimistic on a favourable outcome and the reopening of its four (4) remaining outlets in Perlis.

STM Lottery is cautiously optimistic about Malaysia's economic growth prospects while remaining vigilant about macroeconomic uncertainties that may continue to pose headwinds to the global economic recovery. The management will continue to spearhead its economic, environmental, social and governance ("EESG") initiatives, harnessing innovation and strategic opportunities to drive business growth.



STM Lottery's first-ever retro-themed outlet in Kuala Kubu Bharu, Hulu Selangor.

STM Lottery's gaming system is developed in collaboration with International Lottery & Totalizator Systems, Inc. ("ILTS"), a subsidiary of the Group in the United States of America. ILTS provides a comprehensive suite of lottery products and services, including gaming system software, point-of-sales wagering terminals, self-check terminals, data communications, and project management.



MANAGEMENT DISCUSSION & ANALYSIS

LUXURY MOTOR RETAILING

In the UK, H.R. Owen, a subsidiary of Berjaya Philippines Inc., is a renowned luxury motor retailer for new and pre-owned prestige and luxury vehicles and hypercars. H.R. Owen also provides aftersales services and has a complementary specialist insurance business.

H.R. Owen's flagship multi-marque state-of-the-art Hatfield Centre is home to four (4) luxury automotive brands, with Lamborghini as the latest new ventures addition in August 2025. Together with the global first corporate identity refurbishment at Jack Barclay Bentley and the opening of a new prestigious Aston Martin Mayfair franchise in October 2026, H.R. Owen has reinforced its dominant presence in luxury motor retailing across central London, representing seven (7) brands in Mayfair, one of the world's most affluent location.

H.R. Owen owns or operates 18 showrooms and 16 service centres for Rolls-Royce, Ferrari, Bugatti, Lamborghini, Lotus, Aston Martin, Bentley, and pre-owned specialist cars. H.R. Owen also represents a portfolio of prestigious hypercar manufacturers, including Zenvo, Rimac Automobili, Hennessey, Czinger, and BAC.

Over the past 12 months, H.R. Owen further enhanced its outstanding reputation for excellence, with Rolls-Royce Motor Cars London receiving two (2) prestigious accolades: Global Bespoke Dealer of the Year and Regional Ownership Services Dealer of the Year. These awards recognise exceptional achievement across the entire worldwide network of Rolls-Royce showrooms, in categories connected to business objectives, brand communications, and client service.

For the financial year ended 30 June 2026, H.R. Owen recorded revenue of £536.6 million with total sales of 963 new prestige cars and 1,689 pre-owned cars, as compared to revenue of £577.1 million with 1,170 new prestige cars and 1,752 pre-owned cars sold in the previous financial year. The 7.0% decline in revenue was mainly attributed to lower sales units in new vehicles.

H.R. Owen registered a loss before tax of £4.5 million in the financial year under review, as compared to a profit before tax of £2.1 million in the preceding financial year. Nevertheless, the underlying profitability of the core business is better reflected by its EBITDA (Earnings Before Interest, Tax, Depreciation and Amortisation), which recorded £9.8 million in the financial year under review. The core business demonstrated resilience amid challenging market conditions affected by changes in new vehicle sales mix, extended product life cycles delaying the transition to new model launches, and oversupply from certain manufacturers, all of which were exacerbated by margin pressure.

Meanwhile, operating costs reflected persistent inflationary pressures within a subdued economic environment in the UK. In addition, the business is still burdened by the effects of prolonged high-interest-rate environment and additional employer taxes introduced in 2025.



New flagship Super SUV Lamborghini Urus SE Performante debuted in July 2026.

Despite the persisting challenges faced by the automotive industry during the financial year, H.R. Owen continued to uphold the highest standards in luxury motor retailing and strengthened its leading reputation, which was reflected in the award of a new prestigious Aston Martin 'Q London' franchise in Mayfair which commenced operations in early October 2026.

SPTOTO AS A GROUP

Liquidity and Financial Resources

As at 30 June 2026, the Group continued to maintain a sound liquidity position, with cash and cash equivalents of RM579.2 million (2025: RM758.2 million). The current ratio improved to 1.29 times (2025: 1.17 times), mainly attributed to a reduction in payables and stocking loans as well as the successful refinancing of maturing medium term notes during the current financial year under review, reflecting the Group's continued focus on effective working capital and liquidity management.

SPToto's total indebtedness as at 30 June 2026 reduced to RM1.42 billion (2025: RM1.50 billion) mainly due to the repayment of borrowings. Total equity decreased as at end of the current financial year, primarily due to lower foreign currency translation reserve. As a result, the Group's gearing ratio remained stable at 1.20 times, demonstrating the Group's disciplined financial management approach in achieving a balanced capital structure.

NERINE TAN SHEIK PING
Chief Executive Officer

GROUP FINANCIAL SUMMARY

	2026 USD'000	2026 RM'000	2025 RM'000	2024 RM'000	2023 RM'000	2022 RM'000
Revenue	1,487,360	6,040,168	6,480,696	6,356,108	6,099,660	5,229,328
Profit Before Tax	78,138	317,318	371,183	342,773	339,269	273,264
Profit For The Year	50,232	203,993	234,132	220,538	231,318	170,215
Non-Controlling Interests	250	1,013	(195)	(2,561)	(5,992)	(9,330)
Profit Attributable to Owners of the Parent	50,482	205,006	233,937	217,977	225,326	160,885
Share Capital	33,268	135,103	135,103	135,103	135,103	135,103
Reserves	254,713	1,034,391	1,060,244	1,023,315	952,870	783,489
Equity Funds	287,981	1,169,494	1,195,347	1,158,418	1,087,973	918,592
Treasury Shares	(12,039)	(48,892)	(27,471)	(2,568)	(15,864)	(23,626)
Net Equity Funds	275,942	1,120,602	1,167,876	1,155,850	1,072,109	894,966
Non-Controlling Interests	17,118	69,516	77,804	70,409	70,925	61,926
Total Equity	293,060	1,190,118	1,245,680	1,226,259	1,143,034	956,892
Other Non-Current Liabilities	59,748	242,636	283,545	293,215	280,192	279,054
Borrowings	350,311	1,422,613	1,498,519	1,442,648	1,519,130	1,237,746
Other Current Liabilities	217,064	881,495	1,022,268	998,302	993,791	787,117
Total Equity and Liabilities	**920,183**	**3,736,862**	**4,050,012**	**3,960,424**	**3,936,147**	**3,260,809**
Property, Plant & Equipment and Right-Of-Use Assets	190,037	771,740	862,124	834,891	846,079	695,437
Intangible Assets	174,172	707,314	721,456	730,209	729,284	696,603
Investments and Other Non-Current Assets	114,755	466,019	505,630	465,455	438,484	344,803
Current Assets	441,219	1,791,789	1,960,802	1,929,869	1,922,300	1,523,966
Total Assets	**920,183**	**3,736,862**	**4,050,012**	**3,960,424**	**3,936,147**	**3,260,809**
Net Assets Per Share (Cents/Sen)	20.94	85.05	87.60	85.66	80.00	66.82
Net Earnings Per Share (Cents/Sen)	3.81	15.47	17.43	16.30	16.75	11.99
Dividend Rate Per Share (Cents/Sen)	2.71	11.00	8.00	10.00*	9.00	8.70**
Net Dividend Amount (USD'000/RM'000)	35,705	145,000	106,868	133,999^	120,628	116,378^^

Note :
Where additional shares are issued, the earnings per share is calculated based on a weighted average number of shares with voting rights in issue.

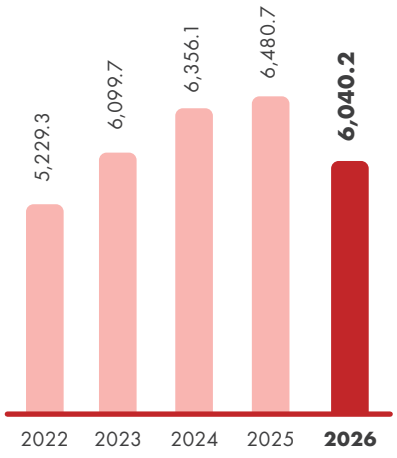
Exchange rate as at 30 June 2026 : US$1.00 : RM4.061

* This figure included a share dividend of 3.0 sen per share.
** This figure included a share dividend of 1.7 sen per share.
^ The dividend amount included share dividend based on treasury shares book cost of RM39.5 million.
^^ The dividend amount included share dividend based on treasury shares book cost of RM22.6 million.

GROUP
FINANCIAL HIGHLIGHTS

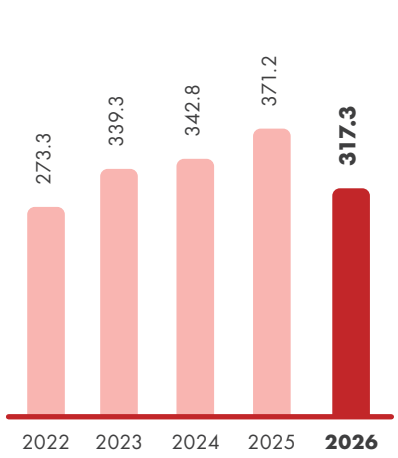
REVENUE
(RM million)

6,040.2



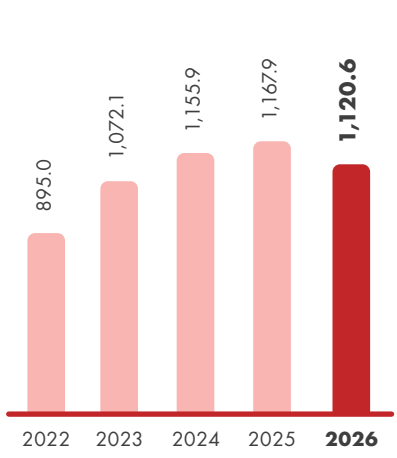
PROFIT BEFORE TAX
(RM million)

317.3



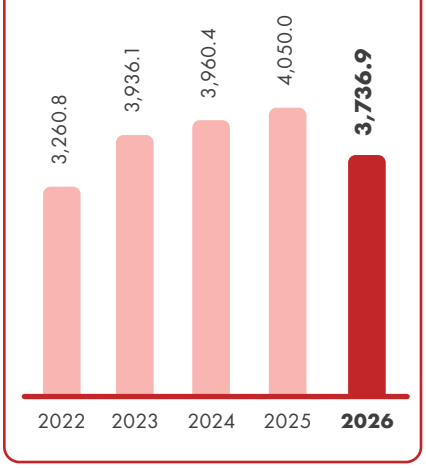
NET EQUITY FUNDS
(RM million)

1,120.6



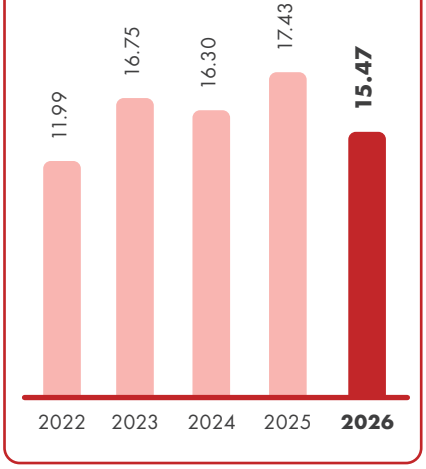
TOTAL ASSETS
(RM million)

3,736.9



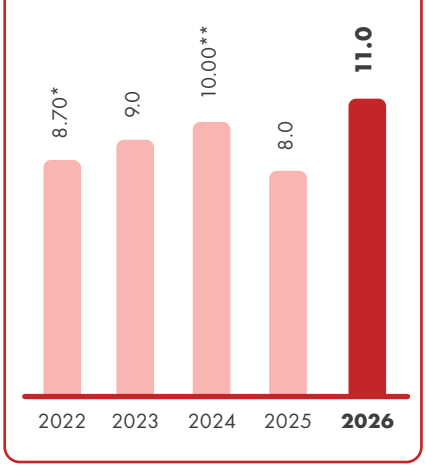
NET EARNINGS PER SHARE
(RM sen)

15.47



DIVIDEND RATE PER SHARE
(RM sen)

11.0



Notes:

* This figure included a share dividend of 1.7 sen per share.
** This figure included a share dividend of 3.0 sen per share.

SUSTAINABILITY STATEMENT

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ABOUT THIS STATEMENT



Grand Opening of our Retro Outlet in Kuala Kubu Bharu

Sports Toto Berhad ("SPToto" or "the Group") presents its tenth annual Sustainability Statement, covering financial year 2026 ("SS2026" or "the Statement"). SS2026 remains the Group's principal platform for articulating its sustainability priorities, progress and commitments.

With a diversified portfolio spanning multiple industries and geographies, SPToto continues to embed sustainability into its operations, reflecting an enduring commitment to responsible, resilient value creation. The Group applies a holistic Environmental, Economic, Social and Governance ("EESG") lens across its strategic direction, operations and stakeholder engagement.

As a subsidiary of Berjaya Corporation Berhad ("Berjaya Group"), SPToto aligns its sustainability agenda with the Berjaya Group's ambitions, including support for the United Nations Sustainable Development Goals ("UNSDGs"), and continues to improve the clarity, transparency and relevance of its disclosures to build stakeholder trust and long-term partnerships.

REPORTING SCOPE AND BOUNDARY

This Statement spans the reporting period from 1 July 2025 to 30 June 2026 ("FY2026"), unless stated otherwise. The reporting boundary is determined on the basis of operational control and captures SPToto's principal business divisions, both within Malaysia and overseas, namely: -

Malaysia
STM Lottery Sdn Bhd

United Kingdom
H.R. Owen

Philippines
Berjaya Makati Hotel
Floridablanca Enviro Corporation

Operations in other jurisdictions have been omitted on account of their relatively limited sustainability footprint. Additional details on the Group's corporate structure and operational presence can be found in the Corporate Structure section on page 4 of this Annual Report.

Where relevant data is available, the Statement provides up to three years of historical figures to support comparative analysis and reveal meaningful performance trends.

ABOUT THIS STATEMENT

REPORTING GUIDELINES AND REFERENCE

This Statement has been prepared using all available internal data and in full compliance with Paragraph 29, Part A of Appendix 9C and Practice Note 9 of Bursa Malaysia Securities Berhad's Main Market Listing Requirements ("MMLR") governing sustainability statements. The Group's disclosures are prepared with reference to the requirements applicable to Group 1 entities under the National Sustainability Reporting Framework ("NSRF"), following the IFRS Sustainability Disclosure Standards. SPToto has adopted the NSRF transition relief under the climate-first approach, in alignment with IFRS S2.

Bursa Malaysia Sustainability Reporting Guide (3rd Edition)

IN ACCORDANCE

Global Reporting Initiative ("GRI") 2021

WITH REFERENCE

FTSE4Good Bursa Malaysia ("F4GBM") Index

WITH REFERENCE

Task Force on Climate-Related Financial Disclosures ("TCFD")

WITH REFERENCE

Sustainability Accounting Standards Board ("SASB") Sector-Specific Disclosures

WITH REFERENCE

United Nations Sustainable Development Goals ("UNSDGs")

WITH REFERENCE

National Sustainability Reporting Framework ("NSRF"), following the International Financial Reporting Standards ("IFRS") Sustainability Disclosure Standards

WITH REFERENCE

STATEMENT OF USE

The Board of Directors ("Board") of SPToto, as the Group's highest governing authority, acknowledges its responsibility for the following declaration: the information presented by SPToto for FY2026 has been prepared with due diligence and in accordance with the GRI Standards. This Statement was approved pursuant to a Board resolution passed on 15 October 2026.

DATA QUALITY AND RELIABILITY

The data presented in SS2026 was gathered and validated internally by the relevant business units, under the oversight of the Group's Sustainability Working Group ("SWG"). The Statement was reviewed by the Sustainability Committee and approved by the Board, reinforcing accountability for the integrity of the disclosures.

To bolster credibility further, the Statement underwent external limited assurance conducted by BSI Services Malaysia Sdn Bhd. The scope and findings of this assurance are set out in the Auditor Opinion Statement on pages 99 - 101 of this Annual Report.

EXCLUSIONS, LIMITATIONS, AND DISCLAIMERS

The Group recognises that certain limitations remain in the availability and consistency of data for some indicators, particularly where external sources or non-standardised metrics are involved. Ongoing efforts are being directed at strengthening data systems and improving the robustness of future disclosures.

Although this Statement contains forward-looking statements, strategic targets, and performance projections, such content rests on prevailing conditions and reasonable assumptions. Actual outcomes may therefore differ as a result of various business risks, regulatory developments, or unforeseen circumstances.

REPORT AVAILABILITY AND FEEDBACK

SPToto remains committed to transparent and inclusive stakeholder engagement. We welcome any feedback, questions, or suggestions on our sustainability performance and disclosures. Stakeholders are invited to contact us via the 'Contact Us' section of our corporate website at: ***www.berjaya.com/sports-toto/contact-us/.***

MESSAGE FROM LEADERSHIP



Dear Stakeholders,

Across an increasingly dynamic sustainability landscape, organisations are being called upon to demonstrate resilience through the quality of their governance, the credibility of their disclosures, and the long-term viability of their business models. On behalf of the Board and Management, I am pleased to present our Sustainability Statement for FY2026, reflecting our ongoing commitment to embedding sustainability as a strategic enabler of enduring business performance.

Our sustainability agenda extends beyond regulatory compliance. It is a foundational lens through which strategic priorities are evaluated, risks are managed, opportunities are captured, and capital is deployed. Throughout FY2026, we reinforced the integration of Environmental, Economic, Social and Governance ("EESG") considerations across the organisation, strengthening the link between sustainable practices, operational excellence and long-term shareholder value.

STRENGTHENING GOVERNANCE

Robust governance remains indispensable to stakeholder confidence and business integrity. Operating within a highly regulated environment, ethical leadership, effective oversight and sound risk governance are fundamental to sustaining our licence to operate.

Throughout the financial year, we continued to enhance the maturity of our governance ecosystem by reinforcing accountability mechanisms, strengthening policy frameworks, and advancing enterprise-wide oversight of sustainability-related matters.

As part of our commitment to sustainable supply chain management, we introduced a group-wide Sustainable Procurement Policy in November 2025 to establish consistent procurement standards across the Group. This was complemented by ESG training for vendors and on-site supplier audits, enabling us to strengthen supplier awareness, monitor compliance with our sustainability expectations, and foster continuous improvement throughout our value chain.

We maintained our opportunity register and completed a review of our ESG risks for 2027, while an anti-corruption online learning platform was introduced to reinforce awareness of our zero-tolerance position throughout the organisation. Externally, our inclusion in the FTSE4Good Bursa Malaysia Index was maintained at a 4-Star rating, with improved scores overall and in both the Social and Environmental pillars.

Collectively, these initiatives enhance organisational resilience by promoting principled decision-making, strengthening internal controls, and ensuring that sustainability considerations remain embedded within strategic and operational governance processes.

GENERATING ECONOMIC VALUE

Generating sustainable economic value remains intrinsic to our corporate purpose. Beyond delivering financial returns, we seek to cultivate broader economic prosperity through responsible procurement, meaningful employment, resilient value chains, and continued investment in innovation.

During FY2026, we maintained our focus on strengthening operational capabilities while fostering long-term competitiveness through productivity improvements, digital transformation, and responsible supply chain management.

STM Lottery marked its 40th year of operations in 2026, four decades during which our network of approximately 680 sales outlets across Malaysia has sustained livelihoods, generated demand for local goods and services, and contributed consistently to the domestic economy. Our economic contribution continues to be delivered through this retail footprint, alongside responsible local procurement, employment generation and ongoing investment in the technology and processes that keep our operations efficient and resilient. The economic value generated by SPToto

extends across a diverse network of employees, suppliers, business partners, and communities, producing multiplier effects that contribute to broader socioeconomic development. As we continue to modernise our operations and optimise business processes, we remain committed to creating sustainable value that is both commercially resilient and socially meaningful. Further details on the economic value generated and distributed by the Group are presented in the Audited Financial Statements on pages 127 to 255.

SAFEGUARDING THE ENVIRONMENT

The accelerating pace of climate transition presents both strategic challenges and emerging opportunities for businesses worldwide. At SPToto, we acknowledge our responsibility to contribute towards a more climate-resilient future through disciplined environmental management and the progressive decarbonisation of our operations.

Our environmental strategy remains aligned with Malaysia's broader climate ambitions, including the Nationally Determined Contributions ("NDCs"), the National Energy Transition Roadmap ("NETR"), and the objectives of the Paris Agreement. As a member of the Berjaya Group, we also continue to support the implementation of the Berjaya Group Decarbonisation Roadmap ("BGDR") in pursuit of its aspiration to achieve carbon neutrality by 2050.

FY2026 marks an important milestone in our sustainability reporting evolution. As a Group 1 preparer under Malaysia's National Sustainability Reporting Framework ("NSRF"), we commence mandatory climate-related disclosures in accordance with IFRS S2. We view this regulatory progression not simply as a reporting obligation, but as an opportunity to strengthen our climate governance, improve our understanding of climate-related dependencies and vulnerabilities, and enhance the transparency of our climate-related financial disclosures.

On 25 June 2026, STM Lottery organised a Decarbonisation Workshop with our Sustainability Working Group to guide the Company's pathway towards carbon neutrality by 2050. The workshop reviewed our high-emission areas, identified operational changes and shaped internal employee engagement activities on waste reduction. We began with our Malaysian operations, being the largest component of the Group, and intend to extend the exercise across our other operating entities. Our environmental efforts also earned external recognition during the year, with Floridablanca Enviro Corporation named a 2026 Bronze Stevie® Award winner for Sustainability & Climate Protection Services at the Asia-Pacific Stevie® Awards — a category recognising services that improve sustainability, reduce emissions, or are more environmentally friendly than market alternatives. By embedding climate considerations into our operational planning and strategic decision-making, we continue to strengthen our preparedness for both transition and physical climate risks while supporting the resilience of our business over the longer term.

DRIVING SOCIAL IMPACT

The strength of SPToto ultimately lies in its people. Building an inclusive, capable, and engaged workforce remains central to our ability to deliver sustainable business outcomes while creating positive societal impact.

During FY2026, we continued investing in employee capability development, workplace health and safety, diversity and inclusion, and community engagement initiatives that foster shared value for both our employees and the communities in which we operate. Five individuals were hired through our Empowerment Hiring Programme, extending meaningful employment to people who face barriers to entering the workforce. We also continued our long-standing support for the National Sports Council, Kechara Soup Kitchen, the Forest Research Institute Malaysia, SEMOA, the Sambong Future Foundation and a range of local charities, sustaining partnerships that deliver practical benefit to the communities.

Our continued investment in human capital reflects our belief that sustainable organisational performance is intrinsically linked to the wellbeing, empowerment, and development of our people. By nurturing an inclusive workplace culture and supporting community resilience, we seek to create lasting positive outcomes that extend well beyond our business operations.

LOOKING AHEAD

The sustainability landscape will continue to evolve, bringing greater expectations for transparency, accountability, and strategic foresight. We remain committed to continually enhancing our sustainability capabilities, strengthening governance over sustainability-related matters, and improving the quality and decision-usefulness of our disclosures in line with emerging regulatory and stakeholder expectations.

As we advance our sustainability journey, our ambition remains clear: to deliver responsible entertainment while creating enduring value for our stakeholders through disciplined governance, responsible business practices, and resilient long-term growth.

On behalf of the Board of Directors and Management, I extend my sincere appreciation to our employees, customers, regulators, business partners, shareholders, and the wider stakeholder community for your continued trust and partnership. Your confidence inspires our continued pursuit of sustainable excellence, and we look forward to building an even more resilient future together.

> **"CREATING SHARED VALUE THROUGH RESPONSIBLE GROWTH, MEANINGFUL EXPERIENCES, AND A LASTING COMMITMENT TO PEOPLE, COMMUNITIES, AND THE FUTURE."**

Yours sincerely,

NERINE TAN SHEIK PING
Chief Executive Officer

OUR HIGHLIGHTS IN FY2026

RM 6.04 BILLION
IN TOTAL REVENUE



ACCREDITATION OF
LEVEL 3
World Lottery Association ("WLA") Responsible Gaming Framework



39.03 %
of
women
in management



SCOPE 1
reduced by
12.44 %
amounting to
410 tCO_2e



Aspires to achieve
CARBON NEUTRALITY
BY 2050
under BGDR



110,193 KG
of waste
DIVERTED FROM DISPOSAL



14.6
average
training hours
per employee



EMBEDDING SUSTAINABILITY FOR LONG-TERM VALUE

Sustainability is embedded in SPToto's approach to long-term value creation and serves as a strategic driver of resilience and sustainable growth. Guided by its Environmental, Economic, Social, and Governance ("EESG") priorities, the Group integrates sustainability considerations into its strategy, operations, decision-making, and stakeholder engagement. The Group's Sustainability Framework provides a structured approach to advancing its sustainability agenda by aligning strategic priorities with evolving stakeholder expectations, underpinned by four foundations: economic value creation, sound governance, social responsibility, and environmental stewardship. The Framework also supports SPToto's value creation model in delivering sustainable outcomes for its stakeholders.

OUR SUSTAINABILITY FRAMEWORK

SPORTS TOTO BERHAD

VISION

To lead with integrity, innovation, and purpose by building a sustainable, inclusive, and responsible organisation – delivering enduring value for people, planet, and prosperity.

MISSION

SUSTAINABLE BUSINESS DEVELOPMENT

To be a responsible organisation that fosters inclusive, resilient, and sustainable business growth – balancing profitability with environmental stewardship, ethical innovation, and long-term value creation for all stakeholders.

HUMAN CAPITAL EMPOWERMENT

To cultivate a diverse, equitable, and inclusive workplace that empowers our people, nurtures talent, and promotes lifelong learning – driving personal growth, well-being, and organizational excellence.

OUR BUSINESSES

GAMING & LOTTERY MANAGEMENT

Its core business in gaming and lottery management centres on the responsible operation of games of chance through the principal subsidiary, STM Lottery. The Group focuses on maintaining operational integrity, regulatory compliance, and customer trust while navigating the socioeconomic sensitivities of the industry. The Group's approach prioritises ethical conduct, fair play, and long-term stakeholder value.

LUXURY AUTOMOTIVE DISTRIBUTION

Through H.R. Owen in the United Kingdom, SPToto operates one of the most prestigious luxury car retail networks in the UK. Representing iconic marques such as Ferrari, Rolls-Royce, Bentley, and Lamborghini, H.R. Owen provides premium end-to-end experience across vehicle sales, servicing, and aftersales care—delivering excellence and personalised service at every touchpoint.

HOSPITALITY

The Group's hospitality portfolio includes the Berjaya Makati Hotel in the Philippines, a four-star, 223-room urban property located in the heart of Makati City. The hotel reflects its commitment to quality guest experiences, service excellence, and operational efficiency in a competitive hospitality landscape.

EMBEDDING SUSTAINABILITY FOR LONG-TERM VALUE

OUR BUSINESSES

ENVIRONMENTAL SERVICES

Through Floridablanca Enviro Corporation, SPToto supports environmental protection and restoration initiatives in the Philippines. The company is actively involved in waste management and environmental clean-up services, contributing to ecological preservation and improved community well-being.

OUR SUSTAINABILITY PILLARS

GOVERNANCE & ETHICS

- Strengthen transparency and accountability in decision-making
- Uphold anti-corruption and best compliance practice
- Foster ethical leadership and ESG-linked executive performance
- Ensure board diversity and stakeholder-responsive governance

SOCIAL RESPONSIBILITY

- Prioritise diversity, equity, and inclusion ("DEI")
- Ensure safe, fair, and empowering working environments
- Support local communities through social impact programs
- Embed human rights due diligence across the value chain

ECONOMIC PROSPERITY

- Promote circular economy principles
- Contribute to and support the local economy
- Ensure a sustainable value chain

ENVIRONMENTAL STEWARDSHIP

- Commit to our carbon-neutral target by 2050
- Integrate climate risk into strategic planning
- Commit to conserving natural resources through the preservation of the biodiversity and ecosystems that sustain them

RELATED UNSDGS



FTSE4Good

FTSE4GOOD BURSA MALAYSIA INDEX ("F4GBM")

Sports Toto Berhad is proud to be included in the FTSE4Good Bursa Malaysia Index ("F4GBM"), a globally recognised benchmark developed by FTSE Russell to assess companies against international standards for Environmental, Social, and Governance ("ESG") practices. Our ESG Ratings of Main Market PLCs assessed by FTSE Russell reflects the Group's continued progress in enhancing transparency, strengthening governance structures, and embedding sustainability across business operations. This recognition affirms SPToto's alignment with global best practices and underscores our unwavering commitment to responsible, ethical, and future-focused business conduct. In FY2026, the Group maintained its 4-Star rating, recording improved scores overall as well as in both the Social and Environmental pillars.

EMBEDDING SUSTAINABILITY FOR LONG-TERM VALUE

OUR VALUE CREATION MODEL

CAPITAL & INPUT

F FINANCIAL CAPITAL
(As of 1 July 2025)

Total Asset Value: **RM4.05 billion** (incl. RM758.2 million Cash & Cash Equivalents);

Shareholders' Funds: **RM1.25 billion**

H HUMAN CAPITAL

Total Workforce: **1,481 employees**
Active employee engagement and leadership strength

S SOCIAL CAPITAL

RM 46.0 million invested in community programmes

I INTELLECTUAL CAPITAL

ISO/IEC 27001:2022 & WLA-SCS:2024 certified systems; proprietary digital tools and gaming algorithms

N NATURAL CAPITAL

Centralised tracking of energy, waste and water

68 TJ energy consumed

55,664 m³ water used

M MANUFACTURED CAPITAL

Approximately 680 sales outlets in Malaysia as of 30 June 2026

18 showrooms and **16 service centres in the UK**

FOCUS AREA AND PROCESSES

OUR VISION | **OUR MISSION**

ECONOMIC

- Drive financial sustainability via strategic business investments, cost optimisation, and disciplined capital allocation.
- Enhance product integrity through technology; integrate responsible gaming, data privacy, and compliance systems.
- Ensure operational excellence and efficiency through asset maintenance, retail expansion, and digital integration.
- Promote local employment and procurement to spur inclusive economic participation.
- Uphold ethical industry standards through WLA.
- Responsible Gaming accreditation.

ENVIRONMENTAL

- Advance environmental stewardship through energy and waste management, and ecosystem conservation.
- Track and report Scope 1 & 2 emissions aligned with the Berjaya Group Decarbonisation Roadmap.
- Promote sustainable consumption via recycling initiatives and green procurement.
- Protect natural ecosystems through biodiversity efforts, such as tree planting and coastal clean-up activities.

STRATEGIES AND PROCESSES

SOCIAL

- Foster a high-performance, diverse and inclusive culture.
- Promote leadership development, workplace safety, and employee well-being.
- Implement targeted recruitment strategies to improve gender balance in management.
- Strengthen community engagement through long term partnerships and measurable outreach programmes.
- Empower underserved groups by enhancing food security, education access, and socio-economic inclusion.

GOVERNANCE

- Uphold integrity through ISO and WLA-certified systems, particularly in gaming and IT security.
- Embed ESG considerations into decision-making through board-level oversight and ESG-linked performance metrics.
- Strengthen regulatory compliance, anti-corruption practices, and risk management frameworks.
- Foster stakeholder-responsive governance by enhancing transparency and ethical leadership.

EMBEDDING SUSTAINABILITY FOR LONG-TERM VALUE

KEY OUTPUTS AND OUTCOMES IN FY2026

Revenue and profits primarily generated from lottery sales and luxury motor sales.

- RM6.04 billion in total revenue
- RM317.3 million in profit before tax
- RM204.0 million profit after tax
- Long-term value creation and business resilience.



Increased productivity, employee satisfaction and customer loyalty, leading to improved business performance and competitiveness.

- 21,554 hours of training on employee development
- 36.59% female employees in Top Management



Positive relationships with customers, suppliers, communities, and regulators, transparent communication and ethical business practices.

- Over 1 million beneficiaries from community investments
- 5 underprivileged individuals hired under the Empowerment Hiring Programme
- 95 Helping Hand volunteers via food bank through the collaboration with Kechara Soup Kitchen
- Literacy impact across 11 micro-sized primary schools across Malaysia



Enhanced market trust and brand differentiation.

- Level 3 World Lottery Association ("WLA") Responsible Gaming Framework accreditation
- Level 2 WLA Security Control Standard
- H.R. Owen, Berjaya Makati Hotel and Floridablanca Enviro Corporation maintain a strong presence and deliver exceptional experiences within their respective industry stakeholder spheres.



Sustainable waste management practices, energy-efficient operations, and conservation efforts to protect natural resources.

- 2,885 tCO_2e Scope 1 emissions
- 3,532 tCO_2e Scope 2 emissions
- 22,189 tCO_2e Scope 3 emissions
- 110,193 kg total waste recycled
- 40 trees of five threatened native species planted



Operational reliability, efficiency and scalability, facilitating business expansion and enhancing productivity and service quality.

- Strengthening customer experience through STM Lottery's outlet upgrades.
- Expansion of landfill collection coverage.



EMBEDDING SUSTAINABILITY FOR LONG-TERM VALUE

OVERVIEW OF SUSTAINABILITY-RELATED RISKS

Consistent with its Sustainability Framework and EESG priorities, SPToto conducted a structured assessment of sustainability-related risks and opportunities ("SRROs") that may materially impact the Group's enterprise value. The assessment applies the same principles and methodology used in the Group's risk management process, ensuring alignment between financial and sustainability-related risk governance.

While anti-corruption has been incorporated within the Group's Risk Register, the SRRO assessment expands the scope of risk management to identify emerging ESG risks and opportunities beyond traditional financial considerations. The integration of SRROs into the Risk Register strengthens the Group's ability to address sustainability- and climate-related disruptions while supporting long-term resilience and value creation.

Readers may refer to the Risk Management Process outlined on page 119 of the Statement of Risk Management and Internal Controls for further details.

RISK	HOW IT IMPACTS SPTOTO	SPTOTO'S RESPONSE	RELATED CAPITAL
Climate Change	SPToto is exposed to both transition and physical climate risks. Potential policy shifts, such as the introduction of carbon pricing and higher fuel taxes, may elevate operating costs, especially across logistics-heavy segments. Additionally, physical risks including flooding and typhoons may disrupt operations, damage vehicle fleets and physical premises, and affect business continuity.	SPToto is actively strengthening its climate resilience through operational adaptation (e.g. transitioning to Euro-4 trucks, conducting energy audits) and dual-sourcing critical components to manage supply risks. ***For more details, please refer to the IFRS S2 Climate-related Disclosures section on pages 74 - 84.***	F, M, N
Pollution and Waste Management	Environmental pollution, particularly soil contamination from landfill operations and overuse of paper resources, poses reputational and regulatory risks. Improper handling of hazardous waste could also result in environmental fines or operational shutdowns.	The Group employs a sanitary landfill model to prevent leachate seepage and ensure environmental compliance. To manage resource depletion, SPToto works with multiple suppliers for redundancy and is prepared to transition to digital lottery ticketing as soon as regulations permit. Waste vendors undergo strict due diligence including licence verification and site inspections to ensure legal compliance and environmental stewardship.	I, M, N
Labour and Human Rights	Labour-related risks such as non-compliance with employment laws, unfair practices, or supply chain violations may lead to legal liabilities, reputational damage, and workforce disengagement.	SPToto strictly adheres to local labour laws and upholds international best practices in areas such as workplace safety, fair wages, and non-discrimination. These expectations are also cascaded across its supply chain through codes of conduct and engagement with vendors.	H, S
Societal and Community Impacts	Shifts in societal expectations, evolving customer preferences, and tightening regulatory standards, particularly related to responsible gaming and road safety, may erode brand trust or invite scrutiny from regulators.	SPToto undertakes proactive engagement through community education programmes on responsible gaming and road safety. These initiatives foster public trust, strengthen brand reputation, and support long-term licence to operate in the communities it serves.	I, S, H

Going forward, SPToto aims to progressively enhance the granularity and decision-usefulness of its SRRO disclosures in line with IFRS S1. This includes assessing sustainability-related opportunities that support innovation, efficiency improvements, and long-term value creation, as well as strengthening the financial quantification of SRROs, their assessment across short-, medium-, and long-term horizons, and the use of scenario analysis to evaluate potential financial and strategic implications.

These enhancements will support more robust and forward-looking ESG disclosures, strengthening the Group's resilience, strategic agility, and ability to respond to evolving sustainability challenges.

EMBEDDING SUSTAINABILITY FOR LONG-TERM VALUE

SPTOTO'S NEW OPPORTUNITY REGISTER

OPPORTUNITY	HOW IT BENEFITS SPTOTO	TIME HORIZON
Energy efficiency	**Cost saving** Reducing electricity consumption across outlets, offices and service centres through equipment upgrades, lighting controls and improved operating practices lowers utility costs while directly reducing Scope 2 emissions.	Short Term
Solar and renewables	**Cost stability** Installing rooftop solar at suitable sites, or subscribing to a green electricity tariff, reduces exposure to tariff volatility and supports progress towards the Group's carbon neutrality ambition under the BGDR.	Medium Term
Paperless operations	**Cost and productivity** Digitising approvals, records and reporting workflows reduces paper and printing consumption while shortening processing times and improving data accuracy.	Short Term
Waste reduction	**Cost and ESG performance** Reducing material consumption and expanding segregation and recycling across operations lowers disposal costs and increases the proportion of waste diverted from disposal.	Medium Term
Fleet optimisation	**Cost saving** Optimising delivery routing and preventive maintenance across the field support fleet reduces fuel consumption, maintenance costs and transport-related emissions.	Medium Term
Electric vehicle transition	**Cost and ESG performance** Progressively replacing fleet vehicles with electric or lower-emission models reduces long-term fuel cost exposure, although it requires capital investment and charging infrastructure.	Long Term
Sustainable procurement	**Reputation** Prioritising vendors and materials with credible environmental and social credentials strengthens supply chain resilience and gives effect to the Group's Sustainable Procurement Policy.	Medium Term
Customer perception	**Strategic** Communicating responsible gaming practices and sustainability performance more clearly strengthens brand trust among customers, regulators and the wider community.	Short Term
ESG rating performance	**Strategic** Closing disclosure gaps against FTSE4Good Bursa Malaysia and NSRF expectations supports continued index inclusion and improves access to ESG-conscious capital.	Short Term
Government incentives	**Cost saving** Accessing available green investment and energy efficiency incentives reduces the net cost of decarbonisation projects across the Group.	Medium Term

EMBEDDING SUSTAINABILITY FOR LONG-TERM VALUE

STAKEHOLDERS' RELATIONSHIPS AND ENGAGEMENT

SPToto regards its stakeholders as those individuals and organisations whose interests, or whose actions, are closely connected to the Group's operations and strategic direction. The Group places considerable emphasis on transparent and inclusive engagement, welcoming a breadth of perspectives and ensuring that stakeholder feedback informs its key decisions. Such engagement takes place across both digital and in-person channels, among them social media, consultations, and participation in industry seminars, enabling the Group to remain responsive to shifting expectations while sustaining strong relationships built on trust.

STAKEHOLDER GROUP	AREAS OF INTEREST	ENGAGEMENT METHOD & FREQUENCY	KEY OUTCOMES
Government and Regulators	• Compliance • Impact from operations • Contributions to industry advancement and nation-building	• Reports and compliance • Periodic meetings • Biennial materiality survey	Fostering transparent communication, proactive collaboration and mutual respect to ensure compliance and positive relationships
Customers	• Data privacy • Results announcement • Transparent processes • Customer Service & Responsiveness	• Regular customer satisfaction surveys • Regular outlet visits • Corporate website updates • Social media • Biennial materiality survey	Implementing tight cybersecurity measures, delivering exceptional service, understanding their needs and continuously seeking feedback to ensure satisfaction and loyalty
Employees	• Equal opportunities • Diversity • Career progression • Benefits and rewards	• Internal engagement channels such as the intranet and corporate newsletters • Events and functions • Employee grievance mechanism • Biennial materiality survey • Annual employee satisfaction survey • Orientation for new staff	Fostering a culture of open communication, providing opportunities for growth and development and recognising their contributions to create a motivated and empowered workforce
Suppliers/ Contractors, Consultants and Vendors	• Fair procurement • Efficient supply chain management	• Service delivery feedback • Collaboration, training, and events • Periodic meetings and discussions • Self-assessment ESG Checklist • Supplier Audit • Biennial materiality survey	Building solid partnerships, maintaining clear communication channels, fostering mutual trust and collaboration to ensure quality, efficiency and sustainability throughout the supply chain

EMBEDDING SUSTAINABILITY FOR LONG-TERM VALUE

STAKEHOLDER GROUP	AREAS OF INTEREST	ENGAGEMENT METHOD & FREQUENCY	KEY OUTCOMES
Communities, Non-Governmental Organisations ("NGOs") and Industry Groups	• Social and economic development • Local community development • Long-term engagement	• Community collaboration and consultation • Philanthropic activities • Volunteerism programmes • Events and roadshows • Biennial materiality survey	Prioritising active involvement, transparent communication and collaborative initiatives that address local needs and create a positive impact
Investors, Shareholders and Stock analysts	• Business performance • Risk management • News releases, updates, and projections	• Annual general meetings • Annual reports • Regular updates and communication • Results announcement meetings • Briefings and updates when required	Emphasising transparent communication, providing comprehensive and accurate information and fostering trust to ensure alignment with strategic objectives and maintain confidence in our organisation
Media	• Sustainability matters • Business performance • Compliance • News releases, updates, and projections	• Regular engagement and updates • Press conferences when required • Events and festive visits • Media releases and visits when required	Fostering transparent and trusting relationships, providing timely and accurate information and leveraging opportunities for constructive dialogue to ensure effective communication

MEMBERSHIP OF ASSOCIATIONS

SPToto recognises that industry partnerships and professional memberships support the continuous improvement of its business and sustainability practices. Through active participation in industry associations and collaborative platforms, the Group exchanges knowledge, adopts industry best practices, and remains informed of evolving regulatory requirements, labour standards, and responsible business practices.

- People Management Association of the Philippines ("PMAP") – Employer member supporting the enhancement of people practices, capacity building, and alignment with evolving labour and workplace standards.
- World Lottery Association ("WLA") – Supports the implementation of the WLA Security Control Standard ("WLA-SCS") and the WLA Responsible Gaming Framework ("WLA-RGF"), reinforcing responsible gaming, operational integrity, fairness, and transparency.
- Asia Pacific Lottery Association ("APLA") – Facilitates knowledge sharing within the region and the adoption of industry best practices in responsible gaming and secure lottery operations.
- Association of Purchasing Managers of Hotels & Restaurants of the Philippines ("APMHRP") – Promotes responsible procurement through industry collaboration, knowledge sharing, and ethical purchasing practices.

STREAMLINED FOCUS THROUGH MATERIALITY

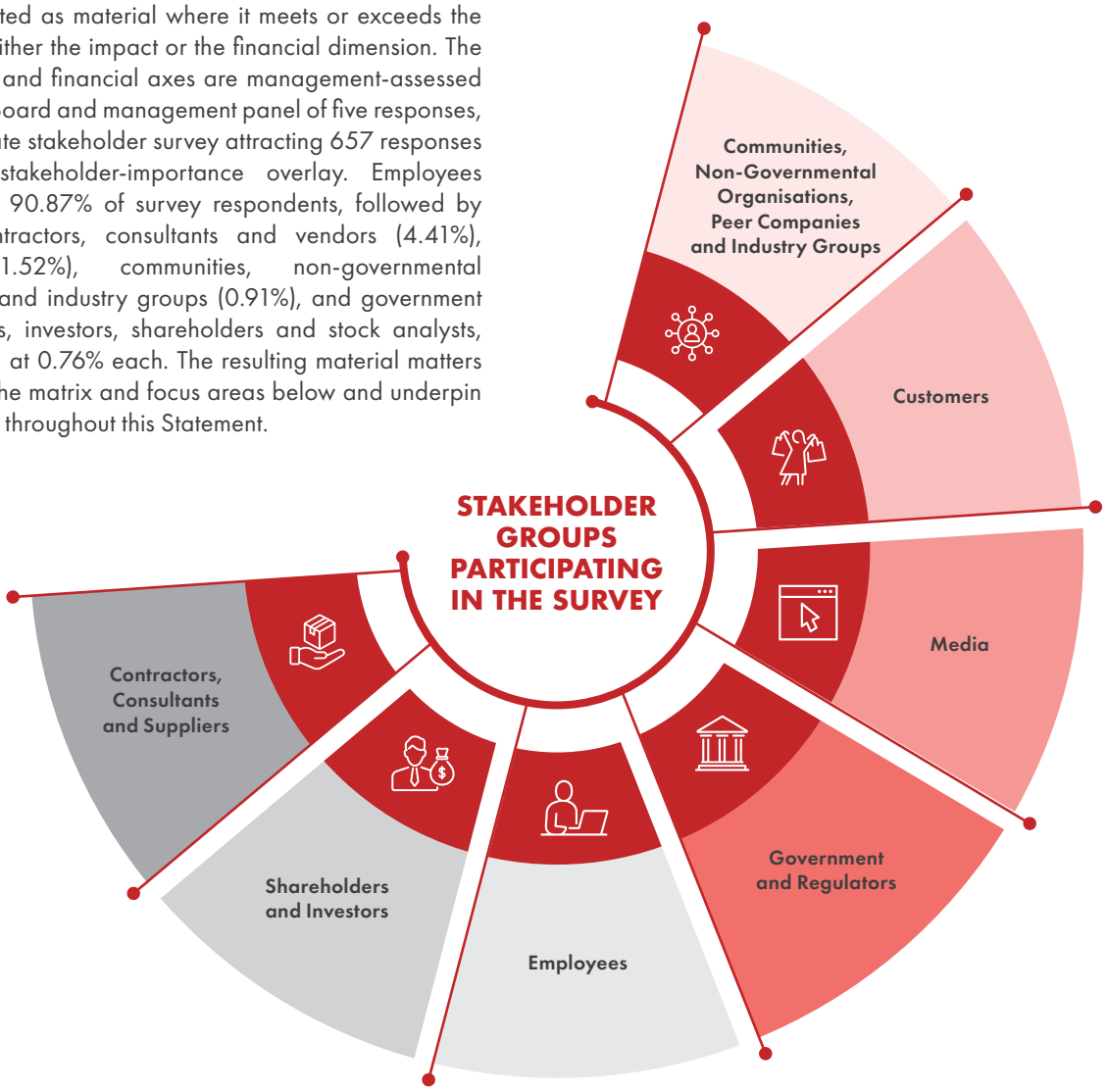
Materiality acts as a strategic compass for SPToto's sustainability efforts, directing the Group's attention towards the issues of greatest consequence to its business and its stakeholders. By identifying and prioritising the EESG matters that carry the most weight, the Group is better placed to deploy its resources effectively, pursue focused improvements, and strengthen both its resilience and its capacity to create value.

MATERIALITY ASSESSMENT PROCESS

The material matters presented in this Statement rest on the double materiality assessment completed during FY2026. The shift to double materiality broadens the lens materially, where the assessment examines both how sustainability matters bear upon the Group's financial performance as well as the wider environmental and social effects of the Group's own operations. Assessing both dimensions produces a fuller and more decision-useful picture of where sustainability and business performance intersect and brings the Group's process into line with the direction of the NSRF.

The assessment followed a structured sequence: establishing a long list of 15 sustainability matters relevant to the business and its sector; reviewing business activities, the value chain, sector standards and existing disclosures; gathering stakeholder views on the importance of each matter; assessing impact materiality from the severity of actual and potential impacts, including their scale, scope and irremediable character, together with their likelihood; assessing financial materiality from the magnitude and likelihood of risks and opportunities across short, medium and long-term horizons; applying the approved materiality threshold; validating the results with management and the Board; and documenting the material matters alongside the supporting evidence.

A topic is treated as material where it meets or exceeds the threshold on either the impact or the financial dimension. The formal impact and financial axes are management-assessed and rest on a Board and management panel of five responses, while a separate stakeholder survey attracting 657 responses informs the stakeholder-importance overlay. Employees accounted for 90.87% of survey respondents, followed by suppliers, contractors, consultants and vendors (4.41%), customers (1.52%), communities, non-governmental organisations and industry groups (0.91%), and government and regulators, investors, shareholders and stock analysts, and the media at 0.76% each. The resulting material matters are set out in the matrix and focus areas below and underpin the disclosures throughout this Statement.



STREAMLINED FOCUS THROUGH MATERIALITY

MATERIALITY MATRIX

The Group remains dedicated to addressing each of its material matters in full. Every issue has been mapped to the relevant UNSDGs, ensuring that its efforts generate tangible business value while also contributing to the resolution of broader global challenges.

The double materiality matrix presents the Group's key sustainability matters based on two dimensions: their potential influence on enterprise value and their impacts on stakeholders, society and the environment. Topics located in the upper-right quadrant represent priorities that are most significant from both a financial and impact perspective. The visualisation also reflects alignment with recognised sustainability frameworks and supports a holistic understanding of the Group's sustainability risks, opportunities and impacts. Additional analytical views presented subsequently draw on the same assessment outcomes to provide further insights into the Group's material topics.

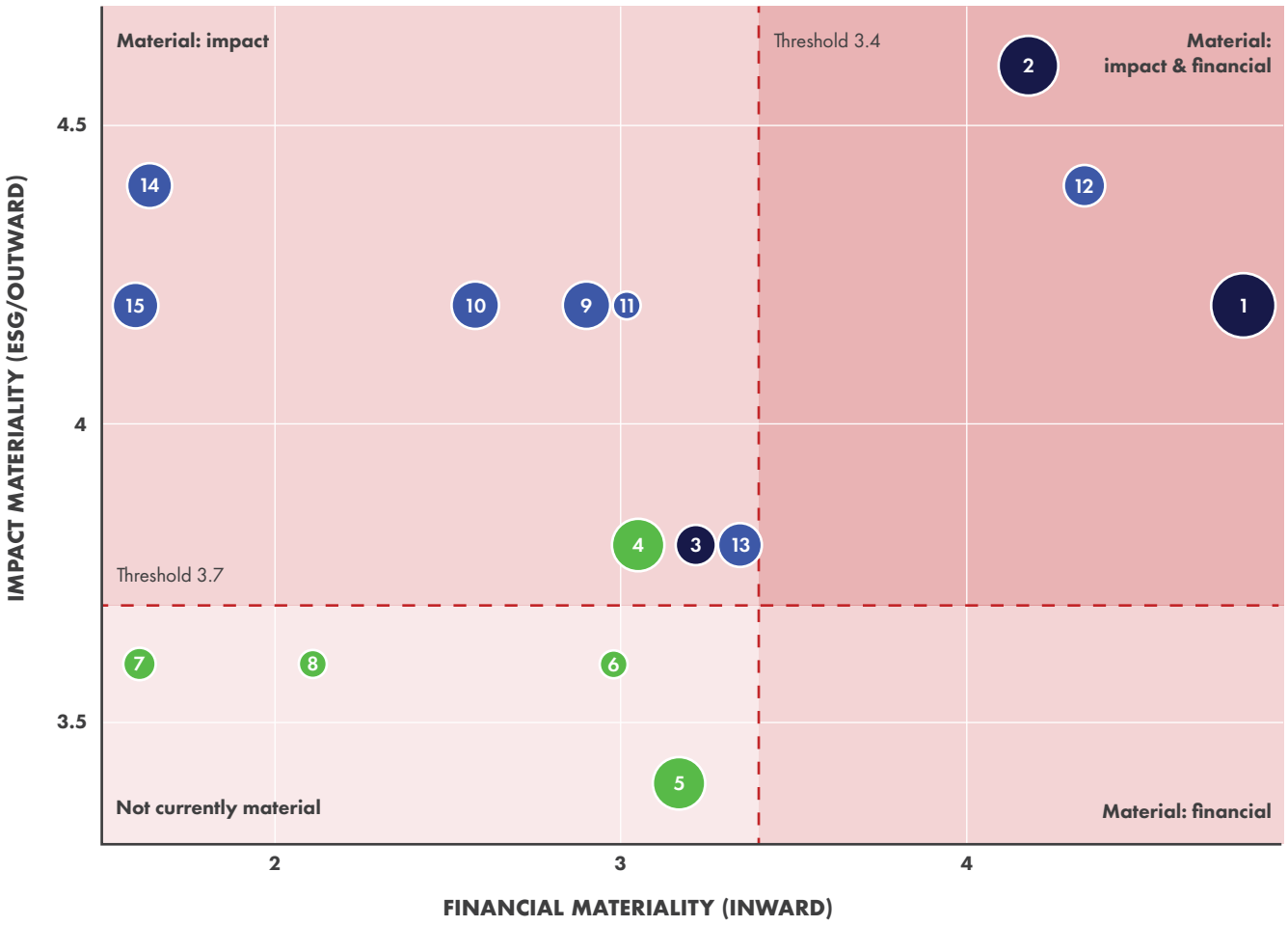
The stakeholder-impact alignment analysis revealed a different pattern. Topics with the highest impact materiality scores are predominantly operational in nature, encompassing environmental management, resource use, customer-facing operations and workforce-related matters. These topics are considered highly important by stakeholders due to their direct and visible effects on communities, employees, customers and the environment. Several of these matters exhibit strong impact materiality despite more moderate financial materiality scores, underscoring their significance from a sustainability perspective.

The stakeholder-financial significance analysis demonstrated a strong alignment between stakeholder expectations and topics assessed as financially significant to the Group. Matters positioned in the upper-right quadrant generally correspond to governance-related topics, which received among the highest financial materiality scores while also ranking highly in stakeholder importance. This indicates broad recognition among both stakeholders and management of the importance of robust governance, compliance and risk management practices in supporting sustainable value creation.

Taken together, the supplementary analyses indicate that governance matters are generally the primary drivers of financial materiality, while operational environmental and social issues are the primary drivers of impact materiality. The convergence of these perspectives supports the Group's approach to sustainability management by ensuring that both enterprise value considerations and stakeholder expectations are appropriately reflected in strategic decision-making.

STREAMLINED FOCUS THROUGH MATERIALITY

STAKEHOLDER AND FINANCIAL SIGNIFICANCE



1 Risk management and business model resilience
2 Business ethics
3 Supply chain management
4 Energy management
5 Climate change & GHG management
6 Waste management
7 Water & wastewater management
8 Ecological impacts
9 Labour practice
10 Employee engagement, diversity & inclusion
11 Workplace health & safety
12 Data privacy & security
13 Community & society
14 Customer welfare through responsible gaming
15 Product design & lifecycle management

Formal Double Materiality Matrix: Financial materiality (inward) (horizontal) against Impact materiality (ESG/outward) (vertical); bubble size reflects weighted external-framework alignment (MSCI, SASB, FTSE). The full quadrant analysis appears in the Materiality matrix section.

STREAMLINED FOCUS THROUGH MATERIALITY

The formal double materiality matrix provides a structured assessment of the sustainability matters that are most relevant to Sports Toto Berhad from both an enterprise value and impact perspective. Based on the assessment, 11 material topics were identified (11 impact-material, 3 financially material). They were identified as material on at least one dimension, with three topics, namely **Risk Management and Business Model Resilience, Business Ethics,** and **Data Privacy and Security**, exceeding both the financial materiality and the impact materiality threshold.

These topics occupy the upper-right quadrant of the matrix and represent matters that are considered significant not only for their potential influence on business performance, resilience and long-term value creation, but also for their broader impacts on stakeholders, society and the environment.

The matrix also highlights a distinctive pattern in the Group's materiality profile. The highest financially material topics are predominantly governance-related, reflecting the importance of strong risk oversight, ethical conduct and data protection in safeguarding the Group's licence to operate, reputation and business continuity. By contrast, many of the topics exhibiting higher impact materiality are operational in nature, including customer welfare through responsible gaming, labour practices, workplace health and safety, energy management and community engagement. This distribution demonstrates that while governance-related matters are viewed as the primary drivers of enterprise value protection, a broader range of operational activities generate the most significant environmental and social impacts and therefore warrant continued management attention.

The double materiality assessment serves as a decision-support tool by providing an evidence-based view of the sustainability matters that are most relevant to the Group and its stakeholders. The results will be considered alongside strategic planning, risk management, capital allocation and operational decision-making processes to help management understand where sustainability-related risks, opportunities and impacts may be most significant. In particular, the matrix provides a basis for evaluating sustainability matters through both a business lens and a stakeholder lens, enabling a more balanced consideration of financial and non-financial factors when assessing priorities.

The assessment shall also be used to inform the level of management oversight, monitoring and disclosure associated with individual sustainability topics. Matters that are material from both financial and impact perspectives may warrant greater focus in strategic discussions and governance processes, while impact-material topics can provide valuable insight into stakeholder expectations and areas where the Group's activities interact most significantly with society and the environment. By providing a consistent framework for evaluating material topics, the assessment supports more informed and transparent decision-making while recognising that priorities may evolve as the Group's operating environment and stakeholder expectations change over time.

11 MATERIAL TOPICS

FOCUS AREA	DESCRIPTION	RELATED UNSDGS
Risk management and business model resilience	Identifying, assessing and managing operational, regulatory, financial and reputational risks to ensure long-term business resilience and sustainable performance.	
Business ethics	Upholding high standards of integrity, transparency and ethical conduct in all business activities, including preventing corruption, money laundering, fraud and unethical practices.	
Data privacy & security	Protecting personal and operational data through robust cybersecurity measures and responsible data management practices.	

STREAMLINED FOCUS THROUGH MATERIALITY

FOCUS AREA	DESCRIPTION	RELATED UNSDGS
Customer welfare through responsible gaming	Implementing safeguards and awareness initiatives to promote responsible participation and protect vulnerable individuals from potential harm.	
Labour practices	Ensuring fair employment practices, responsible workforce management and compliance with labour laws, including fair treatment, working conditions and employee human rights.	
Employee engagement, diversity & inclusion	Promoting an inclusive workplace that values diversity, fosters employee engagement and provides equal opportunities for development and advancement.	
Workplace health & safety	Maintaining safe and healthy working environments by identifying risks, implementing preventive measures and promoting a strong safety culture.	
Product design & lifecycle management	Managing the development and delivery of products and services to ensure quality, customer safety, regulatory compliance and responsible use throughout their lifecycle.	
Supply chain management	Managing relationships with suppliers and service providers responsibly to ensure reliability, quality, ethical conduct and compliance with applicable standards.	
Energy management	Improving energy efficiency and implementing initiatives to reduce energy consumption and associated environmental impacts.	
Community & society	Strengthening local communities by organising multiple corporate social responsibility programmes and collaborating with partners to raise awareness.	

SUSTAINABILITY GOVERNANCE

SPToto's sustainability governance framework sets out how material sustainability matters are identified, escalated, overseen and embedded across the Group. The framework is anchored by Board-level accountability, supported by Board Committees, management-level coordination and operating-level execution. This structure enables the Group to translate sustainability priorities into policies, targets, initiatives, monitoring processes and disclosures across its business segments.

BOARD OF DIRECTORS ("BOD" OR THE BOARD)

- Holds ultimate responsibility for the stewardship, strategic direction and long-term sustainability of the Group.
- Oversees the Group's sustainability strategy, material sustainability matters, sustainability-related risks and opportunities, including climate-related risks and opportunities.
- Reviews the alignment between sustainability priorities, business strategy, risk management and long-term value creation.
- Approves sustainability-related policies and monitors progress through updates from the Sustainability Committee and management.
- Endorses the annual Sustainability Statement, ensuring that disclosures are aligned with corporate values, regulatory requirements and stakeholder expectations.
- Remains equipped to discharge their sustainability oversight responsibilities through induction and continuous training, including sustainability-related training under the Mandatory Accreditation Programme Part II. In FY2026, Directors attended one training programme related to sustainability.

SUSTAINABILITY COMMITTEE

Members: Board-appointed Committee members, with Functional Directors and the Group's General Manager of Communications and Sustainability as Secretary.

- Supports the Board in overseeing the strategic management of the Group's material sustainability matters.
- Reviews sustainability strategies, policies, management practices, initiatives, targets and performance across the Group.
- Reviews non-financial Group policies and endorses sustainability targets for the forthcoming financial year.
- Reviews progress against sustainability targets on a six-monthly basis.
- Reviews the annual Sustainability Statement for submission to the Board and monitors the effectiveness of external sustainability reporting.
- In FY2026, the Sustainability Committee met 2 times.

SUSTAINABILITY WORKING GROUP

Members: Heads of Departments.

- Drives management-level coordination of sustainability priorities across the Group.
- Tracks regulatory developments, emerging sustainability trends and evolving stakeholder expectations to support responsiveness and compliance.
- Coordinates the development of sustainability objectives, targets, policies and action plans, and monitors implementation progress.
- Prepares sustainability updates, data and recommendations for review by the Sustainability Committee and escalation to the Board, where required.
- Supports the identification, assessment and monitoring of sustainability-related risks and opportunities, including climate-related matters, for integration into the Group's broader risk management processes.
- Coordinates sustainability data collection, internal review and reporting processes.

OPERATING ENTITIES

Essential data owners, comprising staff from key departments such as human resources, operations, marketing, finance and other relevant functions.

- Execute sustainability initiatives and programmes at business unit and operational level.
- Maintain ownership of relevant sustainability data, records and supporting documentation.
- Track, monitor and report key sustainability indicators for ongoing performance evaluation.
- Implement action plans to support the Group's sustainability targets and material matters.
- Escalate operational issues, incidents, and emerging concerns to the Sustainability Working Group for review and follow-up.
- Support continuous improvement by embedding sustainability practices into day-to-day operations, procurement, employee engagement, customer-facing activities and community initiatives.
- Maintain transparent communication channels to support timely reporting and accountability.

SUSTAINABILITY GOVERNANCE

BOARD DIVERSITY

SPToto recognises that a diverse Board strengthens oversight, enriches decision-making and supports more balanced governance. The Group considers diversity across gender, age, ethnicity, nationality, professional background, skills and experience in line with its Board Diversity Policy, while maintaining merit and suitability as key considerations in Board appointments. The Group supports the Malaysian Code on Corporate Governance recommendation for at least 30% women representation on boards of public listed companies.

BOARD OF DIRECTORS (%)

	FY2024	FY2025	FY2026
Female	14.29	14.29	**14.29**
Male	85.71	85.71	**85.71**
< 30	0.00	0.00	**0.00**
30 – 50	28.57	14.29	**14.29**
> 50	71.43	85.71	**85.71**

ETHICAL BUSINESS CONDUCT AND ANTI-CORRUPTION

SPToto's ethical business conduct framework is supported by policies, codes, charters and terms of reference that guide responsible decision-making across the Group. These include the T.R.U.S.T. Concept, Code of Conduct, Sustainable Procurement Policy, Supplier Code of Conduct, Board Charter, Whistleblowing Policy and Procedures, Sustainability Practices and Policy, Human Rights and Labour Standards Policy, Anti-Child and Forced Labour Policy and Diversity, Equity and Inclusion Policy. ***For full access to these documents, please visit Sports Toto Berhad - Investor Centre. https://www.berjaya.com/sports-toto/investor-centre/***



NUMBER OF REPORTED INCIDENTS OF ETHICAL NON-COMPLIANCE

FY2026: 0

FY2025: 0

FY2024: 0

SPToto periodically reviews and updates its policies and governance frameworks, including its Code of Conduct, to ensure they remain relevant, effective and aligned with evolving regulatory requirements, business needs and recognised good practices. In FY2026, there were no reported incidents of non-compliance in SPToto.

SPToto maintains a zero-tolerance position towards bribery, fraud, corruption and unethical conduct. The Group's anti-bribery and anti-corruption approach is guided by applicable laws, including Section 17A of the Malaysian Anti-Corruption Commission Act 2009 and the UK Bribery Act 2010, as well as BERJAYA Group's T.R.U.S.T. Concept, the Code of Conduct and the Supplier Code of Conduct. The T.R.U.S.T. Concept covers anti-bribery and anti-corruption controls, conflicts of interest, gifts and hospitality, donations, sponsorships, political contributions, facilitation payments, due diligence, financial and non-financial controls, whistleblowing, monitoring and training. The policy is reviewed at least once every three years, or as required, with revisions subject to Board approval.

Oversight of the ABAC programme rests with the Board of Directors, which is responsible for providing leadership, direction and monitoring of anti-corruption controls. Management and relevant business functions support implementation through risk assessments, employee training, communication, internal audits, supplier engagement and ongoing monitoring of higher-risk activities.

SPToto adopts a risk-based approach to managing corruption risks across its operations. In FY2026, 75% of operations were subject to formal corruption risk assessments. For our UK operations, key corruption-related risks are addressed through a comprehensive KYC and Source of Funds Policy governing external financial relationships, providing oversight of higher-risk transactions and counterparties. No confirmed incidents of corruption were recorded during the financial year.



PERCENTAGE OF OPERATIONS ASSESSED FOR CORRUPTION-RELATED RISKS

FY2026: 75%

FY2025: 50%

FY2024: 0%

Operational areas with greater exposure to corruption risk, such as procurement, sales, finance and third-party interactions, are prioritised for closer review. These audits help the Group detect potential control weaknesses, assess compliance gaps and identify areas where additional mitigation measures may be required. Findings from these assessments are then used to strengthen internal controls, update risk registers and inform mitigation actions. In FY2026, STM Lottery conducted comprehensive audit sessions across its company-owned and agent sales outlets.

TOTAL AUDIT SESSIONS CONDUCTED

	FY2025	FY2026
Company-owned sales and administrative offices	22	**22**
Company-owned sales outlets	30	**48**
Agent sales outlets	501	**503**
Total	553	**573**

SUSTAINABILITY GOVERNANCE

ABAC expectations are further reinforced through regular communication to employees from the point of onboarding and reinforced through annual refresher training and online learning initiatives. The training covers the Group's anti-corruption policy comprehensively, including key elements and forms of corruption such as bribery, conflicts of interest, improper gifts and hospitality, and other conduct that may result in an improper advantage. It also addresses how employees can identify, prevent and report bribery and corruption risks, as well as the consequences of non-compliance.

PERCENTAGE OF EMPLOYEES WHO HAVE RECEIVED TRAINING ON ANTI-CORRUPTION (%)

	FY2024	FY2025	FY2026
Senior management	11.84	20.51	**3.66**
Middle management	9.70	28.17	**1.99**
Junior management	5.18	49.81	**3.55**
Non-executive	0.12	1.57	**0.31**

The Group maintains a mandatory ABAC training programme for all employees. Following the successful completion of Group-wide training at the end of FY2025 in conjunction with the launch of a new training platform, FY2026 training activities focused on newly hired employees. The next training cycle for all employees is planned for the end of calendar year 2026. Accordingly, the FY2026 training data reflects the timing of the Group's training cycle rather than a change in the mandatory training requirement.

THIRD-PARTY INTEGRITY AND DUE DILIGENCE

SPToto extends its integrity expectations to suppliers, contractors, agents and other business partners. Since 2022, suppliers have been required to sign an Integrity Declaration Form confirming adherence to BERJAYA Group's T.R.U.S.T. Concept and applicable anti-corruption laws.

Procurement integrity is further reinforced through periodic supplier reviews and risk-based due diligence aligned with the Supplier Code of Conduct, enabling the timely identification of areas requiring corrective action. Wider supplier ESG engagement, assessment, training and audit activities are set out under Sustainable Supply Chain on page 51.

SPToto's commitment to integrity extends to the way it engages with external stakeholders and the wider business environment. The Group maintains an apolitical position and avoids political contributions, affiliations or activities that may compromise, or be perceived to compromise, impartial decision-making, ethical conduct or stakeholder trust. No political contributions were made in FY2026 (FY2025: 0, FY2024: 0).

WHISTLEBLOWING POLICY AND PROCEDURES

SPToto's Whistleblowing Policy provides a formal channel for employees and external stakeholders to raise concerns on suspected misconduct without fear of retaliation. Aligned with Section 17A of the Malaysian Anti-Corruption Commission Act 2009 and the Whistleblower Protection Act 2010, the mechanism supports the Group's broader governance and ABAC framework by enabling early identification, escalation and resolution of unethical, unlawful or improper conduct.

The policy covers concerns relating to bribery, corruption, fraud, financial irregularities, harassment, bullying, breaches of the Code of Conduct and other serious misconduct. Reports may be submitted through the designated reporting channels set out in the policy, including directly to the Senior Independent Director or the Chief Executive Officer. Where the matter involves the Chief Executive Officer, the report is to be made to another Director for escalation to the Board. This escalation structure provides an alternative reporting route and supports independent oversight of sensitive concerns.

SPToto treats whistleblowing reports with confidentiality and takes steps to protect the identity of whistleblowers, except where disclosure is required by law or necessary for proper investigation. Reports made in good faith are protected from retaliation, victimisation or adverse action. Where misconduct is substantiated, the Group may take appropriate corrective or disciplinary action, including process improvements, suspension, dismissal, reporting to authorities or legal proceedings, depending on the severity of the matter. For more information, please refer to the Whistleblowing Policy and Procedures, available at: www.berjaya.com/sportstoto/.



IN FY2026, SPTOTO RECEIVED

0

WHISTLEBLOWING REPORTS.

DATA PRIVACY AND SECURITY

Safeguarding information assets and maintaining digital integrity remain key priorities for SPToto, particularly given the Group's reliance on secure systems to support lottery operations, customer interactions, outlet management and business administration.

STM Lottery continues to maintain accreditation under the World Lottery Association Security Control Standard: 2024 ("WLA-SCS"), a recognised information security benchmark developed for the lottery sector. SPToto's information security practices are further supported by investments in secure

SUSTAINABILITY GOVERNANCE

systems, technologies and operational controls designed to reduce digital risks and protect business-critical information.

While certain operational activities still require physical attendance at outlets, particularly for equipment-related issues, SPToto continues to use digital tools to improve responsiveness and service efficiency. Field agents are able to share real-time images and videos of technical issues through messaging platforms, enabling support teams to assess problems remotely before further action is taken. Where data privacy or information security incidents are identified, SPToto will assess the matter, take appropriate corrective action and strengthen relevant controls where necessary.

RISK MANAGEMENT

The Group's risk management approach is designed to support timely identification, assessment and mitigation of risks that may affect its strategy, operations, regulatory compliance, reputation and ability to create sustainable value.

The Board of Directors has overall responsibility for the adequacy and effectiveness of the Group's risk management and internal control systems. This oversight is supported by the Risk Management Committee ("RMC"), which reviews key risk exposures, monitors mitigation measures and together with the Audit Committe assesses whether internal controls remain appropriate in light of changes to the Group's operating environment. The RMC comprises a majority of Independent Directors with relevant financial and governance experience, supporting objective review and challenge of management's risk assessment process.

Risk registers are maintained at business unit level to document key risks, root causes, potential impacts, existing controls and mitigation actions. Risks are assessed based on their likelihood and potential consequences, with residual risk levels determined after considering the effectiveness of existing controls. Where relevant, scenario analysis and stress-testing are used to assess the Group's preparedness for adverse developments.

The Group adopts a structured escalation process to ensure that significant risks are reviewed at the appropriate level. Business units are responsible for identifying and managing risks within their operations, while material risks, emerging exposures and overdue mitigation actions are escalated to management and the RMC for further review. Internal audit and external assurance activities provide additional lines of review by assessing the effectiveness of controls and highlighting areas for improvement.

> **"In FY2026, SPToto continued to strengthen the integration of sustainability-related risks into its enterprise risk management process. This includes risks relating to climate change-natural disasters, transitional (fuel prices), environment pollution – waste mismanagement, labour, anti-corruption and social issues such as data breach.**

The Board recognises that risk management systems are designed to manage, rather than eliminate, business risks. SPToto therefore remains focused on continuous improvement, including strengthening cross-functional risk visibility, improving the quality of risk data, enhancing sustainability-related risk assessment and ensuring that mitigation plans remain responsive to changes in the business and regulatory landscape. The Group also undertakes a periodic tender process for external audit services for our Sustainability Statement to support audit independence and uphold governance standards.

More information on SPToto's risk governance is available in the Statement on Risk Management and Internal Control and Corporate Governance Overview Statement in this Annual Report.

ECONOMIC PROSPERITY

ECONOMIC VALUE CREATION

SPToto's diversified portfolio across regulated gaming, luxury automotive retail, hospitality, and environmental services supports sustainable economic value creation by enabling income diversification, strengthening business resilience, and contributing to employment, enterprise development, and broader economic activity. The Group remains focused on long-term value creation for shareholders and stakeholders.

BUSINESS PORTFOLIO PERFORMANCE

BUSINESS SEGMENT	BUSINESS PORTFOLIO AND VALUE CREATION
STM LOTTERY	Operates one of Malaysia's largest licensed number forecast businesses, supported by a robust regulatory framework, secure digital infrastructure, and extensive retail network. Continues to generate stable recurring cash flows while supporting retailers, suppliers, and service partners through responsible gaming practices and operational improvements.
H.R. OWEN	Navigates challenging UK luxury automotive market conditions through portfolio optimisation, operational improvements, and strategic investments. Focus remains on strengthening competitiveness through brand repositioning, new model launches, aftersales capabilities, and operational efficiency.
FLORIDABLANCA ENVIRO CORPORATION	Progressing its transformation from a landfill operator into an integrated environmental infrastructure provider through expansion into Treatment, Storage and Disposal ("TSD") facilities and battery recycling solutions. These initiatives support circular economy opportunities, revenue diversification, and reduced landfill dependency. In recognition of this progress, Floridablanca Enviro Corporation ("FEC") was named a 2026 Bronze Stevie® Award winner for Sustainability & Climate Protection Services at the Asia-Pacific Stevie® Awards.
BERJAYA MAKATI HOTEL	Focuses on strengthening hospitality performance through revenue management, operational efficiencies, and service excellence amid competitive market conditions. Continues to improve profitability through enhanced occupancy and operational optimisation.

NAVIGATING RISKS WHILE POSITIONING FOR GROWTH

SPToto's diversified portfolio across gaming, automotive, environmental services, and hospitality exposes the Group to varied market, operational, and sustainability-related risks. The Group continues to strengthen resilience through targeted strategies while positioning its businesses for long-term growth.

STM Lottery continues to manage cost pressures arising from geopolitical developments, fuel price volatility, and transportation requirements across its nationwide retail network through operational efficiencies and available support initiatives. H.R. Owen remains focused on navigating challenging luxury automotive market conditions, including evolving consumer behaviour, higher operating costs, and industry transformation, through strategic investments, portfolio optimisation, and enhanced operational capabilities.

FEC continues to address operational, environmental, community, and competitive challenges as it expands beyond traditional landfill operations towards integrated waste management and circular economy solutions. Meanwhile, Berjaya Makati Hotel continues to manage workforce retention, market competition, and pricing pressures through operational improvements, service enhancement, and disciplined cost management.

DIRECT ECONOMIC VALUE GENERATED AND DISTRIBUTED

The Group's economic contribution extends well beyond financial returns. Through employee remuneration, procurement from suppliers, payments to governments, returns to providers of capital, operating expenditures and community investments, SPToto continues to generate and distribute economic value across the economies in which it operates.

Further details on the Group's direct economic value generated and distributed are presented in the Audited Financial Statements on pages 127 - 260 of this Annual Report.

ECONOMIC PROSPERITY

INDIRECT ECONOMIC IMPACT

Beyond direct economic value creation, SPToto contributes to socioeconomic development through local employment, community investment, responsible procurement, and industry capability building. These initiatives support economic resilience, strengthen local communities, and generate broader value across the markets where the Group operates.

STRENGTHENING COMMUNITIES AND LOCAL ECONOMIES

Creating meaningful economic opportunities within local communities remains integral to SPToto's approach to sustainable development. Across its operations, the Group prioritises workforce localisation, community investment and responsible procurement practices that strengthen domestic enterprises while enhancing local socioeconomic resilience.

In Malaysia, STM Lottery continues to maintain a fully local workforce, reflecting the Group's commitment to creating employment opportunities for Malaysian talent while contributing to national workforce development. During FY2026, plans were initiated to refurbish the Johor Bahru Field Support office through upgrades to flooring, interior finishes, workstations and employee facilities. Beyond improving workplace wellbeing and operational efficiency, these enhancement works also create opportunities for local contractors and service providers.

The Group also continues to contribute 10% of its annual profit before tax to the National Sports Council, supporting grassroots sporting development across Malaysia. Community sporting programmes, including secondary school basketball tournaments and nationwide cross-country events, stimulate local economic activity by creating demand for logistics, venue operators, suppliers, event organisers and supporting services.

SPToto also invests in initiatives that generate both economic and environmental value. The installation of solar photovoltaic systems at two more charity homes - totalling four homes to date, will not only enable financial savings for the three homes but also the transition to renewable energy. In the Philippines, FEC embeds community development within its operating model by prioritising the recruitment of residents from neighbouring barangays as part of its Corporate Social Responsibility ("CSR") commitment to the host municipality. This local employment approach supports household income generation, reduces commuting burdens and cultivates a skilled, community-based workforce while strengthening long-term relationships with surrounding communities.

Beyond employment, FEC's investment in integrated waste management infrastructure enhances essential public services while supporting broader regional development. As the first sanitary landfill in the Philippines equipped with comprehensive waste management facilities, the site demonstrates how modern environmental infrastructure can simultaneously improve environmental quality, strengthen local infrastructure and create lasting socioeconomic benefits.

Berjaya Makati Hotel similarly contributes to local economic development through employment creation, employee capability development and partnerships with local organisations. Guided by its recruitment and equal employment opportunity policies, the hotel gives preference to qualified local candidates wherever practicable while supporting workforce development initiatives and collaborating with community partners to enhance nearby facilities and services.

Across the Group, local procurement remains an important catalyst for economic development. Wherever practicable, SPToto prioritises domestic suppliers, contractors and service providers, strengthening national supply chains, supporting small and medium-sized enterprises ("SMEs") and reinforcing economic resilience within its operating markets.

ADVANCING INDUSTRY CAPABILITY AND INNOVATION

SPToto actively contributes to strengthening the industries in which it operates through knowledge sharing, collaborative partnerships and participation in platforms that shape sectoral development.

FEC maintains active participation in national environmental summits organised by, or in collaboration with, the Department of Environment and Natural Resources – Environmental Management Bureau ("DENR-EMB"), contributing technical expertise and operational insights to discussions surrounding waste management policy, environmental compliance and sustainable infrastructure development. Through these engagements, the company supports the advancement of more progressive environmental standards while contributing to the continued evolution of the Philippine environmental services sector.

FEC continues to demonstrate engineering leadership through the deployment of advanced landfill technologies benchmarked against internationally recognised facilities, including Bukit Tagar Enviro Park in Malaysia and Foshan Sanitary Landfill in China. As the first sanitary landfill in the Philippines equipped with dedicated leachate treatment facilities, the site incorporates engineered High-Density Polyethylene ("HDPE") geomembrane lining systems alongside automated leachate collection and treatment infrastructure to minimise environmental impacts while improving operational efficiency.

Complementing these engineering advancements, FEC continues supporting research, collaborative initiatives and regulatory engagement aimed at elevating waste management practices nationwide. The planned expansion into battery recycling further reflects the Group's commitment

ECONOMIC PROSPERITY

to advancing circular economy solutions, promoting responsible resource recovery and supporting the transition towards a more sustainable environmental services industry.

Within the hospitality segment, Berjaya Makati Hotel participates in tourism and hospitality organisations that promote collaboration through the exchange of market intelligence, best practices and strategic initiatives. The Sales and Marketing team also supports programmes that encourage sustainable tourism, digital marketing innovation and customer engagement, contributing to the continued development of the Philippines hospitality industry.

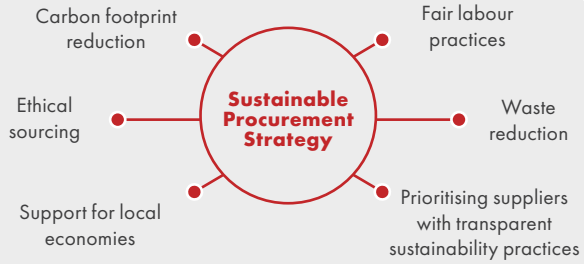
SUSTAINABLE SUPPLY CHAIN

SPToto recognises that a resilient and responsible supply chain is fundamental to sustaining long-term business performance and creating shared value. Beyond ensuring the reliable delivery of goods and services, the Group seeks to embed environmental stewardship, ethical business conduct and social responsibility throughout its procurement ecosystem. By integrating sustainability considerations into sourcing decisions, supplier governance and operational logistics, we strengthen supply chain resilience while fostering responsible value chains across the markets in which we operate.

While each business operates within distinct regulatory and commercial environments, the Group adopts a common procurement philosophy centred on integrity, operational efficiency and responsible sourcing. This enables SPToto to manage supply chain risks effectively while cultivating long-term partnerships with suppliers that share our commitment to sustainable business practices.

In November 2025, a group-wide Sustainable Procurement Policy was introduced, setting consistent environmental, social and governance expectations across the Group's supplier base and formalising the criteria applied in sourcing decisions. The policy is publicly available at ***https://www.berjaya.com/pdf/stoto/policies/stoto-sustainable-procurement-policy-251106.pdf***

In Malaysia, a key performance indicator of one vendor audit per department was set for the year and was met by every department, with all vendors assessed found to be adhering to the Supplier Code of Conduct. Vendors also attended the Supplier ESG training hosted by Berjaya Group on 9 January 2026, strengthening supplier understanding of the Group's sustainability expectations and reinforcing shared accountability across the value chain.



SUPPLY CHAIN EFFICIENCY INITIATIVES

STM LOTTERY

Monitors reported and attended service calls with a comprehensive service call tracking system

Oversees inventory using a sophisticated stock control management system

Develops and consistently upgrades both systems in-house to enhance efficiency and user-friendliness

Employs a buffer stock management system as a vital business continuity plan strategy component

RESPONSIBLE PROCUREMENT AND SUPPLY CHAIN RESILIENCE

Operational resilience remains a key consideration in SPToto's procurement strategy. Across the Group, procurement and logistics activities are continually reviewed to improve cost efficiency, optimise resource utilisation and minimise environmental impacts without compromising service reliability.

Within STM Lottery, the Field Support Department operates nine service centres strategically located across Malaysia. Each centre maintains sufficient Point-of-Sale ("POS") terminals and critical spare parts to facilitate the timely replacement of faulty equipment, minimising operational disruptions across the nationwide retail network. To further strengthen supply continuity, STM Lottery maintains dual sourcing arrangements for thermal ticket rolls, reducing dependence on a single supplier and enhancing business continuity. Replenishment of spare parts to service centres throughout Peninsular Malaysia is consolidated into scheduled monthly deliveries through the Group's Logistics Department, significantly reducing reliance on courier services except where urgent operational requirements arise. Advance inventory planning similarly enables more efficient stock management for East Malaysia, ensuring operational readiness while reducing unnecessary transportation.

The business has also implemented initiatives to optimise field support vehicle deployment and reduce fuel consumption without affecting outlet operations. Where practical, lower-carbon transportation options are prioritised, with sea freight preferred over air freight for the shipment of suitable materials, contributing to lower transportation-related emissions while improving logistics efficiency.

Across the Group, FEC continues working closely with local contractors and suppliers to support infrastructure expansion projects, including, electrical works and landfill cell development.

ECONOMIC PROSPERITY

Timely project delivery by strategic suppliers has enabled the business to progress operational expansion while partnering with organisations that embrace circular economy principles, responsible resource management and ethical labour practices.

Collectively, these initiatives strengthen supply chain resilience, improve operational efficiency and reduce avoidable resource consumption, reinforcing SPToto's commitment to responsible and sustainable procurement.

SUPPLIER GOVERNANCE, MONITORING AND PERFORMANCE

SPToto believes that effective supplier governance extends beyond contractual compliance. As an integral component of the Group's sustainability strategy, supplier governance establishes a common framework for responsible business conduct, enabling the Group to promote consistent environmental, social and ethical standards throughout its value chain while strengthening supply chain resilience over the long term.

The Supplier Code of Conduct ("SCOC") remains the cornerstone of SPToto's supplier governance framework. Since its implementation within STM Lottery in 2023, and through the adoption of similar principles by FEC, the Group has established clear expectations for suppliers regarding responsible business practices and sustainable operations.

The SCOC outlines the ESG standards expected of suppliers, including responsible energy and resource use, climate and environmental protection, pollution prevention, waste management, and compliance with applicable environmental legislation. Equally, the Code reinforces the Group's expectations relating to labour and human rights, including the prohibition of child labour and forced labour, non-discrimination, freedom of association, fair remuneration, responsible working hours, occupational health and safety, anti-corruption, ethical business conduct and full compliance with all applicable laws and regulations. The Code goes beyond compliance on working time: suppliers are expected to work towards the elimination of excessive working hours, observing limits on consecutive working days and providing mandatory rest periods, rather than simply meeting the statutory maximum in their jurisdiction.

These expectations are embedded within supplier onboarding processes, purchasing policies and contractual agreements, ensuring sustainability considerations are incorporated from the outset of every supplier relationship. For significant development projects, additional environmental and social obligations are incorporated where appropriate. For example, H.R. Owen's planned Wandsworth aftersales facility has required the engagement of specialist consultants to ensure compliance with local planning, environmental and social requirements throughout the development process.

Procurement integrity is further reinforced through periodic supplier reviews and risk-based due diligence aligned with the Supplier Code of Conduct, enabling the timely identification of areas requiring corrective action across the value chain.

Supplier performance is monitored through a combination of documentation reviews, compliance verification exercises, supplier assessments and site visits where appropriate. These monitoring activities enable the Group to evaluate supplier performance beyond commercial delivery, providing assurance that suppliers continue meeting operational, regulatory and sustainability expectations.

In Malaysia, this was reinforced during the year through targeted supplier audits involving nine major suppliers, representing one supplier from each department, in line with the key performance indicator of one vendor audit per department. The audits verified suppliers' ESG self-assessment responses against actual practices through on-site reviews and found that the self-assessments were generally consistent with observed practices. The audit process also encouraged continuous improvement, with one supplier formalising its first ESG policy following the audit.

FEC conducts supplier audits jointly with its Operations Department, assessing existing suppliers across quality, compliance, operational capability, risk management, ethical practices and supporting documentation. Similarly, Berjaya Makati Hotel undertakes supplier verification covering regulatory compliance, business licensing, workplace safety and product quality to ensure suppliers continue meeting legal and operational requirements.

Beyond formal assessments, supplier expectations are reinforced through continuous engagement. The Group communicates its social and environmental policies to suppliers through individual meetings, regular business discussions and supplier site visits, creating opportunities for constructive dialogue and the sharing of sustainability expectations. English serves as the common language for supplier communications across the Group's operations, facilitating consistent understanding among suppliers operating across different jurisdictions.

Through these governance mechanisms, SPToto seeks not only to manage supply chain risks, but also to encourage higher standards of environmental stewardship, ethical conduct and social responsibility throughout its supplier ecosystem.

SUPPLIER SELECTION AND SCREENING

SPToto adopts a structured supplier evaluation process that balances commercial considerations with environmental, social and governance ("ESG") expectations. Beyond conventional procurement criteria such as product quality, pricing competitiveness and delivery performance, the Group seeks to engage suppliers that demonstrate responsible

ECONOMIC PROSPERITY



The Sales & Marketing Department at a supplier audit visit

business practices and the capability to support long-term operational resilience.

Supplier selection is guided by a comprehensive assessment of technical capability, operational capacity, regulatory compliance, financial competitiveness, supply reliability and service quality. Where relevant, environmental and social considerations are incorporated into supplier screenings so that sustainability-related risks associated with specific business activities are assessed as part of due diligence on potential new suppliers prior to engagement. This includes environmental stewardship, labour standards, human rights, workplace health and safety, and compliance with applicable laws and regulations. For more information, please visit ***Supplier Code Of Conduct***.

https://www.sportstoto.com.my/popup_SCOC.asp

These requirements are tailored according to operational needs across the Group. For example, STM Lottery requires waste management contractors to possess the necessary environmental licences and statutory approvals prior to engagement. FEC evaluates suppliers against criteria including quality, compliance, operational capacity, risk management capability, ethical business conduct and supporting documentation. Meanwhile, Berjaya Makati Hotel assesses suppliers based on product quality, price competitiveness, minimum order quantities, delivery performance and supplier defect rates to ensure consistent service standards.



The Draw Operations Department with team members of their supplier during the on-site audit.

Supplier performance is further reinforced through documentation reviews, supplier assessments, compliance verification exercises and site visits where appropriate. FEC conducts supplier audits jointly with its Operations Department, assessing quality, compliance, operational capability, risk management practices and ethical considerations. Berjaya Makati Hotel similarly verifies suppliers' legal compliance, workplace safety standards and product quality to provide assurance that suppliers continue meeting operational and regulatory expectations.

Through these robust evaluation and monitoring processes, the Group promotes transparency, accountability and continuous improvement across its supply chain.

	FY2025	FY2026
Percentage of New Suppliers That Were Screened Using Environmental and Social Criteria (%)	58	91
Number of suppliers assessed for environmental and social impacts	37	57

SUPPLIER ENGAGEMENT AND CAPABILITY DEVELOPMENT

SPToto recognises that building a sustainable supply chain requires ongoing collaboration with suppliers. Rather than viewing suppliers solely as service providers, the Group seeks to cultivate long-term partnerships founded on transparency, shared accountability and continuous improvement.

A key component of this approach is supplier capability development. At STM Lottery, the Supplier Self-Assessment exercise introduced in FY2025 continues to serve as an important tool for evaluating suppliers' ESG maturity against the principles contained within the Supplier Code of Conduct. The assessment enables the Group to better understand sustainability performance across its supplier base, identify capability gaps and prioritise future engagement initiatives, as well as encourage suppliers to report their own environmental and social practices.

As at FY2026, approximately 100% of targeted suppliers completed the self-assessment, with around one-quarter demonstrating advanced ESG maturity. The findings provide valuable insights that will guide future supplier engagement and continuous improvement programmes.

Building upon these assessments, STM Lottery progressed from planning to delivery in FY2026, rolling out targeted ESG awareness and capacity-building initiatives across its supply chain. During the year, 32% of suppliers participated in the ESG training covering topics including ESG fundamentals and sustainable procurement practices. These initiatives were aimed at strengthening suppliers' understanding of responsible business practices and supporting the integration of ESG considerations into their operations, and will continue to be extended to a wider group of suppliers as sustainability expectations evolve. Similarly, FEC continues promoting

ECONOMIC PROSPERITY

responsible procurement through supplier education, collaborative engagement and knowledge sharing initiatives that encourage environmental stewardship and sustainable business practices. By working closely with suppliers to strengthen awareness and capability, FEC seeks to foster a culture of continuous improvement while reinforcing responsible environmental management throughout its value chain.

Looking ahead, SPToto will continue strengthening supplier engagement by promoting open dialogue, encouraging responsible business practices and supporting suppliers in enhancing their sustainability performance. Through these collective efforts, the Group aims to build a resilient, transparent and future-ready supply chain that creates long-term value for both the business and its stakeholders.

LOCAL SOURCING AND PROCUREMENT

Supporting local businesses remains an integral component of SPToto's procurement strategy. Wherever practicable, the Group prioritises local suppliers, contractors and service providers to stimulate economic activity, strengthen domestic supply chains and improve operational responsiveness within the communities where it operates.

Across STM Lottery's operations, spare parts and operational equipment are sourced locally whenever feasible, reducing procurement lead times while supporting Malaysian enterprises. Similarly, FEC works closely with local contractors and suppliers in delivering infrastructure expansion projects, strengthening local business participation while creating shared economic value within host communities.

Local procurement not only supports employment and enterprise development but also contributes to environmental sustainability by reducing transportation distances, improving logistics efficiency and lowering emissions associated with the movement of goods. By cultivating long-term partnerships with local businesses, the Group enhances supply chain resilience while reinforcing the economic sustainability of surrounding communities.

Nevertheless, SPToto recognises that certain operational requirements involve highly specialised technologies and proprietary equipment that are not readily available within domestic markets. In these instances, the Group partners with reputable international suppliers possessing the necessary expertise and technical capabilities. For example, STM Lottery's lottery terminal systems were developed by International Lottery & Totalizator Systems, Inc. ("ILTS"), whose specialised expertise supports the design and customisation of lottery technologies. Critical components including touch displays, module chassis, circuit boards and specialised cabling continue to be sourced internationally due to their highly technical nature and limited local availability.

In FY2026, **81.19%** of our total procurement spending was directed toward local suppliers. Moving forward, SPToto remains committed to strengthening local supplier participation through ongoing supplier engagement, capability development and strategic collaboration, while maintaining the technical excellence and operational reliability required across its diverse businesses.

PROPORTION OF SPENDING ON LOCAL SUPPLIERS

FY2026: 81.19%

FY2025: 48.16%

FY2024: 49.13%

CUSTOMER-CENTRICITY

At SPToto, delivering a positive customer experience is fundamental to creating long-term value. By fostering proactive engagement, responsive feedback mechanisms and service excellence, we strengthen customer trust, enhance business resilience and support sustainable revenue growth. Across our core business segments, customer-centricity remains a key driver of sustainable value creation.



Berjaya Makati Hotel's Housekeeping Team assures attention to every detail to keep guest rooms fresh, clean and comfortable.

STM LOTTERY

STM Lottery delivers a seamless customer experience through an integrated network of digital and physical touchpoints. Customers can access game information, results and responsible gaming content via the STM Lottery web portal, while Facebook, Instagram and TikTok facilitate real-time communication, promotional updates and customer

ECONOMIC PROSPERITY

engagement. Sales counters further complement these channels by providing personalised assistance and guidance.

To complement these touchpoints, STM Lottery operates a dedicated Careline helpdesk that provides timely responses to customer enquiries and promptly escalates complaints to the relevant Area Sales Officers for resolution.

In FY2026, STM Lottery achieved a 99.70% closure rate for all customer cases, reaffirming its commitment to delivering responsive and efficient customer services.

Beyond direct customer engagement, STM Lottery also participates in industry platforms such as the Asia Pacific Lottery Association ("APLA") and knowledge-sharing sessions with law enforcement agencies. These engagements facilitate the exchange of industry best practices and support the continuous enhancement of responsible gaming practices, customer protection measures and service standards.

H.R. Owen

H.R. Owen delivers a bespoke, client-first customer experience tailored to the expectations of its ultra-luxury clientele. By understanding individual customer preferences and sourcing vehicles that best meet their requirements, the business fosters long-term customer trust, deepens brand affinity and strengthens customer loyalty.

Its commitment extends beyond the point of sale through a network of advanced service centres across the United Kingdom, providing manufacturer-authorised maintenance and repair services for Rolls-Royce, Ferrari, Bugatti, Lamborghini, Aston Martin, Bentley, Lotus and Maserati. All technicians undergo rigorous manufacturer training and certification to ensure compliance with global service standards. Equipped with advanced diagnostic technology and genuine manufacturer parts, these facilities deliver accurate servicing, efficient turnaround times and high-quality customer care. Value-added after-sales packages further strengthen customer retention and support recurring revenue generation.

Across the Group, customer insights gathered through frontline interactions, digital analytics and direct feedback are embedded into operational improvements to continuously enhance the overall customer experience while creating sustainable value for customers and the business.

Berjaya Makati Hotel

Berjaya Makati Hotel is committed to providing high-quality hospitality services through responsive customer care, comfortable accommodations and a safe, welcoming environment. We believe that guest satisfaction goes hand in hand with responsible business practices. As such, we continuously seek opportunities to improve operational efficiency and support environmental sustainability while maintaining service excellence. Through this approach, we aim to deliver a positive and memorable guest experience while contributing to the long-term well-being of our communities and the environment.

Floridablanca Enviro Corporation

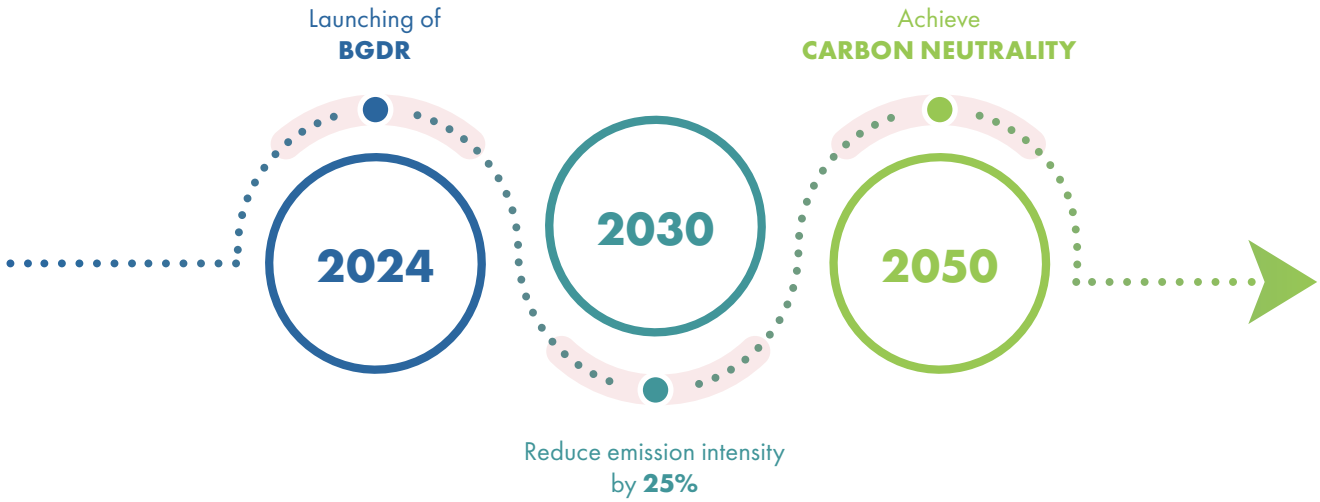
While customer interactions are often indirect, the Group is committed to delivering reliable, safe and environmentally responsible waste management services that create long-term value for customers and the communities we serve. Through Floridablanca Enviro Corporation, we operate a Category 4 sanitary landfill supported by advanced leachate collection and treatment systems, including physical and biological treatment processes, to ensure the proper management of waste and protection of the environment. By maintaining high standards of environmental stewardship, regulatory compliance and operational excellence, we provide customers with a dependable and sustainable waste management solution that supports public health, environmental protection and community well-being.

ENVIRONMENTAL STEWARDSHIP

At SPToto, environmental sustainability is a core principle guiding every aspect of its operations. The collective aim is to significantly reduce the Group's environmental footprint, manage natural resources with utmost care, and actively participate in the global shift towards a low-carbon, circular economy. SPToto drives this commitment through concrete initiatives, supported by clear strategic goals and performance indicators. These cover crucial areas such as efficient energy and emissions management, responsible waste handling, and diligent water conservation.

ENERGY AND CLIMATE CHANGE MANAGEMENT

As climate-related risks intensify, SPToto supports Malaysia's transition towards a lower-carbon and more energy-efficient economy, consistent with the objectives of Malaysia's Nationally Determined Contribution ("NDC"), the National Energy Transition Roadmap ("NETR"), and the objectives of the Paris Agreement. This position is implemented through its alignment with the Berjaya Group Decarbonisation Roadmap ("BGDR"), which sets the Group's ambition to reduce GHG emission intensity by 25% by 2030, using FY2024 as the baseline, and to achieve carbon neutrality by 2050.



SPToto is committed to reducing energy consumption and improving energy efficiency across its operational premises. This commitment is reflected in its Environmental Quality Policy, which guides the Group's responsible management of energy, water and waste, pollution prevention, and the adoption of renewable or lower-impact alternatives where practicable.

SPToto operationalises this commitment through emissions monitoring, energy efficiency initiatives, climate-related risk assessment and progressive enhancement of climate-related disclosures. Where the Group participates in industry or business associations, it seeks to maintain broad alignment between its climate-related commitments and the positions taken by such associations on relevant environmental or regulatory matters.

As a Group 1 entity under Malaysia's NSRF, SPToto applies climate-first approach and is progressively enhancing its sustainability reporting in alignment with the IFRS Sustainability Disclosure Standards. SPToto's climate-related disclosures aligned with IFRS S2, are presented across the four pillars of Governance, Strategy, Risk Management, and Metrics and Targets, on page 74 - 84 of this Statement.

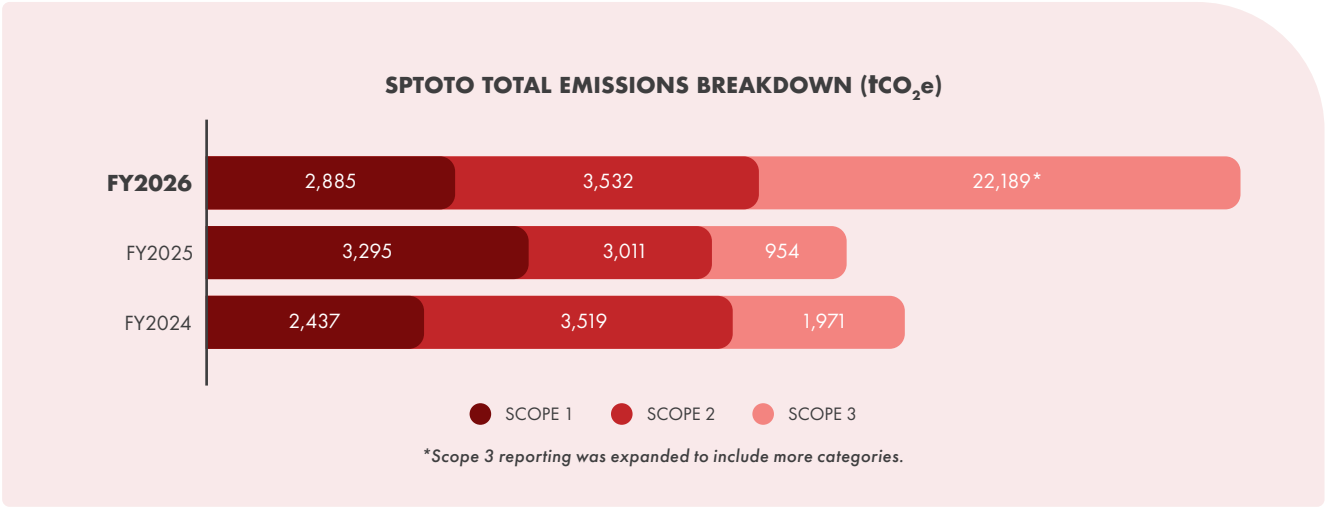
ENERGY AND EMISSIONS PROFILE

SPToto applies the operational control approach for GHG emissions consolidation. Scope 1 emissions are calculated using emission factors and Global Warming Potential values from the Intergovernmental Panel on Climate Change ("IPCC") database. Grid electricity emission factors are based on the Emission factor published by the Energy Commission of Malaysia via the Malaysia Energy Information Hub (MEIH), the Simple Operating Margin (OM) Emission Factor published by the Department of Energy for the Luzon-Visayas Grid for the Philippines, and the UK Government Department for Energy Security and Net Zero (DESNZ) Greenhouse gas reporting: conversion factors.

Scope 2 emissions are reported using the location-based method in accordance with IFRS S2, applying the average grid emission factors above. The Group also reports a market-based Scope 2 figure, which for FY2026 was 3,077 tCO_2e compared with 3,532 tCO_2e on a location-based basis. The difference reflects the renewable electricity procured by H.R. Owen for its United Kingdom operations under contractual instruments, which is recognised in the market-based figure only.

ENVIRONMENTAL STEWARDSHIP

Scope 2 emissions attributed to purchased electricity remained the largest contributor to SPToto's operational emissions profile, accounting for approximately 55.04% of the Group's Scope 1 and 2 emissions in FY2026. An increase in our Scope 2 emissions was largely driven by higher electricity consumption arising from the ongoing digitalisation of the Group's operations. Increased reliance on digital systems, technology infrastructure and data-driven processes contributed to greater energy demand during the year. These investments support operational efficiency, business continuity and service enhancement, while the Group continues to pursue measures to improve energy efficiency and support its decarbonisation efforts.



	FY2024	FY2025	FY2026
Direct Emission Intensity (tCO_2e / RM mil)	0.38	0.51	**0.48**
Total Emission Intensity of Scope 1 and Scope 2 (tCO_2e / RM mil)	0.94	0.97	**1.06**

As part of its decarbonisation efforts, SPToto has set a target to reduce its Scope 1 and 2 emission intensity by 5% year-on-year against its FY2024 baseline. For FY2026, this target was set at 0.8457 tCO_2e/RM mil, and the Group recorded a Scope 1 and 2 emission intensity of 1.0627 tCO_2e/RM mil. The Group monitors its performance against this target and continues to advance the energy efficiency measures outlined under Decarbonisation Initiatives, building on the reduction of Scope 1 emissions from 3,295 tCO_2e in FY2025 to 2,885 tCO_2e in FY2026.

SPToto monitors direct and indirect energy consumption to understand the operational drivers of its emissions and identify areas for efficiency improvement. Direct energy consumption is mainly derived from natural gas, petrol and diesel used for company vehicles, generators and field support vans, while indirect energy consumption is primarily attributable to purchased electricity used across offices, outlets and operational facilities. In FY2026, 41.85% of the Group's electricity consumption was derived from renewable sources, reflecting H.R. Owen's procurement of 100% renewable electricity for its United Kingdom operations. As set out above, this is recognised in the Group's market-based Scope 2 figure; the location-based figure reported here is unaffected.

	FY2024	FY2025	FY2026
Total Energy Consumption (TJ)	64	74	**68**
Direct Energy (TJ)	37	47	**42**
Indirect Energy (TJ)	28	27	**26**
Energy Intensity (TJ / RM mil)	0.01	0.01	**0.01**

ENVIRONMENTAL STEWARDSHIP

Given that electricity and fuel use remain key contributors to SPToto's emissions profile, the Group's decarbonisation strategy focuses on improving energy efficiency, optimising infrastructure and fleet operations, promoting lower-emission commuting options, and embedding responsible operational practices.

To strengthen this strategy, STM Lottery organised a Decarbonisation Workshop with Heads of Departments on 25 June 2026 to identify practical carbon reduction opportunities across its operations. The workshop outcomes formed the basis of the Group's decarbonisation roadmap, with initiatives prioritised into short-term (1–5 years), medium-term (6–15 years) and long-term (>15 years) implementation horizons to support a phased and practical transition towards lower emissions.

SUPPORTING GOALS



30%
Waste to Landfill Reduction
by 2030



60%
Paper Consumption Reduction
by 2030



30%
Increase Sustainable Procurement Spend
by 2030



50%
Electricity Emission Reduction
by 2050



30%
Fuel Consumption Reduction
by 2050

The Group is already progressing several initiatives aligned with this roadmap. During FY2026, STM Lottery upgraded outlet routers to lower-power models and progressively replaced desktop computers at its headquarters with energy efficient all-in-one units. Field support teams also adopted energy-saving practices, including using LED tube lights where feasible, switching off lighting and equipment when not in use, optimising air-conditioning usage, and replacing ageing units with energy-efficient R32 models.

For hotel-related operations, energy conservation measures include LED lighting and energy-saving equipment in guest rooms. The Group also leverages a LEED-certified data centre in Cyberjaya, where electricity consumption is approximately one-third of that of its first facility, contributing to lower energy use and improved operational efficiency.

ENVIRONMENTAL STEWARDSHIP

MATERIALS AND RESOURCE MANAGEMENT

SPToto's materials and resource management approach focuses on responsible sourcing, efficient usage and waste minimisation, particularly for paper-based materials used in its lottery operations. Paper remains one of the Group's key operational materials, with thermal ticket rolls forming an essential input for STM Lottery's ticketing activities.

	FY2024	FY2025	FY2026
Thermal Ticket Rolls used in operational activities (rolls)	426,770	466,510	**475,150**

To reduce the environmental impact associated with ticketing materials, STM Lottery prioritises the use of eco-friendly thermal papers. These papers are produced using wood-free, wholly recycled materials sourced from renewable fibres by International Paper Mills, supporting more responsible material sourcing while maintaining the quality and functionality required for heat-sensitive printing.

STM Lottery also uses recycled paper for bet slips at sales outlets, extending its resource efficiency efforts beyond ticket rolls to other paper-based materials used in daily operations. The Group's paper management practices are further supported by an advanced inventory management software system, which tracks thermal ticket roll usage from warehouse distribution to sales agents. Barcode-equipped rolls help improve traceability, minimise wastage and reduce the risk of misuse.

Supplier credentials are also considered in supporting responsible material sourcing. STM Lottery's thermal paper supplier is certified to ISO 14001:2015 Environmental Management System standards, while its ink and coating suppliers hold relevant certifications including ISO 9001:2015 and ISO 45001. Thermal ticket roll suppliers also meet Forest Stewardship Council ("FSC") Chain of Custody requirements, providing assurance that materials are sourced in line with recognised social and environmental standards.

PREVENTING POLLUTION

SPToto continues to implement initiatives to minimise pollution from its operations. STM Lottery reduces vehicle emissions and fuel consumption by resolving terminal breakdowns remotely via phone, with field support vans deployed only for module breakdowns requiring physical part replacement. Since July 2022, the warehouse has also adopted an electric forklift to replace manual labour tasks, supporting the Group's transition towards cleaner energy alternatives over internal combustion engine counterparts. This aligns with future commercial vehicle purchases adopting Euro 4 or higher emission standards.

At Floridablanca Enviro Corporation ("FEC") Park, environmental protection is supported through advanced engineering controls, including High-Density Polyethylene ("HDPE") geomembrane liners and leachate collection and treatment systems to prevent groundwater contamination and manage environmental risks. Additional measures include daily soil cover practices, waste segregation and management programmes to reduce waste sent to landfill and minimise air and water pollution, as well as tree-planting activities that contribute to improved air quality and carbon sequestration. Through these efforts, FEC continues to support environmental compliance requirements, particularly those established by the Department of Environment and Natural Resources – Environmental Management Bureau.

Berjaya Makati Hotel prevents pollution through proper waste segregation of biodegradable and non-biodegradable waste, daily collection of dry and wet waste by an accredited city hall waste hauler, and scheduled septic tank desludging every six months. These practices help ensure the responsible disposal of waste and wastewater while minimising potential environmental impacts.

WASTE MANAGEMENT

	FY2024	FY2025	FY2026
Total Waste Generation (kg)	312,172	424,639	**439,164**
Waste Directed to Disposal (kg)	309,904	341,118	**328,971**
Waste Diverted from Disposal (kg)	2,268	83,521*	**110,193***

** Inclusion of recycled oil data from UK operations; does not include data from FEC.*

SPToto continued to manage waste through practices guided by its Environmental Quality Policy, which promotes the sustainable and responsible use of resources across its business ecosystem, including operations, processes and activities. The policy encourages "re-use, reduce and recycle" strategies where feasible, with waste management practices tailored according to the nature of each business segment.

Key waste management practices across the Group include:

WASTE DISPOSAL

- **Licensed waste management contractors:**

  Operational waste is managed and disposed of through licensed waste management contractors, with waste handled according to its respective categories.

- **Hazardous waste management (H.R. Owen):**

  Hazardous waste, including used engine oil, engine fluids, batteries and refrigerants, is managed and disposed of through approved contractors in accordance with the Hazardous Waste (England & Wales) Regulations 2005.

ENVIRONMENTAL STEWARDSHIP

- **E-waste disposal:**

  Electronic waste is channelled to recognised recycling entities, including Tzu Chi Recycling Centre and local council recycling centres.

- **Hospitality waste management (Berjaya Makati Hotel):**

  Waste is segregated into biodegradable and non-biodegradable categories, with dry and wet waste collected daily by accredited haulers appointed by the local city authority. Septic tank waste is serviced every six months.

RECOVERY OPERATIONS

- **Paper recycling programme:**

  Shredded paper generated from offices and operations is sent to recycling collectors.

- **Source separation of recyclables:**

  Recyclable materials are segregated at source before being sent to recycling facilities.

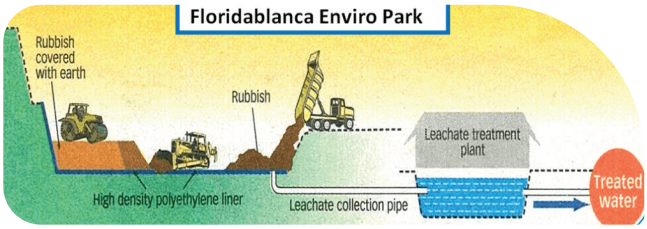
- **STM Lottery recycling campaign:**

  Quarterly recycling campaigns are conducted to encourage employee participation and recognise contributions towards recycling efforts.

- **Single-use plastic reduction (Berjaya Makati Hotel):**

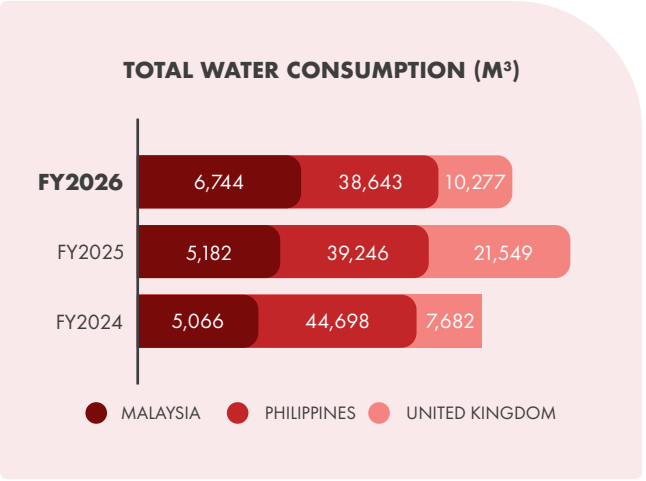
  Single-use plastics have been eliminated in the hospitality segment, with alternatives such as paper cups, straws and containers adopted where applicable.

FEC operates an engineered sanitary landfill facility in Floridablanca, Pampanga, supported by advanced environmental controls including systematic waste layering and compaction within lined landfill cells, High-Density Polyethylene ("HDPE") geomembrane liners, leachate collection and treatment systems, and gas management measures to minimise environmental impacts. FEC monitors effluent quality and quantity to support compliance with applicable environmental standards, while continuing to enhance its waste management capabilities through system upgrades, effluent treatment improvements and a zero-discharge policy. The Company also promotes waste minimisation through stakeholder engagement, including recyclable plastic diversion initiatives, client orientations, site visits, environmental education and capacity-building sessions, alongside tree-planting activities within the Enviro Park and surrounding areas to support biodiversity enhancement and carbon sequestration.



Floridablanca Enviro Corporation is the first level IV sanitary landfill in Barangay Pabanlag, Floridablanca Pampanga.

WATER MANAGEMENT



SPToto adopts a responsible approach to water management through continuous monitoring, conservation initiatives and efficient water usage practices across its operations.

> **In FY2026, overall water consumption decreased by 15.63% compared to FY2025.**

ENVIRONMENTAL STEWARDSHIP

The decrease in water consumption reflects evolving operational requirements across the Group's businesses and locations. Water demand is influenced by a range of factors, including business activity levels, facility utilisation, housekeeping and sanitation requirements, and climatic conditions. The Group recognises the importance of responsible water stewardship and remains focused on promoting efficient water use through ongoing monitoring, maintenance of water systems and the identification of water-saving opportunities where practicable.

Water consumption is regularly monitored, with abnormalities promptly investigated to identify potential wastage. The Group has not recorded any non-compliance incidents relating to water quality or quantity permits, standards or regulations.

	FY2024	FY2025	FY2026
Total Water Consumption(m^3)	57,446	65,977	**55,664**
Water Intensity (m^3/RM million)	9.04	10.18	**9.22**

Across STM Lottery's operations, water conservation measures include water conservation signs at office pantries and bathrooms, dual flush systems in toilets, and water-saving devices such as aerators in toilets and pantries to reduce overall water consumption.

Within the hospitality segment, Berjaya Makati Hotel implements various water-saving measures, including optimising water closet tank levels, using Pressure Relief Valves to regulate water pressure, conducting regular leak checks, and encouraging guests to participate in water conservation efforts by providing the option to decline daily housekeeping. Signages are also displayed to encourage guests to adopt more sustainable water usage practices.

Floridablanca Enviro Corporation ("FEC") supports water conservation through rainwater harvesting systems for non-potable uses such as irrigation within the Enviro Park. Through its zero-discharge policy, treated effluent is recycled and reused for irrigation, reducing reliance on freshwater resources. FEC also conducts regular water monitoring and maintenance activities to minimise wastage. No non-compliance incidents relating to water quality or quantity permits, standards or regulations have been reported.

BIODIVERSITY MANAGEMENT

SPToto continues to enhance its contributions towards biodiversity conservation. During FY2026 the Group supported tree planting and reforestation with FRIM in Malaysia, maintained green areas and reforestation programmes across FEC's 91-hectare property in the Philippines, and participated in marine conservation and habitat protection initiatives. The Group remains committed to environmental stewardship and to evaluating further opportunities to contribute positively to surrounding ecosystems.

While SPToto has not yet identified biodiverse habitats directly within or adjacent to its current business operations for protection or restoration, the Group remains open to engaging with government bodies, regulators, relevant organisations and non-governmental organisations to collectively reduce biodiversity loss.

While SPToto's business operations pose no direct threat to biodiversity, the Group remains committed to environmental conservation. During FY2026, SPToto contributed to several biodiversity conservation initiatives:



STM employees planting an endangered local tree - Resak Daun Panjang (V. yeechongii).

TREE PLANTING AND REFORESTATION

STM Lottery continued its long-standing support for the Forest Research Institute Malaysia ("FRIM") tree propagation programme. A tree-planting activity was conducted on 27 June 2026 at Stesen Penyelidikan FRIM (SPF) Selandar, Melaka, where 40 trees consisting of five threatened native species - resak degung *(Vatica havilandii)*, resak langgung *(Vatica scortechinii)*, resak daun panjang *(Vatica nitens)*, balau pasir *(Shorea materialis)* and meranti daun besar *(Shorea hemsleyana)*, were planted by 50 volunteers. Delivered as a joint FRIM–STM Lottery initiative and held in conjunction with World Environment Day, the activity contributed to the restoration of Malaysia's natural forests.

ENVIRONMENTAL STEWARDSHIP



STM Lottery employees with their beach clean-up collection.

MARINE CONSERVATION

STM Lottery brought together 39 employees on 15 to 17 May 2026 from across the Company in collaboration with the Bubbles Turtle Conservation Project, giving participants the opportunity to learn about marine conservation while contributing to the protection of one of Malaysia's island ecosystems. Participants attended interactive learning sessions on marine ecology, turtle conservation, zero-waste practices and sustainability leadership, and took part in guided marine observation activities, turtle hatchery maintenance simulations and a hands-on beach clean-up. During the clean-up, employees collected 52 kg of marine litter, including plastic bottles, polystyrene foam, discarded fishing nets, footwear and cigarette butts, helping to preserve the island's natural beauty and marine environment.



Floridablanca Enviro Corporation partnered the Basa Air Base in a meaningful tree-planting activity to promote sustainability and environmental care on 29 September 2025.

REFORESTATION INITIATIVES

During FY2026, FEC conducted tree-planting and reforestation programmes to promote biodiversity, enhance air quality and contribute to carbon capture. FEC also maintains green areas across its 91-hectare property, where native trees and vegetation provide habitats for local plant and animal species, supporting habitat conservation and ecological balance.

Through its subsidiary, Floridablanca Enviro Corporation (FEC), SPToto supports biodiversity conservation through preservation and restoration efforts within and surrounding the Floridablanca Enviro Park.

FEC further protects surrounding ecosystems through its environmental management services, including the operation of an engineered sanitary landfill equipped with advanced leachate treatment and landfill gas management systems to minimise environmental impacts. FEC also collaborates with government bodies, including the Department of Environment and Natural Resources ("DENR") and local government units, as well as local organisations, to support biodiversity conservation initiatives, habitat protection and sustainable land management practices.

ENVIRONMENTAL MANAGEMENT

Sports Toto Berhad's Environmental Quality Policy guides the Group's commitment to minimising environmental impacts, promoting the responsible use of resources, complying with applicable environmental laws and regulations, and embedding environmental considerations into daily business operations. The policy also supports pollution prevention, resource efficiency, and the adoption of renewable and sustainable practices across the Group's activities.

Further details on the Environmental Quality Policy can be found in Sustainability Practices And Policy (refer to page 15), available on our website at

https://www.berjaya.com/pdf/stoto/policies/stoto-sustainability-policy-240531.pdf

The Board-appointed Sustainability Committee ("SC") oversees the development and implementation of environmental strategies, policies and initiatives. During the year, the Group continued to promote employee-led environmental initiatives, including the Toto Recycling Heroes programme and tree-planting activities that support recycling efforts, reforestation and carbon sequestration.

SPToto recognises key environmental risks arising from its operations, including potential soil pollution from landfill activities, resource depletion associated with paper consumption for lottery tickets, and improper disposal of hazardous waste. To address these risks, the Group has implemented mitigation measures such as adopting a sanitary landfill model to prevent leachate contamination, maintaining multiple suppliers to support future transition towards digital ticketing when regulations permit, and conducting due diligence on waste management contractors through verification of permits, licences and disposal facility practices.

OPERATING RESPONSIBLY

RESPONSIBLE GAMING

SAFE AND SECURE OPERATIONS

SPToto continues to prioritise the safety of employees, customers and members of the public across its operating sites. Safety risks are managed through regular inspections, training, access controls, visible communication and emergency preparedness measures.

Monthly safety walkabouts are conducted to identify potential hazards and assess compliance with internal safety expectations. These are supported by safety training for employees to improve awareness of workplace risks and safe operating procedures.

The Group also maintains access control measures at relevant premises through visitor registration, monitoring of entry and exit points, and CCTV surveillance. Safety signage and visible warnings are displayed across operations to communicate essential safety information to employees, visitors and customers.

Emergency preparedness is supported by regularly updated emergency response plans and fire safety training. Fire safety training is conducted at least twice annually to ensure employees remain familiar with emergency procedures and response expectations.

DRAW PROCESS

SPToto places strong emphasis on maintaining the integrity, transparency and security of its draw processes. STM Lottery achieved Level 3 compliance with the World Lottery Association Responsible Gaming Framework in December 2023. It has also been compliant since December 2022 with the WLA Security Control Standard: 2024 and Level 2 Security Control Standard, which incorporate ISO/IEC 27001:2022 requirements. These certifications reinforce the strength of STM Lottery's controls over information security, draw integrity, operational reliability and protection of critical information.

The draw process is governed by the Toto Draw Standard Operating Procedure and relevant WLA controls. Draws are conducted using transparent pneumatic machines to provide visibility and support public confidence in the process. Each draw is carried out publicly and is witnessed by a panel of independent judges, who are also members of the public. Cameras are used to record the draw process for accountability and traceability. Internal audit teams and external auditors annually review the draw process to assess compliance with ISO/IEC 27001:2022, WLA-SCS:2024 and applicable internal procedures.

INTEGRATED MARKETING COMMUNICATIONS

SPToto recognises that responsible marketing is essential to customer trust and public confidence. The Group's communications aim to provide relevant, accurate and transparent information, particularly on responsible gaming. Responsible gaming information is shared at outlets, through social media and on the Group's website to support player education and informed decision-making.

SPToto's responsible gaming practices include displaying the Responsible Gaming Principles as awareness posters in our sales outlets, encouraging our customers to use the Self-Assessment Tool and the Game Calculator to help them understand their gaming habits and spendings as well as partnering a local support group to assist anyone who wants to overcome their gambling addiction. We also organise a ground activation and online campaign annually to promote the importance of responsible gaming. In FY2026, our RG week celebrations were held from 12 - 14 September 2025 both in our sales outlets as well as on our social media pages.

The Group also provides responsible gaming tools, including the Gaming Health Check tool on its website, to help players better understand their gaming habits and monthly gaming expenditure. SPToto only accepts cash purchases for games at outlets and maintains a no-smoking policy at gaming facilities.



Ground activation of Responsible Gaming week at our Northern outlets.

SPToto's position on gambling-related harm is clear: gaming should be treated as entertainment, played within one's means and balanced with other activities. The Group encourages players to set limits in advance, avoid borrowing to play, avoid being influenced by others and never chase losses.

EMPOWERING PEOPLE AND COMMUNITIES

OCCUPATIONAL SAFETY AND HEALTH

SPToto regards occupational safety and health ("OSH") as integral to employee well-being, operational resilience and business continuity. The Group focuses on preventing workplace incidents, strengthening safety awareness and ensuring its safety practices remain responsive to operational risks across its business units.

The Group's Health and Safety Policy guides site-level safety practices and promotes safe working conditions across its operations. The policy is reviewed periodically to ensure continued alignment with operational needs and evolving regulatory requirements. SPToto also complies with applicable OSH legislation in the jurisdictions where it operates, including Malaysia's Occupational Safety and Health Act 1994 (and subsequent amendments), the United Kingdom's Health and Safety at Work etc. Act 1974, and the Philippines' Republic Act No. 11058. Reflecting its commitment to a zero-harm workplace, the Group recorded zero workplace fatalities in FY2026.

OSH TRAINING AND PERFORMANCE DATA	FY2024	FY2025	FY2026
Lost-time Injury Rate ("LTIR") (Number of lost time injuries / total hours worked) x 200,000	0.44	0.55	**0.40**
Number of work-related fatalities	0	0	**0**

OSH COMMITTEE AND OVERSIGHT

SPToto's OSH governance is overseen by an OSH Committee, which facilitates structured engagement between management and employees while overseeing the implementation and continual improvement of workplace health and safety practices. The Committee is responsible for monitoring compliance with applicable OSH legislation, reviewing workplace incidents, safety audits and risk assessments, ensuring corrective actions are implemented, and promoting employee participation in hazard identification and continuous safety improvement. The Committee also reports regularly to senior management on its activities and key safety outcomes.

In FY2026, the OSH Committee met four times on a quarterly basis, with participation from representatives across departments. The Committee comprised 1 Chairman, 2 Advisors, 2 Secretaries, 5 employer representatives and 5 employee representatives, providing balanced oversight and supporting employee participation in hazard identification, risk assessment and the development of practical control measures.

Committee members support the implementation of the Group's OSH framework by conducting workplace inspections at least once every three months, investigating workplace incidents and safety-related complaints, organising safety and health training and awareness programmes, contributing to the development and review of safety policies and procedures, evaluating the effectiveness of OSH programmes, and recommending improvements to address emerging safety risks.

Beyond routine oversight, the Committee also reviews workplace incident response and emergency preparedness arrangements, including the adequacy of emergency procedures and measures to reduce the recurrence of safety-related incidents.

OSH RISK ASSESSMENT

SPToto manages workplace risks through inspections, structured risk assessments and compliance monitoring across business units. At STM Lottery, the Health and Safety Committee monitors operational risks using the Hazard Identification, Risk Assessment and Risk Control ("HIRARC") framework. Safety checks are conducted to assess compliance with the framework and to ensure that hazards are identified, evaluated and controlled.

In FY2026, monthly safety assessments and safety walkabouts continued to be carried out to identify potential hazards and reinforce safe practices. Field support operations also conducted safety walkabouts and training as part of their ongoing risk prevention measures.

FEC maintained compliance with local health and safety standards through its Sanitary Permit Compliance Certification issued by the local government authority, supporting workplace hygiene, safety and environmental health requirements.

OSH PROGRAMMES AND TRAINING

SPToto continues to strengthen OSH capability through training, awareness programmes and emergency preparedness activities conducted in collaboration with accredited external organisations, including NIOSH, BOMBA, SIRIM Academy, COMFORI, BUC and Cert Academy.

NUMBER OF EMPLOYEES TRAINED IN HEALTH AND SAFETY STANDARDS	FY2024	FY2025	FY2026
Number of Pax	83	576	**624**

EMPOWERING PEOPLE AND COMMUNITIES

In FY2026, employees participated in a range of OSH programmes covering occupational safety and health management, first aid and emergency response, HIRARC and workplace risk assessment, fire safety and fire marshal competency, legal compliance, and hazard identification. The Group also supported employee participation in industry conferences and professional learning events to enhance safety knowledge and keep abreast of evolving OSH practices.

To reinforce workplace preparedness, regular fire drills, earthquake drills and pest control activities were conducted across relevant operations. Through these initiatives, supported by OSH Committee oversight, HIRARC-based risk assessments, workplace inspections and site audits, the Group continues to foster a proactive safety culture centred on prevention, employee participation and continual improvement.



A firedrill exercise was conducted at the STM Lottery headquarters.

EMPLOYEE WELLNESS, ENGAGEMENT AND SATISFACTION

EMPLOYEE SATISFACTION AND ENGAGEMENT

SPToto recognises that employee well-being, engagement and satisfaction are important drivers of workforce resilience, service quality and long-term organisational performance. The Group's approach focuses on creating a workplace where employees feel supported, heard, recognised and equipped to contribute meaningfully.

SPToto supports employee experience through structured feedback channels, engagement activities, flexible benefits, fair remuneration practices and family-friendly workplace policies. These initiatives reflect the Group's commitment to employee welfare beyond statutory compliance.

Employee Satisfaction

SPToto measures employee sentiment through structured feedback mechanisms. Its Employee Opinion Survey ("EOS"), conducted in November 2024, recorded an employee satisfaction rate of 82% and serves as a reference point for ongoing engagement, communication and workplace culture initiatives. As the EOS is conducted on a biennial basis, the next survey is scheduled for 2026, with the 2024 findings continuing to guide employee-related priorities during the reporting period.

At H.R. Owen, employee satisfaction is assessed through appraisal discussions that include feedback on overall enjoyment and mental well-being. The latest appraisal cycle recorded an average mental health score of 7.8/10, supporting HR planning and employee experience initiatives. FEC is developing its first employee satisfaction survey to establish a more formal employee feedback mechanism and guide future HR decision-making.

Employee Engagement

Employee engagement is supported through a combination of recreation, recognition, learning and community participation. The Sports Toto Sports Club, established in 1987 and managed by employees, remains a key platform for social and recreational activities. The Group matches every RM1 contributed to the club, enabling regular activities that support team bonding, stress relief and work-life balance.

Recognition initiatives also contribute to engagement. At H.R. Owen, long-service awards honour employees who achieve service milestones ranging from five to forty years, while the Employee of the Month programme recognises outstanding contributions through trophies, vouchers and other rewards.

SPToto's Lunch and Learn sessions provide practical learning on topics that support employees' broader personal and professional development. In FY2026, this included programmes that encouraged sugar-free eating, weight loss, better sleep, and safety awareness at the workplace, benefiting 45 employees.

EMPOWERING PEOPLE AND COMMUNITIES

FEC supports engagement through annual staff gatherings, including its Christmas party and summer outing, and encourages employee participation in CSR activities, whether organised independently or in collaboration with NGOs.

EMPLOYEE WELFARE AND BENEFITS

SPToto adopts a holistic approach to employee welfare, covering physical health, mental well-being, financial security, flexibility and quality of life. The Group provides work-life support through measures such as two days of Sick Leave Without Medical Certificate, staggered working hours, compassionate leave, prolonged illness leave and subsidised gym membership.

At H.R. Owen, work-life balance is supported through benefits such as a birthday day off, a cycle-to-work scheme, additional paid leave at three-, five- and ten-year service milestones, and a salary sacrifice scheme for nursery fees.

In FY2026, SPToto further enhanced its Flexible Benefits Scheme as part of its ongoing commitment to employee well-being and social sustainability. The scheme was expanded to include optical care benefits such as prescription contact lenses, traditional Chinese medicine ("TCM"), and medication or consultation for mental health and well-being. SPToto's benefits include:

- Outpatient medical benefits
- Group insurance plans, including hospitalisation and surgical, personal accident and term life coverage
- Flexible Benefits Scheme covering optical, dental, vaccinations, chiropractic care, Pap smears, top-up insurance reimbursement, prescription contact lenses, TCM, and mental health or well-being medication and consultation
- Leave entitlements, including examination, compassionate, marriage, maternity, paternity and natural disaster-related leave
- Professional membership reimbursement
- Exclusive staff discounts
- Gym membership subsidy
- Social and recreation club membership

Additional role-specific benefits include car and mobile phone allowances, fuel and toll credits, footwear allowance and laundry allowance. Field staff are also provided with departmental T-shirts, shoe allowance, laundry allowance and handphone allowance, in addition to other benefits provided by Group HR. FEC provides employees in the Philippines with healthcare and life insurance coverage, rice allowances and retirement benefits in line with the Philippines Retirement Law, which provides retirement benefits after five years of service, beginning at age 60 on an optional basis or age 65 on a mandatory basis.

Salary and Remuneration

SPToto's remuneration approach is guided by compliance, fairness and market competitiveness. The Group complies with applicable employment laws, including requirements relating to minimum wage, overtime, working hours and statutory benefits. Overtime is compensated at standard hourly rates and capped at 104 hours per month in accordance with the Employment Act 1955, with overtime requests subject to division head approval.

Berjaya Makati Hotel and FEC comply with the Minimum Wage Increase Order issued by the Philippines Regional Tripartite Wages and Productivity Board, ensuring that eligible employees receive wages aligned with government requirements.

Details on total payments made to employees, including salaries, bonuses, benefits and statutory contributions, are disclosed in the Financial Statements.

Parental Leave

SPToto supports employees in balancing work and family responsibilities by providing parental leave for both male and female employees, including maternity and paternity leave.

H.R. Owen's Workplace Nursery Policy, introduced in the UK in 2023, continues to support working parents by providing access to on-site or nearby nursery facilities. This helps reduce childcare-related pressure and supports a family-friendly work environment.

EMPOWERING PEOPLE AND COMMUNITIES

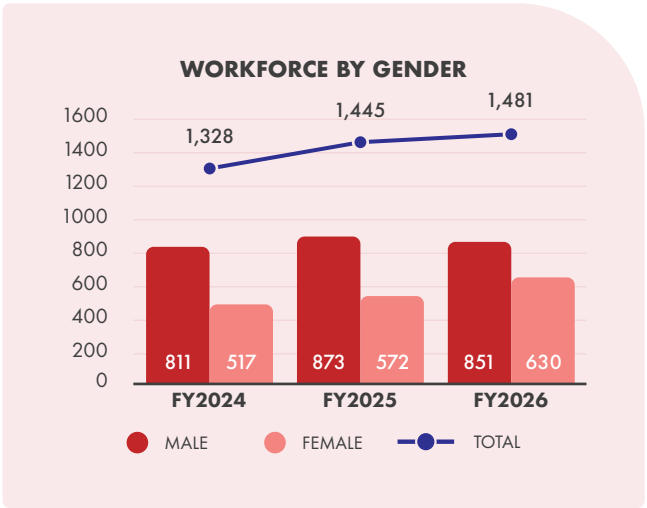
DIVERSITY, INCLUSION AND TALENT DEVELOPMENT

SPToto is committed to building a workplace where employees are treated fairly, respected and given the opportunity to develop their capabilities regardless of gender, age, race, ethnicity, religion, nationality, sexual orientation, disability or background. The Group's approach is guided by its Diversity, Equity and Inclusion ("DEI") Policy, which sets out its position on non-discrimination, equal opportunity and workplace respect.

The Group applies merit-based principles in recruitment, promotion, training and career development. This supports fair access to opportunities and helps ensure that employment decisions are based on capability, performance, experience and organisational needs. SPToto also continues to review its people practices to reduce bias, strengthen workplace inclusion and support career progression across employee groups.

EMPLOYEE DIVERSITY

In FY2026, SPToto's total workforce comprised 1,481 employees, of whom 56.38% were Malaysian.

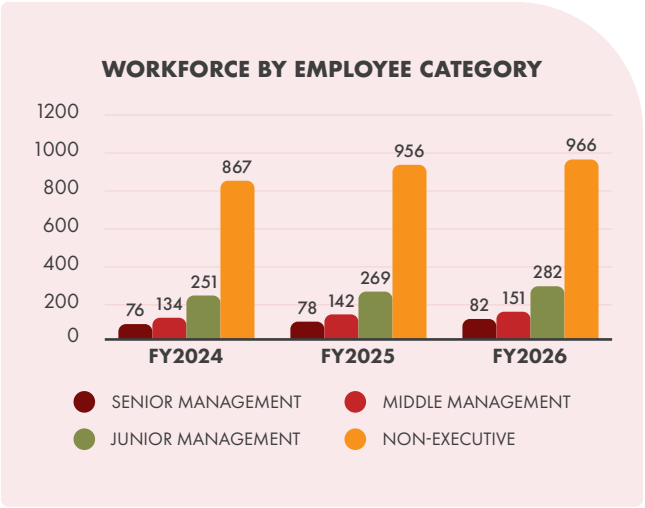


WORKFORCE BY AGE GROUP

	FY2024	FY2025	FY2026
< 30 years old	223	234	**223**
30-50 years old	667	719	**737**
> 50 years old	438	492	**521**

WORKFORCE BY ETHNICITY

	FY2025	FY2026
Malay	192	**192**
Chinese	407	**462**
Indian	160	**176**
Others	686	**651**



WORKFORCE BY EMPLOYMENT TYPE

	FY2024	FY2025	FY2026
Permanent	1,162 (87.50%)	1,222 (84.57%)	**1,247 (84.20%)**
Temporary/Contract	166 (12.50%)	223 (15.43%)	**234 (15.80%)**

EMPOWERING PEOPLE AND COMMUNITIES

EMPLOYEE CATEGORY BY GENDER (%)

	FY2024		FY2025		FY2026	
	MALE	FEMALE	MALE	FEMALE	MALE	FEMALE
Senior Management	65.79	34.21	62.82	37.18	**63.41**	**36.59**
Middle Management	67.16	32.84	68.31	31.69	**66.89**	**33.11**
Junior Management	60.56	39.44	57.25	42.75	**57.09**	**42.91**
Non-Executive	59.86	40.14	59.94	40.06	**55.59**	**44.41**

EMPLOYEE CATEGORY BY AGE GROUP (%)

	FY2024			FY2025			FY2026		
	< 30	30 - 50	> 50	< 30	30 - 50	> 50	< 30	30 - 50	> 50
Senior Management	0.00	35.53	64.47	0.00	34.62	65.38	**0.00**	**36.59**	**63.41**
Middle Management	2.99	60.45	36.57	3.52	55.63	40.85	**3.31**	**55.63**	**41.06**
Junior Management	11.16	63.35	25.50	11.15	64.31	24.54	**13.48**	**62.41**	**24.11**
Non-Executive	22.03	46.14	31.83	23.12	43.93	32.95	**18.64**	**46.27**	**35.09**

TRAINING AND DEVELOPMENT

SPToto continues to invest in employee learning and development to strengthen workforce capability, support career progression and prepare employees for evolving business, regulatory and sustainability requirements.

The Group's learning framework combines role-based technical training with structured leadership development. Programmes such as the Berjaya Executive Development Programme ("BEDP"), Berjaya Management Development Programme ("BMDP") and LEAP Founders Programme continue to develop leadership capability, strategic thinking and people management skills. In FY2026, employees also participated in leadership and performance management programmes covering coaching, mentoring, team development, performance management and communication.

To strengthen functional capabilities, employees attended technical and digital skills training covering Microsoft 365 applications, cybersecurity awareness, artificial intelligence, digital marketing, business systems and financial reporting. Compliance and professional development programmes addressed corporate governance, taxation, financial reporting, legal and regulatory developments, while sustainability training enhanced knowledge of ESG reporting, emissions accounting, climate risk assessment and scenario analysis to support the Group's sustainability and climate-related reporting readiness.

Employee communication, customer service and workplace collaboration were further strengthened through professional skills training, while onboarding programmes supported the effective integration of new employees. The Group also continued to promote workplace health and safety capability through the OSH programmes disclosed under the Occupational Safety and Health section.

In FY2026, SPToto delivered 21,554 training hours across its employee development programmes. During the year, 100% of employees also participated in regular structured performance appraisals, enabling the Group to identify capability gaps, assess development needs and align learning opportunities with individual and organisational priorities.

	FY2024*	FY2025	FY2026
Total training hours as a Group	6,632	12,877	**21,554**
Average Training Hours Per Employee	4.99	8.91	**14.55**
Average Training Days Per Employee	0.62	1.11	**1.82**

**Training data for FY2024 excludes FEC*

EMPOWERING PEOPLE AND COMMUNITIES

TRAINING HOURS BY EMPLOYEE CATEGORY

	FY2024*	FY2025	FY2026
Total Training Hours			
Senior Management	511	704	**962.5**
Middle Management	1,483	1,856	**2,678**
Junior Management	2,970	4,332	**7,074.5**
Non-Executive	1,668	5,985	**10,839**

**Training data for FY2024 excludes FEC*

HIRING AND ATTRITION

SPToto's recruitment practices are centred on fairness, capability and alignment with business needs. The Group aims to bring in talent who can contribute to its operational priorities while maintaining compliance with applicable employment laws and fair hiring principles. Where possible, recruitment also supports local participation by drawing talent from the communities in which the Group operates.

To help new employees settle into their roles, SPToto provides onboarding support through corporate orientation, departmental introductions and workplace familiarisation. These touchpoints help new hires understand the Group's culture, policies, reporting lines and role expectations from the outset. In FY2026, New Employee Onboarding workshops were also conducted to support new employees' early integration into the Group.

Employee exits are managed with the same focus on learning and continuous improvement. Exit interviews are used, where applicable, to gather insights on employee experience, workplace culture and reasons for leaving. Feedback obtained through this process helps inform improvements in engagement, retention and talent development.

In FY2026, SPToto recorded 252 new hires and 237 employee exits, representing a full-time voluntary turnover rate of 16.00%.

NEW HIRES

	FY2024	FY2025	FY2026
Total New Hires	178	280	**252**

EMPLOYEE TURNOVER BY GENDER AND AGE

	FY2024	FY2025	FY2026
Total Turnover	185	217	**237**
Full-Time Staff Voluntary Turnover Rate (%)	11.47	15.02	**16.00**
Gender			
Female	76	91	**95**
Male	109	126	**142**
Age			
<30 years old	43	57	**81**
30-50 years old	90	109	**106**
>50 years old	52	51	**50**

EMPLOYEE TURNOVER BY EMPLOYEE CATEGORY BY NUMBER & PERCENTAGE

	FY2024	FY2025	FY2026
Senior Management	3 (1.62%)	5 (2.30%)	**5 (2.11%)**
Middle Management	14 (7.57%)	7 (3.23%)	**12 (5.06%)**
Junior Management	40 (21.62%)	23 (10.60%)	**25 (10.55%)**
Non-Executive	128 (69.19%)	182 (83.87%)	**195 (82.28%)**

By monitoring workforce movement across gender, age group and employee category, SPToto is better able to identify turnover patterns, assess retention risks and refine its people strategies. This supports workforce continuity, succession planning and a more stable employee experience.

LABOUR AND HUMAN RIGHTS

SPToto is committed to respecting human rights and upholding responsible labour practices across its operations, subsidiaries and business relationships. The Group's Human Rights and Labour Standards Policy provides the foundation for this commitment and is supported by related policies such as the Code of Conduct, Diversity, Equity and Inclusion Policy, Anti-Child and Forced Labour Policy and Whistleblowing Policy.

The policy applies to Directors, employees and Malaysian operations under the Group's direct control, as well as countries where the Group has business activities and subsidiaries. SPToto also encourages suppliers, customers,

EMPOWERING PEOPLE AND COMMUNITIES

business associates and other intermediaries performing work or services for or on behalf of the Group to respect the same human rights principles.

SPToto's approach is informed by the Universal Declaration of Human Rights and the International Labour Organization's Core Conventions on Fundamental Principles and Rights at Work. The Group also complies with applicable national labour laws, including the Malaysian Employment Act 1955, Industrial Relations Act, Employment (Limitation of Overtime Work) Regulations 1980, the UK Working Time Regulations 1998 and the Labor Code of the Philippines. While the Group has not formally adopted the United Nations Guiding Principles on Business and Human Rights or the OECD Guidelines for Multinational Enterprises, it recognises their relevance and remains open to considering them as its labour and human rights practices mature.

The Group's human rights principles include treating employees with dignity and equality, preventing discrimination and gender bias, providing fair wages and benefits, maintaining safe and healthy working conditions, respecting freedom of expression and association, prohibiting child and forced labour, supporting continuous learning and employability, and ensuring fair treatment of migrant and foreign workers.

Fair Wages, Hours and Fair Compensation

SPToto's compensation approach is guided by merit, market competitiveness and legal compliance. The Group upholds the principle of equal pay for equal work, and seeks to ensure that remuneration, benefits, working conditions and employment terms are fair, reasonable and aligned with applicable local laws.

The Group complies with minimum wage requirements, overtime regulations, statutory benefit obligations and working hour requirements. Overtime work is subject to approval by the relevant division head, while work schedules are monitored to support the elimination of excessive working hours and ensure employees receive appropriate rest periods. Overtime compensation is provided in accordance with applicable requirements, including the Malaysian Employment Act 1955.

H.R. Owen operates in accordance with the UK Working Time Regulations 1998, under which employees have the right to refuse work beyond the statutory 48-hour average weekly limit over a 17-week period. H.R. Owen also applies time-tracking and policy refreshers to support compliance with working time requirements, reviews salary policies annually to support fairness, consistency and compliance, ensures employees are paid in line with UK minimum wage requirements, and publishes its gender pay gap report annually on its website.

FEC's compensation arrangements, working hours, rest periods and overtime pay are set out in its Employee Handbook and aligned with the Labor Code of the Philippines.

Non-Discrimination, Harassment and Workplace Security

SPToto maintains zero tolerance for discrimination, bullying, harassment, violence, humiliation, intimidation or other inhumane treatment. Harassment may include sexual, psychological or verbal harassment, and the Group expects Directors, management, reporting managers and employees to uphold respectful conduct at all times.

Employment-related decisions, including recruitment, remuneration, training, promotion, termination and retirement, are expected to be made without discrimination based on race, religion, gender, age, sexual orientation, disability, nationality or other protected characteristics. To reduce bias, recruitment forms across the Group do not request potentially discriminatory information such as race, religion, gender, age, sexual orientation, disability or nationality.

SPToto also promotes inclusive workplace practices through facilities and initiatives such as prayer rooms and accessibility considerations. Its Empowerment Hiring Programme supports employment opportunities for underrepresented groups, including single parents, school dropouts, retirees, Orang Asli and other marginalised communities.

H.R. Owen reinforces its non-discrimination and anti-harassment commitments through manager training and its Anti-Harassment and Bullying Policy. This includes training managers to identify, manage and escalate reports of bullying or harassment appropriately. FEC embeds similar expectations through employee orientation and mandatory Employee Handbook reviews. In FY2026, there were no incidents of harassment or discrimination across the Group.

Freedom of Association and Collective Bargaining

SPToto respects employees' right to freedom of association, including the right to join or not join a trade union, in accordance with applicable local laws. The Group also recognises employees' rights to representation and collective bargaining. Although no employees are currently registered as members of a trade union, SPToto remains committed to maintaining an open environment for dialogue and representation.

Child Labour and Forced Labour Prevention

SPToto prohibits all forms of child labour, forced labour, bonded labour and human trafficking. Employment candidates are required to provide valid documentation confirming that they meet the legal working age of 18 and above. This supports the Group's controls over recruitment and helps prevent underage employment.

The Group also seeks to ensure that work is not performed under coercion, threat, punishment, property confiscation or other exploitative conditions. These expectations apply across the Group and are extended to suppliers, contractors,

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business partners and intermediaries through the Anti-Child and Forced Labour Policy and Human Rights and Labour Standards Policy.

FEC and H.R. Owen maintain similar controls to prevent underage employment and exploitative labour practices, supported by compliance checks and wage assessments.

Risk Assessments and Policy Awareness

SPToto adopts a preventive approach to labour and human rights management by reviewing potential risk areas within its operations and employment practices. These reviews help the Group identify where labour-related issues may arise, including in recruitment, working hours, wage practices, workplace conduct, employee relations and third-party labour arrangements.

SPToto conducts annual reviews and risk assessments covering existing and new operations to identify labour-related vulnerabilities and determine whether additional controls or follow-up actions are required. Findings from these assessments are used to strengthen internal processes, support compliance monitoring and guide mitigation measures where gaps or emerging risks are identified. FEC is in the process of developing a more formalised framework to assess and manage labour-related risks in a systematic manner.

Policy awareness is supported through internal communication and access to relevant policies. SPToto's labour and human rights policies are available in English and are communicated to employees upon introduction. During FY2026, the Group did not expand policy translations, as widely available digital translation tools have enabled employees and external stakeholders to readily access and understand policy requirements. The Group will continue to review its communication approach to ensure policies remain accessible to its diverse workforce and business partners.

Grievance Mechanisms and Whistleblowing

SPToto provides employees with channels to raise workplace concerns and report potential breaches of labour or human rights standards. The grievance process allows concerns to be raised informally through open-door discussions, or formally through written complaints supported by relevant evidence. This provides employees with a clear route to seek resolution while enabling the Group to address concerns in a timely and structured manner.

For serious matters, including misconduct, harassment, discrimination, unethical behaviour or suspected human rights breaches, employees and relevant stakeholders may use the Group's whistleblowing mechanism. Reports may also be made to Group HR Department by employees, suppliers, contractors or members of the public who are aware of a potential breach.

Reports are handled confidentially, and individuals who raise concerns in good faith are protected against retaliation, victimisation, harassment or retribution in line with the Group's Whistleblowing Policy. Where a human rights breach is substantiated, SPToto will take appropriate action, which may include providing assistance to affected employees, addressing the root cause of the issue and notifying relevant authorities where required.

COMMUNITY AND SOCIETY

SPToto views community investment as an extension of responsible business practice. The Group's efforts are directed towards initiatives that address real community needs, build trust with local stakeholders and contribute to more resilient social ecosystems over time.

During the year, SPToto channelled support into programmes covering education, health, environmental awareness and social assistance. Employees also played an active role in bringing these initiatives to life, reflecting the Group's belief that community contribution should be embedded within organisational culture. Through STM Lottery's Helping Hands Programme, guided by the spirit of "Sharing, Giving and Caring", employees are encouraged to participate in outreach efforts and support communities beyond the workplace.

EMPLOYEE VOLUNTEERISM

	FY2024	FY2025	FY2026
Number of volunteering hours	238	238	**285**
Number of employees who volunteered	68	60	**95**

EMPOWERING PEOPLE AND COMMUNITIES

These initiatives help SPToto strengthen its community presence while contributing to inclusive development and broader social well-being.

EDUCATION AND YOUTH DEVELOPMENT

In FY2026, SPToto supported education through school donations, student-focused engagement and career-related activities. In August 2025, STM Lottery's Reading My Companion programme benefitted 1,506 students from 11 schools in five states, bringing the total students reached to 20,300 from 184 suburban schools to date. Another 110 students received refurbished laptops through the Sports Toto "Laptops 4 Kids" Learning Programme, a collaboration with Sambong Future Foundation.

FEC provided education support to schools in Floridablanca, Pampanga, including learning materials and comfort-related supplies to improve the learning environment and support both students and teachers. H.R. Owen also contributed through Careers Day participation and partnerships with schools and Tameside Manchester College, helping expose students to career pathways and industry experience. FEC's support included school bags and hygiene kits for San Ramon Elementary School in November 2025, supplies for the school's teachers on 24 October 2025, and school supplies for students of Nabuclod Integrated School in October 2025 in celebration of the National Day of Charity.

The Group also supported youth development through sports sponsorship, including FEC's support for Basa Football Club. The initiative encouraged youth participation in sports while promoting discipline, teamwork and healthy lifestyles.

HEALTH, HYGIENE AND COMMUNITY WELL-BEING

SPToto's community health efforts in FY2026 included hygiene kit distribution and dental outreach for underserved communities. FEC distributed hygiene kits to residents in Floridablanca, Pampanga, helping improve access to basic hygiene items and promote health and sanitation awareness. The Group also supported a dental mission that provided accessible dental care and oral hygiene education to community members, with positive feedback from beneficiaries. Hygiene kits were distributed to children in Barangay San Ramon, Floridablanca, promoting proper hygiene practices and overall well-being among the youth.

In Malaysia, local community associations in Batu Pahat received automated external defibrillators (AEDs) to enhance access to life-saving equipments and strengthen emergency preparedness.

These initiatives helped address practical community needs while reinforcing awareness of preventive health practices and personal well-being.

ENVIRONMENTAL STEWARDSHIP AND COMMUNITY CLEANLINESS

Environmental responsibility remained a key focus of SPToto's community programmes. STM Lottery continues its Quarterly Recycled Goods Drive among employees to encourage a zero-waste lifestyle; with a total of 685 recyclable material collected in FY2026. In addition to this, STM Lottery also enables green energy for two charity homes - Great Heart Charity Association and Hiichiikok Foundation, simultaneously reducing electricity bills and carbon footprint.

FEC participated in tree planting activities with local partners, including environmental and youth stakeholders, to promote reforestation, environmental conservation and youth engagement in sustainability. The Group also supported community cleanliness through the donation of a grass cutter to a local barangay and recycled trash bins to promote proper waste segregation and environmental awareness. These included a tree-planting activity with the Municipal Environment and Natural Resources Office and the Sangguniang Kabataan at the Floridablanca Enviro Park on 7 November 2025, and a joint tree-planting initiative with Basa Air Base on 29 September 2025.

These initiatives helped strengthen local environmental stewardship while supporting cleaner, greener and more resilient communities.

COMMUNITY SUPPORT AND IN-KIND CONTRIBUTIONS

SPToto continued to support vulnerable and local communities through seasonal gift-giving and in-kind contributions. STM Lottery continued to bring joy and necessities to our regular beneficiaries across the country during all year round.

FEC's community gift-giving activities helped strengthen community relations and provide social support during the holiday season. Berjaya Makati Hotel also contributed used linen, towels, bedsheets, curtains and similar items, extending the useful life of hotel materials while supporting community recipients. FEC's year-end gift-giving reached barangays and schools across Floridablanca in December 2025. The hotel's linen contributions were directed to the Golden Reception and Action Center for the Elderly and Other Special Cases ("GRACE") in October 2025, to the Alay Pag-asa Christian Foundation in April 2026, and in June 2026 to families affected by the fire in Pulong Kendi, Barangay Sta. Ana, Taguig City, in partnership with Pan de RCMAT and local community stakeholders.

More CSR stories can be on our Helping Hands page :
https://esg.sportstoto.com.my/helping-hands/helping-hands-news-listing/

EMPOWERING PEOPLE AND COMMUNITIES



STM Lottery's Helping Hands volunteers distributing food at the Kechara Soup Kitchen

SPToto's community efforts extend beyond one-off contributions, with recurring programmes that allow the Group to maintain meaningful engagement with local stakeholders. These activities are designed to support practical needs, encourage social inclusion and create positive outcomes for the communities around its operations.

The Group will continue to review its community priorities and strengthen the way initiatives are planned, delivered and measured, so that future contributions remain purposeful and responsive to evolving community expectations.

TOTAL AMOUNT INVESTED IN THE COMMUNITY

	FY2024	FY2025	FY2026
Amount (MYR)	45,326,010	49,018,268	**46,028,375**

NUMBER OF BENEFICIARIES FROM THE COMMUNITY

	FY2024	FY2025	FY2026
Number	43,392	25,534	**1,068,514**

IFRS S2
CLIMATE-RELATED DISCLOSURES

SPToto recognises that climate change poses potential financial, operational and strategic implications for the Group. These may include impacts on operating costs, retail outlet continuity, logistics and distribution, infrastructure, supply chain reliability, customer footfall, employee safety, regulatory compliance and stakeholder confidence.

In alignment with the National Sustainability Reporting Framework ("NSRF") mandate for climate-related disclosures by FY2026, SPToto continues to strengthen the quality of its climate-related disclosures. Its disclosures are structured with reference to the Task Force on Climate-related Financial Disclosures ("TCFD") framework, which forms a key foundation for adoption of IFRS S2 Climate-related Disclosures under the NSRF. The disclosures are organised around four pillars: Governance, Strategy, Risk Management, and Metrics and Targets.

Moving forward, SPToto aims to further identify, quantify and manage both physical and transition climate risks. This includes deepening climate assessments across defined time horizons, conducting scenario analysis, quantifying potential financial impacts and developing targeted mitigation and adaptation responses.

CLIMATE GOVERNANCE 1

Effective governance is fundamental to SPToto's ability to identify, assess, monitor and manage climate-related risks and opportunities while supporting the delivery of its long-term business strategy. Our governance framework embeds climate-related considerations into strategic decision-making, risk management and business operations, ensuring accountability across all levels of the organisation and enabling informed decision-making in response to an evolving climate landscape.

The Board of Directors has ultimate oversight of the Group's sustainability strategy, including climate-related risks and opportunities. Led by the Chairman in its collective oversight of the Group, the Board reviews and guides the Group's strategic direction on climate-related matters, oversees the integration of climate considerations into business planning and risk management, and monitors progress against the Group's sustainability priorities and performance. The Board also oversees the adequacy and integrity of the Group's non-financial disclosures and ensures that an appropriate risk management framework and internal controls are in place to identify, assess, manage and monitor significant financial and non-financial risks. Climate-related considerations are addressed within this broader governance process, including, where relevant, the review of strategic plans, major capital commitments, material acquisitions and disposals, and new business ventures.

The Board is supported by the Sustainability Committee ("SC"), which provides oversight of the Group's sustainability agenda, including climate-related developments, emerging risks and opportunities, performance against sustainability objectives, and evolving regulatory and reporting requirements. The SC meets at least twice a year to review the Annual Sustainability Report and periodic sustainability reports and may convene additional meetings when required. The SC regularly reports its recommendations and key updates to the Board to facilitate effective oversight and decision-making.

The SC operates in accordance with its Terms of Reference, which define its roles and responsibilities in overseeing the Group's sustainability governance framework. This includes reviewing climate-related strategies, monitoring the implementation of sustainability initiatives, and overseeing progress towards climate-related objectives and targets.

Management is responsible for implementing the Board's strategic direction. Led by the General Manager of Communications and Sustainability and supported by the Sustainability Working Group ("SWG"), management oversees the identification, assessment and monitoring of climate-related risks and opportunities, coordinates the implementation of mitigation and adaptation initiatives, and supports the preparation of climate-related disclosures. Comprising representatives from key corporate functions, business segments and operating companies, the SWG facilitates cross-functional collaboration and ensures climate-related considerations are embedded into day-to-day operations. Each operating entity remains accountable for managing climate-related matters within its respective areas of responsibility while reporting progress through the Group's governance structure.

CLIMATE-RELATED RISKS AND OPPORTUNITIES 2

SPToto is exposed to a range of climate-related physical and transition risks that could affect its retail and agency network, operating premises, logistics arrangements, employees, customers, suppliers, technology infrastructure, cost base and reputation. These risks may arise over different time horizons and may affect the Group directly through its own operations or indirectly through suppliers, landlords, service providers, customers and regulators.

For FY2026, SPToto assesses climate-related risks and opportunities across the following time horizons, aligned with the Group's emerging climate risk assessment approach and broader planning cycles:

IFRS S2
CLIMATE-RELATED DISCLOSURES

TIME HORIZON	DESCRIPTION
SHORT TERM (1-5 YEARS)	Operational continuity, immediate regulatory readiness, annual budgeting, insurance and business continuity planning.
MEDIUM TERM (6-15 YEARS)	Outlet network resilience, energy and fuel cost management, technology refresh, supplier readiness and capital planning.
LONG TERM (>15 YEARS)	Strategic resilience, business model adaptability, asset exposure, long-term decarbonisation and climate-related market expectations.

SCENARIO ANALYSIS APPROACH

SPToto conducted a desktop climate scenario analysis in FY2026 to assess how different climate pathways could affect the Group's strategy, business model, operations and financial resilience. The analysis considered both physical risk intensity, such as increasing frequency and severity of flooding, extreme rainfall, heatwaves and storms, and transition risk intensity, such as policy tightening, carbon pricing, energy-price changes, disclosure requirements and stakeholder expectations.

The desktop analysis was performed using publicly available climate scenarios and assumptions from authoritative sources. The analysis focused on identifying plausible climate-related impacts, assessing the relative exposure of business activities and locations, and identifying areas where additional data and management action may be required in future reporting periods.

Scope of Operations Covered

The analysis was carried out on a location basis and covered the operating locations of the following businesses:

BUSINESS OR SEGMENT	GEOGRAPHY	ASSETS OR SITES COVERED
STM LOTTERY SDN BHD	Malaysia	Approximately 680 sales outlets
H.R. OWEN	United Kingdom	18 showrooms and 16 service centres
BERJAYA MAKATI HOTEL	Philippines	1 hotel
FLORIDABLANCA ENVIRO CORPORATION	Philippines	1 landfill

Each business was included on the basis that the sites listed are operating locations of the Group, and the assessment was therefore carried out across Malaysia, the United Kingdom and the Philippines.

Climate scenarios used

SCENARIO	DESCRIPTION
SSP1-2.6	An orderly, low-emissions pathway consistent with limiting warming to well below 2°C through strong, early mitigation
SSP2-4.5	A "middle of the road" pathway with moderate, partial mitigation (≈2.5–3°C of warming by 2100).
SSP3-7.0	A high-emissions, regional-rivalry pathway with limited mitigation (≈3.5–4°C by 2100).
SSP5-8.5	A very-high-emissions, fossil-fuel-intensive pathway used as a high-warming stress case (≈4–5°C by 2100).

IFRS S2 CLIMATE-RELATED DISCLOSURES

All four pathways are drawn from the Intergovernmental Panel on Climate Change ("IPCC") Sixth Assessment Report ("AR6") Shared Socioeconomic Pathways, using CMIP6 climate model outputs. Each pathway was assessed for both physical and transition risk exposure, and at each of the 2030, 2040 and 2050 horizons against the 2025 baseline. The scenarios were selected to represent a broad range of plausible futures, from strong global mitigation through to high-warming outcomes, in order to assess the resilience of the Group's portfolio across a range of climate outcomes.

The analysis included a diverse range of climate-related scenarios, comprising four SSP pathways spanning low-emissions to very-high-emissions futures. Among those scenarios, SSP1-2.6 is aligned with the latest international agreement on climate change, being an orderly low-emissions pathway consistent with limiting warming to well below 2°C through strong, early mitigation.

Basis and limitations of the analysis

The FY2026 analysis is a screening-level assessment. Hazard exposure at each operating location, and transition carbon-cost exposure, were assessed quantitatively, while the financial effects of the exposures identified were assessed qualitatively. The analysis does not yet represent a fully modelled financial stress test.

The screening does not take into account site-specific engineering conditions, local flood or other defences, adaptation measures already in place, asset criticality or asset-value weighting, and it does not quantify physical financial loss. It provides directional insight into areas of vulnerability and adaptive capacity, and identifies where the Group should strengthen data collection, site-level hazard mapping, supplier engagement and financial quantification in future reporting cycles. For the next cycle, the Group intends to incorporate asset-level financial data, asset criticality information and quantified financial effects.

Key assumptions

The key assumptions applied in the analysis, the source or basis for each and the sensitivity of the outcome to each were as follows:

ASSUMPTION CATEGORY	ASSUMPTION APPLIED	SOURCE OR BASIS	SENSITIVITY OF THE OUTCOME
Climate policy and regulation	A range of climate futures was considered, from strong global mitigation to higher-emissions pathways, reflecting different levels of climate policy ambition and regulatory intervention over time.	Internationally recognised climate-scenario frameworks used for resilience assessment.	**High.** Different policy pathways materially influence future physical and transition risk outcomes.
Macroeconomic trends	Long-term business performance was assumed to continue under normal growth conditions, including the revenue growth assumptions used in the transition-risk assessment.	Internal business planning assumptions and financial projections.	**Medium.** Changes in economic growth assumptions may affect projected financial impacts.
National and regional variables	Projected changes in temperature, precipitation patterns, heat stress and flooding across Malaysia, the United Kingdom and the Philippines over the assessment horizons.	Climate model outputs and geographic asset location analysis.	**High.** Physical risk outcomes are directly influenced by projected climate conditions.
Energy usage and mix	The current operational emissions profile was used as the basis for assessing potential future carbon-cost exposure.	Organisational emissions data and operational energy-use profile.	**High.** Results are sensitive to changes in energy consumption and emissions intensity.
Technology developments	The scenarios reflect differing rates of technological development, decarbonisation and adaptation over time.	Scenario narratives and climate transition pathways.	**Medium.** Technology adoption may reduce future exposure and transition costs.

IFRS S2 CLIMATE-RELATED DISCLOSURES

ASSUMPTION CATEGORY	ASSUMPTION APPLIED	SOURCE OR BASIS	SENSITIVITY OF THE OUTCOME
Demand and customer behaviour	Potential shifts in customer expectations, market conditions and the operating environment were considered qualitatively.	Business environment and transition-risk considerations.	**Low to medium.** Effects were considered qualitatively and were not separately quantified.
Carbon pricing	Future carbon-price pathways were considered in order to understand potential transition-related cost exposure.	Carbon-price assumptions applied within the transitionrisk assessment.	**High.** Carbon pricing is a key driver of the transition-cost estimates.

SUMMARY OF IDENTIFIED CLIMATE-RELATED RISKS AND OPPORTUNITIES

CATEGORY	RISK/OPPORTUNITY	DESCRIPTION
Physical risk	Flooding and extreme rainfall	Outlet closures, customer access constraints, employee safety impacts, damage to premises or assets, logistics delays, distribution disruption and increased insurance or repair costs.
	Rising temperatures and heatwaves	Higher cooling and energy demand, employee heat stress, lower productivity, reduced customer footfall at physical outlets, equipment strain and potential IT or facility performance issues.
	Strong winds and storm	Damage to signage, outlets, offices, vehicles and other assets, power outages, temporary business interruption and supply chain disruption.
	Extreme cold	Increased heating requirements at United Kingdom showroom and service-centre operations, with potential disruption to operations, utilities and logistics during cold-weather events.
Transition risk	Policy, regulatory and disclosure requirements	Higher compliance effort from NSRF and IFRS S2 adoption, possible future carbon pricing, energy efficiency expectations, data control requirements and assurance readiness.
	Energy, fuel and technology transition	Higher electricity and fuel costs, potential need to upgrade inefficient equipment, fleet or IT infrastructure, and increased capital expenditure for energy efficiency and resilience.
	Market, reputation and legal expectations	Investor, lender, regulator, customer and employee expectations for credible climate action, stronger data quality and avoidance of greenwashing or incomplete claims.
Opportunity	Operational efficiency and renewable energy	Energy efficiency, lower utility cost exposure, potential solar or renewable energy procurement, lower-emission equipment and improved resource management.
	Resilience and digitalisation	Improved outlet continuity, stronger business continuity planning, digital channels, remote working readiness, data quality and operational responsiveness.
	Nature-based and carbon-related initiatives	Potential carbon-stock assessment forest land owned by Berjaya Group and other group-level initiatives, subject to ownership, boundary and accounting confirmation.
	Climate-informed site and asset decisions	Incorporating climate considerations into lease renewals, fit-outs, refurbishment and location decisions to reduce future exposure and avoid locking in climate-related risk.

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CLIMATE-RELATED DISCLOSURES

EFFECTS OF CLIMATE-RELATED RISKS AND OPPORTUNITIES 3

PHYSICAL RISK 1: FLOODING AND EXTREME RAINFALL

Flooding and extreme rainfall represent an acute physical climate risk for SPToto. The Group's exposure is primarily linked to its retail and agency network, operating premises, logistics routes, employees, customers and third-party service providers. Flood events may disrupt access to retail outlets, reduce customer footfall, affect employee commuting and safety, damage premises or equipment, interrupt electricity and telecommunications services, and delay distribution or maintenance activities.

Effect on business model and value chain

SPToto's business model depends on the continuity of its outlet network, reliable technology infrastructure, timely support to agents and customers' ability to access sales channels. Flooding can affect this model by temporarily reducing sales activity at affected outlets, increasing the time and cost required to support agent locations, and disrupting local logistics and service response. The effect may be more pronounced where outlets are located in low-lying, flood-prone or high-traffic urban areas.

Upstream and enabling-service exposure may arise where suppliers, landlords, technology vendors, printing or ticketing service providers, transport providers, maintenance contractors or utility providers are affected by severe rainfall or flooding. Downstream impacts may arise through lower physical customer footfall, outlet accessibility constraints and temporary interruptions to customer-facing activities.

Effect on strategy and decision making

Flood-related considerations are expected to be integrated into business continuity planning, outlet network planning, incident response procedures, insurance review and supplier engagement. Where material exposure is identified, SPToto has considered adaptation measures such as flood-readiness protocols, alternative service arrangements, data backup and system redundancy, targeted outlet support, review of premises selection criteria and emergency communication procedures.

Financial effects

Flooding and extreme rainfall may affect SPToto's financial position, financial performance and cash flows through revenue disruption, repair and maintenance costs, insurance expenses, additional logistics or support costs and potential asset impairment where premises or equipment are damaged. At this stage, the Group has not quantified scenariobased financial effects for this risk. The potential effects are expected to be reflected primarily in:

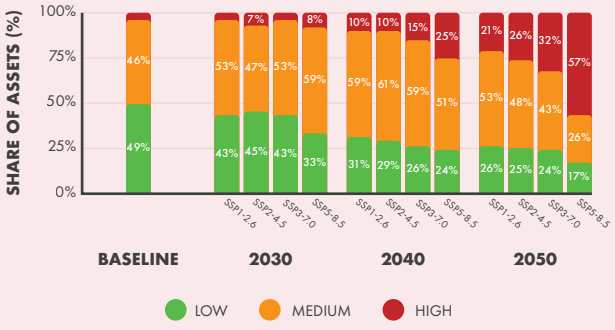
- Revenue, where outlet closures, reduced customer footfall or service disruption affect sales activity.
- Operating expenses, including emergency response, premises repair, cleaning, maintenance, logistics, temporary relocation or additional support to affected outlets.
- Property, plant and equipment, where flooding damages premises, fittings, equipment, IT infrastructure, vehicles or other assets.
- Insurance expenses and claims recoveries, reflecting both the cost of maintaining coverage and the timing of recoveries for insured losses.
- Cash flows, where repair costs, temporary working capital needs or delayed recoveries affect operating cashflows.

PHYSICAL RISK 2: RISING TEMPERATURES AND HEATWAVES

Rising temperatures and heatwaves represent both chronic and acute physical climate risks. These risks may affect SPToto through higher cooling requirements, increased electricity consumption, employee heat stress, reduced productivity, customer comfort and footfall at physical outlets, equipment reliability and the operating performance of IT or facility systems.

Effect on business model and value chain

HIGH EXTREME HEAT EXPOSURE RISES FROM 7.8% OF ASSESSED LOCATIONS IN 2030 TO 57.0% BY 2050.



SPToto's customer-facing operations rely on accessible and comfortable retail environments, reliable technology and sufficient employee and agent productivity. Higher ambient temperatures may increase operating costs at outlets, offices and critical support locations due to greater air-conditioning use, while prolonged heat events may affect employee well-being, field support teams and customer visits to physical outlets.

Heat-related impacts may also arise indirectly through electricity supply constraints, higher utility tariffs, equipment stress, service-provider disruption and the need for more frequent maintenance of cooling or IT infrastructure.

IFRS S2 CLIMATE-RELATED DISCLOSURES

Effect on strategy and decision making

To manage heat-related exposure, SPToto may continue to consider energy efficiency, preventive maintenance, workplace health and safety practices, equipment replacement cycles and facility design. Measures such as efficient airconditioning, lighting upgrades, equipment optimisation, maintenance scheduling and employee safety procedures can reduce both operational disruption and exposure to rising energy costs.

Over time, the Group may also consider whether climate resilience and energy efficiency should be incorporated into outlet refurbishment, IT infrastructure planning, procurement specifications and capital expenditure decisions.

Financial effects

Rising temperatures and heatwaves may affect the Group's financial position, financial performance and cash flows primarily through higher electricity consumption, maintenance costs, equipment replacement, productivity impacts and potential reductions in customer activity at affected locations. The potential effects are expected to be reflected primarily in:

- Operating expenses, driven by higher cooling demand, electricity tariffs, maintenance, repairs and employee health and safety measures.
- Property, plant and equipment, where cooling systems, IT equipment or facility assets require accelerated replacement or resilience upgrades.
- Revenue, where extreme heat affects customer footfall, outlet operating hours or service availability.
- Employee-related costs, where heat stress contributes to absenteeism, productivity loss, health and safety interventions or additional protective measures.

PHYSICAL RISK 3: STRONG WINDS AND STORMS

Strong winds and storms represent acute physical climate risks that may affect SPToto's premises, outlet signage, vehicles, power supply, telecommunications, logistics and employee safety. While individual storm events may be localised, their operational effect may be more significant where they affect clusters of outlets, key offices, critical service providers or utility infrastructure.

Tropical cyclone exposure was assessed for the Group's operating locations in the FY2026 screening and did not emerge among the Group's highest hazard exposures across the horizons assessed. Storm and strong-wind risk is therefore treated as a localised operational risk rather than a Group-level strategic exposure.

Effect on business model and value chain

The Group's outlet network and customer-facing operations depend on safe premises, continuous electricity and telecommunications, reliable access routes and timely field support. Strong winds and storms may disrupt these dependencies by damaging premises, signage, vehicles or surrounding infrastructure, causing temporary closure or reducing customer access.

Where third-party service providers, landlords or utility operators are affected, recovery timelines may be outside SPToto's direct control. This creates potential indirect exposure through service interruption and delayed restoration of normal operations.

Effect on strategy and decision making

Storm-related exposure may be managed through business continuity planning, premises maintenance, insurance coverage, emergency communication, safety protocols and supplier continuity arrangements. Where material risk locations are identified, the Group may consider enhanced site inspection, signage safety checks, backup power or alternative operating arrangements.

Financial effects

Strong winds and storms may affect revenue, operating expenses, property, plant and equipment, insurance costs and cash flows through temporary outlet closures, asset repair, emergency response and service disruption. At this stage, SPToto has not quantified the financial effects of storm-related scenarios.

PHYSICAL RISK 4: EXTREME COLD

Extreme cold was one of the four highest hazard exposures identified in the FY2026 screening and is concentrated in the Group's United Kingdom operations, comprising H.R. Owen's showrooms and service centres. Exposure remains relatively stable across the 2030, 2040 and 2050 horizons rather than increasing materially over time.

Effect on business model and value chain

The Group's United Kingdom operations depend on accessible, heated premises, continuous utility supply and reliable inbound and outbound logistics. Cold-weather events may increase heating requirements at showrooms and service centres, and may disrupt operations, utilities and logistics, including vehicle deliveries, customer visits and workshop activity.

Effect on strategy and decision making

Cold-weather exposure is expected to be managed through premises maintenance, heating system efficiency and business continuity planning, and is a consideration in refurbishment, fit-out and maintenance programmes for the United Kingdom estate.

Financial effects

Extreme cold may affect operating expenses through higher heating and energy costs and additional maintenance and may affect revenue where cold-weather events reduce customer visits or interrupt service and delivery activity. At this stage, the Group has not quantified scenario-based financial effects for this risk.

IFRS S2 CLIMATE-RELATED DISCLOSURES

TRANSITION RISKS

SPToto is exposed to transition risks arising from policy and regulatory developments, climate-related disclosure expectations, possible future carbon pricing, energy and fuel price changes, technology requirements, investor and lender expectations, and reputational or legal risks associated with climate-related claims and performance.

Effect on business model and value chain

Transition risks may affect the Group through four main channels. First, evolving disclosure and assurance expectations under the NSRF and IFRS S2 increase the need for reliable climate data, governance, internal controls and audit-ready processes. Second, energy and fuel price changes may increase operating costs across outlets, offices, logistics and support activities. Third, technology transition may require investment in energy-efficient equipment, lower-emission vehicles, digital systems, data platforms or climate-resilient infrastructure. Fourth, stakeholder expectations may affect reputation, financing access, investor confidence and the credibility of sustainability communications.

These risks are likely to be more gradual than acute physical events, but they may become increasingly relevant over the medium and long term as regulators, investors, customers and business partners expect more transparent climate-related governance, metrics, targets and transition planning.

Effect on strategy and decision making

SPToto's transition response is expected to focus on strengthening climate governance, improving emissions data quality, preparing for assurance readiness, enhancing energy efficiency, monitoring policy developments and integrating climate considerations into relevant operational and capital expenditure decisions. The Group's targets to reduce GHG emission intensity by 25% by 2030 from a FY2024 baseline and achieve carbon neutrality by 2050 provide an initial direction for transition planning. Key transition priorities include:

- Short term – Improve Scope 1, Scope 2, and Scope 3 data collection, clarify emissions boundaries, strengthen internal review and approval processes, and identify practical energy-efficiency measures across material operating locations.
- Medium to long term – Consider integrating climate-related assumptions into capital allocation, procurement, fleet management, IT infrastructure, and outlet refurbishment decisions.

The Group's transition response is supported by the Berjaya Group Decarbonisation Roadmap, in respect of which a workshop was held in June 2026 and which provides a structured pathway towards long-term emissions reduction. Progress will be reviewed periodically as supplier engagement, technology availability and market conditions evolve, with opportunities to strengthen implementation incorporated into future updates.

SPToto has not yet established a standalone entity-level climate transition plan or a climate-specific capital allocation framework. Future emissions reductions will also depend on factors outside the Group's direct control, including electricity grid decarbonisation, the availability of low-carbon technologies, supplier readiness and the broader transition environment in the jurisdictions in which the Group operates. These areas represent potential future enhancements as the Group strengthens its IFRS S2-aligned disclosure maturity.

Financial effects

Net Carbon-cost by pathway and horizon (absolute)

PATHWAY	BASELINE (2025)	SHORT (2030)	MEDIUM (2040)	LONG (2050)
SSP1-2.6	MYR 0	MYR 1.89M	MYR 1.12M	MYR 644.3k
SSP2-4.5	MYR 0	MYR 25.0k	MYR 519.1k	MYR 421.8k
SSP3-7.0	MYR 0	MYR 25.0k	MYR 128.6k	MYR 418.2k
SSP5-8.5	MYR 0	MYR 25.0k	MYR 33.1k	MYR 39.8k

Transition risks may affect SPToto's financial position, financial performance and cash flows through higher electricity and fuel costs, compliance and reporting costs, assurance readiness costs, technology upgrades, potential carbon pricing exposure,

IFRS S2 CLIMATE-RELATED DISCLOSURES

financing expectations and incremental capital expenditure for energy efficiency or resilience measures. The potential effects are expected to be reflected primarily in:

- Operating expenses, including electricity, fuel, maintenance, climate data management, sustainability reporting, assurance readiness and regulatory compliance.
- Property, plant and equipment, where existing assets are upgraded or replaced with more efficient, loweremission or climate-resilient alternatives.
- Capital expenditure and cash flows, reflecting potential investments in energy efficiency, renewable energy, data systems, IT resilience or lower-emission operational assets.
- Finance costs and access to capital, where lenders or investors increasingly consider climate governance, data quality and decarbonisation progress.
- Reputation and legal exposure, where inaccurate climate-related claims, incomplete disclosures or perceived greenwashing could affect stakeholder trust.

CLIMATE-RELATED OPPORTUNITIES

In addition to managing risks, SPToto recognises opportunities to strengthen resilience, reduce operating cost exposure and enhance stakeholder confidence. These opportunities include improving energy efficiency, exploring renewable energy or renewable electricity procurement, strengthening digital and operational continuity, enhancing climate data systems, improving supplier engagement and contributing to group-level nature or carbon-related initiatives where appropriate.

The Group may also benefit from stronger risk management and decision-making as climate-related information becomes more integrated into strategic planning. Improved site-level data, clearer emissions boundaries and more robust internal controls can support compliance with evolving disclosure requirements while helping management prioritise practical mitigation and adaptation measures.

CLIMATE RESILIENCE 4

The Group's diversified operations across gaming, luxury automotive retail, hospitality and environmental services are expected to remain broadly resilient across the climate scenarios assessed. The most significant climate risks identified are increasing extreme heat exposure across the Malaysian operating footprint and flooding exposure at selected locations, particularly under higher-emissions scenarios. Resilience nevertheless varies by hazard, location, dependency and time horizon, and requires further site-level and financial analysis as the Group's climate assessment matures.

SCENARIO ASSESSED	RESILIENCE ASSESSMENT
SSP1-2.6	Sports Toto Berhad's business model is expected to remain resilient under this lower-warming scenario. While exposure to extreme heat and flooding remains present across parts of the portfolio, the Group's diversified operations across Malaysia, the United Kingdom and the Philippines, together with established business continuity measures, support operational adaptability. The Group's subscription to a greener energy provider in the United Kingdom and planned solar energy installations in Malaysia and the Philippines further strengthen resilience by improving energy security and supporting the transition to a lower-carbon operating model.
SSP2-4.5	Under this scenario, Sports Toto Berhad expects to remain generally resilient despite increasing exposure to extreme heat. The distributed nature of the Group's retail network reduces concentration risk, while ongoing climate adaptation measures, energy transition initiatives and operational controls are expected to support business continuity. Future resilience will depend on the effectiveness of site-level adaptations and the evolving regulatory and climate landscape across the jurisdictions in which the Group operates.
SSP3-7.0	As climate-related physical risks intensify, particularly extreme heat, Sports Toto Berhad anticipates the need for enhanced adaptation measures across higher-risk locations. The Group's geographic diversification across three countries, combined with plans to increase renewable energy use through solar installations and other operational improvements, provide flexibility to adjust to changing conditions. However, uncertainty remains regarding the severity and timing of future climate impacts at specific locations.
SSP5-8.5	This scenario presents the greatest challenge to long-term resilience, driven primarily by a significant increase in exposure to extreme heat and continued flood risk across the portfolio. Nevertheless, Sports Toto Berhad believes its business model retains adaptive capacity through its geographically diversified operations, ability to implement site-specific adaptation measures, and ongoing investments in renewable energy and operational resilience. Continued monitoring of climate-related risks, investment in resilient infrastructure and energy solutions, and periodic review of location-specific exposure will be important to maintaining resilience under a high-warming future.

IFRS S2 CLIMATE-RELATED DISCLOSURES

Factors supporting resilience

- The diversification of the Group's business portfolio and its geographic footprint across Malaysia, the United Kingdom and the Philippines.
- Continued investment in responsible business practices, digitalisation and the Group's decarbonisation initiatives.
- Adaptation measures including cooling upgrades, flood preparedness and business continuity planning.

Areas of greatest sensitivity to the scenarios assessed

- Higher-emissions, long-term climate scenarios place the greatest pressure on the Group's operations.
- Extreme heat is expected to affect a significant proportion of Malaysian operating locations, increasing cooling demand and operating costs.
- Flood-prone sites may face an increased risk of temporary closure, restricted access and damage to equipment, inventory and facilities.
- Operations with high customer traffic and climate-sensitive physical infrastructure may require additional resilience measures.

How the Group would need to respond to the effects identified

- Establishing more consistent heat-management, flood-response and business continuity standards across the outlet network.
- Increasing climate-related monitoring and preparedness across leased and third-party controlled premises.
- Integrating climate resilience considerations into refurbishment, fit-out and maintenance programmes.
- Prioritising cooling efficiency, ventilation upgrades and flood mitigation measures at higher-risk locations.
- Incorporating climate considerations into lease renewals, asset planning and future site selection decisions.
- Continuing to support the Berjaya Group Decarbonisation Roadmap and the Group's long-term carbon neutrality ambitions.

Priority actions arising from the assessment

- Cooling and ventilation improvements have been identified for implementation at heat-exposed sites.
- Flood resilience measures have been prioritised for locations with elevated flood exposure.
- Climate-related considerations are expected to inform future property, lease and capital planning decisions.

SIGNIFICANT AREAS OF UNCERTAINTY

The Group's first-year climate resilience assessment is subject to significant judgement and uncertainty. This includes the timing, severity and location of future climate hazards; the availability and quality of site-level exposure data; the timing and design of future carbon pricing or energy-related regulation; the pace of technology change; electricity and fuel price trajectories; supplier and landlord readiness; customer behaviour during climate events; and the extent to which operating costs can be absorbed or passed through.

As the FY2026 assessment is preliminary, SPToto has prioritised qualitative scenario narratives and directional analysis over detailed quantitative modelling. The Group expects to refine its scenario analysis over future reporting periods as more granular data, financial assumptions and operating inputs become available.

CAPACITY TO ADAPT STRATEGY AND BUSINESS MODEL

SPToto's capacity to adapt is supported by existing governance structures, annual risk review processes, and prioritising targeted mitigation or adaptation actions where material climate exposure is identified. The Group may adjust its strategy and business model through:

- Operational flexibility, including continuity planning, emergency communication, outlet support and alternative service arrangements during climate events.
- Financial and capital planning, including the ability to prioritise energy efficiency, equipment replacement, IT resilience, premises upgrades and insurance coverage where justified by risk exposure.
- Data and control improvements, including stronger emissions data collection, scenario-analysis inputs, internal review processes and assurance readiness.
- Digital and technology capabilities, including systems that support operational continuity, customer access and management decision-making during disruption.

Financial resources, assets and planned investment

The Group has not yet quantified, for the purposes of this assessment, the financial resources available and their flexibility for responding to the climate-related risks and opportunities identified; the indicative cost, lead time and constraints associated with redeploying, repurposing, upgrading or decommissioning affected assets; or the amount, timing and approval status of current and planned investment in climate-related mitigation, adaptation and resilience. The Group's capacity to adjust its asset base is nevertheless supported by its diversified business portfolio and a lottery outlet network operated largely through appointed sales agents, which allow climate resilience considerations to be introduced progressively through outlet refurbishment, fit-out, maintenance and, where applicable, lease renewal cycles. Quantification of financial resources, asset-level actions and planned investment has been identified as an improvement for the next assessment cycle.

IFRS S2
CLIMATE-RELATED DISCLOSURES

RISK MANAGEMENT 5

SPToto recognises that effective climate risk management is essential to strengthening business resilience and supporting strategic decision-making. Climate-related risks and opportunities are identified, assessed, monitored, and managed through the Group's enterprise risk management ("ERM") framework, ensuring their integration into broader business risk processes.

The Group applies a structured assessment process across its operations and value chain, considering regulatory developments, market trends, technological changes, physical climate hazards, and stakeholder expectations. Climate-related risks are evaluated based on their likelihood, potential impact, and existing mitigation measures to determine appropriate management responses. The assessment commenced in FY2024, with climate scenario analysis introduced in FY2026 to enhance understanding of potential impacts under different climate futures.

The Sustainability Committee ("SC") oversees climate-related risk assessments and provides recommendations to the Board of Directors, supporting the integration of climate considerations into strategic planning, business decisions, and risk oversight. Climate-related risks identified through the assessment process are incorporated into the Group's Risk Register and monitored alongside other strategic and operational risks.

The Sustainability Team, together with the Sustainability Working Group ("SWG") and relevant risk owners, supports the implementation of mitigation actions, monitoring of climate-related developments, and reporting of progress to Management and the SC. Climate-related risks and opportunities are assessed across short-, medium-, and long-term horizons to support resilience planning, capital allocation, and adaptation measures.

SPToto will continue to enhance its climate risk assessment methodologies and strengthen the integration of climaterelated considerations into its ERM framework, supporting continuous improvement in climate resilience and alignment with IFRS S2 reporting expectations.

The Group's climate scenario analysis is planned to be refreshed at least every five years, in line with its business strategic planning cycle, and earlier where significant business changes occur. The climate resilience assessment is reviewed at each reporting period. For the next cycle, the Group intends to integrate asset management plans based on the physical risks identified together with the related financial exposure information.

METRICS AND TARGETS 6

SPToto monitors a range of climate-related metrics to assess environmental performance, track progress against climate objectives and support informed decision-making, evaluating the effectiveness of mitigation initiatives and progress towards its decarbonisation strategy.

The Group monitors GHG emissions across Scope 1, Scope 2, and relevant Scope 3 categories, together with energy consumption and GHG emission intensity, using revenue-based intensity to assess emissions efficiency relative to business activities. In identifying and disclosing relevant climate-related metrics, SPToto has referred to and considered the applicability of the industry-based metrics set out in the Industry-based Guidance on Implementing Climate-related Disclosures. Where relevant and available, SPToto has disclosed the applicable industry-based metric. SPToto prepares its GHG inventory using the operational control approach as the organisational boundary for emissions accounting. Scope 1 emission calculations utilise emission factors and Global Warming Potential ("GWP") values published by the Intergovernmental Panel on Climate Change ("IPCC"), while Scope 2 emissions are calculated using the latest available location-specific grid emission factors applicable to the Group's operating jurisdictions:

- Malaysia – Emission factor published by the Energy Commission of Malaysia via the Malaysia Energy Information Hub (MEIH)
- Philippines – Simple Operating Margin (OM) Emission Factor published by the Department of Energy for the Luzon- Visayas Grid
- United Kingdom – Department for Energy Security and Net Zero (DESNZ) Greenhouse gas reporting: conversion factors

For FY2026, the Group's gross GHG emissions are as follows:

- Scope 1: 2,885 tCO_2e
- Scope 2: 3,532 tCO_2e
- Scope 3: 22,189 tCO_2e
- Total Emissions: 28,606 tCO_2e

IFRS S2 CLIMATE-RELATED DISCLOSURES

SPToto has established a target to reduce its GHG emission intensity by 25% by 2030 from a FY2024 baseline, with the long-term aspiration of achieving carbon neutrality by 2050. Progress against these targets is monitored periodically to assess the effectiveness of emissions reduction initiatives and to inform future climate-related actions.

The Group's climate targets support its broader sustainability strategy and are aligned with Malaysia's climate ambitions, including the Nationally Determined Contribution ("NDC"), the National Energy Transition Roadmap ("NETR"), and the Paris Agreement.

Further information on the Group's emissions inventory, energy management initiatives and emissions reduction measures is provided in the Energy and Climate Change Management section of this Report.

As the Group continues to mature its climate management approach, it will periodically review its climate-related metrics and targets to ensure they remain relevant, measurable and aligned with evolving business priorities, stakeholder expectations and applicable reporting standards, including IFRS S2.

FUTURE ENHANCEMENTS 7

SPToto intends to strengthen its IFRS S2-aligned disclosures by deepening site-level risk assessment, enhancing data quality, and progressively quantifying financial effects, including estimated energy savings contributing to the 2030 GHG intensity target.

Future capital expenditure decisions may consider the Group's climate ambitions, including energy efficiency and lower-emission technologies, supporting more robust disclosure of mitigation progress.

For the next assessment cycle, the Group intends to incorporate asset-level financial data, asset criticality information and quantified financial effects into its climate scenario analysis, and to integrate asset management plans based on the physical risks identified.

GRI CONTENT INDEX

STATEMENT OF USE:

Sports Toto Berhad has reported the information cited in this GRI content index for the period 1 July 2025 – 30 June 2026 with reference to the GRI Standards.

GRI 1 USED:

GRI 1: Foundation 2021

PILLAR	GRI STANDARD	GRI CODE	GRI DISCLOSURE	BURSA SRG3 ALIGNMENT	F4GBM ALIGNMENT	SASB ALIGNMENT	UNSDG ALIGNMENT	UNGC ALIGNMENT	PAGE REFERENCE
ORGANISATIONAL OVERVIEW	**GRI 2: General Disclosures 2021**	2-1	Organisational details	-	-	-	-	-	Corporate Structure (page 4) Corporate Information (page 5)
		2-2	Entities included in the organisation's sustainability reporting	Scope and Basis of Scope					Reporting Scope and Boundary (page 27)
		2-3	Reporting period, frequency and contact point						Reporting Scope and Boundary (page 27) Report Availability and Feedback (page 28)
		2-4	Restatements of information						Bursa Malaysia Prescribed Table (page 98)
		2-5	External assurance	Assurance					Auditor Opinion Statement (pages 99 - 101)
		2-6	Activities, value chain and other business relationships	-					Our Sustainability Framework (pages 32 - 33) Sustainable Supply Chain (pages 51 - 54)
		2-7	Employees	Labour Practices & Standards C6(b)	Labour Standards		SDG5, 8	Principle 6	Employee Diversity (pages 67 - 68)
		2-8	Workers who are not employees						Workforce by Employment Type (page 67) Key Performance Data (page 96)
SUSTAINABILITY GOVERNANCE		2-9	Governance structure and composition	Sustainability Governance	Corporate Governance	-	SDG16, 17	Principle 10	Sustainability Governance (pages 45 - 46) Board Composition (page 106)
		2-10	Nomination and selection of the highest governance body						Directors' Fit and Proper Policy (page 104) Appointment to the Board (page 109)
		2-11	Chair of the highest governance body						Separation of Positions of the Chairman and CEO (page 102)
		2-12	Role of the highest governance body in overseeing the management of impacts						Sustainability Governance (page 45) Sustainability Strategies (page 106)
		2-13	Delegation of responsibility for managing impacts						Sustainability Governance (page 45)
		2-14	Role of the highest governance body in sustainability reporting						Statement of Use (page 28) Data Quality and Reliability (page 28) Sustainability Governance (page 45)
		2-15	Conflicts of interest						Conflict of Interest Policy (page 105)
		2-16	Communication of critical concerns						Whistleblowing Policy and Procedures (page 47) Risk Management (page 48)
		2-17	Collective knowledge of the highest governance body						Sustainability Governance (page 45) Directors' Training (pages 107 - 108)
		2-18	Evaluation of the performance of the highest governance body						Annual Assessment (pages 109 - 110)

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		2-19	Remuneration policies						Remuneration Policies and Procedures (pages 111 - 113)
		2-20	Process to determine remuneration						Remuneration Policies and Procedures (pages 111 - 113)
		2-21	Annual total compensation ratio						-
		2-22	Statement on sustainable development strategy		Risk Management; Human Rights & Community			Principle 1, 2, 3, 7, 10	Message from Leadership (pages 29 - 30)
		2-23	Policy commitments						Ethical Business Conduct and Anti-Corruption (page 46)
		2-24	Embedding policy commitments						Ethical Business Conduct and Anti-Corruption (pages 46 - 47) Risk Assessments and Policy Awareness (page 71)
		2-25	Processes to remediate negative impacts						Whistleblowing Policy and Procedures (page 47) Grievance Mechanisms and Whistleblowing (page 71)
		2-26	Mechanisms for seeking advice and raising concerns						Whistleblowing Policy and Procedures (page 47) Grievance Mechanisms and Whistleblowing (page 71)
		2-27	Compliance with laws and regulations			CG-MR-310a.3 SV-HL-310a.3			Ethical Business Conduct and Anti-Corruption (page 46)
STAKEHOLDER		2-28	Membership associations			-			Membership of Associations (page 39)
		2-29	Approach to stakeholder engagement						Stakeholders' Relationships and Engagement (pages 38 - 39)
		2-30	Collective bargaining agreements		Labour Standards	IF-WM-310a.1 IF-WM-310a.2			Freedom of Association and Collective Bargaining (page 70)
MATERIALITY	**GRI 3: Material Topics 2021**	3-1	Process to determine material topics	Materiality Assessment	-	-	-	-	Materiality Assessment Process (page 40) Materiality Matrix (pages 41 - 42)
		3-2	List of material topics						11 Material Topics (pages 43 - 44)
		3-3	Management of material topics	Management Approach					Sustainability Statement (pages 45 - 73)
ECONOMIC	**GRI 201: Economic Performance 2016**	201-1	Direct economic value generated and distributed	-	-	CG-MR-410a.1	SDG1, 8, 10, 13	-	Direct Economic Value Generated and Distributed (page 49)
		201-2	Financial implications and other risks and opportunities due to climate change	TCFD Aligned Disclosure		SV-HL-450a.1			Overview of Sustainability-Related Risks (page 36)
									IFRS S2 Climate-Related Disclosures (pages 74 - 84)
		201-3	Defined benefit plan obligations and other retirement plans	-	-	-	-	-	Employee Welfare and Benefits (page 66)
		201-4	Financial assistance received from government	-					-
	GRI 202: Market Presence 2016	202-1	Ratios of standard entry level wage by gender compared to local minimum wage	-	Human Rights & Community	CG-MR-310a.1 SV-HL-310a.2	SDG5, 8, 10	Principle 6	Salary and Remuneration (page 66) Fair Wages, Hour and Fair Compensation (page 70)
		202-2	Proportion of senior management hired from the local community			-			Strengthening Communities and Local Economies (page 50)
	GRI 203: Indirect Economic Impacts 2016	203-1	Infrastructure investments and services supported	-	Human Rights & Community		SDG9, 11	-	Indirect Economic Impact (page 50)
		203-2	Significant indirect economic impacts						

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	GRI 204: Procurement Practices 2016	204-1	Proportion of spending on local suppliers	Supply Chain Management C7(a)	Human Rights & Community		SDG8 SDG17	-	Local Sourcing and Procurement (page 54)
GOVERNANCE	**GRI 205: Anti-corruption 2016**	205-1	Operations assessed for risks related to corruption	Anti-Corruption C1(a) C1(b) C1(c)	Anti-Corruption	SV-CA-510a.1 SV-CA-510a.2	SDG4 SDG16	Principle 10	Ethical Business Conduct and Anti-Corruption (page 46)
		205-2	Communication and training about anti-corruption policies and procedures						Ethical Business Conduct and Anti-Corruption (pages 46 - 47)
		205-3	Confirmed incidents of corruption and actions taken						Ethical Business Conduct and Anti-Corruption (page 46)
	GRI 206: Anti-competitive Behavior 2016	206-1	Legal actions for anti-competitive behavior, anti-trust, and monopoly practices	-	-	-	SDG8, 10,16	Principle 10	-
	GRI 207: Tax 2019	207-1	Approach to tax	-	Tax Transparency		SDG10, 16, 17	-	-
		207-2	Tax governance, control, and risk management						-
		207-3	Stakeholder engagement and management of concerns related to tax						-
		207-4	Country-by-country reporting						-
ENVIRONMENTAL	**GRI 301: Materials 2016**	301-1	Materials used by weight or volume	Materials S5(a)	Pollution & Resources	-	SDG7,12,13	Principle 7, 8, 9	Materials and Resource Management (page 59)
		301-2	Recycled input materials used			CG-MR-410a.2 CG-MR-410a.3			Materials and Resource Management (page 59)
		301-3	Reclaimed products and their packaging materials						-
	GRI 302: Energy 2016	302-1	Energy consumption within the organization	Energy Management C4(a)	Climate Change	SV-CA-130a.1 CG-MR-130a.1 SV-HL-130a.1 IF-WM-110b.1 IF-WM-110b.2	SDG7, 12, 13	Principle 7, 8, 9	Energy and Emissions Profile (pages 56 - 57) Key Performance Data (page 97)
		302-2	Energy consumption outside of the organization						-
		302-3	Energy intensity						Energy and Emissions Profile (page 57)
		302-4	Reduction of energy consumption						Supporting Goals (page 58)
		302-5	Reductions in energy requirements of products and services						-
	GRI 303: Water and Effluents 2018	303-1	Interactions with water as a shared resource	Water C9(a)	Water Use	-	SDG6, 12	Principle 7, 8, 9	Water Management (pages 60 - 61)
		303-2	Management of water discharge-related impacts	Effluents S8(a)	Pollution & Resources	IF-WM-150a.1 IF-WM-150a.2 IF-WM-150a.3			Water Management (pages 60 - 61)
		303-3	Water withdrawal			SV-HL-140a.1			Water Management (pages 60 - 61)
		303-4	Water discharge			-			Water Management (pages 60 - 61)
		303-5	Water consumption						Water Management (pages 60 - 61)
	GRI 304: Biodiversity 2016	304-1	Operational sites owned, leased, managed in, or adjacent to, protected areas and areas of high biodiversity value outside protected areas	Biodiversity S1(a) S1(b) S1(c)	Biodiversity	SV-HL-160a.1 SV-HL-160a.2	SDG14, 15	Principle 7, 8, 9	Biodiversity Management (page 61)
		304-2	Significant impacts of activities, products and services on biodiversity						Biodiversity Management (pages 61 - 62)
		304-3	Habitats protected or restored						Tree Planting and Reforestation (page 61) Reforestation Initiatives (page 62)
		304-4	IUCN Red List species and national conservation list species with habitats in areas affected by operations			-			-
	GRI 305: Emissions 2016	305-1	Direct (Scope 1) GHG emissions	Emissions Management C11(a) C11(b) C11(c)	Climate Change	IF-WM-110a.1 IF-WM-110a.2 IF-WM-110a.3	SDG7, 12, 13	Principle 7, 8, 9	Energy and Emissions Profile (pages 56 - 57) Bursa Malaysia Prescribed Table (page 98)
		305-2	Energy indirect (Scope 2) GHG emissions						Energy and Emissions Profile (pages 56 - 57) Bursa Malaysia Prescribed Table (page 98)

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		305-3	Other indirect (Scope 3) GHG emissions						Energy and Emissions Profile (page 57) Bursa Malaysia Prescribed Table (page 98)
		305-4	GHG emissions intensity						Energy and Emissions Profile (page 57)
		305-5	Reduction of GHG emissions						Energy and Emissions Profile (page 57) Supporting Goals (page 58)
		305-6	Emissions of ozone-depleting substances (ODS)	Emissions - Air Quality/ Pollution S4(a)	Pollution & Resources	IF-WM-120a.1 IF-WM-120a.3			-
		305-7	Nitrogen oxides (NOx), sulfur oxides (SOx), and other significant air emissions						Preventing Pollution (page 59)
	GRI 306: Waste 2020	306-1	Waste generation and significant waste-related impacts	Waste Management C10(a) C10(a)(i) C10(a)(ii)	Pollution & Resources	IF-WM-420a.1 IF-WM-420a.2 IF-WM-420a.3 IF-WM-420a.4	SDG6, 12	Principle 7, 8, 9	Waste Management (page 59)
		306-2	Management of significant waste-related impacts						Waste Management (pages 59 - 60)
		306-3	Waste generated						Waste Management (page 59)
		306-4	Waste diverted from disposal						Waste Management (page 59) Recovery Operations (page 60)
		306-5	Waste directed to disposal						Waste Management (page 59)
	GRI 308: Supplier Environmental Assessment 2016	308-1	New suppliers that were screened using environmental criteria	Supply Chain (Env) S6(a) S6(b)	Supply Chain (Environment)	-	SDG8, 11, 12, 16	Principle 7, 8	Supplier Selection and Screening (pages 52 - 53)
		308-2	Negative environmental impacts in the supply chain and actions taken						Sustainable Supply Chain (page 51) Supplier Governance, Monitoring and Performance (page 52)
SOCIAL	**GRI 401: Employment 2016**	401-1	New employee hires and employee turnover	Labour Practices and Standards C6(c)	Labour Standards	CG-MR-310a.2 SV-HL-310a.1	SDG5, 8	Principle 6	Hiring and Attrition (page 69)
		401-2	Benefits provided to full-time employees that are not provided to temporary or part-time employees			-			Employee Welfare and Benefits (page 66)
		401-3	Parental leave						Parental Leave (page 66)
	GRI 402: Labor/ Management Relations 2016	402-1	Minimum notice periods regarding operational changes	-	-	-	SDG8	-	-
	GRI 403: Occupational Health and Safety 2018	403-1	Occupational health and safety management system	Health and Safety C5(a) C5(b) C5(c)	Health & Safety		SDG3, 4, 8	-	Occupational Safety and Health (page 64)
		403-2	Hazard identification, risk assessment, and incident investigation						OSH Risk Assessment (page 64)
		403-3	Occupational health services						OSH Committee and Oversight (page 64) OSH Risk Assessment (page 64)
		403-4	Worker participation, consultation, and communication on occupational health and safety						OSH Committee and Oversight (page 64)
		403-5	Worker training on occupational health and safety						OSH Programmes and Training (pages 64 - 65)
		403-6	Promotion of worker health						Employee Welfare and Benefits (page 66)
		403-7	Prevention and mitigation of occupational health and safety impacts directly linked by business relationships			SV-CA-320a.2			Safe and Secure Operations (page 63)
		403-8	Workers covered by an occupational health and safety management system			-			Occupational Safety and Health (page 64)
		403-9	Work-related injuries			IF-WM-320a.1 IF-WM-320a.3			OSH Training and Performance Data (page 64)
		403-10	Work-related ill health			-			-
	GRI 404: Training and Education 2016	404-1	Average hours of training per year per employee	Labour Practices and Standards C6(a)	Labour Standards		SDG4, 5, 8	-	Training and Development (pages 68 - 69)

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		404-2	Programs for upgrading employee skills and transition assistance programs						Training and Development (page 68)
		404-3	Percentage of employees receiving regular performance and career development reviews						Training and Development (page 68)
	GRI 405: Diversity and Equal Opportunity 2016	405-1	Diversity of governance bodies and employees	Diversity C3(a) C3(b)	Labour Standards	CG-MR-330a.1	SDG5, 8, 10	Principle 6	Board Diversity (page 46) Employee Diversity (pages 67 - 68)
		405-2	Ratio of basic salary and remuneration of women to men			-			Fair Wages, Hours and Fair Compensation (page 70)
	GRI 406: Non-discrimination 2016	406-1	Incidents of discrimination and corrective actions taken	-	Labour Standards	CG-MR-330a.2 SV-HL-310a.4	SDG5, 8, 10, 16	Principle 6	Non-Discrimination, Harassment and Workplace Security (page 70)
	GRI 407: Freedom of Association and Collective Bargaining 2016	407-1	Operations and suppliers in which the right to freedom of association and collective bargaining may be at risk	-	Labour Standards	-	SDG8, 10, 16	Principle 1, 2, 3	Freedom of Association and Collective Bargaining (page 70)
	GRI 408: Child Labor 2016	408-1	Operations and suppliers at significant risk for incidents of child labor	-	Labour Standards		SDG8, 10, 16	Principle 1, 2, 5	Freedom of Association and Collective Bargaining (page 70)
	GRI 409: Forced or Compulsory Labor 2016	409-1	Operations and suppliers at significant risk for incidents of forced or compulsory labor	-	Labour Standards		SDG8, 10, 16	Principle 1, 2, 4	Child Labour and Forced Labour Prevention (pages 70 - 71) Risk Assessments and Policy Awareness (page 71)
	GRI 410: Security Practices 2016	410-1	Security personnel trained in human rights policies or procedures	-	-		SDG4, 16	Principle 1, 2	-
	GRI 411: Rights of Indigenous Peoples 2016	411-1	Incidents of violations involving rights of indigenous peoples	-	Human Rights & Community		SDG10, 16	Principle 1, 2	-
	GRI 413: Local Communities 2016	413-1	Operations with local community engagement, impact assessments, and development programs	Community / Society C2(a) C2(b)	Human Rights & Community		SDG11, 16, 17	-	Community and Society (pages 71 - 73)
		413-2	Operations with significant actual and potential negative impacts on local communities						-
	GRI 414: Supplier Social Assessment 2016	414-1	New suppliers that were screened using social criteria	Supply Chain (Social) S7(a) S7(b)	Supply Chain (Social)		SDG8, 10, 11, 16	Principle 1, 2	Supplier Selection and Screening (pages 52 - 53)
		414-2	Negative social impacts in the supply chain and actions taken						Sustainable Supply Chain (page 51) Supplier Governance, Monitoring and Performance (page 52)
	GRI 415: Public Policy 2016	415-1	Political contributions	-	Anti-Corruption		SDG16	Principle 10	Third-Party Integrity and Due Diligence (page 47)
	GRI 416: Customer Health and Safety 2016	416-1	Assessment of the health and safety impacts of product and service categories	Customer Health & Safety/ Product Responsibility S3(a) S3(b) S3(c)	Customer Responsibility	SV-CA-260a.1 SV-CA-260a.2 SV-CA-320a.1	SDG3, 16	-	Responsible Gaming (page 63) Safe and Secure Operations (page 63) Draw Process (page 63)
		416-2	Incidents of non-compliance concerning the health and safety impacts of products and services						Responsible Gaming (page 63)
	GRI 417: Marketing and Labeling 2016	417-1	Requirements for product and service information and labeling	-	Customer Responsibility	-	SDG16	-	Integrated Marketing Communications (page 63)
		417-2	Incidents of non-compliance concerning product and service information and labeling						Ethical Business Conduct And Anti-corruption (page 46)
		417-3	Incidents of non-compliance concerning marketing communications						Ethical Business Conduct And Anti-corruption (page 46)

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	GRI 418: Customer Privacy 2016	418-1	Substantiated complaints concerning breaches of customer privacy and losses of customer data	Data Privacy and Security C8(a)	Human Rights & Community	CG-MR-230a.1 CG-MR-230a.2	SDG16	-	Data Privacy and Security (pages 47 - 48) Key Performance Data (page 95)

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Sports Toto Berhad reports with reference to the Sustainability Accounting Standards Board (SASB) Standards applicable to its business segments: Casinos & Gaming (STM Lottery), Multiline and Specialty Retailers & Distributors (H.R. Owen), Waste Management (Floridablanca Enviro Corporation) and Hotels & Lodging (Berjaya Makati Hotel). Unless otherwise stated, data is presented at Group level.

TOPIC	CODE	ACCOUNTING METRIC	PAGE REFERENCE
SASB Casinos & Gaming (SV-CA): STM Lottery Sdn Bhd			
Energy Management	**SV-CA-130a.1**	(1) Total energy consumed, (2) percentage grid electricity, (3) percentage renewable	p.56–57 Energy and Emissions Profile p.81–82 Climate Resilience
Responsible Gaming	**SV-CA-260a.1**	Percentage of gaming facilities that implement the Responsible Gambling Council (RGC) Standards and Criteria for Venues	p.63 Responsible Gaming
	SV-CA-260a.2	Percentage of online gaming operations that implement the Responsible Gambling Council (RGC) Standards and Criteria for iGaming	p.63 Responsible Gaming
Smoke-free Casinos	**SV-CA-320a.1**	Percentage of gaming floor where smoking is allowed	p.58 Responsible Gaming
	SV-CA-320a.2	Percentage of gaming staff who work in areas where smoking is allowed	p.58 Responsible Gaming
Internal Controls on Money Laundering	**SV-CA-510a.1**	Description of anti-money laundering policies and practices	p.46 Ethical Business Conduct and Anti-Corruption p.63 Responsible Gaming
	SV-CA-510a.2	Total amount of monetary losses as a result of legal proceedings associated with money laundering	p.46 Ethical Business Conduct and Anti-Corruption p.63 Responsible Gaming
Activity Metrics	**SV-CA-000.A**	Number of tables	*Not applicable*
	SV-CA-000.B	Number of slots	*Not applicable*
	SV-CA-000.C	Number of active online gaming customers	*Not applicable*
	SV-CA-000.D	Total area of gaming floor	*Currently not tracked*
SASB Multiline and Specialty Retailers & Distributors (CG-MR): H.R. Owen			
Energy Management in Retail & Distribution	**CG-MR-130a.1**	(1) Total energy consumed, (2) percentage grid electricity, (3) percentage renewable	p.56–57 Energy and Emissions Profile p.81–82 Climate Resilience
Data Security	**CG-MR-230a.1**	Description of approach to identifying and addressing data security risks	p.47 Data Privacy and Security p.48 Risk Management
	CG-MR-230a.2	(1) Number of data breaches, (2) percentage that are personal data breaches, (3) number of customers affected by personal data breaches	p.95 Key Performance Data — Data Privacy and Security
Labour Practices	**CG-MR-310a.1**	(1) Average hourly wage and (2) percentage of in-store and distribution centre employees earning minimum wage, by region	p.49 Economic Value Creation p.66 Salary and Remuneration
	CG-MR-310a.2	(1) Voluntary and (2) involuntary turnover rate for in-store employees	p.69 Hiring and Attrition
	CG-MR-310a.3	Total amount of monetary losses as a result of legal proceedings associated with labour law violations	p.45–48 Sustainability Governance

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Workforce Diversity & Inclusion	**CG-MR-330a.1**	Percentage of (1) gender and (2) racial/ethnic group representation for (a) executive management, (b) non-executive management and (c) all other employees	p.67 Employee Diversity p.46 Board Diversity
	CG-MR-330a.2	Total amount of monetary losses as a result of legal proceedings associated with employment discrimination	p.70 Non-Discrimination, Harassment and Workplace Security
Product Sourcing, Packaging & Marketing	**CG-MR-410a.1**	Revenue from products third-party certified to environmental and/or social sustainability standards	p.49 Economic Value Creation / Direct Economic Value Generated and Distributed
	CG-MR-410a.2	Discussion of processes to assess and manage risks and/or hazards associated with chemicals in products	p.49 Economic Value Creation p.59 Materials and Resource
	CG-MR-410a.3	Discussion of strategies to reduce the environmental impact of packaging	p.59 Materials and Resource Management
Activity Metrics	**CG-MR-000.A**	Number of (1) retail locations and (2) distribution centres	p.34 Our Value Creation Model
	CG-MR-000.B	Total area of (1) retail space and (2) distribution centres	*Not currently disclosed*
SASB Waste Management (IF-WM): Floridablanca Enviro Corporation			
Greenhouse Gas Emissions	**IF-WM-110a.1**	(1) Gross global Scope 1 emissions, percentage covered under (2) emissions-limiting regulations and (3) emissions-reporting regulations	p.56–57 Energy and Emissions Profile
	IF-WM-110a.2	Total landfill gas generated, percentage flared, percentage used for energy	p.56–57 Energy and Emissions Profile
	IF-WM-110a.3	Discussion of long-term and short-term strategy or plan to manage Scope 1 emissions, emissions reduction targets, and an analysis of performance against those targets	p.56–57 Energy and Emissions Profile p.57–58 Decarbonisation Initiatives p.80 Transition Risks p.83–84 Metrics and Targets
Fleet Fuel Management	**IF-WM-110b.1**	Fleet fuel consumed, percentage natural gas, percentage renewable	p.56–57 Energy and Emissions Profile p.81–82 Climate Resilience
	IF-WM-110b.2	Percentage of alternative fuel vehicles in fleet	p.56–57 Energy and Emissions Profile p.81–82 Climate Resilience
Air Quality	**IF-WM-120a.1**	Air emissions of the following pollutants: (1) NOx (excluding N2O), (2) SOx, (3) volatile organic compounds (VOCs) and (4) hazardous air pollutants (HAPs)	p.56-57 Energy and Emissions Profile p.59 Preventing Pollution p.81-82 Climate Resilience
	IF-WM-120a.2	Number of facilities in or near areas of dense population	*Not currently disclosed*
	IF-WM-120a.3	Number of incidents of non-compliance associated with air quality permits, standards, and regulations	p.56-57 Energy and Emissions Profile p.59 Preventing Pollution p.81-82 Climate Resilience
Management of Leachate & Hazardous Waste	**IF-WM-150a.1**	(1) Total Toxic Release Inventory (TRI) releases, (2) percentage released to water	p.59 Preventing Pollution p.59–60 Waste Management p.60–61 Water Management
	IF-WM-150a.2	Number of corrective actions implemented for landfill releases	p.59 Preventing Pollution p.59–60 Waste Management p.60–61 Water Management
	IF-WM-150a.3	Number of incidents of non-compliance associated with environmental impacts	p.60–61 Water Management
Labour Practices	**IF-WM-310a.1**	Percentage of active workforce covered under collective bargaining agreements	p.70 Freedom of Association and Collective Bargaining
	IF-WM-310a.2	(1) Number of work stoppages and (2) total days idle	p.70 Freedom of Association and Collective Bargaining

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Workforce Health & Safety	**IF-WM-320a.1**	(1) Total recordable incident rate (TRIR), (2) fatality rate and (3) near miss frequency rate (NMFR) for (a) direct employees and (b) contract employees	p.64–65 Occupational Safety and Health
	IF-WM-320a.3	Number of road accidents and incidents	p.64–65 Occupational Safety and Health
Recycling & Resource Recovery	**IF-WM-420a.1**	Amount of waste incinerated, percentage hazardous, percentage used for energy recovery	p.59–60 Waste Management p.97 Key Performance Data
	IF-WM-420a.2	Percentage of customers receiving (1) recycling and (2) composting services, by customer type	p.59–60 Waste Management p.97 Key Performance Data
	IF-WM-420a.3	Amount of material (1) recycled, (2) composted and (3) processed as waste-to-energy	p.59–60 Waste Management p.97 Key Performance Data
	IF-WM-420a.4	Amount of electronic waste collected, percentage recovered through recycling	p.59–60 Waste Management p.97 Key Performance Data
Activity Metrics	**IF-WM-000.A**	Number of customers, by customer category: (1) municipal, (2) commercial, (3) industrial, (4) residential and (5) other	*Not currently disclosed*
	IF-WM-000.B	Vehicle fleet size	*Not currently disclosed*
	IF-WM-000.C	Number of: (1) landfills, (2) transfer stations, (3) recycling centres, (4) composting centres, (5) incinerators and (6) all other facilities	p.49 Business Portfolio Performance p.59–60 Waste Management
	IF-WM-000.D	Total amount of materials managed, by customer category: (1) municipal, (2) commercial, (3) industrial, (4) residential and (5) other	*Not currently disclosed*
SASB Hotels & Lodging (SV-HL): Berjaya Makati Hotel			
Energy Management	**SV-HL-130a.1**	(1) Total energy consumed, (2) percentage grid electricity, (3) percentage renewable	p.56–57 Energy and Emissions Profile p.81–82 Climate Resilience
Water Management	**SV-HL-140a.1**	(1) Total water withdrawn, (2) total water consumed; percentage of each in regions with High or Extremely High Baseline Water Stress	p.60–61 Water Management
Ecological Impacts	**SV-HL-160a.1**	Number of lodging facilities located in or near areas of protected conservation status or endangered species habitat	p.61 Biodiversity Management
	SV-HL-160a.2	Description of environmental management policies and practices to preserve ecosystem services	p.59–60 Waste Management p.60–61 Water Management p.61 Biodiversity Management p.62 Environmental Management
Labour Practices	**SV-HL-310a.1**	(1) Voluntary and (2) involuntary turnover rate for lodging facility employees	p.69 Hiring and Attrition
	SV-HL-310a.2	Total amount of monetary losses as a result of legal proceedings associated with labour law violations	p.45–48 Sustainability Governance p.49 Economic Value Creation
	SV-HL-310a.3	(1) Average hourly wage and (2) percentage of lodging facility employees earning minimum wage, by region	p. 45-48 Sustainability Governance p.66 Salary and Remuneration
	SV-HL-310a.4	Description of policies and programmes to prevent worker harassment	p.47 Whistleblowing Policy p.70 Non-Discrimination, Harassment and Workplace Security
Climate Change Adaptation	**SV-HL-450a.1**	Number of lodging facilities located in 100-year flood zones	p.74 IFRS S2 Climate-related Disclosures p.78 Physical Risk 1

SASB CONTENT INDEX

Activity Metrics	**SV-HL-000.A**	Number of available room-nights	p.32 Embedding Sustainability for Long-Term Value
	SV-HL-000.B	Average occupancy rate	*Not currently disclosed*
	SV-HL-000.C	Total area of lodging facilities	*Not currently disclosed*
	SV-HL-000.D	Number of lodging facilities and the percentage that are (1) managed, (2) owned and leased, (3) franchised	p.32 Embedding Sustainability for Long-Term Value

KEY PERFORMANCE DATA

A. GOVERNANCE & ETHICS

INDICATOR	MEASUREMENT UNIT	FY2024	FY2025	FY2026
Anti-Corruption				
Percentage of employees that received training on anti-corruption (Senior Management)	%	11.84	20.51	**3.66**
Percentage of employees that received training on anti-corruption (Middle Management)	%	9.70	28.17	**1.99**
Percentage of employees that received training on anti-corruption (Junior Management)	%	5.18	49.81	**3.55**
Percentage of employees that received training on anti-corruption (Non-executive)	%	0.12	1.57	**0.31**
Percentage of operations assessed for corruption-related risk	%	0.00	50.00	**75.00**
Confirmed incidents of corruption and action taken	No.	0	0	**0**
Data Privacy and Security				
Number of substantiated complaints concerning breaches of customer privacy and losses of data	No.	0	0	**0**
Directors by Gender and Age				
Male	%	85.71	85.71	**85.71**
Female	%	14.29	14.29	**14.29**
<30	%	0.00	0.00	**0.00**
30-50	%	28.57	14.29	**14.29**
>50	%	71.43	85.71	**85.71**

B. SOCIAL RESPONSIBILITY

INDICATOR	MEASUREMENT UNIT	FY2024	FY2025	FY2026
Diversity				
Employees under 30 (Senior Management)	%	0.00	0.00	**0.00**
Employees 30–50 (Senior Management)	%	35.53	34.62	**36.59**
Employees above 50 (Senior Management)	%	64.47	65.38	**63.41**
Employees under 30 (Middle Management)	%	2.99	3.52	**3.31**
Employees 30–50 (Middle Management)	%	60.45	55.63	**55.63**
Employees above 50 (Middle Management)	%	36.57	40.85	**41.06**
Employees under 30 (Junior Management)	%	11.16	11.15	**13.48**
Employees 30–50 (Junior Management)	%	63.35	64.31	**62.41**
Employees above 50 (Junior Management)	%	25.50	24.54	**24.11**
Employees under 30 (Non-executive)	%	22.03	23.12	**18.64**
Employees 30–50 (Non-executive)	%	46.14	43.93	**46.27**
Employees above 50 (Non-executive)	%	31.83	32.95	**35.09**

KEY PERFORMANCE DATA

B. SOCIAL RESPONSIBILITY

INDICATOR	MEASUREMENT UNIT	FY2024	FY2025	FY2026
Gender Distribution by Category				
Male (Senior Management)	%	65.79	62.82	**63.41**
Female (Senior Management)	%	34.21	37.18	**36.59**
Male (Middle Management)	%	67.16	68.31	**66.89**
Female (Middle Management)	%	32.84	31.69	**33.11**
Male (Junior Management)	%	60.56	57.25	**57.09**
Female (Junior Management)	%	39.44	42.75	**42.91**
Male (Non-executive)	%	59.86	59.94	**55.59**
Female (Non-executive)	%	40.14	40.06	**44.41**
Health and Safety				
Number of work-related fatalities	No.	0	0	**0**
Lost time incident rate ("LTIR")	Rate	0.44	0.55	**0.40**
Number of employees trained on health and safety standards	No.	83	576	**624**
Number of employees receiving general training which includes safety	No.	60	555	**570**
Labour Practices				
Total hours of training (Senior Management)	Hours	511	704	**963**
Total hours of training (Middle Management)	Hours	1,483	1,856	**2,678**
Total hours of training (Junior Management)	Hours	2,970	4,332	**7,074**
Total hours of training (Non-executive)	Hours	1,668	5,985	**10,839**
Percentage of employees that are contractors or temp staff	%	12.50	15.43	**15.80**
Total number of employee turnover (Senior Management)	No.	3	5	**5**
Total number of employee turnover (Middle Management)	No.	14	7	**12**
Total number of employee turnover (Junior Management)	No.	40	23	**25**
Total number of employee turnover (Non-executive)	No.	128	182	**195**
Number of substantiated complaints concerning human rights violations	No.	0	0	**0**

KEY PERFORMANCE DATA

C. ECONOMIC PROSPERITY

INDICATOR	MEASUREMENT UNIT	FY2024	FY2025	FY2026
Community/Society				
Total amount invested in the community	MYR	45,326,010	49,018,267	**46,028,375**
Total number of beneficiaries of the community investment	No.	43,392	25,534	**1,068,514**
Supply Chain Management				
Proportion of spending on local suppliers	%	49.13	48.16	**81.19**

D. ENVIRONMENTAL STEWARDSHIP

INDICATOR	MEASUREMENT UNIT	FY2024	FY2025	FY2026
Water Usage				
Total volume of water used	ML	57.45	65.98	**55.66**
Waste Management				
Total waste generated	kg	312,172	424,639	**439,164**
Total waste diverted from disposal	kg	2,268	83,521	**110,193**
Total waste directed to disposal	kg	309,904	341,118	**328,971**
Energy Management				
Total energy consumption	MWh	17,819	20,507	**18,996**

SPORTS TOTO BERHAD

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Main Market | Group 1 | FYE 30/06/2026

Sustainability Matter	Metric	Measurement Unit	2025	2026	Target	Assurance
GHG emissions	Scope 1	Metric tonnes of carbon dioxide equivalents (tCO2e)	3295	2885	25% reduction by 2030 with 2024 as baseline	External (Limited)
GHG emissions	Scope 2 Location-based	Metric tonnes of carbon dioxide equivalents (tCO2e)	3011	3532	25% reduction by 2030 with 2024 as baseline	External (Limited)
GHG emissions	Scope 2 Market-based	Metric tonnes of carbon dioxide equivalents (tCO2e)	-	3077	—	External (Limited)
GHG emissions	Scope 3 Cat.1: Purchased goods and services	Metric tonnes of carbon dioxide equivalents (tCO2e)	-	17610	—	No assurance
GHG emissions	Scope 3 Cat.2: Capital goods	Metric tonnes of carbon dioxide equivalents (tCO2e)	-	3822	—	No assurance
GHG emissions	Scope 3 Cat.3: Fuel-and-energy-related activities (not included in Scopes 1 or 2)	Metric tonnes of carbon dioxide equivalents (tCO2e)	443	597	—	No assurance
GHG emissions	Scope 3 Cat.5: Waste generated in operations	Metric tonnes of carbon dioxide equivalents (tCO2e)	299	* 25	—	No assurance
Footnote 2026	During the reporting period, a misclassification in the categorisation of activity data was identified. The data has been reclassified to the correct emissions category.					
GHG emissions	Scope 3 Cat.6: Business travel	Metric tonnes of carbon dioxide equivalents (tCO2e)	85	112	—	External (Limited)
GHG emissions	Scope 3 Cat.7: Employee commuting	Metric tonnes of carbon dioxide equivalents (tCO2e)	127	23	—	External (Limited)

AUDITOR OPINION STATEMENT

To the Directors of Sports Toto Berhad,

Holds Statement No.: SRA 842523

The British Standards Institution **(BSI)** has conducted a **limited assurance** engagement on the sustainability information (described in the "Scope") in the Sustainability Statement FY2026 of Sports Toto Berhad.

Scope

The scope of engagement agreed upon with Sports Toto Berhad includes the following:

The assurance covers the information of the following subject matters in the Sports Toto Berhad Sustainability Statement for FY2026 (Financial Year: 1 July 2025 to 30 June 2026).

1) Anti-Corruption
2) Community / Society
3) Diversity
4) Energy Management
5) Health and Safety
6) Labour Practices and Standards
7) Supply Chain Management
8) Data Privacy and Security
9) Water
10) Waste Management
11) Emission Management: Scope 1, 2 ,3 (Business Travel and Employee Commuting)
12) Materiality assessment and stakeholder engagement
13) Sustainability governance

Opinion Statement

We have conducted a **limited assurance** engagement on the sustainability information described in the "Scope" above. Based on the procedures we have performed and the evidence we have obtained, nothing has come to our attention that causes us to believe that the accompanying Sustainability Information is not prepared, in all material respects, in accordance with ISAE 3000 (Revised) and ISO 14064-3:2019 (for GHG Statement).

AUDITOR OPINION STATEMENT

Methodology

Our assurance engagements were carried out in accordance with ISAE3000 (Revised) and ISO 14064-3:2019 for GHG statement. Our work was designed to gather evidence on which to base our conclusion. We undertook the following activities:

- A top-level review of issues raised by external parties that could be relevant to Sports Toto Berhad policies to provide a check on the appropriateness of statements made in the report.
- Discussion with managers and staff on Sports Toto Berhad approach to stakeholder engagement. However, we had no direct contact with external stakeholders.
- Interviews with staff involved in sustainability management, report preparation and provision of report information were carried out.
- Document review of relevant systems, policies, and procedures where available.
- Review of the findings of internal assurances.
- Review of supporting evidence for claims made in the Sustainability Statement.
- Visit to the Headquarters of Sports Toto Berhad to confirm the data collection processes, record management and practices.

Responsibility

Sports Toto Berhad is responsible for the preparation and fair presentation of the sustainability information and reports in accordance with the agreed criteria. BSI is responsible for providing an independent assurance opinion statement to stakeholders giving our professional opinion based on the scope and methodology described.

Independence, Quality Control and Competence

BSI is independent of Sports Toto Berhad and has no financial interest in the operation of Sports Toto Berhad other than for the assurance of the sustainability statements contained in this report.

This independent assurance opinion statement has been prepared for the stakeholders of Sports Toto Berhad only for the purposes of verifying its statements relating to its environmental, social and governance (ESG), more particularly described in the Scope above.

This independent assurance opinion statement is prepared on the basis of review by BSI of information presented to it by Sports Toto Berhad. In making this independent assurance opinion statement, BSI has assumed that all information provided to it by Sports Toto Berhad is true, accurate, and complete. BSI accepts no liability to any third party who place reliance on this statement.

BSI applies its own management standards and compliance policies for quality control, in accordance with ISO/IEC 17021-1:2015 and accordingly maintains a comprehensive system of quality control

AUDITOR OPINION STATEMENT

including documented policies and procedures regarding compliance with ethical requirements, professional standards and applicable legal and regulatory requirements.

BSI is a leading global standards and assessment body founded in 1901. The BSI assurance team has extensive experience in conducting assurance over environmental, social and governance (ESG), and GHG inventory and management systems and processes.

Issue Date: 8 October 2026

For and on Behalf of BSI:





Shaiful Rahman, Lead Assurer

Evelyn Chye, Managing Director BSI Malaysia

BSI Malaysia Suite 29.01, Level 29, The Gardens North Tower, Mid Valley City, Lingkaran Syed Putra, 59200 Kuala Lumpur, Malaysia

CORPORATE GOVERNANCE OVERVIEW STATEMENT

The Board of Directors ("Board") of Sports Toto Berhad ("the Company") recognises the importance of corporate governance ("CG") towards promoting business prosperity and corporate accountability to protect and enhance shareholders' value as well as the interest of the Company.

The Board is committed in ensuring that the Company and its subsidiaries (collectively "Group") carries out its business operations within the required standards on CG as set out in the Malaysian Code on Corporate Governance ("MCCG").

The Board is pleased to provide an overview of the Company's CG practices during the financial year ended 30 June 2026 ("FYE 2026") and where applicable, up to the date of this CG Overview Statement with reference to the three (3) key CG principles as set out in the MCCG as follows:-

(a) Principle A : Board Leadership and Effectiveness;

(b) Principle B : Effective Audit and Risk Management; and

(c) Principle C : Integrity in Corporate Reporting and Meaningful Relationship with Stakeholders.

This CG Overview Statement is also in compliance with Paragraph 15.25 of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad ("Bursa Securities") and should be read in conjunction with the Company's Corporate Governance Report 2026 ("CG Report"), which is available on its website at ***www.berjaya.com/sports-toto/*** and on Bursa Securities' website at ***www.bursamalaysia.com***.

The CG Report sets out the various practices under the MCCG which provides details on how the Company has applied each Practice, any departures thereof and the alternative measures being in place within the Company during the FYE 2026. The Board is satisfied that the Company has substantially complied with the MCCG throughout the FYE 2026 save for the exceptions which are fully described in the CG Report.

PRINCIPLE A: BOARD LEADERSHIP AND EFFECTIVENESS

BOARD RESPONSIBILITIES

The Board has overall responsibility for the proper conduct of the Company's business and the strategic direction, development and control of the Group. The roles and responsibilities of the Board in discharging its fiduciary and leadership function has been formalised in the Board Charter.

CHAIRMAN AND CHIEF EXECUTIVE OFFICER ("CEO")

The Board is led by the Chairman, Dato' Sri Robin Tan Yeong Ching, a Non-Independent Executive Director of the Company. The Chairman is responsible to ensure that he will preside at all Board meetings and general meetings of the Company. The Chairman is also responsible for providing leadership as well as to ensure that procedural rules are followed in the conduct of meetings and that decisions made are formally recorded and adopted.

The Board has delegated the day-to-day management of the Group's affairs and business to the CEO of the Company, Nerine Tan Sheik Ping. The CEO holds the primary executive responsibility for the Group's business performance and to manage the Group in accordance with the strategies and policies approved by the Board. The CEO will focus on the business and leads the Senior Management of the Company in making and implementing the day-to-day decisions on the business operations, managing resources and the associated risks involved while pursuing the corporate objectives of the Group. The CEO may delegate appropriate functions to any member of the Senior Management reporting to the CEO.

The CEO and Management meet regularly to review and monitor the performance of the Group's operating divisions. The CEO briefs the Board on the Group's business operations and Management's initiatives during the quarterly Board meetings.

SEPARATION OF POSITIONS OF THE CHAIRMAN AND CEO

The positions of the Chairman and the CEO are held by two different individuals. The distinct and separate roles of the Chairman and CEO with clear division of responsibilities have ensured the balance of the power and authority and that no one has unfettered control of the Board. The roles and responsibilities of the Chairman and CEO have been formalised in the Board Charter of the Company.

NON-EXECUTIVE DIRECTORS

The Non-Executive Directors are not involved in the day-to-day management of the Group but contribute their own particular expertise and experience in the development of the business strategy of the Group and to make insightful

CORPORATE GOVERNANCE OVERVIEW STATEMENT

contribution during the Board's deliberation. They also assist and ensure the Board adopts a good CG practice within the Group.

The presence of three (3) Independent Non-Executive Directors is sufficient to provide the required checks and balances on the decision making process of the Board. The Independent Non-Executive Directors are essential in providing unbiased and impartial opinion, advice and judgment to ensure the interests of the Group, shareholders, employees, customers and other stakeholders in which the Group conducts its businesses are well represented and taken into account. The significant contributions of the Independent Directors in the decision making process is evidenced in their participation as members of the various committees of the Board.

In addition, the Non-Independent Non-Executive Director on the Board also help to provide views and contributions from a different perspective as they are not involved in the day-to-day operations of the Group.

BOARD COMMITTEES

The Board has established and is supported by the following Board Committees which consist of a majority of Non-Executive Directors to provide independent oversights of management and to ensure that there are appropriate checks and balances in discharging its oversight function: -

i. Audit Committee

ii. Nomination Committee

iii. Remuneration Committee

iv. Risk Management Committee

v. Sustainability Committee

The Chairman of the Board is not a member of the Audit Committee, Nomination Committee and Remuneration Committee which is aligned with the recommendation of the MCCG.

Each of the Board Committee operates within its respective terms of reference ("TOR") that also clearly defined its respective functions and authorities. The TOR of the respective Board Committees also periodically reviewed by the Board Committees and approved by the Board to ensure that the TOR remains relevant and adequate in governing the responsibilities of the Committees and to reflect the latest developments in the Main Market Listing Requirements of Bursa Securities and the MCCG. These Board Committees have the authority to report to the Board with their recommendations. However, the ultimate responsibility for the final decision on all matters still lies with the Board.

The TORs of each the Board Committees are available on the Company's website at ***www.berjaya.com/sports-toto/***.

COMPANY SECRETARIES

The Board is supported by the qualified and experienced Company Secretaries, who are members of the professional body namely, Chartered Governance Institute of Malaysia (Formerly known as The Malaysian Institute of Chartered Secretaries and Administrators) and they are also qualified Company Secretaries as per Section 235(2)(a) of the Companies Act 2016 registered with the Companies Commission of Malaysia. The Company Secretaries play an important role in facilitating the overall compliance with the Companies Act 2016, Main Market Listing Requirements of Bursa Securities and other relevant laws and regulations. The Company Secretaries also advised the Board on adoption of CG best practices as recommended under the MCCG. The Company Secretaries also assist the Board and Board Committees to function effectively and in accordance with their respective TOR and best practices and ensuring adherence to the existing Board policies and procedures.

The roles and responsibilities of the Company Secretaries have been formalised in the Board Charter of the Company which provides reference for Company Secretaries in the discharge of their roles and responsibilities.

The Company Secretaries have also been continuously attending the relevant training programmes, conferences, seminars, webinars and/or forums so as to keep themselves abreast with the current regulatory changes in laws, regulatory requirements and corporate governance that are relevant to their profession and enabling them to provide the necessary advisory role to the Board.

BOARD MEETINGS AND MEETING MATERIALS

In order to discharge their responsibilities effectively, the Board meet regularly on a quarterly basis. Other than quarterly Board Meetings, additional Board and/or Board Committee Meetings may be convened as and when necessary to consider and deliberate on any urgent proposals or matters under their purview and which requires the Board's expeditious review or consideration and approval. Such meetings will enable the Board members to effectively assess the viability of the business and corporate proposals and the principal risks that may have significant impact on the Group's business or on its financial position and the mitigating factors. All Board and/or Board Committee approvals sought are supported with all the relevant information and explanations required for an informed decision to be made.

In the intervals between Board and/or Board Committee Meetings, any matters requiring urgent Board and/or Board Committee recommendations, decisions or approvals will be sought via circular resolutions to the Board and/or Board Committee members and these are supported with all the relevant information and/or explanations required for an informed decision to be made.

For predetermined Board Meeting and/or Board Committee

CORPORATE GOVERNANCE OVERVIEW STATEMENT

Meetings, the Directors will be provided with the relevant agenda and Board papers at least five (5) business days' notice except for meetings called on an ad-hoc basis for special matters or urgent proposals, reasonable notice for such meetings shall be sufficient. This enables the Board to have an overview of matters to be discussed or reviewed at the meetings and to seek further clarifications, if any. The Board papers include, among others the minutes of preceding meetings of the Board and Board Committees, summary of dealings in shares by the directors or affected persons, directors' circular resolutions, reports on the Group's financial statements, operations, and any relevant corporate developments and proposals.

In addition, there is also a schedule of matters reserved for Board's deliberations and decisions, which include among others, the review, evaluation, adoption and approval of the Company and the Group's policies and strategic plans. This is to ensure that the strategic plans of the Company and the Group supports long term value creation, including strategies on economic, environmental and social considerations underpinning sustainability. It also includes the review, evaluation and approval for any material acquisition and/or disposal of undertakings or assets and any new major ventures in the Group.

Access to information and advice

The Directors have unrestricted access to the advice and services of the Company Secretaries and Senior Management staff in the Group to assist them in carrying out their duties. They may also obtain independent professional advice at the Company's expense in furtherance of their duties whenever the need arises.

Board Charter, Ethical Standards through Code of Ethics, Directors' Fit and Proper Policy, Code of Conduct, Whistleblowing Policy, T.R.U.S.T. Concept and Conflict of Interest Policy

The Board has the following in place:-

(a) Board Charter

The Board has adopted a Board Charter to promote the standards of CG and clarifies, amongst others, the roles and responsibilities of the Board, Board Committees and individual Director.

The Board Charter is subject to review by the Board periodically to ensure that it remains consistent with the Board's roles and responsibilities as well as the prevailing legislation and practices. A copy of the Board Charter is available on the Company's website at *www.berjaya.com/sports-toto/*.

(b) Code of Ethics for Directors

The Board has adopted a Code of Ethics for Directors ("Code") which is incorporated in the Board Charter. The Code was formulated to enhance the standard of CG and to promote ethical conduct of the Directors.

(c) Directors' Fit and Proper Policy

The Group has adopted a Directors' Fit and Proper Policy which set out the fit and proper criteria for the appointment and re-election of director onto the Board of the Company and the Group.

The Policy serves as a guide to the Nomination Committee and the Board in their review and assessment of candidates that are proposed to be appointed onto the Board as well as directors who are seeking for re-election.

The Directors' Fit and Proper Policy is subject to review by the Board periodically to ensure that it remains effective and relevant and a copy of the Directors' Fit and Proper Policy is available on the Company's website at *www.berjaya.com/sports-toto/*.

(d) Code of Conduct and Business Ethics

The Group has adopted a Code of Conduct covering business ethics, workplace safety and employees' personal conduct for employees of the Company and all of its subsidiaries and associates. This is to ensure that all employees and Directors maintain and enforce the highest standards of ethics and professional conduct in the performance of their duties and responsibilities throughout the organisation.

All employees and Directors of the Company are required to declare that they have received, read and understood the provisions of the Code of Conduct and agreed to comply with its terms throughout their employment or tenure with the Company.

The Board will periodically review the Code of Conduct. The Code of Conduct is available on the Company's website at *www.berjaya.com/sports-toto/*.

(e) Whistleblowing Policy

The Group acknowledges the importance of lawful and ethical behaviours in all its business activities and is committed to adhere to the values of transparency, integrity, impartiality and accountability in the conduct of its business and affairs in its workplace.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

The Group has in place a Whistleblowing Policy which provides an avenue for employees, the Group's third party service providers, independent contractors, vendors and suppliers and members of the public to raise genuine concerns and to disclose alleged, suspected or actual wrongdoings or known improper conduct on a confidential basis, without fear of any form of victimisation, harassment, retribution or retaliation.

The Whistleblowing Policy also serves as an avenue to safeguard against the acts of bribery and corruption pursuant to Section 17A of the Malaysian Anti-Corruption Commission Act 2009.

The Whistleblowing Policy was recently reviewed, updated and approved by the Board on 17 August 2026 so as to enhance the reporting procedures to safeguard against the acts of bribery and corruption pursuant to Section 17A of the Malaysian Anti-Corruption Commission Act 2009.

The revised and updated Whistleblowing Policy, underlining its protection and reporting channels, can be accessed on the Company's website at *www.berjaya.com/sports-toto/*.

(f) Adequate Procedures to Curb and Prevent Bribery and Corruption - T.R.U.S.T. Concept

The Board has adopted T.R.U.S.T. Concept which forms the ethos and philosophy of the top management in respect of the Group's fight against bribery and corruption in all its business dealings, transactions and such other related activities.

The T.R.U.S.T. Concept was formulated to set out the guidelines on adequate procedures to curb and prevent bribery and corruption and the procedures are guided by the following five (5) principles:-

Principle I:	**T**op Level Commitment (Berjaya's Ethos and Commitment);
Principle II:	**R**isk Assessment;
Principle III:	**U**ndertake Control Measures;
Principle IV:	**S**ystematic Review, Monitoring and Enforcement; and
Principle V:	**T**raining and Communication.

(Collectively known as T.R.U.S.T. Concept)

The T.R.U.S.T. Concept demonstrates the Group's zero-tolerance approach against all forms of bribery and corruption in its daily operations and the Group takes a strong stance against such acts. The Group will take all reasonable and appropriate measures to ensure that all its directors and employees are committed to act professionally and with integrity in all their business dealings and not participate in any corrupt activities for its advantage or benefit.

The T.R.U.S.T. Concept was recently reviewed, updated and approved by the Board on 17 August 2026 and can be accessed on the Company's website at *www.berjaya.com/sports-toto/*.

(g) Conflict of Interest Policy

The Board has established and adopted a Conflict of Interest ("COI") Policy that outlines the processes and procedures that the Directors and Key Senior Management within the Group must adhere to and address circumstances that may potentially lead to a COI, whether they are actual, apparent or potential in nature.

The COI Policy serves as a guide to the Audit Committee and the Board in identifying, evaluating, approving, reporting and monitoring of COI situations.

All the Directors and Key Senior Management are required to declare that they have acknowledged, received and read the COI Policy and agreed to comply with its provisions in the COI Policy.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

SUSTAINABILITY STRATEGIES

The Board embeds Economic, Environmental, Social, and Governance (EESG) practices into the Group's strategic direction to ensure sustainable value creation as part of its broader responsibility to all stakeholders and the communities in which its operates.

The Group strives to achieve a long-term sustainability balance between meeting its business goals, preserving the environment to sustain the ecosystem, improving the welfare of its employees, the communities in which it operates, and high standards of governance. The Group's sustainability journey, including strategies, priorities, progress, and targets, is communicated to both internal and external stakeholders, through regular engagement.

The Group's efforts to promote sustainability initiatives have been set out in the Sustainability Statement in this Annual Report.

BOARD COMPOSITION

The Board composition of the Company represents a mix of knowledge, skills, and expertise which assist the Board in effectively discharging its stewardship and responsibilities. The Board currently has seven (7) members comprising the CEO, two (2) Executive Directors (including the Chairman), one (1) Non-Independent Non-Executive Director and three (3) Independent Non-Executive Directors. The profiles of each Directors of the Company are set out in the Profile of Directors Section in this Annual Report.

The present composition of the Board is in compliance with Paragraph 15.02 of the Main Market Listing Requirements of Bursa Securities which requires at least one third (1/3) of its members to be Independent Directors. However, the Company is not in compliance with Practice 5.2 of the MCCG as the Board composition does not comprise 50% of Independent Directors.

The presence of the Independent Director, though not forming half of the Board members, is sufficient to provide the necessary checks and balances on the decision making process of the Board. They are able to contribute their particular expertise and experience to the Board and to carry out their duties and responsibilities with unfettered and unbiased independent judgement.

BOARDROOM DIVERSITY

The Board acknowledges the importance of boardroom diversity in terms of age, gender, nationality, ethnicity and recognises the benefits of this diversity.

The Board also recognises that having a range of different skills, backgrounds, experience and diversity is essential to ensure a broad range of viewpoints to facilitate optimal decision making and effective governance.

The Board is of the view that whilst promoting boardroom diversity is essential, the normal selection criteria of a Director, based on an effective blend of competencies, skills, extensive experience and knowledge to strengthen the Board, should remain a priority. The Board will continuously strive to meet the targets for gender diversity requirement and will actively take the necessary measures towards promoting a corporate culture that embraces gender diversity in the Boardroom.

The Company takes diversity not only in the Boardroom but also in the workplace as it is an essential measure of good governance, critically attributing to a well-functioning organisation and sustainable development of the Company.

The Company is committed to maintaining an environment of respect for people regardless of their gender in all business dealings and achieving a work place environment free of harassment and discrimination on the basis of gender, physical or mental state, ethnicity, nationality, religion, age or family status. The same principle is applied to the selection of potential candidates for appointment to the Board.

Currently, the Board has one (1) female Director namely, Ms Nerine Tan Sheik Ping representing about 14.3% ratio of the full Board of seven (7) members. The Company has complied with Paragraph 15.02(1)(b) of the Main Market Listing Requirements of Bursa Securities which states that the Company must have at least one (1) female Director on Board. However, the Company is not in compliance with Practice 5.9 of the MCCG as the Board does not comprise at least 30% women directors.

The Board has in place a Diversity Policy, a copy of which is available on the Company's website at *www.berjaya.com/sports-toto/*.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

TIME COMMITMENT

The Board is satisfied with the level of time commitment given by the Directors and Board Committees towards fulfilling their roles and responsibilities as Directors and Board Committees of the Company. During the FYE 2026, the number of meetings held and attended by Board and Board Committees were as follows:-

DIRECTORS	NO. OF MEETINGS ATTENDED/HELD IN FY2026					
	BOARD	AC	NC	RC	SC	RMC
Dato' Sri Robin Tan Yeong Ching *(Chairman/Non-Independent Executive Director)*	4/5	-	-	-	-	-
Nerine Tan Sheik Ping *(Chief Executive Officer/ Executive Director)*	5/5	-	-	-	-	-
Derek Chin Chee Seng *(Non-Independent Executive Director)*	5/5	-	-	-	-	-
Dato' Oon Weng Boon *(Non-Independent Non-Executive Director)*	5/5	6/6	1/1	1/1	2/2	4/4
Datuk Seri Wong Chun Wai *(Independent Non-Executive Director)*	5/5	6/6	1/1	1/1	2/2	4/4
Poh Ying Loo *(Independent Non-Executive Director)*	5/5	6/6	1/1	1/1	2/2	4/4
Premshangar A/L Venugopal *(Independent Non-Executive Director)*	5/5	-	-	1/1	2/2	4/4

Notes:

AC : Audit Committee

NC : Nomination Committee

RC : Remuneration Committee

SC : Sustainability Committee

RMC : Risk Management Committee

All the Directors of the Company have confirmed that they do not hold more than five (5) directorships in listed issuers pursuant to Paragraph 15.06 of the Main Market Listing Requirements of Bursa Securities. They are required to notify the Chairman of the Board before accepting any new directorships outside the Group and indicating the time that will be spent on the new directorship. Similarly, the Chairman of the Board shall also do likewise before taking up any additional appointment of directorships.

DIRECTORS' TRAINING

All the Directors of the Company had attended and completed the Mandatory Accreditation Programme Part I and Part II as required by Bursa Securities as at the date of this CG Overview Statement.

The Board and/or the Directors individually will on a continuous basis, evaluate and determine the relevant programmes, seminars, briefings or dialogues available that would best enable them to enhance their knowledge and contributions to the Board.

The Board believes that continuous training for Directors is vital for the Board members to enhance their skills and knowledge and to enable them to discharge their duties effectively. As such, the Directors will attend the necessary training programmes, conferences, seminars and/or forums so as to keep themselves abreast with the latest economic and corporate developments as well as new regulations and statutory requirements.

The Board is also regularly updated by the Company Secretaries on the latest update/amendments to the relevant regulatory requirements, corporate governance and sustainability relating to the discharge of the Directors' duties and responsibilities.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

During the FYE 30 June 2026, the training programmes, seminars, conferences and webinars attended by the Directors were as follows:-

DIRECTORS	TITLE OF TRAINING PROGRAMMES/ SEMINARS/ CONFERENCES/ FORUM/ WEBINARS
DATO' SRI ROBIN TAN YEONG CHING	➤ Board Governance & Oversight: ESG Impact on Group's Business ➤ Forbes Asia Best under A Billion Forum & Awards
NERINE TAN SHEIK PING	➤ ICDM: Financial Acumen for Directors: From Statements to Stewardship
DEREK CHIN CHEE SENG	➤ ICDM: Inside the Grey Zone: Mastering conflicts of interest in the Boardroom
DATO' OON WENG BOON	➤ SSM – Common Offences under Companies Act 2016 ➤ MIA: Navigating Trade Based Money Laundering – Fundamentals in AML/CFT Compliance
DATUK SERI WONG CHUN WAI	➤ Introduction to AI Prompts Masterclass
POH YING LOO	➤ Directors Masterclass Series: Overview of Climate related Physical Risks ➤ Star-Big Tech: Cyber Security Summit 2025 – Securing Malaysia's Digital Future ➤ ICDM Power Talk Series: Boardroom Blindspots: How our perceptions of risk influence our boardroom effectiveness ➤ CGM: Loss Damage and Adaptation in ASEAN: How ASEAN members managing loss ➤ HRD Corp: Train the Trainer ➤ KPMG Training Academy: Anti-Money Laundering Course ➤ HRD Corp Accreditation: HRD Corp Accredited Trainer ➤ ICDM: Boards in the Exponential Era: AI Governance & Board Intelligence for Directors ➤ ICDM: AI Enabled Sustainability – Board Strategy, Risk Controls and Performance Insights
PREMSHANGAR A/L VENUGOPAL	➤ Ernst & Young – e-Invoicing for directors ➤ SIDC: IFRS Sustainability Disclosure Standards Awareness – Gearing Up the Board of Directors ➤ SSM – Common Offences under Companies Act 2016 ➤ ICDM: Harnessing the value of Board-Management Relationship ➤ MIA: Navigating Trade-Based Money Laundering: Fundamentals in AML/CFT Compliance

CORPORATE GOVERNANCE OVERVIEW STATEMENT

APPOINTMENT TO THE BOARD

The members of the Nomination Committee, which comprises exclusively Non-Executive Directors with a majority of them being Independent Directors are as follows:-

Poh Ying Loo

Chairman/Independent Non-Executive Director

Dato' Oon Weng Boon

Member/Non-Independent Non-Executive Director

Datuk Seri Wong Chun Wai

Member/Independent Non-Executive Director

The Chairman of the Nomination Committee, Mr Poh Ying Loo is an Independent Director and this composition is aligned with the recommendation of Practice 5.8 of the MCCG.

The composition, authority as well as the duties and responsibilities of the Nomination Committee are set out in its TOR, which is available on the Company's website at *www.berjaya.com/sports-toto/*.

The Board delegates to the Nomination Committee the responsibility of making recommendations on any potential candidate for the appointment as a new Director. The Nomination Committee is responsible to ensure that the procedures for appointing new Directors are transparent, rigorous and are made based on merits and in the best interest of the Company.

In compliance with the Main Market Listing Requirements of Bursa Securities, the Company has in place a Directors' Fit and Proper Policy which sets out the selection criteria that Nomination Committee use as part of its assessment for the appointment and/or re-election of Directors.

The process for the appointment of a new Director is summarised in the sequence as follows:-

1. The candidate identified upon the recommendation by the existing Directors' network, referrals from incumbent Directors and business associates, Senior Management or major shareholders, independent search firms and/or other independent sources;
2. In evaluating the suitability of a candidate for appointment to the Board, the Nomination Committee considers, inter-alia, the competency, experience, commitment, contribution and integrity of the candidate, and in the case of a candidate proposed for appointment as Independent Non-Executive Director, the candidate's independence;
3. Potential candidate is required to undertake fit and proper assessment and declaration of Conflict of Interest prior to the appointment;
4. Recommendation shall then be made by Nomination Committee to the Board. This also includes recommendation for appointment as a member of the various Board Committees, where necessary; and
5. Decision to be made by the Board on the proposed new appointment, including appointment to the various Board Committees as recommended by Nomination Committee.

ANNUAL ASSESSMENT

The Nomination Committee reviews annually, the effectiveness of the Board and Board Committees as well as the performance of individual Directors. The evaluation involves individual Directors and Committee members completing separate evaluation questionnaires regarding the processes of the Board and its Committees, their effectiveness and areas where improvements could be considered. The criteria for the evaluation are guided by the CG Guide issued by Bursa Malaysia Berhad. The evaluation process also involved a peer and self-review assessment, where each Director will assess their own performance and that of their fellow Directors. These outcome of the assessments and comments by all Directors were summarised and discussed at the Nomination Committee meeting which were then reported to the Board at the Board Meeting held thereafter. All assessments and evaluations carried out by the Nomination Committee in the discharge of its duties are properly documented.

During the FYE 2026, the Nomination Committee carried out the following activities:-

i. Reviewed and assessed the mix of skills, expertise, composition, size and experience of the Board;
ii. Reviewed and assessed the performance of each individual Director, independence of the Independent Directors, effectiveness of the Board and Board Committees;
iii. Reviewed the performance of the Audit Committee and its members;
iv. Reviewed the financial literacy assessment for each of the Audit Committee members; and
v. Recommended to the Board the re-election of Directors who are due for retirement by rotation for shareholders' approval at the Annual General Meeting ("AGM").

CORPORATE GOVERNANCE OVERVIEW STATEMENT

RE-ELECTION OF DIRECTORS

Clause 117 of the Company's Constitution provides that at least one-third (1/3) of the Directors shall retire by rotation and they are eligible to seek re-election at each AGM and that each Director shall submit himself/herself for re-election once every three (3) years.

At the forthcoming AGM, the following Directors ("Retiring Directors") are due for retirement and are eligible for re-election pursuant to Clause 117 of the Company's Constitution:-

	Directors	Retiring Pursuant to
i.	Derek Chin Chee Seng	Clause 117
ii.	Datuk Seri Wong Chun Wai	Clause 117

The Board through the Nomination Committee had undertaken an annual assessment and evaluation as well as fit and proper assessment on the Retiring Directors in accordance with the provisions of the Companies Act 2016, the Constitution and the Fit and Proper Policy of the Company.

All the Retiring Directors have completed their respective declaration on the fitness and propriety, contribution and performance and calibre and personality in accordance with the Fit and Proper Policy of the Company.

Based on the results of the assessment conducted, the Nomination Committee was satisfied with the favourable evaluation of the overall performance and contributions of the Retiring Directors and the Retiring Directors have fulfilled the fit and proper criteria in accordance to the Fit and Proper Policy of the Company. Accordingly, Nomination Committee recommended to the Board for re-election of the Retiring Directors. The Board has deliberated and endorsed the Nomination Committee's recommendation and supports the re-election of Retiring Directors for approval by the shareholders at the forthcoming AGM. The Retiring Directors had abstained from deliberations and decisions on their re-election at the Nomination Committee and Board Meetings.

The profiles of the Retiring Directors are set out in the Profile of Directors in the Company's 2026 Annual Report.

TENURE OF INDEPENDENT DIRECTORS

Pursuant to Practice 5.3 of the MCCG, the tenure of an Independent Director does not exceed a cumulative term of nine (9) years. Upon completion of the nine (9) years, an Independent Director may continue to serve on the Board subject to the Directors' re-designation as a Non-Independent Director. The MCCG also sets out a recommendation that the Board must justify and seek shareholders' approval through a two-tier voting in the event it retains an Independent Director who has served in that capacity beyond nine (9) years.

The Board is of the view that the independence of the Independent Directors should not be determined solely or arbitrarily by their tenure of service. The Board believes that continued contribution will provide stability and benefits to the Board and the Company as a whole, especially their invaluable knowledge of the Group and its operations gained through the years.

The calibre, qualification, experience and personal qualities, particularly of the Director's integrity and objectivity in discharging his/her responsibilities in the best interest of the Company should be the predominant factors to determine the ability of a Director to serve effectively as an Independent Director.

The Board is also confident that the Independent Directors themselves, after having provided all the relevant confirmations on their independence, will be able to determine if they can continue to bring independent and objective judgment during Board deliberations and decision making.

As at 30 June 2026, none of the Independent Directors of the Company has served the Board for a cumulative term of more than nine (9) years.

ANNUAL ASSESSMENT OF INDEPENDENCE

The Board recognises the importance of independence and objectivity in its decision making process. The presence of the Independent Non-Executive Directors is essential in providing unbiased and impartial opinion, advice and judgment to ensure the interests of the Group, shareholders, employees, customers and other stakeholders in which the Group conducts its businesses are well represented and taken into account.

The Board, through the Nomination Committee, has assessed the independence of its Independent Non-Executive Directors on an annual basis based on criteria set out in the Main Market Listing Requirements of Bursa Securities.

The current Independent Directors of the Company namely, Datuk Seri Wong Chun Wai, Mr Poh Ying Loo and Mr Premshangar A/L Venugopal have fulfilled the criteria of "independence" as prescribed under Chapter 1 of the Main Market Listing Requirements of Bursa Securities.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

REMUNERATION POLICIES AND PROCEDURES

The members of the Remuneration Committee, which comprises exclusively Non-Executive Directors with a majority of them being Independent Directors are as follows:-

Premshangar A/L Venugopal

Chairman/Independent Non-Executive Director

Dato' Oon Weng Boon

Member/Non-Independent Non-Executive Director

Datuk Seri Wong Chun Wai

Member/Independent Non-Executive Director

Poh Ying Loo

Member/Independent Non-Executive Director

The composition, authority as well as the duties and responsibilities of the Remuneration Committee are set out in its Terms of Reference which is available on the Company's website at *www.berjaya.com/sports-toto/*.

The Board has adopted a Remuneration Policy to support the Directors and Key Senior Management in carrying out their responsibilities and fiduciary duties in steering the Group to achieve its long-term goals and enhance shareholders' value. The Board's objective in this respect is to offer a competitive remuneration package in order to attract, motivate, retain and reward Directors and Key Senior Management who will manage and drive the Company's success.

The Board has delegated to the Remuneration Committee to implement its Remuneration Policy. The primary function of the Remuneration Committee is to set up the policy framework and to recommend to the Board on remuneration packages and other terms of employment of the Executive Directors. The remuneration of Executive Directors is determined at levels which enables the Company to attract and retain Directors with the relevant experience and expertise to manage the business of the Group effectively.

The remuneration of Key Senior Management is determined at a level which enables the Company to attract, develop and retain high performing and talented individual with the relevant experience, level of expertise and level of responsibilities.

Both the remuneration of Executive Directors and Key Senior Management are structured to link rewards to the achievement of individual and corporate performance.

The Remuneration Committee is also responsible to review the remuneration packages of the Non-Executive Directors of the Company and thereafter recommend to the Board for their consideration with the Director concerned abstaining from deliberations and voting on decision in respect of his/her individual remuneration package. The Board recommended that the level of remuneration should reflect the experience and the level of responsibilities undertaken by each Non-Executive Director. The Board will then recommend the payment of the yearly Directors' fees and other benefits payable to Non-Executive Directors to the shareholders for approval at the AGM in accordance with Section 230(1) of the Companies Act 2016.

The Board will periodically review the Remuneration Policy and a copy is available on the Company's website at *www.berjaya.com/sports-toto/*.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

Details of Directors' remuneration paid or payable to all Directors of the Company (by both the Company and the Group) and categorised into appropriate components for the FYE 2026 are as follows:-

(a) Individual Directors on a named basis

COMPANY

	RM						
	Fees	**Allowances**	**Salaries**	**Bonus**	**Benefits in-kind**	**Other Emoluments**	**Total**
Executive							
Dato' Sri Robin Tan Yeong Ching	-	-	-	-	-	-	-
Nerine Tan Sheik Ping	-	-	-	-	-	-	-
Derek Chin Chee Seng	-	-	208,661	42,605	-	48,641	299,907
Non-Executive							
Dato' Oon Weng Boon	100,000	22,000	-	-	-	-	122,000
Datuk Seri Wong Chun Wai	100,000	22,000	-	-	-	-	122,000
Poh Ying Loo	100,000	23,900	-	-	-	-	123,900
Premshangar A/L Venugopal	100,000	17,800	-	-	-	-	117,800
	400,000	**85,700**	**208,661**	**42,605**	**-**	**48,641**	**785,607**

GROUP

	RM						
	Fees	**Allowances**	**Salaries**	**Bonus**	**Benefits in-kind**	**Other Emoluments**	**Total**
Executive							
Dato' Sri Robin Tan Yeong Ching	-	-	1,805,514	106,207	156,812	307,279	2,375,812
Nerine Tan Sheik Ping	-	34,432	2,380,000	1,680,000	42,671	488,593	4,625,696
Derek Chin Chee Seng	-	34,432	709,434	110,773	27,790	157,614	1,040,042
Non-Executive							
Dato' Oon Weng Boon	100,000	22,000	-	-	-	-	122,000
Datuk Seri Wong Chun Wai	100,000	22,000	-	-	-	-	122,000
Poh Ying Loo	100,000	23,900	-	-	-	-	123,900
Premshangar A/L Venugopal	100,000	17,800	-	-	-	-	117,800
	400,000	**154,564**	**4,894,948**	**1,896,980**	**227,273**	**953,485**	**8,527,250**

CORPORATE GOVERNANCE OVERVIEW STATEMENT

(b) The Remuneration of top three (3) Senior Management in bands of RM50,000 on an aggregate basis

The number of top three (3) Senior Management and their total remuneration from the Group categorised into the various bands are as follows:-

	Number of Key Senior Management
RM800,001 - RM850,000	1
RM3,950,001 - RM4,000,000	1
RM38,450,001 - RM38,500,000	1
	3

Although the MCCG provides that the Company should disclose the detailed remuneration of the top five (5) Senior Management on a named basis, the Board has opined that it is not in the best interest of the Company to make such disclosures on the remuneration of the Senior Management due to the sensitivity of their remuneration package, privacy, competition and issue of staff poaching.

PRINCIPLE B: EFFECTIVE AUDIT AND RISK MANAGEMENT

AUDIT COMMITTEE

The members of the Audit Committee, which comprises exclusively Non-Executive Directors with a majority of them being Independent Directors are as follows:-

Poh Ying Loo
Chairman/Independent Non-Executive Director

Dato' Oon Weng Boon
Member/Non-Independent Non-Executive Director

Datuk Seri Wong Chun Wai
Member/Independent Non-Executive Director

The Chairman of the Audit Committee is appointed by the Board and is not the Chairman of the Board. The composition, authority as well as the duties and responsibilities of the Audit Committee are set out in its TOR and a copy is available on the Company's website at ***www.berjaya.com/sports-toto/***.

The members of the Audit Committee possess a mix of skill, knowledge and appropriate level of expertise and experience to enable them to discharge their duties and responsibilities pursuant to the TOR of the Audit Committee. In addition, the Audit Committee members are financially literate and are able to understand, analyse and challenge matters under purview of the Audit Committee including the financial reporting process.

The Board is responsible to ensure the annual financial statements are prepared in accordance with the provisions of the Companies Act 2016 and the applicable Malaysia and International financial reporting standards. In presenting the annual financial statements and quarterly announcement of results, the Board seeks to provide shareholders with a clear, balanced and understandable assessment of the Group's financial position and prospects. The Audit Committee assists the Board to discharge its duties in financial reporting by ensuring the reliability and integrity of the Group's accounting and financial reporting process and to ensure the financial statements give a true and fair view in accordance with the provisions of the Companies Act 2016 and the applicable Malaysia and International financial reporting standards. In addition, the Audit Committee reviews the annual financial statements and quarterly financial results before they are recommended to the Board for approval.

Besides overseeing the Group's accounting and financial reporting process, Audit Committee is also responsible to assist the Board to review the nature, scope and results of the external audit, its cost effectiveness and the independence and objectivity of the External Auditors, to oversee and monitor the Group internal audit functions, oversees recurrent related party transactions, risk management activities and other activities such as governance matters. A summary of the activities undertaken by the Audit Committee during the financial year are set out in the Audit Committee Report in this Annual Report.

The performance of the Audit Committee is reviewed annually by the Nomination Committee. Based on the evaluation, the Nomination Committee concluded that the Audit Committee has been effective in its performance and has carried out its duties in accordance with its TOR during the FYE 2026.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

ASSESSMENT OF EXTERNAL AUDITORS

The Board maintains a transparent and professional relationship with the External Auditors through the Audit Committee. Under the existing practice, the Audit Committee invites External Auditors to attend its meetings at least twice a year to discuss their audit plan and their audit findings on the Company's annual financial statements. In addition, the Audit Committee will also have private meetings with the External Auditors without the presence of the Chief Executive Officer, Chief Financial Officer and Senior Management to enable exchange of views on issues requiring attention.

The Audit Committee has adopted an External Auditors Policy ("EA Policy") which outlines the policies and procedures for the Audit Committee to govern the assessment and to monitor the External Auditors. The EA Policy covers, among others, the appointment of External Auditors, assessment of External Auditors, independence of External Auditors, non-audit services including the need to obtain approvals from the Chief Financial Officer/Executive Director/Head of Group Finance or the Audit Committee for non-audit work up to a certain threshold and the annual reporting and rotation of the External Audit Engagement Partner. In addition, the EA Policy also included a requirement for a former audit partner to observe a cooling-off period of at least three (3) years before they can be considered for appointment as a member of the Audit Committee and/or the Board.

The Board has delegated to the Audit Committee to perform an annual assessment on the quality of the audit which encompassed the performance and calibre of the External Auditors and their independence, objectivity and professionalism. The assessment process involves identifying the areas of assessment, setting the minimum standards and devising tools to obtain the relevant data.

The areas of assessment include among others, the calibre of the audit firm, quality processes/performance, audit team, audit scope and planning, audit communications and independence and objectivity as well as the audit fees. Assessment questionnaires were used as a tool to obtain input from the Company's personnel who had constant contact with the external audit team throughout the financial year.

To support the Audit Committee's assessment of their independence, the External Auditors will provide the Audit Committee with a written assurance confirming their independence throughout the conduct of the audit engagement in accordance with the relevant professional and regulatory requirements. The External Auditors are required to declare their independence annually to the Audit Committee as specified in the By-Laws issued by the Malaysian Institute of Accountants and the International Code of Ethics for Professional Accountants. The External Auditors have included such declaration in their presentation of the annual audit plan to the Audit Committee of the Company.

The Audit Committee also ensures that the External Auditors are independent of the activities they audit and will review the contracts for provision of non-audit services by the External Auditors. The recurring non-audit services were in respect of tax compliance and the annual review of the Statement on Risk Management and Internal Control. The higher non-audit service fees in the previous year included non-recurring professional accounting fees for an aborted corporate exercise.

During the financial year, the amount of statutory audit and non-audit fees paid/payable to the External Auditors by the Company and the Group respectively for the FYE 2026 were as follows:-

	Company		Group	
	FYE2026 RM'000	**FYE2025 RM'000**	**FYE2026 RM'000**	**FYE2025 RM'000**
Statutory audit fees paid/payable to:-				
- Ernst & Young PLT ("EY") Malaysia				
- Current financial year	164	154	497	494
- Under provision in previous financial year	10	7	25	30
- Affiliates of EY Malaysia	-	-	14	15
Total (a)	174	161	536	539
Non-audit fees paid/payable to:-				
- EY Malaysia	8	8	8	8
- Affiliates of EY Malaysia	13	13	108	193
Total (b)	21	21	116	201
% of non-audit fees (b/a)	12.07%	13.04%	21.64%	37.29%

CORPORATE GOVERNANCE OVERVIEW STATEMENT

In considering the nature and scope of non-audit fees, the Audit Committee was satisfied that they were not likely to create any conflict or impair the independence and objectivity of the External Auditors.

Upon completion of the assessment, the Audit Committee will make recommendation for the re-appointment of the External Auditors to the Board for its deliberation and approval. The Board concurred with the Audit Committee's recommendation and agreed to table the proposed re-appointment of External Auditors to the shareholders' for approval at the Company's forthcoming AGM.

RISK MANAGEMENT AND INTERNAL CONTROL

The Board is responsible for the Group's risk management framework and system of internal control and for reviewing their adequacy and integrity. Accordingly, the Directors are required to ensure that an effective system of internal control, which provides reasonable assessment of effective and efficient operations, internal financial controls and compliance with laws and regulations as well as with internal procedures and guidelines is in place within the Group.

While acknowledging their responsibility for the system of internal control, the Directors are aware that such a system is designed to manage rather than eliminate risks and therefore cannot provide an absolute assurance against material misstatement or loss.

To assist the Board in maintaining a sound system of internal control for the purposes of safeguarding the Company's assets and the shareholders' investments, the Group has in place, an adequately resourced internal audit department. The activities of this department which reports regularly to the Audit Committee provides the Board with much of the assurance it requires regarding the adequacy and integrity of the system of internal control. As proper risk management is a significant component of a sound system of internal control, the Group has also put in place risk management process to help the Board in identifying, evaluating and managing risks. The implementation and maintenance of the risk management process is carried out by the Risk Management Committee of the Group.

The Risk Management Committee currently comprises a majority of Independent Directors as follows:-

Premshangar A/L Venugopal

Chairman/Independent Non-Executive Director

Dato' Oon Weng Boon

Member/Non-Independent Non-Executive Director

Datuk Seri Wong Chun Wai

Member/Independent Non-Executive Director

Poh Ying Loo

Member/Independent Non-Executive Director

The details of the risk management and system of internal control of the Company which provides an overview of the state of internal controls within the Group are set out in the Statement on Risk Management and Internal Control of this Annual Report.

PRINCIPLE C: INTEGRITY IN CORPORATE REPORTING AND MEANINGFUL RELATIONSHIP WITH STAKEHOLDERS

COMMUNICATION WITH STAKEHOLDERS

The Company strives to maintain an open transparent channel of communication with its shareholders, institutional investors, analysts and the public at large with the objective of providing as clear and complete picture of the Group's performance and financial position as possible. The provision of timely information is of paramount importance to assist the shareholders and investors to make an informed decision making on their investments. However, whilst the Company endeavours to provide as much information as possible to its shareholders, it is mindful of the legal and regulatory framework governing the release of material and price-sensitive information.

The various channels of communications with stakeholders are through the following:-

i. the quarterly announcements on financial results and other periodical or relevant announcement to Bursa Securities;

ii. circulars and annual reports;

iii. general meetings of shareholders;

iv. meetings with investors, analysts and fund managers and briefings where appropriate; and

v. the Company's website at *www.berjaya.com/sports-toto/* where shareholders can have easy access to the Company's corporate information such as the Board Charter, TOR of the Board Committees, Company Policies, press releases, financial information, Company announcements and others.

The above channels of communication will help to enhance stakeholders' understanding of the business and operations of the Group and to make informed investment decisions.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

CONDUCT OF GENERAL MEETINGS

The Company regards the AGM as the principal forum for dialogue and interactions with private and institutional shareholders and aims to ensure that the AGM provides an important opportunity for effective communication with and constructive feedback from the Company's shareholders. At each AGM, the Board presents the progress and performance of the Company's businesses and shareholders are encouraged to participate in the proceedings and question and answer session and thereafter to vote on all resolutions. The External Auditors will also be present to provide professional and independent clarification on issues and concerns raised by the shareholders in connection with the Audited Financial Statements.

The Chairman, Chief Executive Officer, Chief Financial Officer and other Directors present will respond to questions posed by the shareholders/proxies at the AGM.

The Company despatches a Notification to Shareholders in respect of AGM of the Company to the shareholders of the Company to notify them that the following documents can be viewed and downloaded from the website of the Company and Bursa Securities at ***www.berjaya.com/sports-toto/*** and ***www.bursamalaysia.com*** respectively:-

a. Annual Report;

b. Notice of AGM, Form of Proxy and Administrative Guide; and

c. Circular/Statement to Shareholders.

The notice of AGM was issued to the shareholders of the Company at least twenty-eight (28) days before the AGM. The additional time given to shareholders allows them to make the necessary arrangements to attend and participate in person or through corporate representatives, proxy or attorneys. More importantly, it enables the shareholders to consider the resolutions and make an informed decision in exercising their voting rights at the general meeting. Each item of special business included in the Notice of AGM is accompanied by a brief explanatory statement on the proposed resolution to facilitate a better understanding and evaluation of issues involved.

The shareholders are allowed to submit the questions prior to the AGM via email to the poll administrator and they are given sufficient time and opportunity to participate in the question and answer sessions with regard to the proposed resolutions, the Group's financial performance and operations at AGM.

All Board members (including all members of the Board Committees), the Senior Management and the External Auditors of the Company attended the last AGM and provided meaningful response to shareholders' queries during the meeting.

POLL VOTING

Pursuant to Clause 82 of the Constitution of the Company and Paragraph 8.29A(1) of the Main Market Listing Requirements of Bursa Securities, the Company is required to ensure that all resolutions set out in the notice of general meetings are voted by poll.

At the Company's previous AGM held physically on 5 December 2025, all the resolutions passed by the shareholders at the said AGM were voted by way of a poll via e-polling systems. The shareholders were briefed on the voting procedures at the AGM by the appointed Poll Administrator of the Company, Boardroom Share Registrars Sdn Bhd. Counting of the poll voting was conducted entirely via electronic means and results of the poll are verified by an Independent Scrutineer, SKY Corporate Services Sdn Bhd. Details on the number of votes cast for and against for each resolution together with the respective percentages are displayed on the meeting screen for the shareholders' information.

Shareholders who have registered as users with Boardroom Smart Investor Portal ("BSIP") may login at ***https://investor.boardroomlimited.com*** to submit their proxy forms electronically.

The Administrative Guide for the AGM with detailed registration and voting procedures were made available and can be viewed and downloaded from the website of the Company and Bursa Securities at ***www.berjaya.com/sports-toto/*** and ***www.bursamalaysia.com***.

The poll results were also announced to Bursa Securities on the same day by the Company. The minutes of AGM, confirmed and signed by the Chairman, was made available on the Company's website after the AGM.

This CG Overview Statement was approved by the Board of the Company on 15 October 2026.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

INTRODUCTION

The Board of Directors ("the Board") of Sports Toto Berhad ("SPToto" or "the Group") is pleased to present the Statement on Risk Management and Internal Control for the financial year ended 30 June 2026.

This Statement sets out below the nature and scope of the risk management and internal control of the Group is prepared in accordance with Paragraph 15.26(b) and Practice Note 9 of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad, and is guided by the Statement on Risk Management and Internal Control: Guidelines for Directors of Listed Companies (SORMIC Guide 2025).

BOARD RESPONSIBILITY

The Board is committed to maintaining a sound system of risk management and internal control to support the Group's strategic business objectives and long term growth, as well as safeguard stakeholders' interest.

The Board's primary objective and direction in managing the Group's principal risks are to establish a structured system and process for identification, assessment and ongoing monitoring of principal and emerging risks such as strategic, business and operational, financial, compliance, ESG and sustainability and cyber security risks. In line with this objective, the Board consistently identifies, evaluates, and manages significant exposures by monitoring key performance, risk indicators, and overall profitability during its scheduled Board meetings.

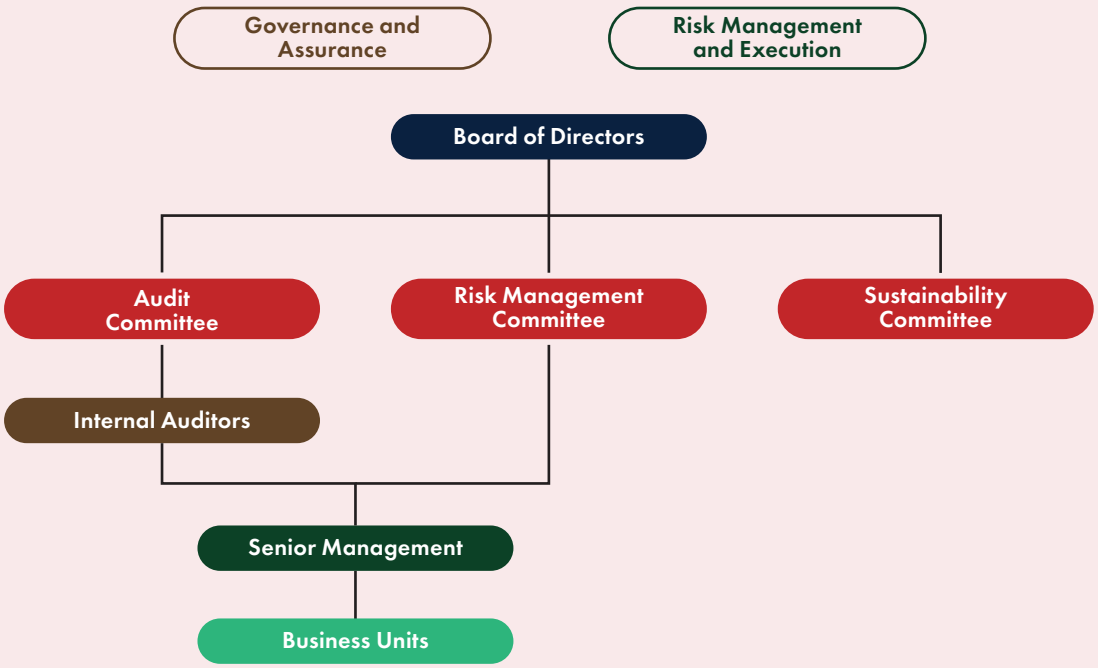
However, in view of the limitations that are inherent in any system of internal control, the Group's risk management framework is designed to manage and mitigate the Group's risks within an acceptable tolerance, rather than eliminate the risk of failure to achieve its business objectives. In this regard, this framework can only provide reasonable assurance against material misstatements or loss.

RISK MANAGEMENT AND INTERNAL CONTROL FRAMEWORK

Governance Structure

The governance structure of the Group defines clear roles and responsibilities to support effective oversight, ownership and accountability of the respective governing bodies. The Board is supported by the Risk Management Committee ("RMC") which oversee the risk management framework and processes and assigned the Audit Committee ("AC") with the duty of reviewing and monitoring the effectiveness of the Group's system of internal control. The Board delegates the Sustainability Committee to monitor relevant sustainability related matters and sustainability risks identified and relevant control implementation and monitoring are escalated to the relevant governing bodies established by the Board.

RISK MANAGEMENT AND INTERNAL CONTROL



STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

The Group applies the Three Lines Model which provides a structured approach across the Group's risk management and internal control environment.

FIRST LINE

The Group Chief Executive Officer provides leadership and direction to the management team of the business units in establishing and maintaining an effective framework for operational risk management and internal controls. The close to operations policy practised by the Group Chief Executive Officer and management provide the platform for timely identification of the Group's risks and the implementation of enhanced process to manage the risks.

Business units and their respective management teams have primary ownership and accountability for managing risks arising from their business activities in accordance with approved business strategies, internal policies and applicable compliance requirements. Experienced personnel assigned to manage the business units' operations provide regular performance and businesses reports to their management for review, monitoring and facilitate decision making.

SECOND LINE

The Risk Management Working Committee ("RMWC"), consisting of all heads of departments of the operating subsidiary companies, maintain risk registers which outlines the risk policies including the procedure of risk identification and risk tolerance. The RMWC assesses the risk management process, monitors compliance and achievement of the risk management objectives of the respective business units and reports periodically to the RMC with a control strategy to manage the risk identified. Any new risks identified or areas which exceeded the risk tolerance level defined will be evaluated with immediate action taken according to the procedures defined and promptly reported to the RMC. The RMC provides oversight of the Group's risk management framework and reviews the adequacy and effectiveness of the measures and controls implemented by the business units.

THIRD LINE

The AC, through internal auditors, objectively evaluates and reports on the operational adequacy and provides independent assessment and assurance to the Board with respect to the effectiveness of Group internal control compliance and the risk management framework.

RISK MANAGEMENT

The RMC, comprising a majority of independent directors, has been established by the Board to provide oversight of the Group's s risk management framework and in accordance with the Malaysian Code on Corporate Governance. The RMC are entrusted with the overall responsibility to regularly review and monitor the risk management activities of the Group to achieve its strategic objectives with due consideration of inherent risks, as well as to approve appropriate risk management procedures and measurement methodologies. This responsibility involves ensuring more effective and efficient identification, evaluation, management and reporting of the Group's risks. The RMC confirms that these processes were in place for the financial year under review and up to the date of the Statement.

For the financial year ended 30 June 2026, the RMC held four meetings to review the reports tabled by the RMWC. The RMC had evaluated and monitored the progress of any risk factors relating to the business operations raised by the RMWC and recommended certain measures to be adopted to mitigate these business risks.

The RMC terms of reference include, inter alia:

- To ensure that the strategic context of the risk management strategy is complete;
- To determine the overall risk management processes;
- To ensure that the short and long term risk management strategy, framework and methodology are implemented and consistently applied by all business units;
- To ensure that risk management processes are integrated into the Group's principal business processes;
- To establish effective risk reporting mechanism;
- To ensure alignment and coordination of assurance activity across the organisation; and
- To act as steering committee for the group wide risk management programme.

The significant risks applicable to the Group are:

Strategy Risk

Strategic risk arises from decisions concerning the Group's objectives and strategic direction. Inappropriate strategic choices or ineffective execution of approved strategies may hinder the Group's ability to achieve its business objectives, long-term value creation and to safeguard stakeholders' interests.

Business Risk

The Board recognises that business risks arising from amongst others, economic and political conditions, regulatory changes, customers sentiment, supply chain efficiency, market competition and technology disruption may affect the Group's strategic decisions and may adversely impact the Group's performance and returns.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

Operational Risk

Inadequacies in the Group's internal process and systems including resources, compliance breaches, human capital management and other factors that may adversely affect the Group's operations, projects viability and financial performance.

Finance Risk

Financial risk arises from potential adverse financial impact resulting from fluctuations in market variables, including interest rates and foreign exchange rates, liquidity constraints, credit exposures and funding requirements, which may affect the Group's profitability and its overall financial position to achieve its business objectives.

Compliance Risk

Compliance risk stems from failure to align operations and financial reporting with industry laws and regulations including environmental compliance, internal policies or established best practices may result in regulatory exposure, financial or operational losses.

Cybersecurity Risk

Risk of unauthorized access, cyber-attacks, data breaches may disrupt operations and cause substantial financial consequences.

Sustainability Related Risk (including climate and environmental risks)

Risk associated with environmental and social developments, such as climate change, and evolving regulatory requirements may affect the Group's strategic business objectives, stakeholders' expectations and long term business sustainability.

RISK MANAGEMENT PROCESS

The key elements of the risk management process are as follows:

- The business units are required to identify the risks relevant to their businesses.
- The risks are then assessed based on the probability of their occurrence as well as their impact to the business units and are evaluated as Low, Medium or High. The level of residual risk is determined after evaluating the effectiveness of controls and mitigating measures.
- The business units develop control procedures or action plans to either prevent the occurrence or mitigate the impact upon its occurrence.
- The business units are required to update their risk profiles, review and evaluate the effectiveness of their processes in monitoring the risks periodically.
- The business units prepare report summarising the significant risks, mitigating measures as well as status of action plan and present it to the RMC for periodic review and deliberation.

ASSURANCE MECHANISM AND INTERNAL CONTROL

The Board has assigned the AC with the duty of reviewing and monitoring the effectiveness of the Group's system of internal control. The AC receives assurance reports from the internal auditors on findings from their visits to the operating units, on areas for improvement identified during the course of their audit. The AC reviews the reports and takes the necessary action to mitigate risks or remedy any significant weaknesses to the internal control system.

The key aspects of the internal control process are as follows:

- The business units identify the areas of control relevant to their business, design the internal control procedures and document the procedures in manuals.
- The internal auditors of the Group establish the annual audit plan and table the plan to the AC for review and approval.
- The internal auditors perform the audit and present their audit reports to the AC, highlighting any shortcomings by the business units in implementing the controls and the remedial procedures implemented by the business units.

The internal auditors provide the AC with independent and objective reports on the state of internal controls of the business operating units within the Group to assist the AC in monitoring and assessing the effectiveness of the risk management and internal control system. Observations from internal audits are presented to the AC together with management's responses and proposed action plans for its review. The action plans are then followed up during subsequent internal audits with implementation status reported to the AC.

The internal audit function of the Toto betting segment is specially carried out by the Internal Audit Department of STM Lottery Sdn Bhd, the principal operating subsidiary of the Group. The internal audit function of the other business segments is outsourced to the Group Internal Audit Division of Berjaya Corporation Berhad, which reports directly to the AC.

The Board also reviews the minutes of the meetings of the AC. The Audit Committee Report is set out in this Annual Report.

Key features of the Group's system of internal control include:

- Clear organisation structure with defined reporting lines and delegations of authority;
- Formalised standard operating policies and procedures for the business units;
- Structured procurement function to ensure approval procedures are adhered to;

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

- Monitoring mechanisms in the form of timely financial and operations reports, scheduled management meetings, as well as review of significant variances of actual performance against approved plans and budgets;
- Centralised human resource function which outlines procedures for recruitment, training, appraisal and the reward system;
- Capable workforce and continuous training efforts;
- Formal operating and draw procedures which set out the expected standards for its operations. The principal subsidiary in Toto betting segment uphold its digital integrity with the accreditation under the World Lottery Association Security Control Standard: 2024 which is a globally recognised benchmark tailored specifically for the lottery industry and also the ISO/IEC 27001:2022 compliant, both have been accredited by an independent international certification body;
- Surprise checks on agents to ensure compliance with the Group's policies and procedures;
- Established physical security, data integrity and systems access controls in response to evolving cybersecurity threats;
- Independent assurance on the system of internal control from regular internal audit visits;
- Business continuity planning; and
- Succession planning to ensure that key positions in the Group are always being held by capable employees who are well aware of the Group's risks, and operating policies and procedures.

ASSOCIATED COMPANIES

The Group's risk management and internal control system do not directly cover associated companies. The Board does not regularly review the internal control system of its associated companies, as the Board does not have any direct control over their operations. The Group's interests are served through board representations on the board of the respective associated companies and the review of their management accounts, and enquiries thereon. These representatives provide the Board with the necessary timely data to evaluate the ongoing performance and long-term continuity of its investments in these entities.

ANTI-BRIBERY AND CORRUPTION POLICY

Aligned with Section 17A of the Malaysian Anti-Corruption Commission Act 2009, the Group has established its Anti-Bribery and Corruption Policy (the T.R.U.S.T. Concept). The Group strictly adopt a zero-tolerance policy approach against all forms of bribery and corruption in its daily activities, and take all reasonable and appropriate measures to ensure professional integrity from all its directors and employees in all their business dealings and not participate in any corrupt activities for its advantage or benefit.

The Group's Anti-Bribery and Corruption Policy, i.e. Adequate Procedures to Curb and Prevent Bribery and Corruption - T.R.U.S.T. Concept can be accessed on SPToto's website at https://www.berjaya.com/sports-toto/investor-centre/.

WHISTLEBLOWING POLICY

The Group has a whistleblowing policy, which provides an avenue for employees, third party service providers, independent contractors, vendors and suppliers and members of the public to raise genuine concerns, disclose alleged, suspected or actual wrongdoings or known improper conduct on a confidential basis without fear of any form of victimisation, harassment, retribution or retaliation. The Whistleblowing policy and procedures provides for reports to be channeled through a dedicated reporting mechanism independent of management, ensuring confidentiality and protecting whistleblowers from undue influence or retaliation. The whistleblowing policy is available on SPToto's website at www.berjaya.com/sportstoto/.

Whistleblowers may report their concerns directly to the Chairman of the AC or the Head of Internal Audit where appropriate. The Group is committed to ensuring that whistleblowers who raise concerns in good faith are protected from any form of retaliation, reprisal, discrimination, or adverse consequences, and that all reports are investigated independently and appropriately.

ASSURANCE FROM MANAGEMENT

For the current financial year under review, the Board has reviewed internal auditors' reports on the adequacy and effectiveness of the risk management and internal control system of the respective business units. The Board has also obtained assurance from the Chief Executive Officer and Chief Financial Officer and concluded that the Group's governance, risk management and internal control system are operating adequately and effectively, in all material aspects, to maintain business resilience.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

REVIEW BY EXTERNAL AUDITORS

The external auditors have performed limited assurance procedures on the Statement on Risk Management and Internal Control ("SORMIC") pursuant to the scope set out in Audit and Assurance Practice Guide ("AAPG") 3, Guidance for Auditors on Engagements to Report on the SORMIC included in the Annual Report issued by the Malaysian Institute of Accountants), for the financial year ended 30 June 2026, and reported to the Board that nothing has come to their attention that causes them to believe the SORMIC intended to be included in the Annual Report is not prepared, in all material respects, in accordance with the disclosures required by Section 7 of the SORMIC: Guidelines for Directors of Listed Issuers, nor is the SORMIC factually inaccurate. AAPG 3 does not require the auditors to consider whether the Directors' SORMIC covers all risks and controls, or to form an opinion on the adequacy and effectiveness of the Group's risk management and internal control system including the assessment and opinion by the Directors and management thereon. The report from the external auditors was made solely to the Board in connection with their compliance with the Main Market Listing Requirements of Bursa Malaysia and for no other purposes or parties. The external auditors do not assume responsibility to any person other than the Board in respect of any aspect of this report.

CONCLUSION

The Board remains committed towards operating a sound system of risk management and internal control and therefore recognises that the system must continuously evolve to support the type of business and size of operations of the Group. As such, the Board, in striving for continuous improvement, will put in place appropriate action plans, when necessary, to further enhance the Group's risk management and internal control system.

The Group's system of internal control was satisfactory with no significant failing or weaknesses and has not resulted in any material losses, contingencies or uncertainties that would require disclosure in the Group's Annual Report.

AUDIT COMMITTEE REPORT

The Board of Directors of Sports Toto Berhad ("SPToto") is pleased to present the report of the Audit Committee ("AC") for the financial year ended 30 June 2026.

COMPOSITION OF AUDIT COMMITTEE

The members of the AC comprise the following:-

Poh Ying Loo

Chairman/Independent Non-Executive Director

Datuk Seri Wong Chun Wai

Member/Independent Non-Executive Director

Dato' Oon Weng Boon

Member/Non-Independent Non-Executive Director

The AC comprises three (3) members and all of them are Non-Executive Directors with a majority of them being independent directors. The Chairman of the AC is a member of the Malaysian Institute of Accountants, a Fellow Chartered Management Accountant and a Chartered Global Management Accountant, both under the Chartered Institute of Management Accountants. None of the AC members is an alternate director. Accordingly, the composition of the AC has complied with Paragraph 15.09 (1) and (2) of the Main Market Listing Requirements ("MMLR") of Bursa Malaysia Securities Berhad ("Bursa Securities").

The Chairman of the AC is an Independent Non-Executive Director of the Company and he is not the Chairman of the Board. This composition has complied with Paragraph 15.10 of the MMLR of Bursa Securities and also aligned with the recommendation of Practice 9.1 of the Malaysian Code on Corporate Governance.

MEETINGS

The AC held six (6) meetings during the financial year ended 30 June 2026. The details of attendance of the AC members are as follows:-

NAME	ATTENDANCE
Poh Ying Loo	6/6
Datuk Seri Wong Chun Wai	6/6
Dato' Oon Weng Boon	6/6

The AC meetings were convened with proper notices and agenda and these were distributed to all members of the AC with sufficient notification. The minutes of each of the AC meetings were recorded and tabled for confirmation at the next AC meeting and thereafter tabled at the Board Meeting for the Directors' review and notation.

The Chief Executive Officer, the Chief Financial Officer of the Company and the ultimate holding company, Berjaya Corporation Berhad ("BCorp"), the Deputy General Manager and Assistant General Manager of Internal Audit of STM Lottery Sdn Bhd ("STM Lottery") as well as the Financial Adviser of BCorp were also invited to attend the AC meetings. The External Auditors were also invited to attend three (3) of these meetings. The AC also met with the External Auditors without the presence of executive Board members and the Management. In addition, the senior management of the relevant operations was also invited to provide clarification on the follow-up audit review and the adequacy of internal controls to be implemented to resolve those issues arising from the audit reports.

SUMMARY OF ACTIVITIES AND WORK OF THE AUDIT COMMITTEE

The duties and responsibilities of the AC are set out in its Terms of Reference, a copy of which is available at *www.berjaya.com/sports-toto/*.

In discharging its duties and responsibilities, the AC had undertaken the following activities and work during the financial year ended 30 June 2026:-

Financial Reporting

(a) Reviewed the quarterly financial results including the draft announcements pertaining thereto and made recommendations to the Board for approval of the same as follows:-

DATE OF MEETINGS	REVIEW OF QUARTERLY FINANCIAL RESULTS
22 August 2025	Fourth quarter results as well as the unaudited results of the Group for financial year ended 30 June 2025
20 November 2025	First quarter results for financial year ended 30 June 2026
23 February 2026	Second quarter results for financial year ended 30 June 2026
18 May 2026	Third quarter results for financial year ended 30 June 2026

AUDIT COMMITTEE REPORT

The above review is to ensure that the Company's quarterly financial reporting and disclosures present a true and fair view of the Group's financial position and performance which is inclusive of H.R. Owen Plc, subsidiaries and other associated companies and are in compliance with the Malaysian Financial Reporting Standards ("MFRS") 134- Interim Financial Reporting Standards in Malaysia and International Accounting Standards 34- Interim Financial Reporting as well as the applicable disclosure provisions of the MMLR of Bursa Securities.

(b) Reviewed the audited financial statements of the Company and the Group for the financial year ended 30 June 2025 together with the Management and the External Auditors at its meeting held on 16 October 2025 to ensure that it presented a true and fair view of the Company's financial position and performance for the year and it is in compliance with regulatory requirements before recommending the audited financial statements to the Board for approval. Prior to that, the AC had reviewed the status report on the Audit Plan for the financial year ended 30 June 2025 prepared by the External Auditors at the meeting held on 22 August 2025.

External Audit

(a) Evaluated the performance of the External Auditors for the financial year ended 30 June 2025 covering areas such as calibre of external audit firm, quality processes/performance, audit team, independence and objectivity, audit scope and planning, audit fees and audit communication of the External Auditors. The AC, having been satisfied with the independence, suitability and performance of Messrs Ernst & Young PLT ("EY"), had recommended to the Board for approval of the re-appointment of EY as External Auditors for the ensuing financial year of 30 June 2026 at its meeting held on 16 October 2025.

(b) Discussed and considered the significant accounting adjustments and auditing issues arising from the interim audit as well as the final audit with the External Auditors including the key audit matters which were raised in the external auditors' report for the financial year ended 30 June 2025.

The AC also had private discussions with External Auditors on 22 August 2025, 16 October 2025 and 18 May 2026 without the presence of Management during the review of the audited financial statements for the year ended 30 June 2025 and also the audit plan for year ended 30 June 2026 to discuss any problems/issues arising from the previous year final audit, proper disclosure of information and the assistance given by the employees during the course of audit by External Auditors.

(c) Reviewed with the External Auditors at the meeting held on 18 May 2026, their audit plan for the financial year ended 30 June 2026, outlining the EY client service team, audit emphasis, audit quality, auditors' independence, digital audit, audit timeline, digital roadmap, materiality in planning and performing audit, assessment of internal control environment, fraud considerations and the risk of management override of controls, group audit scoping, management's expert, integrating technology risk based approach into the overall audit approach as well as the updates on the Environmental, Social and Governance and Tax updates.

Internal Audit

(a) Reviewed Internal Audit reports on the Company's operating subsidiary namely STM Lottery, during the financial year under review. Areas covered by the Internal Audit included branch audit, audit of Head Office operating departments, software verification, bigwin processing of single and/or share jackpot winners, recalculation/verification of payout for Toto 4D, Toto 4D Zodiac, Toto 4D Fireball, Toto 5D and Toto 6D pools reports, viewing Toto draw recordings in the event of high payout, preparation of "Cancelled Winners" report, after every draw, investigations, whenever required by the Management, major operating expenses and capital expenditures, finance, information technology, credit control, general security of the premises and general observations relating to the operating conditions of the premises.

(b) Reviewed the audit findings, Internal Auditors' recommendations to improve any weaknesses or non-compliance together with the Management's responses from the respective business units and the timeline taken by the Management to ensure the deficiencies are addressed promptly. The Internal Audit monitored the implementation of Management's action plan on outstanding issues through follow up reports to ensure that all key risks and control weaknesses were being properly addressed.

(c) Reviewed and approved the Internal Audit Plan for the year 2026 to ensure that the scope and coverage of the internal audit on the operations of STM Lottery is adequate and comprehensive and that all the risk areas are audited annually.

AUDIT COMMITTEE REPORT

(d) Assessed the adequacy of the scope, competency and performance of internal audit function and its effectiveness of the audit processes for the financial year ended 30 June 2025.

Recurrent Related Party Transactions

(a) Reviewed the 2025 Circular to Shareholders in connection with the Recurrent Related Party Transactions ("RRPT") that arose within the Group to ensure that the transactions are fair and reasonable to, and are not to the detriment of, the minority shareholders.

The framework set up for identifying and monitoring the RRPT includes inter-alia, the following:-

i. The transaction prices are based on prevailing market rates/prices that are agreed upon under similar commercial terms for transactions with third parties, business practices and policies and on terms which are generally in line with industry norms;

ii. The related parties and interested Directors will be notified of the method and/or procedures of the RRPT for the SPToto Group;

iii. Records of RRPT will be retained and compiled by the Group accountant for submission to the AC for review;

iv. The AC is to provide a statement that it has reviewed the terms of the RRPT to ensure that such transactions are undertaken based on terms not more favourable to the related parties than those generally available to the public, are not detrimental to the minority shareholders and are in the best interest of the SPToto Group;

v. The AC also reviewed the procedures and processes with regards to the RRPT on a half yearly basis to ensure that the transactions are within the approved mandate;

vi. Directors who have any interest in any RRPT shall abstain from Board deliberations and voting and will ensure that they and any person connected with them will also abstain from voting on the resolution(s) at the Extraordinary General Meeting or Annual General Meeting to be convened for the purpose; and

vii. Disclosures will be made in the annual report on the breakdown of the aggregate value of the RRPT during the financial year, amongst others, based on the following information:-

- the type of the RRPT made; and
- the names of the related parties involved in each type of the RRPT made and their relationships with the SPToto Group.

Related Party Transactions

The AC also reviewed transactions with related parties and/or interested persons to ensure that such transactions are undertaken on an arm's length basis, on normal commercial terms consistent with the Company's business practices and policies, not prejudicial to the interests of the Company and its minority shareholders and on terms which are generally no more favourable to the related parties and/or interested persons (pursuant to Chapter 10 of the MMLR of Bursa Securities).

During the financial year ended 30 June 2026, the AC had reviewed the following related party transactions, prior to their recommendation to the Board for approval and to make the relevant announcement thereof:-

i. Proposed subscription of Medium Term Notes issued by Berjaya IPS Equity Sdn Bhd (formerly known as Inter-Pacific Capital Sdn Bhd), a wholly-owned subsidiary of Berjaya Corporation Berhad by Magna Mahsuri Sdn Bhd, a wholly-owned subsidiary of the Company for a nominal value of RM12.0 million.

Other Activities

(a) Reviewed and recommended to the Board for approval, the AC Report, Corporate Governance Report, Corporate Governance Overview Statement, Directors' Responsibility Statement in respect of the Audited Financial Statements and Statement on Risk Management and Internal Control for inclusion in the 2025 Annual Report.

(b) Reviewed and assessed the financial literacy of AC members for the financial year ended 30 June 2025.

(c) Reviewed and recommended to the Board the distribution of interim dividends for the financial year ended 30 June 2025 based on the solvency test conducted, that the distribution of dividend was in accordance with the provision made under the Companies Act 2016.

AUDIT COMMITTEE REPORT

Conflict of Interest/ Potential Conflict of Interest

On 17 August 2026, the AC has reviewed the annual declaration of conflict of interest and potential conflict of interest of Directors of the Company and Key Senior Management. There were no conflict of interest or potential conflict of interest being declared by any Director of the Company or Key Senior Management for the financial year ended 30 June 2026.

Training

In order to discharge the above duties and responsibilities of AC effectively, the AC members had undertaken continuous professional development by having attended various seminars, training programmes and conferences during the financial year. They were also briefed by the External Auditors of the latest accounting and audit standards applicable to the Group. The list of training attended is disclosed in the Corporate Governance Overview Statement as set out in this Annual Report.

SUMMARY OF THE WORK OF THE INTERNAL AUDIT FUNCTION

The primary function of Internal Audit Department is to assist the AC in discharging its duties and responsibilities. Their role is to provide the AC with independent and objective reports on the state of internal controls of the operating units within the Group and the extent of compliance by such units with the Group's established policies and procedures.

The internal audit function of the gaming related segment is principally carried out by the Internal Audit Department of STM Lottery, the principal operating subsidiary of the Group which is involved in the gaming operations. The internal audit function of the other business segments is outsourced to the Group Internal Audit Division of Berjaya Corporation Berhad, which reports directly to the AC.

During the FYE 2026, the Internal Audit Department carried out various audit assignments on STM Lottery. The areas audited included branch audit of company's sales offices, audit of Head Office operating departments, and IT audit. Internal audit reports were issued to the AC and the STM Lottery's Management, incorporating audit recommendations and Management's responses with regard to any audit findings on the weaknesses in the systems and controls of the operation. The Internal Audit Department also followed up with Management on the implementation of the agreed audit recommendations.

The total cost incurred for the internal audit function of the Company for the FYE 2026 was about RM1,226,314.00.

PERFORMANCE OF THE AUDIT COMMITTEE

The Board assessed and evaluated the performance of the AC and its members through Nomination Committee for the financial year ended 30 June 2026. Based on the outcome of the annual assessment, the Board was satisfied with the performance of the AC and its members and concluded that they have effectively discharged their functions, duties and responsibilities in accordance with the Terms of Reference of the AC.

The latest Terms of Reference of the AC can be viewed on the Company's websites at *www.berjaya.com/sports-toto/*.

STATEMENT OF DIRECTORS' RESPONSIBILITY IN RESPECT OF THE AUDITED FINANCIAL STATEMENTS

The Directors are required by the Companies Act 2016 to prepare financial statements which give a true and fair view of the state of affairs of the Group and of the Company at the end of each financial year and of their results and cash flows for the financial year then ended.

In preparing the financial statements, the Directors have:

- adopted appropriate accounting policies and applied them consistently;
- made judgements and estimates that are reasonable;
- ensured that applicable accounting standards have been complied with; and
- applied the going concern basis.

The Directors are responsible for ensuring that the Group and the Company keep proper accounting records, which disclose with reasonable accuracy on the financial position of the Group and of the Company, and which enable them to ensure that the financial statements comply with the provisions of the Companies Act 2016.

The Directors are responsible for taking reasonable steps to safeguard the assets of the Group and of the Company and to prevent and detect other irregularities.

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DIRECTORS' REPORT

The directors have pleasure in presenting their report together with the audited financial statements of the Group and of the Company for the financial year ended 30 June 2026.

PRINCIPAL ACTIVITIES

The principal activities of the Company are investment holding and provision of management services to its subsidiary companies.

The principal activities of the subsidiary companies consist of:

(i) operation of Toto betting under Section 5 of the Pool Betting Act, 1967;
(ii) motor retailing, repair and maintenance and provision of aftersales and insurance services;
(iii) development, manufacturing, distribution of computerised wagering and voting systems and provision of software licences and support;
(iv) property investment and development;
(v) operation of hotel;
(vi) operation and management of sanitary landfill and provision of related environmental services; and
(vii) investment holding and others.

Details of the subsidiary companies are disclosed in Note 7 to the financial statements.

RESULTS

	Group RM'000	Company RM'000
Profit for the financial year	203,993	224,889
Attributable to:		
Owners of the parent	205,006	224,889
Non-controlling interests	(1,013)	-
	203,993	224,889

There were no material transfers to or from reserves or provisions during the financial year other than those disclosed in the financial statements.

In the opinion of the directors, the results of the Group and of the Company during the financial year were not substantially affected by any item, transaction or event of a material and unusual nature.

DIRECTORS' REPORT

DIVIDENDS

The amounts of dividends paid by the Company since 30 June 2025 were as follows:

	RM'000	
In respect of the financial year ended 30 June 2025 as reported in the Directors' Report of that financial year:		
Third interim single tier dividend of 2.0 sen per share on 1,333,190,400 ordinary shares with voting rights, paid on 18 July 2025	26,664	#
Fourth interim single tier dividend of 2.0 sen per share on 1,330,660,400 ordinary shares with voting rights, paid on 17 October 2025	26,613	
In respect of the financial year ended 30 June 2026:		
First interim single tier dividend of 2.0 sen per share on 1,326,095,400 ordinary shares with voting rights, paid on 16 January 2026	26,522	
Second interim single tier dividend of 3.0 sen per share on 1,317,647,000 ordinary shares with voting rights, paid on 17 April 2026	39,529	
Third interim single tier dividend of 3.0 sen per share on 1,317,647,000 ordinary shares with voting rights, paid on 17 July 2026	39,529	
	132,193	
The directors declared and approved on 17 August 2026:		
Fourth interim single tier dividend of 3.0 sen per share on 1,314,003,000 ordinary shares with voting rights, paid on 16 October 2026	39,420	*

\# This dividend was accounted for in the shareholders' equity as an appropriation of retained earnings in the financial year ended 30 June 2025.

* The financial statements for the current financial year do not reflect this dividend. This dividend will be accounted for in the shareholders' equity as an appropriation of retained earnings in the financial year ending 30 June 2027.

The directors do not recommend the payment of final dividend in respect of the current financial year.

DIRECTORS' REPORT

DIRECTORS

The names of the directors of the Company in office during the financial year and during the period from the end of financial year to the date of this report are:

Dato' Sri Robin Tan Yeong Ching
Nerine Tan Sheik Ping
Derek Chin Chee Seng
Dato' Oon Weng Boon
Datuk Seri Wong Chun Wai
Poh Ying Loo
Premshangar A/L Venugopal

The names of directors of subsidiary companies are set out in the respective subsidiary company's statutory accounts and the said information is deemed incorporated herein by such reference and made a part thereof.

DIRECTORS' BENEFITS

Neither at the end of the financial year, nor at any time during that financial year, did there subsist any arrangement to which the Company was a party, whereby the directors might acquire benefits by means of the acquisition of shares in or debentures of the Company or any other body corporate.

Since the end of the previous financial year, no director has received or become entitled to receive a benefit (other than benefits included in the aggregate amount of emoluments received or due and receivable by the directors or the fixed salary of a full time employee of the Company as shown in Note 28(a) to the financial statements) by reason of a contract made by the Company or a related corporation with any director or with a firm of which the director is a member, or with a company in which the director has a substantial financial interest.

The Company maintained a Directors' & Officers' Liability insurance in respect of any legal action taken against the directors and officers in the discharge of their duties while holding office for the Company and the Group. The total amount of insurance premium effected for any director and officer of the Company and of the Group for the financial year was RM38,700. The directors and officers shall not be indemnified by such insurance for any deliberate negligence, fraud, intentional breach of law or breach of trust proven against them.

DIRECTORS' REPORT

DIRECTORS' INTERESTS

According to the register of directors' shareholdings, the interests of directors in office at the end of the financial year in shares in the Company and its related corporations during the financial year were as follows:

The Company
Sports Toto Berhad

	Number of ordinary shares			
	At 1.7.2025	Acquired	Disposed	At 30.6.2026
Dato' Sri Robin Tan Yeong Ching	1,046,202	-	-	1,046,202
	641,886 Δ	-	-	641,886 Δ
Nerine Tan Sheik Ping	590,000	-	-	590,000

Immediate Holding Company
Berjaya Property Berhad (formerly known as Berjaya Land Berhad)

	Number of ordinary shares			
	At 1.7.2025	Acquired	Disposed	At 30.6.2026
Dato' Sri Robin Tan Yeong Ching	600,000	-	-	600,000
Nerine Tan Sheik Ping	2,000,000	-	-	2,000,000

Ultimate Holding Company
Berjaya Corporation Berhad ("BCorp")

	Number of ordinary shares			
	At 1.7.2025	Acquired	Disposed	At 30.6.2026
Dato' Sri Robin Tan Yeong Ching	5,301,709	-	-	5,301,709
	6,737 ^	-	-	6,737 ^
	175,162,614 Δ	-	51,389,700	123,772,914 Δ
Nerine Tan Sheik Ping	139,920	-	-	139,920
Derek Chin Chee Seng	492,094	-	-	492,094

	Number of warrants 2026/2031			
	At 1.7.2025	Acquired	Disposed	At 30.6.2026
Dato' Sri Robin Tan Yeong Ching	-	1,749,563 *	-	1,749,563
	-	2,223 ^ *	-	2,223 ^
	-	44,145,059 Δ *	-	44,145,059 Δ
Nerine Tan Sheik Ping	-	46,173 *	-	46,173
Derek Chin Chee Seng	-	162,391 *	-	162,391

DIRECTORS' REPORT

DIRECTORS' INTERESTS

Related Company
Berjaya Food Berhad ("BFood")

	Number of ordinary shares			
	At 1.7.2025	Acquired	Disposed	At 30.6.2026
Dato' Sri Robin Tan Yeong Ching	11,211,000	-	-	11,211,000
	1,515,000 Δ	-	-	1,515,000 Δ
Nerine Tan Sheik Ping	-	172,700 ^	-	172,700 ^

	Number of warrants 2025/2035			
	At 1.7.2025	Acquired	Disposed	At 30.6.2026
Dato' Sri Robin Tan Yeong Ching	-	5,605,500 #	-	5,605,500
	-	757,500 Δ #	-	757,500 Δ

Δ Indirect interests pursuant to Section 8 of the Companies Act 2016.
^ Indirect interests pursuant to Section 59(11)(c) of the Companies Act 2016.
* Bonus issue of warrants in BCorp on the basis of thirty-three (33) new warrants for every one hundred (100) existing ordinary shares on 7 January 2026.
\# Bonus issue of warrants in BFood on the basis of one (1) new warrant for every two (2) existing ordinary shares on 23 October 2025.

Other than as disclosed above, none of the other directors in office at the end of the financial year had any interest in shares and warrants of the Company or its related corporations during the financial year.

SHARE CAPITAL AND TREASURY SHARES

The number and carrying amounts of treasury shares as at 30 June were as follows:

	Number of shares		Carrying amounts	
	30.6.2026 Units'000	30.6.2025 Units'000	30.6.2026 RM'000	30.6.2025 RM'000
Balance as at beginning of financial year	17,840	1,717	27,471	2,568
Acquisition of treasury shares	15,543	16,123	21,421	24,903
Total treasury shares as at end of financial year	33,383	17,840	48,892	27,471

As at 30 June 2026, the issued share capital of the Company with voting rights was 1,317,647,000 (2025: 1,333,190,400) ordinary shares.

DIRECTORS' REPORT

OTHER STATUTORY INFORMATION

(a) Before the financial statements of the Group and of the Company were prepared, the directors took reasonable steps:

(i) to ascertain that proper action had been taken in relation to the writing off of bad debts and the making of provision for doubtful debts and satisfied themselves that there were no known bad debts and that adequate provision had been made for doubtful debts; and

(ii) to ensure that any current asset which was unlikely to realise its value as shown in the accounting records in the ordinary course of business had been written down to an amount which they might be expected so to realise.

(b) At the date of this report, the directors are not aware of any circumstances which would render:

(i) it necessary to write off any bad debts or the amount of the provision for doubtful debts in the financial statements of the Group and of the Company inadequate to any substantial extent; and

(ii) the values attributed to current assets in the financial statements of the Group and of the Company misleading.

(c) At the date of this report, the directors are not aware of any circumstances which have arisen which would render adherence to the existing method of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate.

(d) At the date of this report, the directors are not aware of any circumstances not otherwise dealt with in this report or financial statements of the Group and of the Company which would render any amount stated in the financial statements misleading.

(e) At the date of this report, there does not exist:

(i) any charge on the assets of the Group or of the Company which has arisen since the end of the financial year which secures the liabilities of any other person; or

(ii) any contingent liability of the Group or of the Company which has arisen since the end of the financial year.

(f) In the opinion of the directors:

(i) no contingent or other liability has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which will or may affect the ability of the Group or of the Company to meet their obligations as and when they fall due; and

(ii) no item, transaction or event of a material and unusual nature has arisen in the interval between the end of the financial year and the date of this report which is likely to affect substantially the results of the operations of the Group or of the Company for the financial year in which this report is made.

DIRECTORS' REPORT

AUDITORS

The auditors of the Company, Ernst & Young PLT, have expressed their willingness to continue in office.

The remuneration of the auditors of the Company and the auditors of the Group are disclosed in Note 28 to the financial statements.

To the extent permitted by law, the Company has agreed to indemnify its auditors, Ernst & Young PLT, as part of the terms of its audit engagement against claims by third parties arising from the audit. No payment has been made to indemnify Ernst & Young PLT during the financial year and since the end of the financial year.

Signed on behalf of the Board in accordance with a resolution of the directors dated 23 October 2026

DATO' SRI ROBIN TAN YEONG CHING **NERINE TAN SHEIK PING**

STATEMENT BY DIRECTORS
PURSUANT TO SECTION 251(2) OF THE COMPANIES ACT 2016

We, DATO' SRI ROBIN TAN YEONG CHING and NERINE TAN SHEIK PING, being two of the directors of SPORTS TOTO BERHAD, do hereby state that, in the opinion of the directors, the accompanying financial statements set out on pages 137 to 246 are drawn up in accordance with MFRS Accounting Standards, IFRS Accounting Standards and the requirements of the Companies Act 2016 in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company as at 30 June 2026 and of their financial performance and the cash flows for the financial year then ended.

Signed on behalf of the Board in accordance with a resolution of the directors dated 23 October 2026

DATO' SRI ROBIN TAN YEONG CHING

NERINE TAN SHEIK PING

STATUTORY DECLARATION
PURSUANT TO SECTION 251(1)(b) OF THE COMPANIES ACT 2016

I, CHEONG TUCK KONG, being the officer primarily responsible for the financial management of SPORTS TOTO BERHAD, do solemnly and sincerely declare that the accompanying financial statements set out on pages 137 to 246 are in my opinion correct, and I make this solemn declaration conscientiously believing the same to be true and by virtue of the provisions of the Statutory Declarations Act, 1960.

Subscribed and solemnly declared by the abovenamed }
CHEONG TUCK KONG at Kuala Lumpur in the Federal }
Territory on 23 October 2026 }

CHEONG TUCK KONG
MIA No. 31306

Before me,

YM TENGKU NUR ATHIYA TENGKU FARIDDUDIN (W881)
Commissioner for Oaths
Kuala Lumpur

STATEMENTS OF FINANCIAL POSITION
AS AT 30 JUNE 2026

	Note	Group 2026 RM'000	Group 2025 RM'000	Company 2026 RM'000	Company 2025 RM'000
ASSETS					
Non-current assets					
Property, plant and equipment	5	566,374	623,906	344	496
Right-of-use assets	6(a)	205,366	238,218	1,282	3,809
Subsidiary companies	7	-	-	4,389,101	4,390,077
Associated companies	8	123,397	134,766	3,851	2,538
Long term investments	9	100,379	138,760	-	-
Investment properties	10	172,015	143,702	-	-
Deferred tax assets	11	30,602	46,599	-	-
Retirement benefit assets	22	39,626	41,803	-	-
Intangible assets	12	707,314	721,456	-	-
		1,945,073	2,089,210	4,394,578	4,396,920
Current assets					
Inventories	13	554,897	576,240	-	-
Receivables	14	610,707	592,358	740,648	634,435
Contract assets	15	1,287	157	-	-
Tax recoverable		1,566	1,637	771	279
Short term investment	16	12,000	-	-	-
Deposits with financial institutions	17	353,934	619,205	49,800	54,642
Cash and bank balances	17	257,241	171,205	5,210	4,124
		1,791,632	1,960,802	796,429	693,480
Non-current asset classified as held for sale	18	157	-	-	-
		1,791,789	1,960,802	796,429	693,480
TOTAL ASSETS		3,736,862	4,050,012	5,191,007	5,090,400

STATEMENTS OF FINANCIAL POSITION
AS AT 30 JUNE 2026

	Note	Group 2026 RM'000	Group 2025 RM'000	Company 2026 RM'000	Company 2025 RM'000
EQUITY AND LIABILITIES					
Equity attributable to owners of the parent					
Share capital	19	135,103	135,103	135,103	135,103
Reserves	20	173,519	271,902	-	-
Retained earnings		860,872	788,342	3,944,323	3,851,627
Equity funds		1,169,494	1,195,347	4,079,426	3,986,730
Treasury shares	21	(48,892)	(27,471)	(48,892)	(27,471)
Net equity funds		1,120,602	1,167,876	4,030,534	3,959,259
Non-controlling interests		69,516	77,804	-	-
TOTAL EQUITY		1,190,118	1,245,680	4,030,534	3,959,259
Non-current liabilities					
Retirement benefit obligations	22	447	342	-	-
Long term borrowings	23	914,520	849,835	-	-
Lease liabilities	6(b)	162,923	190,525	17	1,322
Payables	26	32,812	39,084	869,490	827,284
Deferred tax liabilities	11	46,454	53,594	-	-
		1,157,156	1,133,380	869,507	828,606
Current liabilities					
Short term borrowings	24	508,093	648,684	-	-
Provisions	25	8,566	5,533	720	720
Payables	26	549,948	688,377	288,941	299,290
Lease liabilities	6(b)	26,026	31,170	1,305	2,525
Contract liabilities	15	277,158	236,855	-	-
Tax payable		19,797	60,333	-	-
		1,389,588	1,670,952	290,966	302,535
TOTAL LIABILITIES		2,546,744	2,804,332	1,160,473	1,131,141
TOTAL EQUITY AND LIABILITIES		3,736,862	4,050,012	5,191,007	5,090,400

The accompanying notes form an integral part of the financial statements.

STATEMENTS OF PROFIT OR LOSS
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026

	Note	Group 2026 RM'000	Group 2025 RM'000	Company 2026 RM'000	Company 2025 RM'000
Revenue	27	6,040,168	6,480,696	253,476	304,111
Cost of sales		(4,957,370)	(5,288,839)	-	-
Gross profit		1,082,798	1,191,857	253,476	304,111
Selling and distribution expenses		(312,798)	(325,108)	-	-
General and administrative expenses		(414,063)	(444,720)	(13,985)	(13,251)
Profit before other income and expenses	28	355,937	422,029	239,491	290,860
Investment related income	29	936	1,452	-	-
Investment related expenses	30	(2,699)	(33,062)	(976)	(1,001)
Other income	31	46,994	52,699	31,265	28,582
		401,168	443,118	269,780	318,441
Finance costs	32	(91,018)	(93,243)	(43,189)	(46,730)
Share of results of associated companies		7,168	21,308	-	-
Profit before tax		317,318	371,183	226,591	271,711
Taxation	33	(113,325)	(137,051)	(1,702)	(1,198)
Profit for the financial year		203,993	234,132	224,889	270,513
Attributable to:					
Owners of the parent		205,006	233,937	224,889	270,513
Non-controlling interests		(1,013)	195	-	-
		203,993	234,132	224,889	270,513
Earnings per share attributable to owners of the parent - Basic (sen)	34	15.47	17.43		
Dividends per share (sen)	35			11.0	8.0

The accompanying notes form an integral part of the financial statements.

STATEMENTS OF COMPREHENSIVE INCOME
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026

	Note	Group 2026 RM'000	Group 2025 RM'000	Company 2026 RM'000	Company 2025 RM'000
Profit for the financial year		203,993	234,132	224,889	270,513
Other comprehensive income:					
Items that may be reclassified subsequently to profit or loss					
Foreign currency translation		(87,321)	(79,811)	-	-
Share of an associated company's currency translation differences		(153)	(190)	-	-
Items that will not be reclassified subsequently to profit or loss					
Net changes in fair value of investments classified as fair value through other comprehensive income ("FVTOCI")		(17,670)	(5,530)	-	-
Actuarial (loss)/gain recognised in defined benefit pension scheme	22(ii)	(1,096)	3,936	-	-
Tax effect relating to defined benefit pension scheme	11	274	(984)	-	-
Share of other comprehensive items of associated companies		25	12	-	-
Total comprehensive income for the financial year		98,052	151,565	224,889	270,513
Attributable to:					
Owners of the parent		106,340	144,170	224,889	270,513
Non-controlling interests		(8,288)	7,395	-	-
		98,052	151,565	224,889	270,513

The accompanying notes form an integral part of the financial statements.

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026

	Attributable to owners of the Parent									
			Non-distributable				Distributable			
	Share capital RM'000	Treasury shares RM'000	Foreign currency translation reserve RM'000	FVTOCI reserve RM'000	Capital reserve RM'000	Conso-lidation reserve RM'000	Retained earnings RM'000	Total RM'000	Non-controlling interests RM'000	Total equity RM'000
GROUP										
As at 1 July 2024	135,103	(2,568)	167,264	(28,116)	285,306	(64,556)	663,417	1,155,850	70,409	1,226,259
Profit for the financial year	-	-	-	-	-	-	233,937	233,937	195	234,132
Other comprehensive income for the financial year	-	-	(86,544)	(5,839)	-	-	2,616	(89,767)	7,200	(82,567)
Total comprehensive income for the financial year	-	-	(86,544)	(5,839)	-	-	236,553	144,170	7,395	151,565
Effects arising from disposal of investments at FVTOCI	-	-	-	4,387	-	-	(4,387)	-	-	-
Transactions with owners:										
Dividends (Note 35)	-	-	-	-	-	-	(107,241)	(107,241)	-	(107,241)
Purchase of treasury shares (Note 21)	-	(24,903)	-	-	-	-	-	(24,903)	-	(24,903)
Total transactions with owners	-	(24,903)	-	-	-	-	(107,241)	(132,144)	-	(132,144)
As at 30 June 2025	135,103	(27,471)	80,720	(29,568)	285,306	(64,556)	788,342	1,167,876	77,804	1,245,680

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026

	Attributable to owners of the Parent									
			Non-distributable				Distributable			
	Share capital RM'000	Treasury shares RM'000	Foreign currency translation reserve RM'000	FVTOCI reserve RM'000	Capital reserve RM'000	Consolidation reserve RM'000	Retained earnings RM'000	Total RM'000	Non-controlling interests RM'000	Total equity RM'000
GROUP										
As at 1 July 2025	135,103	(27,471)	80,720	(29,568)	285,306	(64,556)	788,342	1,167,876	77,804	1,245,680
Profit for the financial year	-	-	-	-	-	-	205,006	205,006	(1,013)	203,993
Other comprehensive income for the financial year	-	-	(82,116)	(15,846)	-	-	(704)	(98,666)	(7,275)	(105,941)
Total comprehensive income for the financial year	-	-	(82,116)	(15,846)	-	-	204,302	106,340	(8,288)	98,052
Effects arising from disposal of investments at FVTOCI	-	-	-	(421)	-	-	421	-	-	-
Transactions with owners:										
Dividends (Note 35)	-	-	-	-	-	-	(132,193)	(132,193)	-	(132,193)
Purchase of treasury shares (Note 21)	-	(21,421)	-	-	-	-	-	(21,421)	-	(21,421)
Total transactions with owners	-	(21,421)	-	-	-	-	(132,193)	(153,614)	-	(153,614)
As at 30 June 2026	135,103	(48,892)	(1,396)	(45,835)	285,306	(64,556)	860,872	1,120,602	69,516	1,190,118

The accompanying notes form an integral part of the financial statements.

STATEMENT OF CHANGES IN EQUITY
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026

			Distributable	
	Share capital RM'000	Treasury shares RM'000	Retained earnings RM'000	Total equity RM'000
COMPANY				
As at 1 July 2024	135,103	(2,568)	3,688,355	3,820,890
Total comprehensive income for the financial year	-	-	270,513	270,513
Transactions with owners:				
Dividends (Note 35)	-	-	(107,241)	(107,241)
Purchase of treasury shares (Note 21)	-	(24,903)	-	(24,903)
Total transactions with owners	-	(24,903)	(107,241)	(132,144)
As at 30 June 2025	135,103	(27,471)	3,851,627	3,959,259
As at 1 July 2025	135,103	(27,471)	3,851,627	3,959,259
Total comprehensive income for the financial year	-	-	224,889	224,889
Transactions with owners:				
Dividends (Note 35)	-	-	(132,193)	(132,193)
Purchase of treasury shares (Note 21)	-	(21,421)	-	(21,421)
Total transactions with owners	-	(21,421)	(132,193)	(153,614)
As at 30 June 2026	135,103	(48,892)	3,944,323	4,030,534

The accompanying notes form an integral part of the financial statements.

CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026

	GROUP	
	2026	2025
	RM'000	RM'000
CASH FLOWS FROM OPERATING ACTIVITIES		
Receipts from customers	6,465,046	6,860,928
Payments to prize winners, suppliers and for other operating expenses	(5,499,583)	(5,776,114)
Payments for pool betting duties, gaming tax, other indirect taxes and government contributions	(645,672)	(657,178)
Payment of taxes	(141,280)	(106,124)
Other receipts	4,368	3,534
Net cash generated from operating activities	182,879	325,046
CASH FLOWS FROM INVESTING ACTIVITIES		
Proceeds from disposal of property, plant and equipment	2,272	805
Proceeds from disposal of long term investments	12,000	17,556
Proceeds from disposal of business operation	2,319	-
Acquisition of property, plant and equipment (Note A)	(43,929)	(79,970)
Acquisition of investment in an associated company	(1,313)	-
Acquisition of investment properties	(31,936)	(23,516)
Acquisition of right-of-use asset	-	(20,575)
Acquisition of long term investments	(275)	(28,809)
Acquisition of short term investment	(12,000)	-
Payment for deferred consideration on acquisition of subsidiary companies in prior year	(3,901)	(3,927)
Payment for intangible asset	(4,015)	(30)
Dividends received	5,996	10,530
Interest received	21,741	65,302
Net repayment from/(advance to) immediate holding company	22,430	(86,592)
Net repayment from associated company of a foreign subsidiary company	-	61,792
Other (payments)/receipts arising from investments	(9,605)	680
Net cash used in investing activities	(40,216)	(86,754)

CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026

	GROUP	
	2026	2025
	RM'000	RM'000
CASH FLOWS FROM FINANCING ACTIVITIES		
Issuance of medium term notes ("MTN")	139,689	230,000
Repayment of MTN	(140,000)	(230,000)
Drawdown of borrowings	15,000	117,489
Repayment of borrowings	(45,157)	(44,344)
Payment of hire purchase payables	(225)	(262)
Payment of lease liabilities	(32,921)	(32,225)
Net (repayment to)/advances from associated companies of a foreign subsidiary company	(447)	20,205
Net movement in deposits placed for credit facilities	240	(32,143)
Interest paid	(91,044)	(93,376)
Dividends paid to shareholders of the Company	(119,298)	(121,040)
Treasury shares acquired	(21,421)	(24,903)
Net cash used in financing activities	(295,584)	(210,599)
NET CHANGE IN CASH AND CASH EQUIVALENTS	(152,921)	27,693
CASH AND CASH EQUIVALENTS AS AT BEGINNING OF FINANCIAL YEAR	758,191	742,688
Effects of exchange rate changes	(26,074)	(12,190)
CASH AND CASH EQUIVALENTS AS AT END OF FINANCIAL YEAR (Note B)	579,196	758,191

		2026	2025
		RM'000	RM'000
Note A	**Acquisition of property, plant and equipment:**		
	Hire purchase	136	-
	Cash	43,929	79,970
		44,065	79,970
Note B	**Cash and cash equivalents comprise the following:**		
	Deposits with financial institutions (Note 17)	353,934	619,205
	Cash and bank balances (Note 17)	257,241	171,205
		611,175	790,410
	Less: Deposits with financial institutions restricted for use	(31,979)	(32,219)
		579,196	758,191

CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026

Reconciliation of liabilities arising from financing activities:

GROUP

	Lease liabilities RM'000	MTN RM'000	Borrowings RM'000	Hire purchase payables RM'000	Amounts due to associated companies RM'000	Total RM'000
2026						
At beginning of financial year	221,695	799,489	698,679	351	64,916	1,785,130
Additions	11,470	-	-	136	-	11,606
Reassessment	3,897	-	-	-	-	3,897
Termination	(216)	-	-	-	-	(216)
Issuance of MTN	-	139,689	-	-	-	139,689
Repayment of MTN	-	(140,000)	-	-	-	(140,000)
Drawdown of borrowings	-	-	15,000	-	-	15,000
Repayment of borrowings	-	-	(45,157)	-	-	(45,157)
Net repayment	-	-	-	-	(447)	(447)
Payment of hire purchase payables	-	-	-	(225)	-	(225)
Payment of lease liabilities	(32,921)	-	-	-	-	(32,921)
Charge out of deferred transaction costs	-	237	-	-	-	237
Exchange differences	(14,976)	-	(45,586)	-	(7,198)	(67,760)
At end of financial year	188,949	799,415	622,936	262	57,271	1,668,833

CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026

Reconciliation of liabilities arising from financing activities (Continued):

GROUP (continued)

	Lease liabilities RM'000	MTN RM'000	Borrowings RM'000	Hire purchase payables RM'000	Amounts due to associated companies RM'000	Total RM'000
2025						
At beginning of financial year	218,389	799,269	642,766	613	48,594	1,709,631
Additions	44,274	-	-	-	-	44,274
Reassessment	(1,437)	-	-	-	-	(1,437)
Termination	(434)	-	-	-	-	(434)
Issuance of MTN	-	230,000	-	-	-	230,000
Repayment of MTN	-	(230,000)	-	-	-	(230,000)
Drawdown of borrowings	-	-	117,489	-	-	117,489
Repayment of borrowings	-	-	(44,344)	-	-	(44,344)
Net advances	-	-	-	-	20,205	20,205
Payment of hire purchase payables	-	-	-	(262)	-	(262)
Payment of lease liabilities	(32,225)	-	-	-	-	(32,225)
Charge out of deferred transaction costs	-	220	-	-	-	220
Exchange differences	(6,872)	-	(17,232)	-	(3,883)	(27,987)
At end of financial year	221,695	799,489	698,679	351	64,916	1,785,130

The accompanying notes form an integral part of the financial statements.

STATEMENT OF CASH FLOWS
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026

	COMPANY	
	2026	2025
	RM'000	RM'000
CASH FLOWS FROM OPERATING ACTIVITIES		
Payment for operating expenses	(9,680)	(11,569)
Dividends received	253,176	303,811
Payment of taxes	(2,194)	(1,432)
Other receipts	25	25
Net cash generated from operating activities	241,327	290,835
CASH FLOWS FROM INVESTING ACTIVITIES		
Proceeds from disposal of property, plant and equipment	21	9
Acquisition of property, plant and equipment	(15)	(76)
Acquisition of investment in an associated company	(1,313)	-
Interest received	6,630	1,853
Net repayment from/(advance to) immediate holding company	22,430	(86,592)
Net (advances to)/repayment from subsidiary companies	(105,254)	52,858
Net cash used in investing activities	(77,501)	(31,948)
CASH FLOWS FROM FINANCING ACTIVITIES		
Dividends paid	(119,298)	(121,040)
Interest paid	(100)	(101)
Payment of lease liabilities	(2,525)	(2,441)
Net movement in deposit placed for credit facility of a subsidiary company	242	(32,142)
Treasury shares acquired	(21,421)	(24,903)
Net repayment to subsidiary companies	(24,238)	(80,361)
Net cash used in financing activities	(167,340)	(260,988)
NET CHANGE IN CASH AND CASH EQUIVALENTS	(3,514)	(2,101)
CASH AND CASH EQUIVALENTS AT BEGINNING OF FINANCIAL YEAR	26,624	28,725
CASH AND CASH EQUIVALENTS AT END OF FINANCIAL YEAR (Note A)	23,110	26,624

		2026	2025
		RM'000	RM'000
Note A	**Cash and cash equivalents comprise the following:**		
	Deposits with financial institutions (Note 17)	49,800	54,642
	Cash and bank balances (Note 17)	5,210	4,124
		55,010	58,766
	Less: Deposit with a financial institution restricted for use	(31,900)	(32,142)
		23,110	26,624

STATEMENT OF CASH FLOWS
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026

Reconciliation of liabilities arising from financing activities:

COMPANY

	Lease liabilities RM'000	Amounts due to subsidiary companies RM'000	Total RM'000
2026			
At beginning of financial year	3,847	1,098,873	1,102,720
Payment of lease liabilities	(2,525)	-	(2,525)
Net repayment to subsidiary companies	-	(24,238)	(24,238)
Interest on advances from subsidiary companies	-	43,089	43,089
At end of financial year	1,322	1,117,724	1,119,046

	Lease liabilities RM'000	Amounts due to subsidiary companies RM'000	Total RM'000
2025			
At beginning of financial year	1,215	1,132,605	1,133,820
Additions	5,073	-	5,073
Payment of lease liabilities	(2,441)	-	(2,441)
Net repayment to subsidiary companies	-	(80,361)	(80,361)
Interest on advances from subsidiary companies	-	46,629	46,629
At end of financial year	3,847	1,098,873	1,102,720

The accompanying notes form an integral part of the financial statements.

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

1 CORPORATE INFORMATION

The principal activities of the Company are investment holding and provision of management services to its subsidiary companies.

The principal activities of the subsidiary companies consist of:

- operation of Toto betting under Section 5 of the Pool Betting Act, 1967;
- motor retailing, repair and maintenance and provision of aftersales and insurance services;
- development, manufacturing, distribution of computerised wagering and voting systems and provision of software licences and support;
- property investment and development;
- operation of hotel;
- operation and management of sanitary landfill and provision of related environmental services; and
- investment holding and others.

The Company is a public limited liability company, incorporated and domiciled in Malaysia and is listed on the Main Market of Bursa Malaysia Securities Berhad ("Bursa Malaysia").

The registered office of the Company is located at Lot 13-01A, Level 13 (East Wing), Berjaya Times Square, No.1 Jalan Imbi, 55100 Kuala Lumpur. The principal place of business of the Company is located at Level 12, Berjaya Times Square, No.1 Jalan Imbi, 55100 Kuala Lumpur.

The immediate holding and ultimate holding companies are Berjaya Property Berhad (formerly known as Berjaya Land Berhad) and Berjaya Corporation Berhad ("BCorp") respectively, both of which are incorporated and domiciled in Malaysia and are listed on the Main Market of Bursa Malaysia.

Related companies in the financial statements refer to member companies of the BCorp group of companies other than subsidiary companies of the Company.

The financial statements were authorised for issue by the Board of Directors in accordance with a resolution of the directors on 23 October 2026.

2 BASIS OF PREPARATION

The financial statements of the Group and of the Company have been prepared under the historical cost convention unless otherwise indicated in the accounting policies below and comply with MFRS Accounting Standards, IFRS Accounting Standards and the requirements of the Companies Act 2016 in Malaysia.

The financial statements are presented in Ringgit Malaysia ("RM") and all values are rounded to the nearest thousand ("RM'000")/('000) except when otherwise indicated.

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

3 MATERIAL ACCOUNTING POLICY INFORMATION

3.1 Subsidiaries and basis of consolidation

The consolidated financial statements incorporate the financial statements of the Company and its subsidiary companies, which are prepared up to the end of the same financial year.

Subsidiary companies are consolidated using the acquisition method of accounting. Under the acquisition method of accounting, subsidiary companies are consolidated from the date of acquisition, being the date on which the Group obtains control, and continue to be consolidated until that date such control ceases.

Profit or loss and each component of other comprehensive income are attributed to the non-controlling interests, even if this results in the non-controlling interests having a deficit balance.

Non-controlling interests represent the equity in subsidiary companies not attributable, directly or indirectly, to the Group which consist of the amount of those non-controlling interests at the date of original combination, and the non-controlling interests' share of changes in the equity since the date of the combination.

Changes in the Group's ownership interest in subsidiary company that do not result in the Group losing control over the subsidiary company are accounted for as equity transactions. The carrying amounts of the Group's interest and the non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiary companies. Any difference between the amount by which the non-controlling interests are adjusted and the fair value of consideration paid or received is recognised directly in equity as effect arising from the changes in equity interest attributed to the owners of the parent.

In the Company's separate financial statements, investments in subsidiary companies are stated at cost less impairment losses.

3.2 Associated companies

Investments in unquoted associated companies are accounted for in the consolidated financial statements using the equity method of accounting based on the latest audited financial statements and supplemented by management financial statements of the associated companies made up to the Group's financial year end.

When there is share buyback by an associated company, the accretion of the Group's interest is recognised as a deemed acquisition of additional equity interest in the associated company.

In the Company's separate financial statements, investments in associated companies are stated at cost less impairment losses.

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

3 MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.3 Intangible assets

(1) Goodwill

Goodwill acquired in a business combination is initially measured at cost being the excess of the cost of business combination over the Group's interest in the net fair value of the identifiable assets acquired and liabilities assumed. Following the initial recognition, goodwill is measured at cost less any accumulated impairment losses.

(2) Dealership rights

The cost of dealership rights acquired in a business combination is at their fair value at the date of acquisition. Following the initial recognition, the dealership rights are carried at cost less any accumulated impairment losses. The dealership rights are assessed and recognised based on the dealership agreements signed with the selected luxury brand car manufacturers that satisfied the criterion to be separately identified as intangible assets and highly likely to contribute significant future economic benefits. The dealership rights, which are considered to have indefinite useful lives, are not amortised but tested for impairment, annually or more frequently, when indications of impairment are identified. The useful lives of dealership rights are reviewed annually to determine whether indefinite life assessment continues to be supportable. If not, the change in the useful life assessment from indefinite to finite is made on prospective basis.

(3) Customer relationships

The cost of customer relationships acquired in a business combination is measured at their fair value at the date of acquisition. Following the initial recognition, the customer relationships are carried at cost less accumulated amortisation and any accumulated impairment losses. The customer relationships with finite lives are amortised on a straight-line basis over their useful economic lives and assessed for impairment whenever there is an indication that the customer relationships may be impaired.

(4) Computer software

Computer software acquired separately are measured on initial recognition at cost. Following the initial recognition, computer software are carried at cost less accumulated amortisation and any accumulated impairment losses. Computer software are amortised on a straight-line basis over its estimated economic useful lives and assessed for impairment whenever there is an indication that the computer software may be impaired.

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

3 MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.4 Property, plant and equipment and depreciation

All items of property, plant and equipment are initially recorded at cost. Subsequent to recognition, property, plant and equipment except for freehold land are stated at cost less accumulated depreciation and any accumulated impairment losses.

Freehold land has an unlimited useful life and therefore is not depreciated but is reviewed at each reporting date to determine whether there is an indication of impairment. Capital work-in-progress are also not depreciated as these assets are not available for use.

Depreciation of other property, plant and equipment is provided for on a straight-line basis to write off the cost of each asset to its residual value over the estimated useful life, at the following annual rates:

Buildings	2%
Plant and equipment	4% - 33%
Computer and office equipment	10% - 67%
Furniture and fittings	10% - 20%
Motor vehicles	20% - 33%
Renovation	10% - 20%
Hotel and kitchen equipment and utensils	20%

3.5 Investment properties

Investment properties are measured initially at cost, including transaction costs. Subsequent to initial recognition, investment properties are stated at fair value.

Gains or losses arising from changes in the fair values of investment properties are recognised in profit or loss in the year in which they arise.

Right-of-use asset that meets the definition of investment property is classified and accounted for as an investment property on a property-by-property basis when the Group holds it to earn rentals or for capital appreciation or both. Any such property is carried at fair value.

3.6 Inventories

Inventories are stated at the lower of cost and net realisable value. Cost, in the case of work-in-progress and finished goods, comprises raw materials, direct labour and an attributable proportion of production overheads. Cost is determined on the first-in first-out basis or by specific identification. Net realisable value represents the estimated selling price in the ordinary course of business less all estimated costs to completion and the estimated costs necessary to make the sale.

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

3 MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.7 Financial instruments

(1) Financial assets

Financial assets are classified, at initial recognition, and subsequently measured at amortised cost, fair value through other comprehensive income, and fair value through profit or loss.

Subsequent measurement of a financial asset depends on its classification, as described below:

(a) Amortised cost

Subsequent to initial recognition, the amortised cost of a financial asset is the amount at initial recognition minus principal repayments plus cumulative amortisation using the effective interest method and reduced by any impairment losses. Interest income, foreign exchange gains and losses and impairment are recognised in profit or loss. Gain or loss is recognised in profit or loss when the asset is derecognised, modified or impaired.

(b) Fair value through other comprehensive income ("FVTOCI")

Debt instrument

Interest income calculated using the effective interest method, foreign exchange gains and losses and impairment loss or reversal are recognised in profit or loss. Fair value change is recognised in other comprehensive income.

On derecognition of a financial asset, the fair value changes accumulated in other comprehensive income are recycled to profit or loss.

Equity instrument

Dividend is recognised as income in profit or loss unless the dividend clearly represents part recovery of the cost of investment. Other net gains and losses are recognised in other comprehensive income.

On derecognition of a financial asset, fair value changes and other net gains and losses accumulated in other comprehensive income are not recycled to profit or loss.

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

3 MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.7 Financial instruments (Continued)

(1) Financial assets (continued)

(c) Fair value through profit or loss ("FVTPL")

All financial assets not classified as amortised cost or FVTOCI as described above are classified as FVTPL.

Financial assets at FVTPL are carried in the statements of financial position at fair value with net changes in fair value recognised in profit or loss. Other net gains or losses, including any interest or dividend income, are also recognised in profit or loss.

All financial assets, except for those measured at FVTPL and equity investments measured at FVTOCI, are subject to impairment assessment.

(2) Financial liabilities

Financial liabilities are classified, at initial recognition, as financial liabilities at amortised cost or financial liabilities at FVTPL.

The Group initially measures a financial liability at its fair value minus, in the case of a financial liability not at FVTPL, transaction costs that are directly attributable to the issue of the financial liability.

Subsequent measurement of a financial liability depends on its classification, as described below:

Amortised cost

Financial liability is measured at amortised cost using the effective interest method, which allocates interest expenses at a constant rate over the term of the financial liability.

Subsequent to initial recognition, the amortised cost of a financial liability is the amount at initial recognition minus repayments, plus the cumulative amortisation using the effective interest method. Gain or loss is recognised in profit or loss when the liability is derecognised as well as through the effective interest rate amortisation process.

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

3 MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.8 Impairment of financial assets

The Group recognises loss allowances for expected credit losses ("ECLs") on financial assets measured at amortised cost, debt instruments measured at FVTOCI, contract assets and lease receivables.

For trade receivables and contract assets, the Group applies the simplified approach in calculating ECLs. Therefore, the Group does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date.

For debt instruments at FVTOCI, the Group applies the low credit risk simplification. At every reporting date, the Group evaluates whether the debt instrument is considered to have low credit risk using all reasonable and supportable information that is available without undue cost or effort. In making that evaluation, the Group reassesses the internal credit rating of the debt instrument. In addition, the Group considers that there has been a significant increase in credit risk when contractual payments are more than 30 days past due.

The Group recognises impairment loss in profit or loss for all financial instruments with a corresponding adjustment to their carrying amount through a loss allowance account, except for investments in debt instruments that are measured at FVTOCI, for which the loss allowance is recognised in profit or loss and accumulated in the fair value reserve.

In certain cases, the Group may also consider a financial asset to be in default when internal or external information indicates that the Group is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Group. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

3.9 Equity instruments

Ordinary shares are classified as equity. Dividends on ordinary shares are recognised in equity in the period in which they are approved for payment.

The transaction costs of an equity transaction are accounted for as a deduction from equity.

The consideration paid, including attributable transaction costs on repurchased ordinary shares of the Company that have not been cancelled, are classified as treasury shares and presented as a deduction from equity. No gain or loss is recognised in profit or loss on the sale, reissuance or cancellation of treasury shares. Consideration paid or received is recognised directly in equity.

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

3 MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.10 Leases

(1) Group as a lessee

The Group applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Group recognises lease liabilities to make lease payments and right-of-use ("ROU") assets representing the right to use the underlying assets.

(a) ROU assets

The Group recognises ROU assets at the commencement date of the lease i.e. the date the underlying asset is available for use. ROU assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities.

ROU assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets. The depreciation periods are as follows:

Leasehold land	25 to 41 years
Buildings	1 to 50 years
Other equipment	5 to 20 years

(b) Lease liabilities

At the commencement date of the lease, the Group recognises lease liabilities measured at the present value of lease payments to be made over the lease term.

In calculating the present value of lease payments, the Group uses its incremental borrowing rate at the lease commencement date if the interest rate implicit in the lease is not readily determinable.

(c) Short-term leases and leases of low-value assets

The Group applies the short-term lease recognition exemption to its short-term leases of assets (i.e. those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases of office equipment that are considered to be low-value. Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis over the lease term.

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

3 MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.10 Leases (Continued)

(2) Group as a lessor

As a lessor, the Group determines at lease inception whether each lease is a finance lease or an operating lease. To classify each lease, the Group makes an overall assessment of whether the lease transfers substantially all of the risks and rewards incidental to ownership of the underlying asset to the lessee.

(a) Operating lease

Leases in which the Group retains substantially all the risks and rewards incidental to ownership of the underlying asset are classified as operating leases. Lease income from operating lease is accounted for on a straight-line basis or another systematic basis if another systematic basis is more representative of the pattern of benefit received.

Contingent rents are recognised in profit or loss in the period which they are earned.

(b) Finance lease

A finance lease is a lease contract which transfers substantially all the risks and rewards incidental to ownership of an underlying asset to the lessee. At commencement of the contract, the Group recognises the finance lease as a receivable at an amount equal to the net investment in the lease.

Subsequent to the commencement date, finance income is recognised over the lease term on a pattern reflecting a constant periodic rate of return on the lessor's net investment in the lease.

3.11 Functional and presentation currency

The individual financial statements of each entity in the Group are measured using the currency of the primary economic environment in which the entity operates (i.e. functional currency). The financial statements are presented in RM, which is also the Company’s functional currency.

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

3 MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.12 Revenue recognition

(1) Revenue from contract with customers

(a) Toto betting

Revenue from Toto betting is recognised based on ticket sales at a point in time, net of gaming tax and Sales and Service Tax ("SST") relating to draw days within the financial year.

(b) Sales of motor vehicles, charges for aftersales services, insurance, repairs and maintenance services rendered

Revenue on sales of vehicles, parts and accessories are recognised at a point in time on satisfaction of the performance obligation when control is deemed to have passed to the customer, generally deemed at the time of delivery to the customer.

Revenue on servicing, repair and body shop sales are recognised at a point in time with reference to the extent of the completion of the agreed work.

Revenue in relation to commission on vehicle sales, arranging vehicle financing and related insurance products as an agent, and vehicle insurance sales as a broker are recognised at a point in time when the relevant performance obligations have been fulfilled, such as the delivery of the vehicle or finalisation of the insurance contract.

Revenue is stated net of value-added tax and discounts, where applicable.

(c) Wagering and voting products sales, services and licensing income

Revenue from wagering and voting product sales are recognised at a point in time upon shipment and control of the product has been transferred to the customer. Revenue from wagering and voting services are recognised at a point in time when service has been rendered, or recognised over time measured progressively on the basis of percentage-of-completion method for long-term contracts. The percentage-of-completion is estimated by comparing the cost incurred to date against the estimated cost to completion.

Revenue from licensing income is recognised at a point in time upon installation of the software licenses.

(d) Income from supply of goods and services from hotel operations

Revenue from hotel operation is recognised over time when service is rendered to the customer during their stay at the hotel. Revenue from the sale of food and beverages is recognised at a point in time when the products are delivered or the services are rendered.

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

3 MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.12 Revenue recognition (Continued)

(1) Revenue from contract with customers (continued)

(e) Income from sanitary landfill services

Revenue from sanitary landfill services is recognised at point in time when the hauling and tipping services are rendered.

(f) Management fee income

Management fee income is recognised over time when the services are rendered.

(2) Revenue from other sources

(a) Lease income

Lease income is recognised on the basis as detailed in Note 3.10(2).

(b) Dividend income

Dividend income is recognised when the shareholders' rights to receive the dividend payment are established.

(c) Interest income

Interest income is recognised on an accrual basis using the effective interest method unless recoverability is in doubt, or where a loan is considered to be non-performing in which case the recognition of interest is suspended. Subsequent to suspension, interest is recognised on receipt basis until all arrears have been paid.

Interest income from investments in government securities and loan stocks are recognised on a time proportion basis that takes into account the effective yield of the asset.

(d) Other income

All other income is recognised on accrual basis.

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

3 MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.13 Taxes

Indirect taxes

Indirect taxes include gaming tax, SST and value-added tax.

The amount of indirect taxes payable to taxation authority is included as part of payables in the statements of financial position.

3.14 Segmental information

For management purposes, the Group is organised into operating segments based on their products and services which are managed by the segment managers responsible for the performance of the respective segments under their charge. The segment managers report directly to the management of the Group who regularly review the segment results in order to allocate resources to the segments and to assess the segment performance.

The Group adopts business segment analysis as its primary reporting format and geographical segment analysis as its secondary reporting format.

Segment revenues and expenses are those directly attributable to the segments and include any joint revenue and expenses where a reasonable basis of allocation exists. Revenue and expenses do not include income tax expense and items arising on investing or financing activities. Revenue is attributed to geographical segments based on location where the sales are transacted.

Segment assets include all operating assets used by a segment and do not include tax assets and items arising on investing or financing activities. Assets are allocated to a geographical segment based on location of the assets. Segment liabilities comprise operating liabilities and do not include tax liabilities and items arising on investing or financing activities.

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

3 MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.15 Changes in accounting policies

During the financial year, the Group and the Company adopted the following pronouncement issued by the Malaysian Accounting Standards Board ("MASB"), which are effective for financial periods beginning on or after 1 January 2025:

- Amendments to MFRS 121: The Effects of Changes in Foreign Exchange Rates - Lack of Exchangeability

The adoption of the above pronouncement did not have any material impact on the financial statements of the Group and of the Company.

3.16 Standards issued but not yet effective

At the date of authorisation of these financial statements, the following pronouncements issued by the MASB will become effective in future financial periods and have not been adopted by the Group and the Company:

Effective for financial periods beginning on or after 1 January 2026

- Amendments to MFRS 1, MFRS 7, MFRS 9, MFRS 10 and MFRS 107: Annual Improvements to MFRS Accounting Standards – Volume 11
- Amendments to MFRS 9: Financial Instruments and MFRS 7: Disclosure of Financial Instruments – Amendments to the Classification and Measurement of Financial Instruments
- Amendments to MFRS 9: Financial Instruments and MFRS 7: Disclosure of Financial Instruments – Contracts Referencing Nature-dependent Electricity

Effective for financial periods beginning on or after 1 January 2027

- MFRS 18: Presentation and Disclosure in Financial Statements
- MFRS 19: Subsidiaries without Public Accountability: Disclosures
- Amendments to MFRS 19: Subsidiaries without Public Accountability: Disclosures
- Amendments to MFRS 121: The Effects of Changes in Foreign Exchange Rates - Translation to a Hyperinflationary Presentation Currency
- Amendments to MFRS 128: Investments in Associates and Joint Ventures - Amendments to the Fair Value Option for Investments in Associates and Joint Ventures

Effective for financial periods beginning on or after 1 January 2029

- MFRS 20: Regulatory Assets and Regulatory Liabilities

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

3 MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.16 Standards issued but not yet effective (Continued)

Effective date yet to be determined

- Amendments to MFRS 10: Consolidated Financial Statements and MFRS 128: Investments in Associates and Joint Ventures – Sale or Contribution of Assets between an Investor and its Associate or Joint Venture (Deferred)

The Group and the Company are expected to apply the abovementioned pronouncements beginning from the respective dates the pronouncements become effective. The initial application of the abovementioned pronouncements is not expected to have any material impact on the financial statements of the Group and of the Company, except for the presentation and disclosure required by MFRS 18 which introduces new categories and subtotals in the statements of profit or loss. It also requires disclosure of management-defined performance measures and sets out principles for the aggregation and disaggregation of financial information.

4 ACCOUNTING JUDGEMENTS AND ESTIMATES

The preparation of the Group's and the Company's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenue, expenses, assets and liabilities, and the disclosure of contingent liabilities at the reporting date. However, uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amount of the asset or liability affected in the future.

(1) Critical judgements made in applying accounting policies

The following are the judgements made by management in the process of applying the Group's accounting policies that have the most significant effect on the amounts recognised in the financial statements.

(a) Useful life of intangible assets

The Group considers that the goodwill and dealership rights arising respectively, from Toto betting operations and motor dealership have indefinite useful life because they are expected to contribute to the Group's net cash flows indefinitely. The Group intends to continue the Toto betting and motor dealership operations and is confident that these rights can be maintained indefinitely. Historically, there has been no compelling challenge to the renewal of these rights.

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

4 ACCOUNTING JUDGEMENTS AND ESTIMATES (CONTINUED)

(1) Critical judgements made in applying accounting policies (Continued)

(b) Determination of the lease term of contracts with renewal and termination options as lessee

The Group determines the lease term as the non-cancellable term of the lease, together with any periods covered by option to extend the lease if it is reasonably certain to be exercised, or any periods covered by an option to terminate the lease, if it is reasonably certain not to be exercised.

The Group assesses, by applying significant judgement at lease commencement date, whether it is reasonably certain to exercise the extension options. Group entities consider all facts and circumstances including their past practice and any cost that will be incurred to change the asset if an option to extend is not taken, to help them determine the lease term. After the commencement date, the Group reassesses the lease term if there is a significant event or change in circumstances that is within its control and affects its ability to exercise or not to exercise the option to renew or to terminate it.

(2) Key sources of estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are set out below:

(a) Impairment of goodwill and dealership rights

The Group performs an impairment test on its goodwill and dealership rights at least on an annual basis or when there is evidence of impairment. This requires an estimation of the values-in-use ("VIU") of the cash generating units ("CGU") to which goodwill and dealership rights are allocated. Estimating a VIU amount requires management to make an estimate of the expected future cash flows from the CGU and also to choose a suitable discount rate in order to calculate the present value of those cash flows. Details of the goodwill and dealership rights are disclosed in Note 12.

The Group carries goodwill of RM547,686,000 (2025: RM547,686,000) in respect of the licence for Toto betting operations in Malaysia ("Licence"). In regard to the impairment review of the CGU for the Licence, the Group intends to continue with the annual renewal of the Licence indefinitely and considers that the annual renewal of the Licence is expected to contribute to the Group's net cash flows indefinitely. Historically, there has been no compelling challenge to the renewal of the Licence.

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

4 ACCOUNTING JUDGEMENTS AND ESTIMATES (CONTINUED)

(2) Key sources of estimation uncertainty (Continued)

(b) Provision for ECL of trade and other receivables and contract assets

The Group uses the simplified approach to estimate a lifetime expected credit loss allowance for all trade receivables and contract assets. The Group develops the expected loss rates based on the historical credit losses, and adjusts for qualitative and quantitative reasonable and supportable forward-looking information.

Other than trade receivables and contract assets, the Group also assesses the credit risk of other receivables at each reporting date on an individual basis, to determine whether or not there have been significant increases in credit risk since the initial recognition of these assets. To determine whether there is a significant increase in credit risks, the Group considers factors such as the probability of insolvency or significant financial difficulties of the debtors and default or significant delay in payments. Where there is a significant increase in credit risk, the Group determines the lifetime expected credit loss by considering the loss given default and the probability of default assigned to each counterparty customer. The financial assets are written off either partially or in full when the Group determines that the debtor does not have assets or sources of income that could generate sufficient cash flows to repay the amount subject to the write-offs.

In assessing credit risks for purposes of applying the ECL model, the Group considers the need to incorporate forward-looking factors and to estimate the probability of default, which are likely to be judgemental and subject to estimation uncertainties.

The information about the ECLs on the Group's trade and other receivables and contract assets are disclosed in Notes 14 and 15.

(c) Inventory valuations

The Group holds significant inventories of used cars in the United Kingdom. Trade guides and other publications are used to assist in the assessment of the net realisable values of these cars at the reporting date and write-downs taken as necessary.

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

4 ACCOUNTING JUDGEMENTS AND ESTIMATES (CONTINUED)

(2) Key sources of estimation uncertainty (Continued)

(d) Impairment of investment in subsidiary companies

The Company conducted an annual impairment review of its investment in subsidiary companies based on indicators of impairment. The impairment test is carried out based on assessment of the fair value less costs to sell of the investees' assets or CGU or based on the estimation of the VIU of the CGU of the investees. Estimating the VIU requires the Company to make an estimate of the expected future cash flows from the CGU and also to apply a discount rate that reflects the specific risk relating to respective CGU in order to calculate the present value of those cash flows. An impairment loss will be recognised if the carrying values of these CGUs are assessed to be in excess of their VIU.

The annual impairment review resulted in the Company recognising an impairment loss amounting to RM976,000 (2025: RM1,001,000) during the financial year in respect of its investment in subsidiary companies as disclosed in Notes 7 and 30.

As at 30 June 2026, the carrying amount of investment in subsidiary companies of the Company was RM4,389,101,000 (2025: RM4,390,077,000).

(e) Useful life of customer relationships

The customer relationships are recognised separately from goodwill on acquisition of a subsidiary company. The Group estimates the useful life of customer relationships to be up to 10 years which is determined based on customer attrition from the acquired relationships. The estimated useful life of customer relationships are reviewed periodically.

(f) Fair value of investment properties

The Group carries its investment properties at fair value, with changes in fair value being recognised in profit or loss. The Group performs valuations on its investment properties with comparison method assessed by independent professional valuers. The valuation methodology commonly used is the comparison method which is based on comparable historical transactions adjusted for specific market factors such as location, size, condition, accessibility and design of the respective properties.

ROU assets that met the definition of investment properties are valued with income method assessed by the management. The fair value of the ROU assets derived from the income method is based on market rental rate and maintenance cost discounted at an appropriate discount rate.

The details of the investment properties are disclosed in Note 10 whilst the valuation techniques and key assumptions applied on the determination of the fair values are disclosed in Note 40(a)(i).

5 PROPERTY, PLANT AND EQUIPMENT

Group

	Net carrying amount at beginning of financial year RM'000	Additions RM'000	Disposals RM'000	Write-off RM'000	Reclassi-fication RM'000	Reclassified to non-current asset held for sale RM'000	Exchange differences RM'000	Depreciation RM'000	Net carrying amount at end of financial year RM'000
2026									
Freehold land	89,349	-	-	-	-	-	(6,341)	-	83,008
Buildings	277,459	3,785	-	-	2,536	(157)	(21,047)	(4,443)	258,133
Plant and equipment	175,525	13,593	(547)	(5,230)	14,891	-	(14,727)	(23,522)	159,983
Computer and office equipment	9,999	2,701	-	(13)	169	-	(111)	(5,577)	7,168
Furniture and fittings	1,198	110	-	(2)	-	-	(16)	(290)	1,000
Motor vehicles	22,447	7,972	(2,626)	-	-	-	(547)	(6,351)	20,895
Renovation	17,900	1,281	-	(4)	5,555	-	(1,092)	(6,428)	17,212
Hotel and kitchen equipment and utensils	479	367	-	-	-	-	(60)	(155)	631
Capital work-in-progress	29,550	14,256	(262)	-	(23,151)	-	(2,049)	-	18,344
	623,906	44,065	(3,435)	(5,249)	-	(157)	(45,990)	(46,766)	566,374

5 PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

Group

	Net carrying amount at beginning of financial year RM'000	Additions RM'000	Disposals RM'000	Write-off RM'000	Reclassification RM'000	Exchange differences RM'000	Depreciation RM'000	Net carrying amount at end of financial year RM'000
2025								
Freehold land	59,718	31,426	-	-	-	(1,795)	-	89,349
Buildings	279,763	11,372	-	-	1,020	(10,130)	(4,566)	277,459
Plant and equipment	147,890	1,862	-	(19)	52,974	(4,934)	(22,248)	175,525
Computer and office equipment	12,270	3,609	(10)	(18)	-	(185)	(5,667)	9,999
Furniture and fittings	1,263	286	-	(2)	-	(37)	(312)	1,198
Motor vehicles	17,190	11,557	(797)	(21)	-	(127)	(5,355)	22,447
Renovation	32,529	1,461	-	(491)	(6,541)	(1,358)	(7,700)	17,900
Hotel and kitchen equipment and utensils	488	154	-	-	-	(32)	(131)	479
Capital work-in-progress	63,090	18,243	-	-	(47,453)	(4,330)	-	29,550
	614,201	79,970	(807)	(551)	-	(22,928)	(45,979)	623,906

Notes:

(a) As at the reporting date, the below properties and equipment owned by foreign subsidiary companies of the Group were pledged to financial institutions for credit facilities as disclosed in Note 23(b):

(i) a freehold land with carrying amount of RM53,811,000 (2025: RM57,923,000);

(ii) buildings erected on the freehold land under item (i) above with total net carrying amounts of RM98,560,000 (2025: RM108,369,000) and other buildings with carrying amounts of RM69,591,000 (2025: RM77,563,000); and

(iii) plant and equipment with carrying amount of RM82,196,000 (2025: RM104,845,000).

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

5 PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

Group

	Cost RM'000	Accumulated depreciation RM'000	Net carrying amount RM'000
As at 30 June 2026			
Freehold land	83,008	-	83,008
Buildings	285,630	(27,497)	258,133
Plant and equipment	237,412	(77,429)	159,983
Computer and office equipment	63,508	(56,340)	7,168
Furniture and fittings	9,444	(8,444)	1,000
Motor vehicles	54,140	(33,245)	20,895
Renovation	90,614	(73,402)	17,212
Hotel and kitchen equipment and utensils	1,845	(1,214)	631
Capital work-in-progress	18,344	-	18,344
	843,945	(277,571)	566,374

	Cost RM'000	Accumulated depreciation RM'000	Net carrying amount RM'000
As at 30 June 2025			
Freehold land	89,349	-	89,349
Buildings	303,302	(25,843)	277,459
Plant and equipment	245,923	(70,398)	175,525
Computer and office equipment	70,454	(60,455)	9,999
Furniture and fittings	9,370	(8,172)	1,198
Motor vehicles	56,446	(33,999)	22,447
Renovation	93,729	(75,829)	17,900
Hotel and kitchen equipment and utensils	1,677	(1,198)	479
Capital work-in-progress	29,550	-	29,550
	899,800	(275,894)	623,906

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

5 PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

Group

Net carrying amounts of property, plant and equipment of the Group held under hire purchase arrangements were as follows:

	2026 RM'000	2025 RM'000
Motor vehicles	523	702

Company

	Net carrying amount at beginning of financial year RM'000	Additions RM'000	Disposal RM'000	Write-off RM'000	Depreciation RM'000	Net carrying amount at end of financial year RM'000
2026						
Computer and office equipment	69	7	-	(1)	(33)	42
Furniture and fittings	10	-	-	-	(1)	9
Motor vehicles	367	-	(41)	-	(83)	243
Renovation	50	8	-	-	(8)	50
	496	15	(41)	(1)	(125)	344

	Net carrying amount at beginning of financial year RM'000	Additions RM'000	Disposal RM'000	Depreciation RM'000	Net carrying amount at end of financial year RM'000
2025					
Computer and office equipment	70	35	(3)	(33)	69
Furniture and fittings	9	4	-	(3)	10
Motor vehicles	453	-	(14)	(72)	367
Renovation	21	37	-	(8)	50
	553	76	(17)	(116)	496

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

5 PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

Company

	Cost RM'000	Accumulated depreciation RM'000	Net carrying amount RM'000
As at 30 June 2026			
Computer and office equipment	938	(896)	42
Furniture and fittings	5,572	(5,563)	9
Motor vehicles	1,593	(1,350)	243
Renovation	4,459	(4,409)	50
	12,562	(12,218)	344

	Cost RM'000	Accumulated depreciation RM'000	Net carrying amount RM'000
As at 30 June 2025			
Computer and office equipment	935	(866)	69
Furniture and fittings	5,572	(5,562)	10
Motor vehicles	2,054	(1,687)	367
Renovation	4,451	(4,401)	50
	13,012	(12,516)	496

6 RIGHT-OF-USE ASSETS AND LEASE LIABILITIES

(a) Right-of-use assets

Group

	Net carrying amount at beginning of financial year RM'000	Additions RM'000	Termination RM'000	Reassessment RM'000	Reversal of Impairment RM'000	Exchange differences RM'000	Depreciation RM'000	Net carrying amount at end of financial year RM'000
2026								
Leasehold land	14,119	-	-	-	-	(1,553)	(455)	12,111
Buildings	223,846	11,428	(205)	3,897	228	(13,430)	(32,763)	193,001
Other equipment	253	42	-	-	-	-	(41)	254
	238,218	11,470	(205)	3,897	228	(14,983)	(33,259)	205,366

	Net carrying amount at beginning of financial year RM'000	Additions RM'000	Termination RM'000	Reassessment RM'000	Exchange differences RM'000	Depreciation RM'000	Net carrying amount at end of financial year RM'000
2025							
Leasehold land	6,799	7,784	-	660	(467)	(657)	14,119
Buildings	213,631	57,032	(408)	(2,097)	(6,422)	(37,890)	223,846
Other equipment	260	33	-	-	-	(40)	253
	220,690	64,849	(408)	(1,437)	(6,889)	(38,587)	238,218

6 RIGHT-OF-USE ASSETS AND LEASE LIABILITIES (CONTINUED)

(a) Right-of-use assets (Continued)

Group

	Cost RM'000	Accumulated depreciation RM'000	Net carrying amount RM'000
As at 30 June 2026			
Leasehold land	13,986	(1,875)	12,111
Buildings	324,708	(131,707)	193,001
Other equipment	415	(161)	254
	339,109	(133,743)	205,366

	Cost RM'000	Accumulated depreciation RM'000	Accumulated impairment RM'000	Net carrying amount RM'000
As at 30 June 2025				
Leasehold land	15,734	(1,615)	-	14,119
Buildings	369,255	(145,181)	(228)	223,846
Other equipment	418	(165)	-	253
	385,407	(146,961)	(228)	238,218

Note:
As at the reporting date, included in leasehold land of the Group are net carrying amount of RM5,857,000 (2025: RM6,784,000) which was pledged to financial institution for credit facility granted to a subsidiary company as disclosed in Note 23(b).

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

6 RIGHT-OF-USE ASSETS AND LEASE LIABILITIES (CONTINUED)

(a) Right-of-use assets (Continued)

Company

	Net carrying amount at beginning of financial year RM'000	Depreciation RM'000	Net carrying amount at end of financial year RM'000
2026			
Buildings	3,780	(2,520)	1,260
Other equipment	29	(7)	22
	3,809	(2,527)	1,282

	Net carrying amount at beginning of financial year RM'000	Additions RM'000	Depreciation RM'000	Net carrying amount at end of financial year RM'000
2025				
Buildings	1,167	5,040	(2,427)	3,780
Other equipment	1	33	(5)	29
	1,168	5,073	(2,432)	3,809

	Cost RM'000	Accumulated depreciation RM'000	Net carrying amount RM'000
As at 30 June 2026			
Buildings	5,040	(3,780)	1,260
Other equipment	33	(11)	22
	5,073	(3,791)	1,282

	Cost RM'000	Accumulated depreciation RM'000	Net carrying amount RM'000
As at 30 June 2025			
Buildings	5,040	(1,260)	3,780
Other equipment	33	(4)	29
	5,073	(1,264)	3,809

The right-of-use assets for buildings are in respect of lease contracts for office premises.

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

6 RIGHT-OF-USE ASSETS AND LEASE LIABILITIES (CONTINUED)

(b) Lease liabilities

Set out below are the carrying amounts of lease liabilities recognised and the movements during the financial year:

	Group		Company	
	2026 RM'000	2025 RM'000	2026 RM'000	2025 RM'000
At beginning of financial year	221,695	218,389	3,847	1,215
Additions	11,470	44,274	-	5,073
Reassessment	3,897	(1,437)	-	-
Termination	(216)	(434)	-	-
Interest expense on lease liabilities (Note 32)	10,313	10,451	100	101
Lease payments	(43,234)	(42,676)	(2,625)	(2,542)
Exchange differences	(14,976)	(6,872)	-	-
At end of financial year	188,949	221,695	1,322	3,847
Analysed as:				
- Non-current	162,923	190,525	17	1,322
- Current	26,026	31,170	1,305	2,525
At end of financial year	188,949	221,695	1,322	3,847

Other information relating to lease contract

	Group		Company	
	2026 RM'000	2025 RM'000	2026 RM'000	2025 RM'000
Other income from sublease (Note 31)	1,058	598	24	24
Gain on lease termination (Note 31)	11	26	-	-
Expenses relating to leases of:				
- low-value assets (Note 28)	41	38	-	-
- short term leases (Note 28)	4,432	1,871	-	-
Cash flows items				
Cash flows from operating activities:				
Included under payment for prize winners, suppliers and for other operating expenses:				
- Cash outflow for expenses relating to leases of:				
- low-value assets	41	38	-	-
- short term leases	4,432	1,871	-	-
Cash flows from investing activities:				
Acquisition of right-of-use asset	-	20,575	-	-
Cash flows from financing activities:				
Payment for lease liabilities - interests	10,313	10,451	100	101
Payment for lease liabilities - principal	32,921	32,225	2,525	2,441
Total lease payments	43,234	42,676	2,625	2,542

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

7 SUBSIDIARY COMPANIES

	Company	
	2026	2025
	RM'000	RM'000
Unquoted shares, at cost	6,795,900	6,795,900
Less: Accumulated impairment losses	(2,406,799)	(2,405,823)
	4,389,101	4,390,077

The Company conducted impairment review of the investments in its subsidiary companies.

The recoverable amount of the Toto betting operation is determined with VIU calculations using cash flow projections based on financial budgets covering five-year period. The post-tax discount rate, applied to post-tax cash flows is 8.5% (2025: 9.0%) and the terminal growth rate used is 1.5% (2025: 1.5%). Management believes that there are no reasonable possible change in the assumptions which would cause the recoverable amount to fall below its carrying amount.

During the financial year, the Company recognised impairment loss of investment in a subsidiary company of RM976,000 (2025: RM1,001,000), as disclosed in Note 30, as the recoverable amount determined by the Company was lower than the carrying amount.

Details of the subsidiary companies are as follows:

Name of Company	Country of Incorporation	Principal Activities	Equity interest	
			2026	2025
			%	%
Subsidiary companies of SPToto				
FEAB Land Sdn Bhd	Malaysia	Property development and property investment	100	100
FEAB Properties Sdn Bhd	Malaysia	Property investment and investment holding	100	100
Magna Mahsuri Sdn Bhd	Malaysia	Property investment and investment holding	100	100
STM Lottery Sdn Bhd ("STM Lottery") ^^	Malaysia	Toto betting operations	100	100
STM Resort Sdn Bhd	Malaysia	Property investment	100	100

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

7 SUBSIDIARY COMPANIES (CONTINUED)

Name of Company	Country of Incorporation	Principal Activities	Equity interest 2026 %		Equity interest 2025 %	
Subsidiary companies of Magna Mahsuri Sdn Bhd						
Berjaya Sports Toto (Cayman) Limited ("BSTC")	Cayman Islands	Investment holding	100		100	
Sports Toto Computer Sdn Bhd	Malaysia	Computer consultancy services	100		100	
Subsidiary company of BSTC						
Berjaya Lottery Management (HK) Limited ("BLM") #	Hong Kong	Investment holding	100		100	
Subsidiary companies of BLM						
Berjaya Philippines Inc. ("BPI") *	Philippines	Investment holding	74.20	^	74.20	^
International Lottery & Totalizator Systems, Inc. *	United States of America	Development, manufacturing, distribution of computerised wagering systems and provision of software licences and support	100		100	
Subsidiary companies of BPI						
eDoc Holdings Limited *	United Kingdom	Dormant	100		100	
Floridablanca Enviro Corporation *	Philippines	Operation and management of sanitary landfill and provision of related environmental services	100		100	
H.R. Owen Plc ("H.R. Owen") *	United Kingdom	Investment holding	100		100	
Perdana Hotel Philippines Inc. *	Philippines	Operation of a hotel in the Philippines	100		100	

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

7 SUBSIDIARY COMPANIES (CONTINUED)

Name of Company	Country of Incorporation	Principal Activities	Equity interest 2026 %	Equity interest 2025 %
Subsidiary companies of International Lottery & Totalizator Systems, Inc.				
ILTS Vietnam Company Limited *	Socialist Republic of Vietnam	Provision of lottery technical support services	100	100
Unisyn Voting Solutions, Inc. *	United States of America	Development, manufacturing, distribution of voting systems and provision of software licences and support	100	100
Subsidiary companies of H.R. Owen				
Bodytechnics Limited *	United Kingdom	Maintenance and repair of motor vehicles	100	100
Broughtons of Cheltenham Limited *	United Kingdom	Motor retailing and provision of aftersales services	100	100
Jack Barclay Limited *	United Kingdom	Motor retailing and provision of aftersales services	100	100
Hatfield 6939 Limited *	United Kingdom	Property investment	100	100
Hatfield (IO) 6939 Limited *	United Kingdom	Property investment	100	100
H.R. Owen Dealerships Limited *	United Kingdom	Motor retailing and provision of aftersales services	100	100

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

7 SUBSIDIARY COMPANIES (CONTINUED)

Name of Company	Country of Incorporation	Principal Activities	Equity interest 2026 %	Equity interest 2025 %
Subsidiary companies of H.R. Owen (Continued)				
H R Owen Insurance Services Limited *	United Kingdom	Provision of insurance agent and broker services	95	95
H.R. Owen Servicing and Repairs Limited *	United Kingdom	Provision of aftersales services	100	100
Pangbourne 6939 Limited *	United Kingdom	Property investment	100	100
Upbrook Mews Limited *	United Kingdom	Property investment	100	100
Wandsworth 6939 Limited *	United Kingdom	Property investment	100	100
Holland Park Limited *	United Kingdom	Dormant	100	100
Bradshaw Webb (Chelsea) Limited * (Note a)	United Kingdom	Dissolved	-	100
J M Developments (UK) Limited * (Note a)	United Kingdom	Dissolved	-	100

* Audited by firms of auditors other than Ernst & Young PLT

\# Audited by other member firm of Ernst & Young Global Limited

^ The total equity interests held by the Group in BPI is 88.26% (2025: 88.26%) and it is held by the following companies respectively:

	2026 %	2025 %
(i) BLM	74.20	74.20
(ii) BSTC	14.06	14.06
	88.26	88.26

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

7 SUBSIDIARY COMPANIES (CONTINUED)

^^ The Medium Term Notes ("MTN") issued by STM Lottery are secured by a third party first equitable charge over the unquoted shares of the said subsidiary company owned by the Company as disclosed in Note 23(a). The carrying value of the unquoted shares was RM3,625,624,000 (2025: RM3,625,624,000) at the reporting date.

Note a On 23 September 2025, the following wholly-owned subsidiary companies of H.R. Owen were dissolved:

- Bradshaw Webb (Chelsea) Limited; and
- J M Developments (UK) Limited.

(1) Subsidiary company with material non-controlling interests

The subsidiary company with non-controlling interests of which the Group regards as material are set out below:

Proportion of equity interest held by non-controlling interests:

Name	Country of incorporation and operation	2026 %	2025 %
BPI (on consolidated basis)	Philippines	11.74	11.74

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

7 SUBSIDIARY COMPANIES (CONTINUED)

(1) Subsidiary company with material non-controlling interests (Continued)

The summarised financial information presented below is the amount before inter-company elimination and after reflecting the fair value adjustments arising from business combination, where applicable.

(i) Summarised statement of financial position

	2026 RM'000	2025 RM'000
BPI		
Non-current assets	1,049,833	1,195,633
Current assets	1,077,012	1,161,260
Total assets	2,126,845	2,356,893
Non-current liabilities	345,375	412,852
Current liabilities	1,001,178	1,058,128
Total liabilities	1,346,553	1,470,980
Net assets	780,292	885,913
Owners of the parent	710,776	808,109
Non-controlling interests	69,516	77,804
Total equity	780,292	885,913

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

7 SUBSIDIARY COMPANIES (CONTINUED)

(1) Subsidiary company with material non-controlling interests (Continued)

(ii) Summarised statement of profit or loss and other comprehensive income

	2026 RM'000	2025 RM'000
BPI		
Revenue	2,968,620	3,300,074
(Loss)/profit for the financial year attributable to:		
- Owners of the parent	(10,316)	(986)
- Non-controlling interests	(1,013)	195
Loss for the financial year	(11,329)	(791)
Other comprehensive income (net of tax) attributable to:		
- Owners of the parent	(87,018)	(47,032)
- Non-controlling interests	(7,275)	7,200
Other comprehensive income for the financial year	(94,293)	(39,832)
Total comprehensive income for the financial year	(105,622)	(40,623)
Total comprehensive income attributable to:		
- Owners of the parent	(97,334)	(48,018)
- Non-controlling interests	(8,288)	7,395
Total comprehensive income for the financial year	(105,622)	(40,623)

(iii) Summarised statement of cash flows

	2026 RM'000	2025 RM'000
BPI		
Net cash (used in)/from:		
Operating activities	(9,465)	(13,920)
Investing activities	(22,179)	49,925
Financing activities	(27,677)	(47,667)
Net change in cash and cash equivalents	(59,321)	(11,662)

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

8 ASSOCIATED COMPANIES

	Group		Company	
	2026	2025	2026	2025
	RM'000	RM'000	RM'000	RM'000
Unquoted shares, at cost	120,711	119,398	31,774	30,461
Share of post-acquisition reserves	28,307	26,325	-	-
	149,018	145,723	31,774	30,461
Exchange differences	(25,250)	(10,540)	-	-
	123,768	135,183	31,774	30,461
Less: Accumulated impairment losses	(371)	(417)	(27,923)	(27,923)
	123,397	134,766	3,851	2,538

Movement of accumulated impairment losses:

	Group		Company	
	2026	2025	2026	2025
	RM'000	RM'000	RM'000	RM'000
At beginning of financial year	417	449	27,923	27,923
Exchange differences	(46)	(32)	-	-
At end of financial year	371	417	27,923	27,923

Details of the associated companies are as follows:

Name of Company	Country of Incorporation	Principal Activities	Equity Interest	
			2026	2025
			%	%
Associates of SPToto				
Berjaya Racing Management Sdn Bhd	Malaysia	Dormant	20	20
Berjaya Lottery Vietnam Limited	Malaysia	Investment holding	20	20

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

8 ASSOCIATED COMPANIES (CONTINUED)

Name of Company	Country of Incorporation	Principal Activities	Equity Interest 2026 %	Equity Interest 2025 %
Associates of BPI				
Bermaz Auto Asia Inc.	Philippines	Selling and distribution of vehicles within the territory of the Philippines	19.98	19.98
Bermaz Auto Philippines Inc. ("BAPI") (Note a)	Philippines	Selling and distribution of Mazda brand vehicles within the territory of the Philippines	30.55	29.77
Chailease Berjaya Finance Corporation	Philippines	Provision of hire purchase and loan financing services	25	25
Neptune Properties, Incorporated	Philippines	Engage in real estate business	41.46	41.46
Perdana Land Philippines Inc.	Philippines	Acquire, develop and lease real estate	40	40
Philippine Gaming Management Corporation ("PGMC")	Philippines	Leasing of online lottery equipment and provision of software support	39.99	39.99
Ssangyong Berjaya Motor Philippines Inc.	Philippines	Selling and distribution of Ssangyong brand vehicles within the territory of the Philippines	21.67	21.67

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

8 ASSOCIATED COMPANIES (CONTINUED)

Name of Company	Country of Incorporation	Principal Activities	Equity Interest 2026 %	Equity Interest 2025 %
Associates of BPI (Continued)				
Berjaya Pizza (Philippines) Inc.	Philippines	Dormant	48.38	48.38
Cosway Philippines Inc. (Note b)	Philippines	Dissolved	-	40

Note a On 15 January 2026, BAPI purchased 22,231,111 of its own shares from one of its existing shareholders for PHP 94.8 million. This is treated as deemed acquisition by BPI and resulting in its equity interest in BAPI increased from 29.77% to 30.55%.

Note b Cosway Philippines Inc. was dissolved on 25 February 2026.

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

8 ASSOCIATED COMPANIES (CONTINUED)

Summarised financial information in respect of the material associated companies are set out below. The summarised financial information represents the amounts in the financial statements of the associated companies and not the Group's share of those amounts.

(i) Summarised statement of financial position

	PGMC RM'000	BAPI RM'000
At 30 June 2026		
Non-current assets	59,906	49,962
Current assets	66,424	196,074
Total assets	126,330	246,036
Non-current liabilities	5,151	47,366
Current liabilities	35,640	31,393
Total liabilities	40,791	78,759
As at 30 June 2026	85,539	167,277
Group's share of net assets	34,207	51,103
At 30 June 2025		
Non-current assets	77,639	58,319
Current assets	62,567	224,727
Total assets	140,206	283,046
Non-current liabilities	15,920	55,118
Current liabilities	30,575	44,341
Total liabilities	46,495	99,459
As at 30 June 2025	93,711	183,587
Group's share of net assets	37,475	54,654

NOTES TO THE FINANCIAL STATEMENTS
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8 ASSOCIATED COMPANIES (CONTINUED)

(ii) Summarised statement of profit or loss and other comprehensive income

	PGMC RM'000	BAPI RM'000
2026		
Revenue	42,537	190,589
Profit for the financial year	7,749	10,773
Other comprehensive income	88	(58)
Total comprehensive income for the financial year	7,837	10,715
Group's share of profit for the financial year	3,099	3,264
Group's share of other comprehensive income for the financial year	35	(18)
Dividend received from the associated company during the financial year	2,203	-
2025		
Revenue	38,880	242,352
Profit for the financial year	2,805	25,750
Other comprehensive income	77	(54)
Total comprehensive income for the financial year	2,882	25,696
Group's share of profit for the financial year	1,122	7,666
Group's share of other comprehensive income for the financial year	31	(16)
Dividend received from the associated company during the financial year	5,979	-

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

8 ASSOCIATED COMPANIES (CONTINUED)

(iii) Reconciliation of the summarised financial information presented above to the carrying amount of the Group's interest in the associated companies

	PGMC RM'000	BAPI RM'000
2026		
Net assets attributable to its owners of the associated companies:		
As at 1 July 2025	93,711	183,587
Transaction with owners	-	(6,527)
Exchange differences	(10,500)	(20,498)
Profit for the financial year	7,749	10,773
Other comprehensive income	88	(58)
Dividend	(5,509)	-
As at 30 June 2026	85,539	167,277
Equity contribution from associate's parent	-	3,443
Net assets as at 30 June 2026	85,539	170,720
Interest in the associated companies	39.99%	30.55%
Group's equity interests	34,207	51,103
Goodwill	-	3,180
Carrying value of the Group's interest in the associated companies	34,207	54,283
2025		
Net assets attributable to its owners of the associated companies:		
As at 1 July 2024	114,022	170,454
Exchange differences	(8,241)	(12,563)
Profit for the financial year	2,805	25,750
Other comprehensive income	77	(54)
Dividend	(14,952)	-
As at 30 June 2025	93,711	183,587
Equity contribution from associate's parent	-	3,641
Net assets as at 30 June 2025	93,711	187,228
Interest in the associated companies	39.99%	29.77%
Group's equity interests	37,475	54,654
Goodwill	-	2,891
Carrying value of the Group's interest in the associated companies	37,475	57,545

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

8 ASSOCIATED COMPANIES (CONTINUED)

(iv) Aggregate information of associated companies that are not individually material to the Group

	2026 RM'000	2025 RM'000
The Group's share of profit for the financial year	805	12,520
The Group's share of other comprehensive income for the financial year	(145)	(193)
The Group's share of total comprehensive income for the financial year	660	12,327
Aggregate carrying amounts of the total Group's interests in these associated companies	34,907	39,746

The Group has discontinued the recognition of its share of losses of certain associated companies because the share of losses of these associated companies has exceeded the Group's interest in these associated companies. As at the reporting date, the Group's cumulative unrecognised share of losses in these associated companies amounted to PHP182,997,000 equivalent to RM12,160,000 (2025: PHP182,963,000 equivalent to RM13,678,000), which exceeded the Group's interest in these associated companies. Accordingly, the Group did not recognise its share of current year's loss amounting to PHP34,000 equivalent to RM2,000 (2025: PHP40,887,000 equivalent to RM3,118,000) of these associated companies.

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

9 LONG TERM INVESTMENTS

	Group		Company	
	2026	2025	2026	2025
	RM'000	RM'000	RM'000	RM'000
At fair value:				
- Quoted shares in Malaysia	88,037	105,320	-	-
- Quoted warrants in Malaysia	539	-	-	-
- Unquoted shares outside Malaysia	8,647	30,244	-	-
- Malaysian Government Securities	3,120	3,160	-	-
	100,343	138,724	-	-
At cost:				
Club memberships	771	771	143	143
Less: Accumulated impairment losses	(735)	(735)	(143)	(143)
	36	36	-	-
	100,379	138,760	-	-

The investment in Malaysian Government Securities is deposited with the Malaysian Government in accordance with the Pool Betting Act, 1967 in connection with the issue of the pool betting licence and yields interest at 4.5% (2025: 4.5%) per annum.

Further details on fair value hierarchy and classification of equity investments are disclosed in Notes 40 and 41 respectively.

10 INVESTMENT PROPERTIES

	Group	
	2026	2025
	RM'000	RM'000
At beginning of financial year	143,702	121,356
Additions	31,936	23,516
Fair value adjustments, net (Note 30)	(2,513)	(625)
Exchange differences	(1,110)	(545)
At end of financial year	172,015	143,702
Included in the above are:		
Freehold land and buildings	148,321	120,253
Freehold land held for development	8,200	3,384
Leasehold land and buildings	11,730	14,988
Right-of-use assets	3,764	5,077
	172,015	143,702

The carrying amounts of the investment properties (excluding right-of-use assets) were assessed and determined based on fair values using comparison method by an independent valuer, who holds recognised qualifications and has relevant experience in valuing these types of properties.

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

10 INVESTMENT PROPERTIES (CONTINUED)

The carrying amounts of the right-of-use assets that met the definition of investment property were determined based on fair values using income method.

Included in additions during the financial year are progress billing payments related to land held for development of RM5,381,000 (2025: RM3,384,000) and acquisition of freehold buildings as well as addition to leasehold building, amounting to RM26,555,000 (2025: RM20,132,000). The acquisition of freehold land held for development has completed during the financial year.

As at the reporting date, included in freehold land and buildings of the Group are net carrying amounts of RM24,900,000 (2025: RM NIL) which were pledged to financial institution for credit facility granted to a subsidiary company as disclosed in Note 23(b)(iii).

11 DEFERRED TAX (ASSETS)/LIABILITIES

	Group	
	2026	2025
	RM'000	RM'000
At beginning of financial year	6,995	20,487
Recognised in profit or loss (Note 33)	11,850	(13,625)
Recognised in other comprehensive income (Note 22(ii))	(274)	984
Exchange differences	(2,719)	(851)
At end of financial year	15,852	6,995
Presented after appropriate offsetting as follows:		
Deferred tax assets	(30,602)	(46,599)
Deferred tax liabilities	46,454	53,594
	15,852	6,995

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

11 DEFERRED TAX (ASSETS)/LIABILITIES (CONTINUED)

The components and movements of deferred tax assets and liabilities during the financial year are as follows:

Deferred Tax Assets of the Group:

	Retirement benefit obligations RM'000	Payables RM'000	Unutilised tax losses and unabsorbed capital allowances RM'000	Total RM'000
2026				
At beginning of financial year	(93)	(48,073)	(4,569)	(52,735)
Recognised in profit or loss	(15)	13,206	663	13,854
Recognised in other comprehensive income	(22)	-	-	(22)
Exchange differences	11	883	337	1,231
At end of financial year	(119)	(33,984)	(3,569)	(37,672)
Less: set-off against deferred tax liabilities				7,070
				(30,602)
2025				
At beginning of financial year	(96)	(36,881)	(4,872)	(41,849)
Recognised in profit or loss	(14)	(11,796)	(61)	(11,871)
Recognised in other comprehensive income	10	-	-	10
Exchange differences	7	604	364	975
At end of financial year	(93)	(48,073)	(4,569)	(52,735)
Less: set-off against deferred tax liabilities				6,136
				(46,599)

Deferred Tax Liabilities of the Group:

	Intangible assets RM'000	Accelerated capital allowances RM'000	Investment properties RM'000	Retirement benefit assets and others RM'000	Total RM'000
2026					
At beginning of financial year	17,237	28,317	1,927	12,249	59,730
Recognised in profit or loss	(321)	(2,060)	(330)	707	(2,004)
Recognised in other comprehensive income	-	-	-	(252)	(252)
Exchange differences	(1,219)	(1,778)	-	(953)	(3,950)
At end of financial year	15,697	24,479	1,597	11,751	53,524
Less: set-off against deferred tax assets					(7,070)
					46,454

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

11 DEFERRED TAX (ASSETS)/LIABILITIES (CONTINUED)

Deferred Tax Liabilities of the Group:

	Intangible assets RM'000	Accelerated capital allowances RM'000	Investment properties RM'000	Retirement benefit assets and others RM'000	Total RM'000
2025					
At beginning of financial year	18,174	31,305	1,908	10,949	62,336
Recognised in profit or loss	(382)	(2,113)	19	722	(1,754)
Recognised in other comprehensive income	-	-	-	974	974
Exchange differences	(555)	(875)	-	(396)	(1,826)
At end of financial year	17,237	28,317	1,927	12,249	59,730
Less: set-off against deferred tax assets					(6,136)
					53,594

Deferred tax assets have not been recognised in respect of the following items:

	Group	
	2026 RM'000	2025 RM'000
Unutilised tax losses:		
- Malaysian income tax	8,293	8,350
- Foreign tax	7,620	9,363
Unabsorbed capital allowances	900	729
	16,813	18,442

Deferred tax assets have not been recognised in respect of the items above as it is not probable that future taxable profits will be available against which the items above can be utilised.

Based on the latest Malaysia Finance Act 2021, gazetted on 31 December 2021, the unutilised tax losses are allowed to be carried forward for a maximum period of ten (10) consecutive years of assessment to set off against future taxable profits. Any unutilised tax losses remaining after the expiry period will be disregarded.

The foreign unutilised tax losses applicable to foreign incorporated subsidiary companies are pre-determined by and subject to the tax legislation of the respective countries.

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

11 DEFERRED TAX (ASSETS)/LIABILITIES (CONTINUED)

Pursuant to the relevant tax regulation, the unutilised tax losses and unabsorbed capital allowances at the end of reporting period will expire as follows:

	Group	
	2026	2025
	RM'000	RM'000
With no expiry	5,328	4,489
More than 12 months	11,485	13,953
	16,813	18,442

12 INTANGIBLE ASSETS

	Group	
	2026	2025
	RM'000	RM'000
At carrying amount:		
Goodwill		
At beginning of financial year	650,266	654,555
Disposal of business operation (Note i)	(4,690)	-
Exchange differences	(6,820)	(4,289)
At end of financial year	638,756	650,266
Dealership rights		
At beginning of financial year	60,089	61,953
Exchange differences	(4,264)	(1,864)
At end of financial year	55,825	60,089
Customer relationships		
At beginning of financial year	8,853	10,734
Amortisation (Note 28)	(1,283)	(1,526)
Exchange differences	(611)	(355)
At end of financial year	6,959	8,853
Computer software		
At beginning of financial year	2,248	2,967
Addition	4,015	30
Amortisation (Note 28)	(387)	(454)
Exchange differences	(102)	(295)
At end of financial year	5,774	2,248
Total	707,314	721,456

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

12 INTANGIBLE ASSETS (CONTINUED)

	Group	
	2026	2025
	RM'000	RM'000
Cost		
Goodwill	638,756	650,266
Dealership rights	55,825	60,089
Customer relationships	11,292	15,581
Computer software	8,349	4,526
	714,222	730,462
Accumulated amortisation		
Customer relationships	(4,333)	(6,728)
Computer software	(2,575)	(2,278)
	(6,908)	(9,006)
Net carrying amounts	707,314	721,456

Note:

i) During the financial year, a foreign subsidiary company disposed of certain repair and maintenance business operation for a total consideration of RM5,051,000, which included cash proceeds of RM2,319,000. Goodwill attributable to the business operation of RM4,690,000 was written off following the disposal, resulting a net loss on disposal of RM186,000 as disclosed in Note 30.

Impairment test on goodwill, dealership rights and customer relationships

Allocation of goodwill

Goodwill has been allocated to the Group's CGUs identified according to business segments as follows:

	Group	
	2026	2025
	RM'000	RM'000
Toto betting operations	547,686	547,686
Motor dealership	79,385	90,434
Others	11,685	12,146
	638,756	650,266

Allocation of dealership rights, customer relationships and computer software

Dealership rights and customer relationships are allocated solely to the Group's motor dealership operations. Computer software is the capitalised software development costs that are allocated to the Group's manufacture and distribution of computerised wagering and voting systems operation.

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

12 INTANGIBLE ASSETS (CONTINUED)

Impairment test on goodwill, dealership rights and customer relationships (Continued)

(a) Impairment test on goodwill and customer relationships

The recoverable amount of a CGU is determined with VIU calculations using cash flow projections based on financial budgets covering five-year period.

The key assumptions used for VIU calculations are:

(i) Budgeted gross margin and growth rate
The basis used to determine the value assigned to the budgeted gross margin is the average gross margin and the expected future growth rate based on growth rate achieved in the years before the budgeted year, adjusted for market and economic conditions and internal resource efficiency.

(ii) Discount rates
The post-tax discount rates, applied to post-tax cash flows, used for the respective identified CGUs are in the range of 8.5% to 10.0% (2025: 9.0% to 9.5%).

(iii) Terminal growth rates
The terminal growth rates used for the identified CGUs are estimated with reference to published research and do not exceed the long term growth rates for the countries relevant to the CGUs. The applicable terminal growth rate for all segments during the current financial year is between 1.5% to 2.0% (2025: 1.5% to 2.0%).

Sensitivity to changes in assumptions

Management believes that there are no reasonable possible change in any of the above key assumptions which would cause the recoverable amounts lower than the carrying amounts of the CGU.

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

12 INTANGIBLE ASSETS (CONTINUED)

Impairment test on goodwill, dealership rights and customer relationships (Continued)

(b) Impairment test on dealership rights

The recoverable amount of a CGU is determined with VIU calculations using cash flow projections based on financial budgets covering five-year period.

The key assumptions used for VIU calculations are:

(i) Budgeted gross margin and growth rate
The basis used to determine the value assigned to the budgeted gross margin is the average gross margin and the expected future growth rate based on average growth rate achieved in the years before the budgeted year, adjusted for market and economic conditions and internal resource efficiency.

(ii) Discount rate
The post-tax discount rate, applied to post-tax cash flows, used for the identified CGUs is 10.5% (2025: 10.0%).

(iii) Terminal growth rate
The terminal growth rate used for identified CGUs is estimated with reference to published research and does not exceed the long term growth rate for the country relevant to the CGUs. The applicable terminal growth rate used is 2.0% (2025: 2.0%).

Sensitivity to changes in assumptions

Management believes that there are no reasonable possible change in any of the above key assumptions which would cause the recoverable amounts lower than the carrying amounts of the dealership rights and customer relationships.

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

13 INVENTORIES

	Group	
	2026	2025
	RM'000	RM'000
At cost:		
Vehicles	398,838	378,377
Gaming equipment components and parts	353	379
Raw materials	19,457	28,529
Work-in-progress	1,389	811
Ticket inventories	8,225	7,171
Parts and consumables	27,513	31,233
Finished goods and inventories for resale	2,559	2,375
	458,334	448,875
At net realisable value:		
Vehicles	94,725	126,536
Parts and consumables	1,838	829
	554,897	576,240

The cost of inventories recognised as an expense during the financial year amounted to RM2,464,387,000 (2025: RM2,782,206,000).

The carrying amounts of inventories pledged for vehicle stocking loans were RM493,563,000 (2025: RM500,594,000) as disclosed in Note 24(a).

NOTES TO THE FINANCIAL STATEMENTS
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14 RECEIVABLES

	Group		Company	
	2026 RM'000	2025 RM'000	2026 RM'000	2025 RM'000
Trade receivables				
Trade receivables	285,219	263,405	-	-
Less: Allowance for impairment	(1,001)	(1,713)	-	-
Trade receivables, net	284,218	261,692	-	-
Other receivables				
Amounts due from:				
- immediate holding company (Note (b)(i))	64,162	87,231	64,162	87,231
- subsidiary companies (Note (b)(ii))	-	-	574,358	443,854
- associated companies (Note (b)(iii))	71,704	79,345	-	-
Dividend receivable	-	-	101,270	101,270
Sundry receivables	127,251	115,371	-	1,315
Refundable deposits	3,296	13,533	766	765
	266,413	295,480	740,556	634,435
Less: Allowance for impairment				
- amount due from associated companies (Note (b)(iii))	(37,423)	(42,102)	-	-
- sundry receivables (Note (b)(iv))	(236)	(449)	-	-
	228,754	252,929	740,556	634,435
Other current assets				
Sundry receivables	28,692	26,659	-	-
Prepayments	69,043	51,078	92	-
	97,735	77,737	92	-
Total receivables	610,707	592,358	740,648	634,435

(a) Trade receivables

The Group's trade receivables are non-interest bearing with credit term ranging from 1 to 90 days (2025: 1 to 90 days). Included in the trade receivables of the Group is an amount due from a related company to a foreign subsidiary company of the Group amounting to RM206,173,000 (2025: RM178,029,000). The amount due from this related company is unsecured and considered as a significant concentration of credit risk to the Group.

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

14 RECEIVABLES (CONTINUED)

(a) Trade receivables (Continued)

Ageing analysis of trade receivables

The ageing analysis of the Group's trade receivables is as follows:

	Group	
	2026	2025
	RM'000	RM'000
Current	59,126	50,295
1 to 30 days	24,560	14,228
31 to 60 days	4,187	13,378
61 to 90 days	5,528	7,608
More than 90 days	190,817	176,183
	225,092	211,397
Impaired	1,001	1,713
	285,219	263,405

Receivables that are impaired

The Group's trade receivables that are impaired at the reporting date and the movement of the allowance accounts used to record the impairment are as follows:

	Group	
	2026	2025
	RM'000	RM'000
Individually impaired		
Trade receivables - nominal amounts	1,001	1,713
Less: Allowance for impairment	(1,001)	(1,713)
	-	-

Movement in allowance accounts

	Group	
	2026	2025
	RM'000	RM'000
At beginning of financial year	1,713	1,157
Net (reversal)/charge for the financial year (Note 28)	(599)	580
Exchange differences	(113)	(24)
At end of financial year	1,001	1,713

The Group measures allowance for impairment losses of trade receivables based on lifetime ECL.

The ECL on trade receivables are estimated by reference to historical loss experience of the trade receivables and an analysis of the trade receivable's current financial position, adjusted for forward-looking factors specific to the debtors and the general economic conditions, where applicable. The Group generally performs impairment assessment on trade receivables on an individual basis or on an account-by-account basis.

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

14 RECEIVABLES (CONTINUED)

(b) Other receivables

(i) Amount due from immediate holding company is unsecured, interest bearing and repayable on demand.

(ii) Amounts due from subsidiary companies are unsecured, interest bearing and repayable on demand except for total amounts of RM450,000 (2025: RM427,000) which are non-interest bearing.

(iii) Amounts due from associated companies of foreign subsidiary company are unsecured, repayable on demand and interest bearing except for a total amount of RM23,526,000 (2025: RM25,070,000) that is non-interest bearing.

The movement in allowance accounts for amounts due from associated companies are as follows:

	Group	
	2026	2025
	RM'000	RM'000
At beginning of financial year	42,102	11,093
Net charge for the financial year (Note 30)	-	32,437
Exchange differences	(4,679)	(1,428)
At end of financial year	37,423	42,102

(iv) Sundry receivables that are impaired

Included in the allowance for impairment of sundry receivables are provision for individually impaired receivables which have been fully provided for as at the end of the reporting date.

The movement in allowance accounts for sundry receivables are as follows:

	Group	
	2026	2025
	RM'000	RM'000
At beginning of financial year	449	303
Net (reversal)/charge for the financial year (Note 28)	(192)	150
Exchange differences	(21)	(4)
At end of financial year	236	449

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

15 CONTRACT ASSETS/(LIABILITIES)

	Group	
	2026	2025
	RM'000	RM'000
Contract assets		
Current		
Wagering and voting systems contracts (a)	1,287	157
Contract liabilities		
Current		
Wagering and voting systems contracts (a)	(2,862)	(1,932)
Deposits received from customers for sale of motor vehicles (b)	(274,296)	(234,923)
	(277,158)	(236,855)

(a) Contract assets/(liabilities) from wagering and voting contracts

The movements of contract assets/(liabilities) are as follows:

	Group	
	2026	2025
	RM'000	RM'000
Current:		
Contract assets		
At beginning of financial year	157	8,493
Revenue recognised during the financial year	1,334	1,637
Progress billings during the financial year	(194)	(9,032)
Exchange differences	(10)	(941)
At end of financial year	1,287	157
Contract liabilities		
At beginning of financial year	(1,932)	(1,642)
Revenue recognised during the financial year	9,400	2,538
Considerations received	(10,409)	(2,918)
Exchange differences	79	90
At end of financial year	(2,862)	(1,932)

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

15 CONTRACT ASSETS/(LIABILITIES) (CONTINUED)

(a) Contract assets/(liabilities) from wagering and voting contracts (Continued)

Revenue from wagering and voting systems contracts are recognised over time using the input method, which represent the milestones billings, which are either structured or negotiated with contract customers to reflect the physical stage of completion of the contracts.

The transaction price allocated to the unsatisfied performance obligations as at financial year end and the timing of recognition for the remaining performance obligations are as follows:

	Group	
	2026	2025
	RM'000	RM'000
Within one year	(2,862)	(1,932)

(b) Contract liabilities from deposits received from customers for sale of motor vehicles

The movement of contract liabilities is as follows:

	Group	
	2026	2025
	RM'000	RM'000
Current:		
Contract liabilities		
At beginning of financial year	(234,923)	(297,657)
Revenue recognised during the financial year	123,802	147,707
Considerations received	(202,801)	(150,427)
Deposits refunded during the financial year	22,229	47,490
Exchange differences	17,397	17,964
At end of financial year	(274,296)	(234,923)

Contract liabilities represent the obligations to deliver the motor vehicles to the customers for which the Group has received the considerations (i.e. customer deposits received) from the customers. The contract liabilities will only be recognised as revenue when the customer deposits are used for the purchase of current or new models motor vehicles upon launches and made available by the respective car manufacturers. With that, the Group applies the practical expedient not to disclose the information pertaining to the timing of revenue recognition from the remaining performance obligations.

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

16 SHORT TERM INVESTMENT

The Group had on 29 June 2026 subscribed for RM12,000,000 in nominal value of a secured unquoted and unrated MTN issued by a related company with a fixed coupon rate of 7% per annum and matures on 29 June 2027.

17 DEPOSITS WITH FINANCIAL INSTITUTIONS, CASH AND BANK BALANCES

	Group		Company	
	2026	2025	2026	2025
	RM'000	RM'000	RM'000	RM'000
Deposits with: - licensed banks	164,837	385,222	49,800	54,642
- other financial institutions	189,097	233,983	-	-
	353,934	619,205	49,800	54,642
Cash and bank balances	257,241	171,205	5,210	4,124
	611,175	790,410	55,010	58,766

Included in deposits, cash and bank balances are:

(a) The amounts of RM507,000 (2025: RM948,000) held in debt service reserve accounts for credit facilities granted to the Group as disclosed in Note 23(d)(i).

(b) The amounts of RM31,979,000 (2025: RM32,219,000) are pledged for credit and other facilities granted by the financial institutions to the Group as disclosed in Note 23(d)(ii).

For the purpose of Statements of Cash Flows, cash and cash equivalents comprise the following:

	Group		Company	
	2026	2025	2026	2025
	RM'000	RM'000	RM'000	RM'000
Deposits with financial institutions	353,934	619,205	49,800	54,642
Cash and bank balances	257,241	171,205	5,210	4,124
	611,175	790,410	55,010	58,766
Less: Deposits with financial institutions restricted for use	(31,979)	(32,219)	(31,900)	(32,142)
	579,196	758,191	23,110	26,624

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

17 DEPOSITS WITH FINANCIAL INSTITUTIONS, CASH AND BANK BALANCES (CONTINUED)

The weighted average effective interest rates per annum of deposits as at the reporting date were as follows:

	Group		Company	
	2026	2025	2026	2025
Licensed banks	3.06%	3.18%	2.73%	2.98%
Other financial institutions	9.00%	8.86%	-	-

The average maturities of deposits as at the reporting date were as follows:

	Group		Company	
	2026	2025	2026	2025
Licensed banks	17 days	10 days	20 days	18 days
Other financial institutions	31 days	31 days	-	-

18 NON-CURRENT ASSET CLASSIFIED AS HELD FOR SALE

The non-current asset classified as held for sale as at 30 June 2026 represents a freehold property with carrying amount of RM157,000 transferred from property, plant and equipment in the current financial year as disclosed in Note 5. The disposal is expected to be completed in the next financial year.

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

19 SHARE CAPITAL

	Group and Company			
	Number of ordinary shares		Amount	
	2026 Units '000	2025 Units '000	2026 RM'000	2025 RM'000
Issued and fully paid:				
At beginning/end of financial year	1,351,030	1,351,030	135,103	135,103

The number of issued shares with voting rights as at 30 June are as follows:

	Group and Company Number of ordinary shares	
	2026 Units '000	2025 Units '000
Total number of issued ordinary shares	1,351,030	1,351,030
Less: Ordinary shares held as treasury shares (Note 21)	(33,383)	(17,840)
	1,317,647	1,333,190

The holders of ordinary shares (other than treasury shares) are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the Company. All the ordinary shares (other than treasury shares) rank equally with regard to the Company's residual assets. The ordinary shares have no par value.

20 RESERVES

	Group	
	2026 RM'000	2025 RM'000
Capital reserve (Note a)	285,306	285,306
Consolidation reserve (Note b)	(64,556)	(64,556)
Foreign currency translation reserve (Note c)	(1,396)	80,720
Fair value through other comprehensive income ("FVTOCI") reserve (Note d)	(45,835)	(29,568)
	173,519	271,902

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

20 RESERVES (CONTINUED)

(a) The capital reserve represents non-distributable reserve transferred from post-acquisition retained earnings arising from bonus shares issued by a subsidiary company.

(b) The consolidation reserve comprises the consolidation effects of changes in the Group's equity interests in subsidiary companies which do not result in loss of control.

(c) The foreign currency translation reserve represents the foreign translation differences arising from the translation of the financial statements of foreign operations whose functional currencies are different from the Group's presentation currency.

(d) The FVTOCI reserve represents the cumulative fair value changes, net of tax, if applicable, of FVTOCI financial assets until they are disposed of.

21 TREASURY SHARES

	Group and Company			
	Number of shares		Amount	
	2026	2025	2026	2025
	Units '000	Units '000	RM'000	RM'000
At beginning of financial year	17,840	1,717	27,471	2,568
Acquisition of treasury shares	15,543	16,123	21,421	24,903
At end of financial year	33,383	17,840	48,892	27,471

The renewal of the Company's plan and mandate relating to the share buyback was approved by the shareholders of the Company on 5 December 2025 granting the directors of the Company the authority to buy back its own shares up to 10% of the existing total number of issued shares, inclusive of all treasury shares that have been bought back.

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

22 RETIREMENT BENEFIT OBLIGATIONS/(ASSETS)

	Group	
	2026	2025
	RM'000	RM'000
At beginning of financial year	(41,461)	(36,867)
Recognised in profit or loss	(1,718)	(1,106)
Recognised in other comprehensive income	1,096	(3,936)
Employer's contribution	(29)	-
Exchange differences	2,933	448
At end of financial year	(39,179)	(41,461)
Presented after appropriate offsetting as follows:		
Retirement benefit assets	(39,626)	(41,803)
Retirement benefit obligations	447	342
	(39,179)	(41,461)

The foreign subsidiary companies maintained separate funded and unfunded defined retirement benefit plans for its eligible employees. Actuarial valuations are made annually to update the retirement benefit obligations/(assets).

The amounts of retirement benefit obligations/(assets) recognised in the statements of financial position are determined as follows:

	Group	
	2026	2025
	RM'000	RM'000
Present value of retirement benefit obligation	43,043	46,996
Fair value of plan assets	(82,222)	(88,457)
Surplus in plan assets	(39,179)	(41,461)

The movements in present value of the retirement benefit obligation recognised are as follows:

	Group	
	2026	2025
	RM'000	RM'000
At beginning of financial year	46,996	52,967
Current service cost and interest cost	2,536	2,548
Actuarial gain	(1,126)	(4,097)
Benefits paid by the plan	(2,015)	(2,244)
Exchange differences	(3,348)	(2,178)
At end of financial year	43,043	46,996

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

22 RETIREMENT BENEFIT OBLIGATIONS/(ASSETS) (CONTINUED)

The movements in fair value of plan assets are as follows:

	Group	
	2026	2025
	RM'000	RM'000
At beginning of financial year	88,457	89,834
Interest income	4,254	3,654
Deficit on plan assets	(2,222)	(161)
Employer's contribution	29	-
Benefits paid by the plan	(2,015)	(2,244)
Exchange differences	(6,281)	(2,626)
At end of financial year	82,222	88,457

The plan assets consist of the following:

	Group	
	2026	2025
	RM'000	RM'000
Fixed income assets	52,932	55,624
Cash in bank	29,290	32,833
	82,222	88,457

The components of amounts recognised in the statements of profit or loss and in other comprehensive income in respect of the defined benefit post-employment plan are as follows:

(i) Recognised in the statements of profit or loss:

	Group	
	2026	2025
	RM'000	RM'000
Current service costs (net of gain on settlements) recognised in employee benefit expenses (Note 28(b))	492	659
Net interest income (Note 31)	(2,210)	(1,765)
Retirement benefits recognised in profit or loss	(1,718)	(1,106)

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

22 RETIREMENT BENEFIT OBLIGATIONS/(ASSETS) (CONTINUED)

(ii) Recognised in the statements of comprehensive income:

	Group	
	2026	2025
	RM'000	RM'000
Remeasurement (loss)/gain arising from:		
Actuarial changes in financial assumptions	437	4,310
Actuarial changes in demographic assumptions	257	-
Deficit on plan assets	(2,222)	(161)
Experience adjustments arising from defined benefit obligations	432	(213)
Actuarial (loss)/gain recognised in other comprehensive income	(1,096)	3,936
Deferred tax effect (Note 11)	274	(984)
	(822)	2,952
Attributable to:		
Owners of the parent *	(725)	2,605
Non-controlling interests	(97)	347
	(822)	2,952

* Recognised in retained earnings through other comprehensive income.

A defined benefit plan is a pension plan that defines an amount of pension benefit that an employee will receive on retirement, usually dependent on one or more factors such as age, years of service and salary.

(a) Funded defined benefit plan

Certain foreign subsidiary companies of the Group provide funded pension benefits to its eligible employees.

The legal obligation for any benefits from this kind of pension plan remains with the Group even if plan assets for funding the defined benefit plan have been acquired. Plan assets may include assets specifically designated to a long term benefit fund, as well as qualifying insurance policies.

The Group's net obligations in respect of defined benefit plans are calculated separately for each plan by estimating the amount of future benefit that employees have earned in return for their service in the current and prior periods.

The liability recognised in the statements of financial position for defined benefit plans is the discounted present value of the defined benefit obligation using an appropriate discount factor at the reporting date less the fair value of plan assets. The discount rate is the market yield at the reporting date on high quality corporate bonds or government bonds. The calculation is performed by independent actuaries using the projected unit credit method.

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

22 RETIREMENT BENEFIT OBLIGATIONS/(ASSETS) (CONTINUED)

(b) Unfunded defined benefit plan

Certain foreign subsidiary companies within the Group operate unfunded defined retirement benefit schemes for their eligible employees. The obligation recognised in the statements of financial position under the scheme is calculated by independent actuaries using the projected unit credit method.

The current service and net interest (income)/costs are charged to profit or loss and presented as part of the employee benefit expenses and interest income or finance costs respectively.

The amounts recognised in other comprehensive income are included within items that would not be subsequently reclassified to profit or loss.

For the determination of retirement benefit obligation, the following actuarial assumptions were used:

	2026	2025
Discount rate	5.90%-6.97%	5.70%-6.29%

Sensitivity analysis for retirement benefit obligation

Should the discount rate decrease by 0.5% (2025: 0.5%) with all other variables held constant, the retirement benefit obligation would increase by 5.5% (2025: 6.1%).

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

23 LONG TERM BORROWINGS

	Group	
	2026	2025
	RM'000	RM'000
Secured:		
At carrying value:		
MTN (Note a)	799,415	799,489
Portion repayable within 12 months included under short term borrowings (Note 24)	(25,000)	(139,862)
	774,415	659,627
Term loans (Note b)	156,182	169,376
Portion repayable within 12 months included under short term borrowings (Note 24)	(16,225)	(14,305)
	139,957	155,071
Hire purchase payables (Note c)	262	351
Portion repayable within 12 months included under short term borrowings (Note 24)	(114)	(214)
	148	137
Revolving credits (Note d)	61,975	91,536
Portion repayable within 12 months included under short term borrowings (Note 24)	(61,975)	(56,536)
	-	35,000
Total borrowings	1,017,834	1,060,752
Portion repayable within 12 months included under short term borrowings (Note 24)	(103,314)	(210,917)
	914,520	849,835
Maturities of long term borrowings:		
Later than one year but not later than two years		
- MTN	54,898	25,000
- Term loans	16,230	14,429
- Hire purchase payables	72	90
- Revolving credits	-	35,000
	71,200	74,519

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

23 LONG TERM BORROWINGS (CONTINUED)

	Group	
	2026	2025
	RM'000	RM'000
Maturities of long term borrowings (Continued):		
More than two years but not later than five years		
- MTN	519,517	434,627
- Term loans	42,345	42,352
- Hire purchase payables	76	47
	561,938	477,026
Later than five years		
- MTN	200,000	200,000
- Term loans	81,382	98,290
	281,382	298,290
Total long term borrowings	914,520	849,835

The maturities of the MTN as at reporting date are as follows:

		Group	
		2026	2025
	Maturity	RM'000	RM'000
Current:			
5.25% p.a. fixed rate MTN	June 2026	-	139,862
4.85% p.a. fixed rate MTN	January 2027	25,000	-
Portion repayable within one year included under short term borrowings (Note 24)		25,000	139,862
Non-current:			
4.85% p.a. fixed rate MTN	January 2027	-	25,000
5.45% p.a. fixed rate MTN	June 2028	54,898	54,850
4.77% p.a. fixed rate MTN	September 2028	30,000	30,000
5.55% p.a. fixed rate MTN	June 2029	124,828	124,777
5.65% p.a. fixed rate MTN	June 2029	100,000	100,000
4.94% p.a. fixed rate MTN	June 2029	65,000	65,000
4.98% p.a. fixed rate MTN	June 2030	60,000	60,000
4.46% p.a. fixed rate MTN	June 2031	139,689	-
Portion repayable later than one year but not later than five years		574,415	459,627
4.74% p.a. fixed rate MTN	June 2032	200,000	200,000
Portion repayable later than five years		200,000	200,000
		799,415	799,489

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

23 LONG TERM BORROWINGS (CONTINUED)

(a) The facility amount of the MTN programme is RM800 million (2025: RM800 million).

The MTN programme of up to RM800 million in nominal value was established by a wholly-owned subsidiary, STM Lottery. As at 30 June 2026, total MTN amounting to RM800 million (2025: RM800 million) in nominal value remain outstanding.

MTN are secured by:

(i) a third party first equitable charge over the entire issued share capital of a subsidiary company which is the issuer as disclosed in Note 7; and

(ii) corporate guarantee provided by the Company.

(b) The term loans obtained by the Group are secured by:

(i) freehold land together with the properties and other assets erected on the freehold land and also other buildings of the Group as disclosed in Note 5;

(ii) a right-of-use leasehold land of the Group as disclosed in Note 6(a);

(iii) fixed charge over three units of investment properties of the Group as disclosed in Note 10; and

(iv) corporate guarantees provided by a foreign subsidiary company and a foreign associated company.

(c) Hire purchase payables

The present value of hire purchase payables is summarised as follows:

	Group	
	2026	**2025**
	RM'000	**RM'000**
Non-current	148	137
Current (Note 24)	114	214
	262	351

(d) The revolving credit facilities obtained by the Group are secured by:

(i) corporate guarantee by the Company and first party charge over a debt service reserve bank account as disclosed in Note 17(a); and

(ii) deposits with a licensed bank as disclosed in Note 17(b).

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

23 LONG TERM BORROWINGS (CONTINUED)

The range of interest rates per annum at the reporting date for borrowings was as follows:

	Group	
	2026	2025
	%	%
Secured:		
MTN	4.46 - 5.65	4.74 - 5.65
Term loans	2.80 - 8.00	2.80 - 9.50
Hire purchase payables	4.75	4.75 - 5.25
Revolving credits	4.23 - 5.64	4.72 - 5.91

24 SHORT TERM BORROWINGS

	Group	
	2026	2025
	RM'000	RM'000
Secured:		
MTN (Note 23)	25,000	139,862
Term loans (Note 23)	16,225	14,305
Hire purchase payables (Note 23)	114	214
Revolving credits (Note 23)	61,975	56,536
	103,314	210,917
Vehicle stocking loans (Note a)	404,779	437,767
	508,093	648,684

(a) The vehicle stocking loans obtained by foreign subsidiary companies are secured by fixed and floating charges on certain vehicle inventories held as disclosed in Note 13. The vehicle stocking loans are interest bearing with floating interest rates ranging from 5.25% to 7.63% (2025: 5.75% to 8.11%) per annum.

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

25 PROVISIONS

	Group		Company	
	2026	2025	2026	2025
	RM'000	RM'000	RM'000	RM'000
Sales warranty				
At beginning of financial year	156	585	-	-
Provision during the financial year (Note 28)	538	113	-	-
Reversal during the financial year (Note 28)	(32)	(349)	-	-
Utilised during the financial year	(118)	(139)	-	-
Exchange differences	(8)	(54)	-	-
At end of financial year	536	156	-	-
Restoration costs				
At beginning of financial year	5,377	1,552	720	720
Provision during the financial year	4,613	3,747	-	-
Reversal during the financial year (Note 28)	(128)	-	-	-
Utilised during the financial year	(1,525)	-	-	-
Exchange differences	(307)	78	-	-
At end of financial year	8,030	5,377	720	720
Total	8,566	5,533	720	720

(a) Sales warranty

A foreign subsidiary company provides 3 to 12 months (2025: 3 to 12 months) warranties on certain products and undertakes to provide repairs or replacement of items that fail to perform satisfactorily. Provision for warranties is recognised for all products under warranty at the reporting date based on past experience on the level of repairs and returns.

(b) Restoration costs

Provision for dismantlement, removal or restoration is the estimated cost of dismantlement, removal or restoration of property, plant and equipment arising from the use of such assets, which are capitalised and included in the cost of property, plant and equipment and right-of-use assets.

NOTES TO THE FINANCIAL STATEMENTS
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26 PAYABLES

	Group		Company	
	2026	2025	2026	2025
	RM'000	RM'000	RM'000	RM'000
NON-CURRENT				
Other long term payables				
Amounts due to:				
- subsidiary companies (Note a)	-	-	869,490	827,284
- associated companies (Note b)	32,812	39,084	-	-
Total non-current payables	32,812	39,084	869,490	827,284
CURRENT				
Trade payables (Note c)	158,089	198,867	-	-
Other payables				
Amounts due to:				
- subsidiary companies (Note a)	-	-	248,234	271,589
- associated companies (Note b)	24,459	25,832	-	-
Dividend payables	39,608	26,713	39,608	26,713
Sundry payables	66,711	68,751	321	282
Deferred cash consideration for acquisition of subsidiary companies	-	3,719	-	-
Accruals (Note d)	159,174	213,383	778	706
Agency deposits (Note e)	39,777	39,392	-	-
	329,729	377,790	288,941	299,290
Other current liabilities				
Accruals	2,137	2,535	-	-
Pool betting duty and other indirect taxes payable	59,993	109,185	-	-
	62,130	111,720	-	-
Total current payables	549,948	688,377	288,941	299,290
Total payables	582,760	727,461	1,158,431	1,126,574

(a) Amounts due to subsidiary companies are unsecured and interest bearing, presented as below:

	Company	
	2026	2025
	RM'000	RM'000
Non-current	869,490	827,284
Current	248,234	271,589
	1,117,724	1,098,873

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

26 PAYABLES (CONTINUED)

(b) Amounts due to associated companies by foreign subsidiary companies are unsecured and non-interest bearing, presented as below:

	Group	
	2026	2025
	RM'000	RM'000
Non-current	32,812	39,084
Current	24,459	25,832
	57,271	64,916

(c) Trade payables

The normal trade credit terms granted to the Group ranges from 1 to 184 days (2025: 1 to 184 days).

(d) Included in accruals of the Group are accrued contribution to the National Sports Council payable to the Ministry of Finance.

(e) Agency deposits represent deposits obtained from agents for operating Toto betting outlets. These deposits are refundable upon termination of operation contracts.

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

27 REVENUE

Revenue of the Group and of the Company are analysed into the following significant categories and the intra-group transactions are excluded:

	Group		Company	
	2026	2025	2026	2025
	RM'000	RM'000	RM'000	RM'000
Revenue from contract with customers:				
Management fee income	-	-	300	300
Toto betting income	2,948,409	3,112,379	-	-
Sale of motor vehicles, charges for aftersales, insurance, repair and maintenance services rendered	2,931,527	3,281,653	-	-
Sale of wagering and voting products, services and licensing income	117,849	63,117	-	-
Income from supply of goods and services from hotel operations	9,580	9,270	-	-
Income from sanitary landfill services	26,755	8,531	-	-
	6,034,120	6,474,950	300	300
Other revenue:				
Dividend income	-	-	253,176	303,811
Lease income and service charges from investment properties	6,048	5,746	-	-
	6,040,168	6,480,696	253,476	304,111

	Group		Company	
	2026	2025	2026	2025
	RM'000	RM'000	RM'000	RM'000
Timing of revenue recognition:				
- at point in time	6,016,614	6,467,281	-	-
- over time	17,506	7,669	300	300
	6,034,120	6,474,950	300	300

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

28 PROFIT BEFORE OTHER INCOME AND EXPENSES

	Group		Company	
	2026	2025	2026	2025
	RM'000	RM'000	RM'000	RM'000
Profit before other income and expenses is stated after charging:				
Auditors' remuneration				
- Statutory audit:				
- auditors of the Company				
- current financial year	497	494	164	154
- under provision in previous financial years	25	30	10	7
- other auditors				
- current financial year	1,360	1,317	-	-
- Other services				
- auditors of the Company	8	8	8	8
- other auditors	782	842	-	-
Amortisation of intangible assets (Note 12)	1,670	1,980	-	-
Depreciation of				
- property, plant and equipment (Note 5)	46,766	45,979	125	116
- right-of-use assets (Note 6(a))	33,259	38,587	2,527	2,432
Property, plant and equipment written off				
- included in general and administrative expenses (Note 5)	5,249	551	1	-
Expenses relating to leases of				
- low-value assets (Note 6(b))	41	38	-	-
- short term leases (Note 6(b))	4,432	1,871	-	-
Contribution to National Sports Council	43,022	48,395	-	-
Allowance for impairment				
- trade receivables (Note 14(a))	-	580	-	-
- other receivables (Note 14(b)(iv))	-	150	-	-
Loss on disposal of property, plant and equipment (net)	616	76	20	8
Inventories written off	6,216	-	-	-
Employee benefit expenses (Note b) (excluding directors)	294,022	302,383	3,468	3,268
Provision for sales warranty (Note 25)	538	113	-	-

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

28 PROFIT BEFORE OTHER INCOME AND EXPENSES (CONTINUED)

	Group		Company	
	2026	2025	2026	2025
	RM'000	RM'000	RM'000	RM'000
Profit before other income and expenses is stated after crediting:				
Gain on disposal of				
- property, plant and equipment	-	74	-	-
Reversal of allowance for impairment				
- trade receivables (Note 14(a))	599	-	-	-
- other receivables (Note 14(b)(iv))	192	-	-	-
Reversal of impairment				
- right-of-use assets (Note 6(a))	228	-	-	-
Reversal of provision (Note 25)				
- sales warranty	32	349	-	-
- restoration cost	128	-	-	-
Gain on foreign exchange (net)	1,265	3,217	-	-

NOTES TO THE FINANCIAL STATEMENTS
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28 PROFIT BEFORE OTHER INCOME AND EXPENSES (CONTINUED)

(a) Directors' remuneration

The aggregate directors' remuneration paid or payable to all directors of the Company, by the Company and the Group, categorised into appropriate components for the financial year are as follows:

	Group		Company	
	2026	2025	2026	2025
	RM'000	RM'000	RM'000	RM'000
Directors of the Company				
Executive directors				
Salaries, bonuses and other emoluments	6,865	9,103	252	272
Defined contribution plans	949	1,071	48	51
Benefits-in-kind	227	191	-	-
Non-Executive directors				
Fees	400	400	400	400
Emoluments	86	83	86	83
	8,527	10,848	786	806

(b) Employee benefit expenses

	Group		Company	
	2026	2025	2026	2025
	RM'000	RM'000	RM'000	RM'000
Wages, salaries, bonuses and other allowances	259,040	266,972	3,023	2,800
Social security costs and employees insurance	23,143	22,071	135	163
Pension costs				
- defined contribution plans	11,424	12,388	311	291
- defined benefit plans (Note 22(i))	492	659	-	-
Short term compensated absences	(77)	293	(1)	14
Total employee benefit expenses	294,022	302,383	3,468	3,268

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29 INVESTMENT RELATED INCOME

	Group		Company	
	2026	2025	2026	2025
	RM'000	RM'000	RM'000	RM'000
Dividend income from investments	936	1,452	-	-

30 INVESTMENT RELATED EXPENSES

	Group		Company	
	2026	2025	2026	2025
	RM'000	RM'000	RM'000	RM'000
Impairment in value of investment in a subsidiary company (Note 7)	-	-	976	1,001
Net fair value losses for investment properties (Note 10)	2,513	625	-	-
Loss on disposal of business operation (Note 12)	186	-	-	-
Allowance for impairment in amount due from an associated company (Note 14(b)(iii))	-	32,437	-	-
	2,699	33,062	976	1,001

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

31 OTHER INCOME

	Group		Company	
	2026 RM'000	2025 RM'000	2026 RM'000	2025 RM'000
Other income comprise:				
Interest income:				
- deposits with financial institutions	29,133	30,322	1,521	1,153
- advance to immediate holding company	4,470	1,339	4,470	1,339
- advances to subsidiary companies	-	-	25,250	26,066
- advances to associated companies	1,328	5,537	-	-
- defined benefit pension scheme (Note 22(i))	2,210	1,765	-	-
- others	426	4,950	-	-
Others:				
- income from sublease (Note 6(b))	1,058	598	24	24
- other lease income	3,771	2,214	-	-
- gain on lease termination (Note 6(b))	11	26	-	-
- miscellaneous	4,587	5,948	-	-
	46,994	52,699	31,265	28,582

32 FINANCE COSTS

	Group		Company	
	2026 RM'000	2025 RM'000	2026 RM'000	2025 RM'000
Interest on:				
- advances from subsidiary companies	-	-	43,089	46,629
- term loans	7,625	5,651	-	-
- MTN	41,257	41,718	-	-
- hire purchase	25	40	-	-
- vehicle stocking loans	27,059	29,715	-	-
- revolving credits	3,997	4,766	-	-
- lease liabilities (Note 6(b))	10,313	10,451	100	101
Unwinding of discount and charged out of deferred transaction costs	418	616	-	-
Loan related expenses	324	286	-	-
	91,018	93,243	43,189	46,730

NOTES TO THE FINANCIAL STATEMENTS
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33 TAXATION

	Group		Company	
	2026	2025	2026	2025
	RM'000	RM'000	RM'000	RM'000
Current financial year tax expense:				
Malaysian income tax	98,519	141,587	1,698	1,183
Withholding tax	193	303	-	-
Foreign tax	2,630	8,783	-	-
	101,342	150,673	1,698	1,183
(Over)/Under provision in prior financial years:				
Malaysian income tax	(53)	(817)	4	15
Foreign tax	186	820	-	-
	133	3	4	15
	101,475	150,676	1,702	1,198
Deferred tax (Note 11):				
Relating to origination and reversal of temporary differences	12,316	(13,658)	-	-
(Over)/Under provision in prior financial years	(466)	33	-	-
	11,850	(13,625)	-	-
	113,325	137,051	1,702	1,198

Domestic income tax is calculated at the Malaysian statutory tax rate of 24% (2025: 24%) of the estimated assessable profit for the financial year. Taxation of other jurisdictions is calculated at the rates prevailing in the respective jurisdictions.

As at reporting date, the Group forms part of the ultimate holding company ("UHC") and its subsidiaries ("UHC Group"), which falls within the scope of the Organisation for Economic Co-operation and Development's (OECD) Pillar Two Global Anti-Base Erosion (GloBE) Model rules. The Rules are effective in the majority of jusrisdictions where the UHC Group operates.

The UHC Group has performed an assessment of its exposure to Pillar Two income taxes and satisfied the requirements of the Transitional Country-by-Country Reporting Safe Harbour test in all countries except for the Cayman Islands, Indonesian, Korea, Luxemberg and the United States. Top-up tax has been accrued based on the full GloBE calculations prepared.

The UHC Group have applied the Amendments to MFRS 112 International Tax Reform - Pillar Two Model Rules, which provide a mandatory temporary exception from accounting for deferred taxes arising from the Pillar Two Model Rules in the financial statements. The UHC Group will continue to monitor Pillar Two legislative developments and evaluate the potential future exposure to top-up tax.

NOTES TO THE FINANCIAL STATEMENTS
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33 TAXATION (CONTINUED)

A reconciliation of income tax expense applicable to profit before tax at the statutory income tax rate to income tax expense at the effective income tax rate of the Group and of the Company is as follows:

	Group		Company	
	2026	2025	2026	2025
	RM'000	RM'000	RM'000	RM'000
Profit before tax	317,318	371,183	226,591	271,711
Tax at Malaysian statutory tax rate of 24% (2025: 24%)	76,156	89,084	54,382	65,211
Effect of different tax rates in other countries	(298)	(14)	-	-
Effect of utilisation of foreign tax credits	(1,012)	(46)	-	-
Expenses not deductible for tax purposes	41,771	54,780	12,376	13,296
Income not subject to tax	(711)	(1,683)	(65,060)	(77,324)
Deferred tax on real property gain tax	(330)	19	-	-
Effect of withholding tax	193	303	-	-
Effect of share of associated companies' results	(1,720)	(5,114)	-	-
Effect of utilisation of previously unrecognised deferred tax assets	(419)	(325)	-	-
Deferred tax assets not recognised during the financial year	28	11	-	-
Under provision of tax expense in prior financial years	133	3	4	15
(Over)/Under provision of deferred tax in prior financial years	(466)	33	-	-
Taxation for the financial year	113,325	137,051	1,702	1,198

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

34 EARNINGS PER SHARE

The earnings per share is calculated by dividing the profit for the financial year attributable to owners of the parent by the weighted average number of ordinary shares with voting rights in issue during the financial year as follows:

	Group	
	2026	2025
	RM'000	RM'000
Profit for the financial year attributable to owners of the parent	205,006	233,937
Weighted average number of ordinary shares with voting rights in issue ('000)	1,325,101	1,341,964
Basic earnings per share (sen)	15.47	17.43

Diluted earnings per share is not presented as there were no potential dilutive ordinary shares during the financial year.

35 DIVIDENDS

	Company			
	Dividends recognised in financial year		Dividends in respect of financial year	
	2026	2025	2026	2025
	RM'000	RM'000	RM'000	RM'000
4th interim (in respect of previous financial year)				
- 2.0 sen (2025: 2.0 sen)	26,613	26,986	-	-
1st interim				
- 2.0 sen (2025: 2.0 sen)	26,522	26,927	26,522	26,927
2nd interim				
- 3.0 sen (2025: 2.0 sen)	39,529	26,664	39,529	26,664
3rd interim				
- 3.0 sen (2025: 2.0 sen)	39,529	26,664	39,529	26,664
4th interim				
- 3.0 sen (2025: 2.0 sen)	-	-	39,420 *	26,613
	132,193	107,241	145,000	106,868

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

35 DIVIDENDS (CONTINUED)

	Company		
	Dividends in respect of financial year		
	2026		2025
	sen		sen
Dividends Per Share			
1st interim	2.0		2.0
2nd interim	3.0		2.0
3rd interim	3.0		2.0
4th interim	3.0	*	2.0
	11.0		8.0

* On 17 August 2026, the directors of the Company approved a fourth interim cash dividend of 3.0 sen per share in respect of the financial year ended 30 June 2026. This dividend will be accounted for in the shareholders' equity as an appropriation of retained earnings in the financial year ending 30 June 2027.

36 FINANCIAL GUARANTEE

The financial guarantees provided to financiers for subsidiary companies are not disclosed as contingent liabilities but would instead be accounted as financial liabilities if considered likely to crystallise. For the current and previous financial years, the Group and the Company have assessed the financial guarantee contracts and determined that the guarantees are not likely to be called upon by the banks.

37 CAPITAL COMMITMENTS AND LEASE ARRANGEMENTS

(a) Capital commitments

	Group	
	2026	2025
	RM'000	RM'000
Capital expenditures:		
- Approved and contracted for	18,882	23,818

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

37 CAPITAL COMMITMENTS AND LEASE ARRANGEMENTS (CONTINUED)

(b) Non-cancellable operating lease arrangements - Group as lessors

	Group	
	2026	2025
	RM'000	RM'000
Future minimum lease income receivable:		
Not later than one year	4,731	2,512
Later than one year but not later than five years	3,638	3,179
Later than five years	394	-
	8,763	5,691

The Group entered into commercial property leases for its investment properties portfolio consisting of premises and office space.

38 CONTINGENT LIABILITY

HM Revenue and Customs (“HMRC”) reassessment of customs duty and import value-added tax ("VAT")

In August 2023, H.R. Owen, an 88.26% owned subsidiary of the Group received a letter from HMRC in the United Kingdom ("UK") indicating the intention to raise reassessment of customs duty and import VAT amounting to £2,063,000 (equivalent to approximately RM11,130,000). This reassessment stemmed from HMRC’s view that H.R. Owen has incorrectly applied the returned goods relief (“RGR”) pertaining to the export and import of two vehicles shipped to/from the manufacturer’s plant outside of UK for warranty-based repairs. In relation to this, HMRC raised a post clearance demand note for the sum of £2,063,000 in November 2023.

H.R. Owen requested for a review of HMRC’s reassessment in December 2023. However, HMRC maintained its decision that RGR did not apply in the relevant case. H.R. Owen has further applied for a stay on the reassessment sum and tribunal appeal with the intention to challenge and defend its tax position as well as to seek resolution on this matter. HMRC had on 20 June 2024 granted a stay order on the payment for the customs duty and import VAT imposed until the completion of the appeal. The tribunal appeal was formally accepted by the Tribunal on 7 February 2025. H.R. Owen submitted an application for an amendment in respect of one of the vehicles and HMRC had on 13 February 2026 accepted the amendment and this has since been resolved. However, the remaining vehicle with an exposure to custom duty and import VAT amounting to £730,000 (equivalent to approximately RM3,938,000) is still under dispute and proceed to the Tribunal for further determination.

Based on the solicitors' legal assessment on the case relating to the other vehicle, the matter remains uncertain. The management is of the view that HMRC’s demand for remaining custom duty and import VAT does not meet the definition of a liability, given the uncertainties involved which may only give rise to a possible obligation. As such, it remains to be treated as a contingent liability.

NOTES TO THE FINANCIAL STATEMENTS
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39 SIGNIFICANT RELATED PARTY DISCLOSURES

In addition to the related party information disclosed in the financial statements, the following significant transactions between the Group and the related parties took place at terms agreed between the parties during the financial year.

	Group		Company	
	2026 RM'000	2025 RM'000	2026 RM'000	2025 RM'000
(a) Transaction with ultimate holding company:				
- Management fees for services rendered	(720)	(720)	(720)	(720)
(b) Transaction with immediate holding company:				
- Net repayment from/(advance to) immediate holding company	22,430	(86,592)	22,430	(86,592)
(c) Transactions with subsidiary companies:				
- Net (advances)/repayment on amounts due from subsidiary companies	-	-	(105,254)	52,858
- Net repayment on amounts due to subsidiary companies	-	-	(24,238)	(80,361)
(d) Transactions with associated companies of a foreign subsidiary company:				
- Net (repayment to)/advances on amounts due to associated companies	(447)	20,205	-	-
- Net repayment on amount due from an associated company	-	61,792	-	-
(e) Transactions with companies related to major shareholders of the Company:				
- Lease charges	(4,465)	(4,206)	(2,618)	(2,536)
- Lease income	2,069	2,044	14	14
- Security guard service charges	(5,087)	(5,152)	-	-
- Share registration services rendered	(325)	(324)	(325)	(324)
- Aircraft leasing charges	(1,731)	(5,809)	-	-
- Supply of computerised lottery systems and related services as well as receipt of licensing fee and support fee	80,390	9,370	-	-

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

39 SIGNIFICANT RELATED PARTY DISCLOSURES (CONTINUED)

	Group		Company	
	2026 RM'000	2025 RM'000	2026 RM'000	2025 RM'000
(e) Transactions with companies related to major shareholders of the Company (continued):				
- Receipt of leasing and hire purchase facilities	(136)	-	-	-
- Procurement of information and communications technology products and services	(262)	-	-	-
(f) Transactions with other related parties of the Company:				
- Parking charges for leasing of parking bays	(394)	(372)	(7)	(8)
- Lease charges	(133)	(130)	-	-
- Lease income	1,137	1,380	10	10
- Procurement of Toto betting rolls, slips and other printing services	(15,228)	(13,806)	-	-
- Information technology consultancy and management related services as well as purchase of hardware, software and network equipment	(1,536)	(1,257)	(742)	(577)
- Procurement of promotion, advertising and publishing services charges	(1,369)	(983)	-	-
- Supply of computerised lottery systems and related services as well as receipt of licensing fee and support fee	1,977	1,651	-	-

As at the reporting date, a foreign subsidiary company had deposit placements amounting to RM189,097,000 (2025: RM229,674,000) with a foreign asset management firm of which a director of the foreign subsidiary company has an interest.

During the financial year, a wholly-owned subsidiary company acquired three (3) freehold commercial units from a related party for a cash consideration of RM24,900,000.

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

39 SIGNIFICANT RELATED PARTY DISCLOSURES (CONTINUED)

The compensation (including benefits-in-kind) of the key management personnel of the Group and of the Company are as follows:

	Group		Company	
	2026	2025	2026	2025
	RM'000	RM'000	RM'000	RM'000
Short-term benefits	54,147	65,025	738	755
Post-employment benefits	6,343	7,771	48	51
	60,490	72,796	786	806

40 FAIR VALUE MEASUREMENT

The Group measures fair values using the following fair value hierarchy that reflects the significance of the inputs used in making the measurements:

Level 1 Quoted (unadjusted) market prices in active markets for identical assets or liabilities.

Level 2 Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.

Level 3 Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

(a) Group's non-financial assets that are measured at fair value

(i) The table below analyses the Group's non-financial assets measured at fair value at the reporting date, according to the levels in the fair value hierarchy:

		Group			
		Level 1	Level 2	Level 3	Total
	Note	RM'000	RM'000	RM'000	RM'000
At 30 June 2026					
Non-financial assets					
Investment properties	10	-	-	172,015	172,015
At 30 June 2025					
Non-financial assets					
Investment properties	10	-	-	143,702	143,702

NOTES TO THE FINANCIAL STATEMENTS
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40 FAIR VALUE MEASUREMENT (CONTINUED)

(a) Group's non-financial assets that are measured at fair value (Continued)

(ii) Description of valuation techniques used and key inputs to valuation on investment properties:

Comparison method

Under the comparison method, a property's fair value is estimated based on comparable transactions. This approach is based upon the principle of substitution under which a potential buyer will not pay more for the property than it will cost to buy a comparable substitute property. In theory, the best comparable sale would be an exact duplicate of the subject property and would indicate, by the known selling price of the duplicate, the price for which the subject property could be sold.

The investment properties which were included in the Level 3 category in the fair value hierarchy are valued using the comparison method with significant adjustments made for differences such as location, size, condition, accessibility and design ("adjustment factors"). The significant unobservable inputs for these investment properties, which are the adjustment factors, range between -56% and 140% (2025: -57% and 43%) of the respective comparative prices.

Income method

The fair values derived from the income approach were assessed using inputs such as monthly gross rental per square foot and monthly maintenance cost per square foot. These inputs were adjusted from its base value derived from existing rental agreements and historical information. The values were then discounted at an appropriate discount rate to arrive at the fair value of the investment properties.

Sensitivity analysis

A significant increase or decrease in each of the unobservable inputs used in the valuation would result in a correspondingly higher or lower fair value of the investment property.

(iii) Fair value reconciliation of investment properties measured at Level 3:

The carrying amounts of investment properties categorised under Level 3 in the fair value hierarchy are as follows:

	Group	
	2026	2025
	RM'000	RM'000
At beginning of financial year	143,702	121,356
Additions during the financial year	31,936	23,516
Fair value adjustments during the financial year (Note 30)	(2,513)	(625)
Exchange differences	(1,110)	(545)
At end of financial year	172,015	143,702

NOTES TO THE FINANCIAL STATEMENTS
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40 FAIR VALUE MEASUREMENT (CONTINUED)

(b) Financial instruments that are measured at fair value

As at the reporting date, the Group held the following financial instruments carried at fair values in the statements of financial position:

		Group			
		Level 1	Level 2	Level 3	Total
	Note	RM'000	RM'000	RM'000	RM'000
At 30 June 2026					
Financial assets					
Long term investments	9	91,696	-	8,647	100,343
At 30 June 2025					
Financial assets					
Long term investments	9	108,480	-	30,244	138,724

The Level 3 long term investments comprise certain equity securities outside Malaysia held by a foreign subsidiary company of which is not quoted in an active market. The fair values of unquoted equity securities are determined based on the Group's share of the net assets or discounted cash flows analysis of the respective investees.

Fair value reconciliation of long term investments measured at Level 3:

	Group	
	2026	2025
	RM'000	RM'000
At beginning of financial year	30,244	30,678
Addition during the financial year	275	378
Net fair value adjustments through other comprehensive income	(16,894)	2,562
Exchange differences	(4,978)	(3,374)
At end of financial year	8,647	30,244

NOTES TO THE FINANCIAL STATEMENTS
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41 FINANCIAL INSTRUMENTS

(a) Classification of financial instruments

The following table analyses the financial assets and financial liabilities in the statements of financial position by the class of financial instruments to which they are assigned, and therefore by the measurement basis:

		Group		Company	
		2026	2025	2026	2025
	Note	RM'000	RM'000	RM'000	RM'000
Assets					
FVTOCI					
- Long term investments	9	100,343	138,724	-	-
Amortised cost					
- Receivables	14	512,972	514,621	740,556	634,435
- Short term investment	16	12,000	-	-	-
- Deposits with financial institutions	17	353,934	619,205	49,800	54,642
- Cash and bank balances	17	257,241	171,205	5,210	4,124
Total financial assets		1,236,490	1,443,755	795,566	693,201
Liabilities					
Amortised cost					
- Lease liabilities	6(b)	188,949	221,695	1,322	3,847
- Payables	26	520,630	615,741	1,158,431	1,126,574
- Long term borrowings	23	914,520	849,835	-	-
- Short term borrowings	24	508,093	648,684	-	-
Total financial liabilities		2,132,192	2,335,955	1,159,753	1,130,421

NOTES TO THE FINANCIAL STATEMENTS
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41 FINANCIAL INSTRUMENTS (CONTINUED)

(b) Financial instruments that are not carried at fair value and whose carrying amounts are reasonable approximation of fair value

The following are classes of financial instruments that are not carried at fair value and whose carrying amounts are reasonable approximation of fair value:

	Note
Receivables	14
Short term investment	16
Cash and bank balances	17
Deposits with financial institutions	17
Payables	26
Long term borrowings	23
Short term borrowings	24

The carrying amounts of these financial assets and liabilities are reasonable approximation of fair values due to either insignificant impact of discounting or that they are floating rate instruments that are re-priced to market interest rates on or near the reporting date.

NOTES TO THE FINANCIAL STATEMENTS
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42 FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group's financial risk management policy seeks to ensure that adequate financial resources are available for the development of the Group's businesses whilst managing its credit risk, liquidity risk and market risk (including interest rate risk, foreign currency risk and equity price risk). The Group operates within clearly defined guidelines and the Group's policy is not to engage in speculative transactions.

(a) Credit risk

Credit risk is the risk of loss that may arise on outstanding financial instruments should a counterparty default on its obligations. The Group's exposure to credit risk arises primarily from trade and other receivables as well as amounts due from immediate holding company, subsidiary companies and associated companies. For other financial assets including cash and bank balances, the Group minimises credit risk by dealing exclusively with high credit rating counterparties.

Credit risk or risk of counterparty defaulting, is controlled by the application of credit approval limits and monitoring procedures.

At the reporting date, the Group's maximum exposure to credit risk is represented by the carrying amount of each class of financial assets recognised in the statements of financial position.

Other than those disclosed in Note 14, the Group does not have any significant exposure to any individual customer or counterparty nor does it have any major concentration of credit risk related to any financial instruments.

Information regarding trade and other receivables that are neither past due nor impaired and receivables that are impaired as well as the ageing analysis of trade receivables are disclosed in Note 14.

(b) Liquidity risk

Liquidity risk is the risk that the Group will encounter difficulty in meeting financial obligations due to shortage of funds.

The Group actively manages its operating cash flows and the availability of funding so as to ensure that all repayment and funding needs are met.

The Group maintains sufficient levels of cash and the availability of funding so as to ensure that its working capital requirements are met.

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

42 FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

(b) Liquidity risk (Continued)

Analysis of undiscounted financial instruments by remaining contractual maturities

	On demand or within one year RM'000	One to five years RM'000	More than five years RM'000	Total RM'000
2026				
Financial liabilities:				
Group				
Payables	487,818	32,812	-	520,630
Borrowings	583,177	776,064	321,775	1,681,016
Lease liabilities	35,364	108,239	109,355	252,958
	1,106,359	917,115	431,130	2,454,604
Company				
Payables	330,477	898,949	-	1,229,426
Lease liabilities	1,317	18	-	1,335
	331,794	898,967	-	1,230,761
2025				
Financial liabilities:				
Group				
Payables	576,657	39,084	-	615,741
Borrowings	728,877	702,301	361,412	1,792,590
Lease liabilities	41,295	115,615	139,755	296,665
	1,346,829	857,000	501,167	2,704,996
Company				
Payables	343,341	857,800	-	1,201,141
Lease liabilities	2,626	1,334	-	3,960
	345,967	859,134	-	1,205,101

The Company has granted corporate guarantees to certain banks in relation to facilities granted to the subsidiary company. The maximum amount that is required to be settled in the event of a default is RM835,000,000 (2025: RM862,500,000).

NOTES TO THE FINANCIAL STATEMENTS
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42 FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

(c) Market risk

(i) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of the Group's and the Company's financial instruments will fluctuate because of changes in market interest rates.

The Group's primary interest rate risk is related to interest bearing assets and interest bearing borrowings.

The interest bearing assets are made up of deposits with licensed financial institutions, amounts due from associated companies, amount due from immediate holding company and amounts due from subsidiary companies. The Group manages the interest rate risk of its deposits with licensed financial institutions by placing them at the most competitive interest rates obtainable, which yield better returns than cash at bank and by placing them as short term deposits and actively reviewing its portfolio of deposits.

The Group and the Company manage its interest rate risk exposure from interest bearing borrowings and amount due to subsidiary companies by maintaining prudent mix of fixed and floating interest rates. The Group actively reviews its debt portfolio to mitigate the impact of interest rate risk. The Group does not utilise interest swap contracts or other derivative instruments for trading or speculation purposes.

The information on maturity dates and effective interest rates of financial assets and liabilities are disclosed in their respective notes.

At the reporting date, the interest rate profile of the interest-bearing financial instruments is as follows:

	Group		Company	
	2026	2025	2026	2025
	RM'000	RM'000	RM'000	RM'000
Fixed rate instruments				
Financial assets	388,162	644,286	49,800	54,642
Financial liabilities	1,009,033	1,173,280	621,032	626,625
Floating rate instruments				
Financial assets	64,162	87,231	638,070	530,658
Financial liabilities	602,529	546,934	498,014	476,095

NOTES TO THE FINANCIAL STATEMENTS
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42 FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

(c) Market risk (Continued)

(i) Interest rate risk (continued)

Fair value sensitivity analysis for fixed rate instruments
The Group does not measure any fixed rate instruments at FVTPL. Therefore, a change in interest rates at the reporting date would not affect profit or loss.

Sensitivity analysis for floating rate instruments
A change of 25 basis points in interest rates at the reporting date would result in the profit before tax of the Group and the Company to be lower/higher by RM1,346,000 (2025: RM1,149,000) and RM350,000 (2025: RM136,000) respectively, assuming that all other variables remain constant.

(ii) Currency risk

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates.

The Group predominantly operates in Malaysia. The transactional currencies of the foreign subsidiary companies are mostly in the functional currencies of the respective operating entities and has limited exposure to currency translation risk. The Group's exposure are mainly arises from intra-group sales and purchases which are eliminated at group level as well as cash and cash equivalents and certain receivables which are denominated in foreign currency.

Sensitivity analysis for currency risk
The Group's exposure to sensitivity of currency risk is insignificant as the transactional currencies are mostly in the functional currencies of the respective operating entities.

(iii) Market price risk

Market price risk is the risk that the fair value or future cash flows of the Group's financial instruments will fluctuate because of changes in market prices.

The Group is exposed to market price risk arising from its investment in quoted securities. The quoted instruments are listed on Bursa Malaysia and are classified as FVTOCI or FVTPL financial assets, as appropriate.

The Group manages its market price risk arising from investment in quoted instruments by diversifying and managing its portfolio in accordance with limits set by the Group.

Sensitivity analysis for market price risk
At the reporting date, if the prices of the quoted investments had been 1% (2025: 1%) higher/lower, with all other variables held constant, the Group's FVTOCI reserve would have been RM917,000 (2025: RM1,085,000) higher/lower arising as a result of increase/decrease in the fair value of equity instruments designated as FVTOCI financial assets.

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

43 CAPITAL MANAGEMENT

The primary objective of the Group's capital management is to ensure that it maintains a strong credit rating and healthy capital ratios in order to support its business and maximise shareholder value.

The Group manages its capital structure and makes adjustments to it, in light of changes in economic conditions. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. No changes were made in the objectives, policies or processes during the financial years ended 30 June 2026 and 30 June 2025.

The Group monitors capital using a gearing ratio, which is total debt divided by total equity. The Group and the Company include within total debt, bank borrowings, MTN, vehicle stocking loans and hire purchase payables. Total equity represents net equity attributable to the owners of the parent plus non-controlling interests. The gearing ratios at reporting date are as follows:

		Group		Company	
		2026	2025	2026	2025
	Note	RM'000	RM'000	RM'000	RM'000
Long term borrowings	23	914,520	849,835	-	-
Short term borrowings	24	508,093	648,684	-	-
Total debts		1,422,613	1,498,519	-	-
Total equity		1,190,118	1,245,680	4,030,534	3,959,259
Gearing ratio		**1.20**	**1.20**	**-**	**-**

The gearing ratio is not governed by the MFRS Accounting Standards and its definition and calculation may vary from one group/company to another.

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

44 SEGMENT INFORMATION

Segment information is presented in respect of the Group's business segments and has reportable segments as follows:

(i) Toto betting;
(ii) motor vehicle dealership; and
(iii) others.

The Group's other business segments comprise the following and none of which are individually sufficient in size to be reported separately:

(i) property investment and development;
(ii) investment holding;
(iii) development, manufacturing and distribution of computerised wagering and voting systems;
(iv) hotel operations; and
(v) sanitary landfill services.

The geographical segmental information is prepared based on the location of assets. The segment revenue by geographical location of customers does not differ materially from the segment revenue by geographical location of assets.

Unallocated assets/liabilities include items relating to investing and financing activities and items that cannot be reasonably allocated to individual segments. These include mainly corporate assets, tax recoverable/liabilities and borrowings.

Other non-cash expenses include property, plant and equipment written off and inventories written off.

Inter-segment transactions/items are eliminated on consolidation.

Capital expenditure consists of additions of property, plant and equipment, right-of-use assets, investment properties and intangible assets.

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

44 SEGMENT INFORMATION (CONTINUED)

(a) Business segments:

	External RM'000	Inter-segment RM'000	Total RM'000
Revenue			
2026			
Toto betting	2,948,409	-	2,948,409
Motor vehicle dealership	2,931,527	758	2,932,285
Others	160,232	4,239	164,471
Inter-segment elimination	-	(4,997)	(4,997)
	6,040,168	-	6,040,168
2025			
Toto betting	3,112,379	-	3,112,379
Motor vehicle dealership	3,281,653	621	3,282,274
Others	86,664	11,199	97,863
Inter-segment elimination	-	(11,820)	(11,820)
	6,480,696	-	6,480,696

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

44 SEGMENT INFORMATION (CONTINUED)

(a) Business segments (Continued):

	2026 RM'000	2025 RM'000
Results		
Toto betting	381,902	429,827
Motor vehicle dealership	(7,537)	28,659
Others	(336)	(14,569)
Inter-segment elimination	(4,107)	(8,637)
	369,922	435,280
Unallocated corporate expenses	(13,985)	(13,251)
Profit before other income and expenses	355,937	422,029
Investment related income	936	1,452
Investment related expenses	(2,699)	(33,062)
Other income	46,994	52,699
Finance costs	(91,018)	(93,243)
Share of results of associated companies	7,168	21,308
Profit before tax	317,318	371,183
Taxation	(113,325)	(137,051)
Profit for the financial year	203,993	234,132
Non-controlling interests	1,013	(195)
Profit attributable to owners of the parent	205,006	233,937

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

44 SEGMENT INFORMATION (CONTINUED)

(a) Business segments (Continued):

	2026		2025	
	Assets RM'000	Liabilities RM'000	Assets RM'000	Liabilities RM'000
Assets and liabilities				
Toto betting	2,006,812	375,452	2,138,401	449,020
Motor vehicle dealership	1,791,166	717,262	1,914,795	725,049
Others	821,544	688,618	771,950	563,934
Inter-segment elimination	(1,208,597)	(766,201)	(1,133,022)	(578,385)
	3,410,925	1,015,131	3,692,124	1,159,618
Investment in associated companies	123,397	-	134,766	-
Unallocated assets/liabilities	202,540	1,531,613	223,122	1,644,714
	3,736,862	2,546,744	4,050,012	2,804,332

	Capital expenditure RM'000	Depreciation/ amortisation RM'000	Impairment loss RM'000	Other non-cash expenses RM'000
Other information				
2026				
Toto betting	39,770	13,666	-	17
Motor vehicle dealership	29,537	55,688	-	5,230
Others	22,164	10,116	-	6,217
Unallocated items	15	2,652	-	1
Inter-segment elimination	-	(427)	-	-
	91,486	81,695	-	11,465
2025				
Toto betting	25,869	14,566	37	41
Motor vehicle dealership	103,668	63,773	693	510
Others	33,679	6,814	32,437	-
Unallocated items	5,149	2,548	-	-
Inter-segment elimination	-	(1,155)	-	-
	168,365	86,546	33,167	551

NOTES TO THE FINANCIAL STATEMENTS
30 JUNE 2026

44 SEGMENT INFORMATION (CONTINUED)

(b) Geographical segments:

	2026 RM'000	2025 RM'000
Total revenue		
Malaysia	2,954,457	3,118,125
The United Kingdom	2,931,527	3,281,653
Others	154,184	80,918
	6,040,168	6,480,696

	2026 RM'000	2025 RM'000
Segment assets		
Malaysia	1,421,670	1,585,513
The United Kingdom	1,801,721	1,925,313
Others	513,471	539,186
	3,736,862	4,050,012

	2026 RM'000	2025 RM'000
Capital expenditure		
Malaysia	46,205	47,895
The United Kingdom	29,537	103,668
Others	15,744	16,802
	91,486	168,365

INDEPENDENT AUDITORS' REPORT
TO THE MEMBERS OF SPORTS TOTO BERHAD (INCORPORATED IN MALAYSIA)

Report on the audit of the financial statements

Opinion

We have audited the financial statements of Sports Toto Berhad, which comprise the statements of financial position as at 30 June 2026 of the Group and of the Company, and the statements of profit or loss, statements of comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Company for the financial year then ended, and notes to the financial statements, including material accounting policy information, as set out on pages 137 to 246.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Group and of the Company as at 30 June 2026, and of their financial performance and cash flows for the financial year then ended in accordance with MFRS Accounting Standards, IFRS Accounting Standards and the requirements of the Companies Act 2016 in Malaysia.

Basis for opinion

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the *Auditors' responsibilities for the audit of the financial statements* section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independence and other ethical responsibilities

We are independent of the Group and of the Company in accordance with the By-Laws (on Professional Ethics, Conduct and Practice) of the Malaysian Institute of Accountants ("By-Laws") and the International Code of Ethics for Professional Accountants (including International Independence Standards) ("IESBA Code"), as applicable to audits of financial statements of public interest entities and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.

Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the Group and of the Company for the current financial year. These matters were addressed in the context of our audit of the financial statements of the Group and of the Company as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

We have fulfilled the responsibilities described in the *Auditors' responsibilities for the audit of the financial statements* section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the financial statements. The results of our audit procedures, including the procedures performed to address the matters below, provide the basis for our audit opinion on the accompanying financial statements.

INDEPENDENT AUDITORS' REPORT
TO THE MEMBERS OF SPORTS TOTO BERHAD (INCORPORATED IN MALAYSIA)

Report on the audit of the financial statements (Continued)

Key audit matters (Continued)

Key audit matters in respect of the audit of the financial statements of the Group

a) Toto betting revenue and related cost of sales

(Refer to material accounting policy information in Note 3.12, and the disclosure of revenue in Note 27 to the financial statements.)

The Group is involved in the Toto betting operations where revenue is derived from a large volume of individually insignificant transactions. The Group relies heavily on its information technology system to account for such revenue. During the financial year, the Group recognised revenue of approximately RM2.95 billion from Toto betting operations, which accounted for 48.8% of the Group's revenue. The related cost of sales from Toto betting operations was RM2.28 billion, which accounted for 46.1% of the Group's cost of sales.

The amounts recognised for revenue and cost of sales from Toto betting operations is a key audit matter because the amounts recognised are significant to the financial statements, and they involve large volume of transactions which are processed by the Group's information technology system.

Our procedures to address this area of focus included, amongst others, the following:

- obtained an understanding of the relevant internal controls over the process of recording of revenue and cost of sales;
- evaluated the operating effectiveness of automated controls over revenue and cost of sales processes by involving our internal experts in testing the operating effectiveness of the automated controls over the revenue and cost of sales processes. We also tested the accuracy of interface between the sales terminal system and the betting operating system, and related calculation of prize payment in the financial information system;
- evaluated the effectiveness of the non-automated controls in place to ensure accuracy of revenue and cost of sales recognised, including the timely posting of revenue and cost of sales to the general ledger in the financial information system;
- evaluated transactions recorded close to the financial year end, including draw sales after financial year end, to establish whether those transactions were recorded in the correct accounting period;
- performed reconciliation of cash receipts to revenue recorded in the financial statements; and
- reviewed and assessed the adequacy of the Group's disclosure relating to revenue and cost of sales.

INDEPENDENT AUDITORS' REPORT
TO THE MEMBERS OF SPORTS TOTO BERHAD (INCORPORATED IN MALAYSIA)

Report on the audit of the financial statements (Continued)

Key audit matters (Continued)

Key audit matters in respect of the audit of the financial statements of the Group (continued)

b) Impairment of goodwill and intangible assets

(Refer to accounting judgements and estimates in Note 4(2)(a) and the disclosure of intangible assets in Note 12 to the financial statements.)

Goodwill and dealership rights with an indefinite useful life, amounting to RM638.8 million and RM55.8 million, formed 35.7% and 18.6% of non-current assets and total assets respectively of the Group as at 30 June 2026. Of these amounts, goodwill of RM547.7 million has been allocated to the Toto betting operations in Malaysia, whilst goodwill and dealership rights of RM135.2 million have been allocated to the motor dealership operations in the United Kingdom.

Goodwill and indefinite life dealership rights are subject to an annual impairment test. The Group estimated the recoverable amount of the respective cash generating units ("CGUs") (or CGU group) based on their respective values-in-use ("VIU"). Estimating the VIU of the CGUs (or CGU group) involved estimates made by management relating to the future net cash flows that would be derived from the CGUs, and discounting them at an appropriate rate.

The cash flow forecasts, included a number of significant judgements and estimates, such as:

- in respect of the Toto betting operations, the revenue growth rate, payout ratio, discount rate and terminal growth rate applicable; and
- in respect of the motor dealership operations, the forecast sales volume and pricing, inflationary effects on the cost of purchase of motor vehicles, discount rate and terminal growth rate.

We considered this to be an area of focus for our audit as the amounts involved are significant, the assessment process is complex and involves significant management judgements about future market and economic conditions and changes in assumptions may lead to a significant change in the recoverable amount of the respective CGUs (or CGU group). The accounting policies for goodwill and dealership rights are disclosed in Note 3.3 to the financial statements.

Our procedures to address this area of focus included, amongst others, the following:

- obtained an understanding of the relevant internal controls over the process of estimating the recoverable amounts of the CGUs (or CGU group);
- evaluated, with the involvement of our internal valuation experts, the appropriateness of the methodology and approach applied, and considered whether it is commonly used in the industry;

INDEPENDENT AUDITORS' REPORT
TO THE MEMBERS OF SPORTS TOTO BERHAD (INCORPORATED IN MALAYSIA)

Report on the audit of the financial statements (Continued)

Key audit matters (Continued)

Key audit matters in respect of the audit of the financial statements of the Group (continued)

b) Impairment of goodwill and intangible assets (continued)

- evaluated the basis of preparing the cash flow forecasts taking into consideration the assessment of management's historical budgeting accuracy;
- evaluated whether key assumptions which comprised the revenue growth rate and payout ratio for the Toto betting operations, and the forecast sales volume and pricing and inflationary effects on the cost of purchase of motor vehicles for the motor dealership operations, as well as terminal growth rates, were reasonable by making comparisons to historical trends, taking into consideration the current and expected outlook of economic growth in the respective countries in which the CGU (or CGU group) operates;
- assessed, with the involvement of our internal valuation experts, whether the rate used in discounting the future cash flows to its present value was appropriate. This included an assessment of the specific inputs to the discount rate, including the risk-free rate, equity risk premium and beta, along with gearing and cost of debt. Such inputs were benchmarked either against risk rates in specific international markets in which the Group operates or equivalent data for peer companies; and
- analysed the sensitivity of the key assumptions by assessing the impact of changes to the key assumptions to the recoverable amount.

We have also evaluated the adequacy of the note disclosures concerning those key assumptions to which the outcome of the impairment test was most sensitive. The disclosures on key assumptions and sensitivities are included in Note 12 to the financial statements.

Key audit matters in respect of the audit of the financial statements of the Company

a) Impairment assessment of investment in subsidiary companies

(Refer to accounting judgements and estimates in Note 4(2)(d) and disclosure of investment in subsidiary companies in Note 7 to the financial statements.)

As at 30 June 2026, the carrying amount of the investment in subsidiary companies of the Company amounted to RM4.39 billion, representing 99.9% and 84.6% of total non-current assets and total assets respectively of the Company as at 30 June 2026.

INDEPENDENT AUDITORS' REPORT
TO THE MEMBERS OF SPORTS TOTO BERHAD (INCORPORATED IN MALAYSIA)

Report on the audit of the financial statements (Continued)

Key audit matters (Continued)

Key audit matters in respect of the audit of the financial statements of the Company (continued)

a) Impairment assessment of investment in subsidiary companies (continued)

The Company reviewed the investment in subsidiary companies for indications of impairment. Accordingly, the Company performed an impairment assessment to determine the recoverable amounts of investment in subsidiary companies with indications of impairment. The Company estimated the recoverable amount of the respective CGUs based on their respective VIU. Estimating the VIU of the CGUs involved estimates made by the management relating to the future net cash flows that will be derived from the CGUs, and discounting them at an appropriate rate. The cash flow forecasts, included a number of significant judgements and estimates such as the revenue growth rate, payout ratio, discount rate and terminal growth rate.

We considered this to be an area of focus for our audit as the amounts involved are significant, the assessment process is complex and involves significant management judgements about future market and economic conditions and changes in assumptions made may lead to a significant change in the recoverable amount of the investment in subsidiary companies.

Our procedures to address this area of focus included, amongst others, the following:

- obtained an understanding of the relevant internal controls over the process of estimating the recoverable amounts of the CGUs;
- evaluated, with the involvement of our internal valuation experts, the appropriateness of the methodology and approach applied, and considered whether it is commonly used in the industry;
- evaluated the basis of preparing the cash flow forecasts taking into consideration the assessment of management's historical budgeting accuracy;
- evaluated whether key assumptions which comprised the revenue growth rate and payout ratio for the Toto betting operations were reasonable by making comparisons to historical trends, taking into consideration the current and expected outlook of economic growth;

INDEPENDENT AUDITORS' REPORT
TO THE MEMBERS OF SPORTS TOTO BERHAD (INCORPORATED IN MALAYSIA)

Report on the audit of the financial statements (Continued)

Key audit matters (Continued)

Key audit matters in respect of the audit of the financial statements of the Company (continued)

a) Impairment assessment of investment in subsidiary companies (continued)

- assessed, with the involvement of our internal valuation experts, whether the rate used in discounting the future cash flows to its present value was appropriate. This included an assessment of the specific inputs to the discount rate, including the risk-free rate, equity risk premium and beta, along with gearing and cost of debt. Such inputs were benchmarked either against risk rates in specific market in which the respective subsidiary company operates or equivalent data for peer companies; and

- analysed the sensitivity of the key assumptions by assessing the impact of changes to the key assumptions to the recoverable amount.

We have also evaluated the adequacy of the note disclosures concerning those key assumptions to which the outcome of the impairment test was most sensitive. The disclosures on key assumptions and sensitivities are included in Note 7 to the financial statements.

Information other than the financial statements and auditors' report thereon

The directors of the Company are responsible for the other information. The other information comprises the directors' report, but does not include the financial statements of the Group and of the Company and our auditors' report thereon, which we obtained prior to the date of this auditors' reports, and the annual report, which is expected to be made available to us after the date of this auditors' report.

Our opinion on the financial statements of the Group and of the Company does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements of the Group and of the Company, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements of the Group and of the Company or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information that we obtained prior to the date of this auditors' report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

When we read the annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to the directors of the Company and take appropriate action.

INDEPENDENT AUDITORS' REPORT
TO THE MEMBERS OF SPORTS TOTO BERHAD (INCORPORATED IN MALAYSIA)

Report on the audit of the financial statements (Continued)

Responsibilities of the directors for the financial statements

The directors of the Company are responsible for the preparation of financial statements of the Group and of the Company that give a true and fair view in accordance with MFRS Accounting Standards, IFRS Accounting Standards and the requirements of the Companies Act 2016 in Malaysia. The directors are also responsible for such internal control as the directors determine is necessary to enable the preparation of financial statements of the Group and of the Company that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the Group and of the Company, the directors are responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or the Company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements of the Group and of the Company as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements of the Group and of the Company, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control;

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and of the Company's internal control;

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors;

INDEPENDENT AUDITORS' REPORT
TO THE MEMBERS OF SPORTS TOTO BERHAD (INCORPORATED IN MALAYSIA)

Report on the audit of the financial statements (Continued)

Auditors' responsibilities for the audit of the financial statements (Continued)

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also: (continued)

- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's or the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements of the Group and of the Company or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group or the Company to cease to continue as a going concern;

- Evaluate the overall presentation, structure and content of the financial statements of the Group and of the Company, including the disclosures, and whether the financial statements of the Group and of the Company represent the underlying transactions and events in a manner that achieves fair presentation; and

- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the group as a basis for forming an opinion on the financial statements of the Group. We are responsible for the direction, supervision and review of the audit work performed for purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the financial statements of the Group and of the Company for the current financial year and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

INDEPENDENT AUDITORS' REPORT
TO THE MEMBERS OF SPORTS TOTO BERHAD (INCORPORATED IN MALAYSIA)

Report on other legal and regulatory requirements

In accordance with the requirements of the Companies Act 2016 in Malaysia, we report that the subsidiaries of which we have not acted as auditors, are disclosed in Note 7 to the financial statements.

Other matters

This report is made solely to the members of the Company, as a body, in accordance with Section 266 of the Companies Act 2016 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.

Ernst & Young PLT
202006000003 (LLP0022760-LCA) & AF 0039
Chartered Accountants

Hoh Yoon Hoong
No. 02990/08/2028J
Chartered Accountant

Kuala Lumpur, Malaysia
23 October 2026

LIST OF MAJOR PROPERTIES
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026

Location	Tenure	Date of Acquisition	Estimated Age of Building	Size	Description/ Existing Use	Fair Value RM'000	Net Carrying Amount RM'000
Plot 5000A Hatfield Business Park Hatfield AL10 9WN United Kingdom	Freehold	23.12.2020	4 years	5.4 acres	Headquarter office, multi-brand showrooms, sales and aftersales centres	N/A	152,371
Berjaya Times Square 11th Floor No. 1, Jalan Imbi 55100 Kuala Lumpur Malaysia	Freehold	06.01.1998	23 years	104,844 sq. ft.	One floor of office space of an integrated commercial development for rental	68,100	N/A
7835 Makati Avenue Corner Eduque Street Makati City, Philippines 1209	Freehold	04.12.2009	25 years	586 sq. m.	Hotel - 223 guest rooms	N/A	38,400
Ionna House 39 and 39a Humber Road London NW2 6EN United Kingdom	Freehold	09.11.2021	66 years	1.01 acres	Land with industrial buildings for aftersales centre	N/A	37,048
Riverside Business Centre Bendon Valley London SW18 4UQ United Kingdom	Freehold	28.03.2025	N/A	1.85 acres	Land for development of aftersales centre	N/A	29,197
Garage Showroom St Marys Way Stockport, SK1 4AH United Kingdom	Freehold	22.12.2022	31 years	19,092 sq. ft.	Showroom, sales and aftersales centre	N/A	24,099
Bridge Garage 4/4a, Station Road, Pangbourne Reading RG8 7AN United Kingdom	Freehold	30.06.2023	64 years	48,502 sq. ft.	Showroom, sales and aftersales centre	N/A	19,509
Unit 1, The IO Centre Hearle Way Hatfield, AL10 9EW United Kingdom	Leasehold expiring on 25 June 3003	07.03.2025	20 years	12,562 sq. ft.	Vehicle storage facility	N/A	18,346
Trackspeed House Portsmouth Road, Ripley Woking, Surrey GU23 6HB United Kingdom	Freehold	16.12.2019	46 years	32,670 sq. ft.	Showroom and sales centre	N/A	14,857
Unit 2, Rutherford Way, Swindon Village, Cheltenham, Gloucestershire, GL51 9TU United Kingdom	Freehold	02.08.2024	51 years	18,750 sq. ft.	Showroom, sales and aftersales centre	N/A	10,263

N/A denotes Not Applicable

MATERIAL CONTRACTS

Other than as disclosed in Notes 14, 27, 28, 31, 37 and 39 of the financial statements for the financial year ended 30 June 2026, neither Sports Toto Berhad nor any of its subsidiaries has entered into any material contracts involving directors or major shareholders.

ADDITIONAL INFORMATION

The amount of non-audit fees incurred for services rendered to the Group by the Company's auditors, or a firm affiliated to the auditors' firm, for the financial year ended 30 June 2026 amounted to RM116,000 (2025 : RM201,000).

DISCLOSURE OF FINANCIAL DATA FOR SHARIAH SCREENING

Pursuant to Paragraph 9.25A of the Main Market Listing Requirements, below are the financial data that are relevant for purpose of Shariah screening by the Shariah Advisory Council of the Securities Commission Malaysia. These include financial data on Shariah non-permissible income arising from the Group's business activities and interest-based financial position.

(a) Group Total Income and Total Assets

	Group	
Total Income	**2026 RM'000**	**2025 RM'000**
Revenue	6,040,168	6,480,696
Dividend income	936	1,452
Interest income	37,567	43,913
Other income	9,427	8,786
Share of results of associated companies	7,168	21,308
Total	**6,095,266**	**6,556,155**
Total Assets	**3,736,862**	**4,050,012**

(b) Business Activities

		Group	
Shariah Shariah Non-compliance Activities	**Remarks**	**2026 RM'000**	**2025 RM'000**
Gambling and gaming and related products and activities		3,035,410	3,138,429
Gambling and gaming and related products and activities	Share of result in an associated company	3,099	3,264
Gain from investment in conventional instruments		861	1,040
Dividend income received from conventional shares and instruments		936	1,452
Non-halal food and beverage (F&B) including F&B without halal certification from JAKIM or any certification bodies recognised by JAKIM	Hotel operations	2,949	3,020
Insurance income	Insurance agent and broker services in motor vehicle dealership segment	12,608	12,177
Interest income	Conventional	37,567	43,913
Total		**3,093,430**	**3,203,295**

DISCLOSURE OF FINANCIAL DATA FOR SHARIAH SCREENING

(c) Component of Financial Position

(i) Cash Component

		Group	
Islamic Account/Instruments	**Remarks**	**2026 RM'000**	**2025 RM'000**
Cash in hand	**Petty cash**	**632**	**509**

	Group	
Conventional Account/Instruments	**2026 RM'000**	**2025 RM'000**
Deposits with licensed banks	164,837	385,222
Deposits with other financial institution in foreign jurisdiction: Interest bearing	189,097	233,983
Cash at bank (exclude cash in hand)	256,609	170,696
Total	**610,543**	**789,901**

(ii) Debt Component

	Group	
Islamic Financing	**2026 RM'000**	**2025 RM'000**
Current		
Amounts due to associated companies without interest	24,459	25,832
Non-Current		
Amounts due to associated companies without interest	32,812	39,084
Total	**57,271**	**64,916**

	Group	
Conventional Borrowings	**2026 RM'000**	**2025 RM'000**
Current		
Medium term notes	25,000	139,862
Term loans	16,225	14,305
Revolving credits	61,975	56,536
Hire purchase payables	114	214
Vehicle stocking loans	404,779	437,767
Non-Current		
Medium term notes	774,415	659,627
Term loans	139,957	155,071
Revolving credits	-	35,000
Hire purchase payables	148	137
Total	**1,422,613**	**1,498,519**

RECURRENT RELATED PARTY TRANSACTIONS OF A REVENUE OR TRADING NATURE
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026

The aggregate value of transactions conducted pursuant to shareholders' mandate were as follows:

Related parties	Nature of transactions	Name of companies	Amount transacted during the financial year (RM'000)
Berjaya Corporation Berhad and/or its unlisted subsidiary companies:			
Berjaya Corporation Berhad	Management fees for services rendered that include, inter-alia, the receipt of finance, secretarial, internal audit and general administrative services	Sports Toto Berhad ("SPToto")	720
Berjaya Registration Services Sdn Bhd	Receipt of share registration services	SPToto	325
Berjaya Higher Education Sdn Bhd	Rental income for renting of premises at part of Level 11, Berjaya Times Square	Magna Mahsuri Sdn Bhd ("Magna Mahsuri")	1,897
	Receipt of education and staff training services	SPToto Group	8
Prime Credit Leasing Berhad	Rental income for renting of office premises at part of Level 12, Berjaya Times Square	SPToto	14
	Receipt of leasing and hire purchase facilities	SPToto Group	136
Ambilan Imej Sdn Bhd	Rental for renting of office premises at part of Level 12, Berjaya Times Square	SPToto	2,312
E.V.A. Management Sdn Bhd	Receipt of human resource management and other related services	SPToto Group	18
Berjaya Gia Thinh Investment Technology Joint Stock Company	Supply of computerised lottery systems and related services as well as receipt of licensing fee and support fee	International Lottery & Totalizator Systems, Inc.	80,390
Regal Class Residence Sdn Bhd	Rental for renting of premises at Tower 2, The Ritz-Carlton Residences Kuala Lumpur	STM Lottery Sdn Bhd ("STM Lottery")	125
Berjaya Property Berhad (FKA : Berjaya Land Berhad) and/or its unlisted subsidiary companies:			
Berjaya Langkawi Beach Resort Sdn Bhd	Rental income for renting of restaurant premises at Pulau Langkawi	FEAB Properties Sdn Bhd ("FEAB Prop")	133
Berjaya Guard Services Sdn Bhd	Receipt of security guard services	SPToto Group	5,087
	Rental income for renting of apartment at Apartment Block, Plaza Berjaya	FEAB Prop	25
Nada Embun Sdn Bhd	Rental for renting of office premises at part of Level 13, Berjaya Times Square	SPToto and STM Lottery	1,991
Berjaya Air Sdn Bhd	Dry lease charges for aircraft leasing facilities	STM Lottery	676
Asia Jet Sdn Bhd	Charter fees payable for aircraft leasing facilities	SPToto Group	1,055
Nural Enterprise Sdn Bhd	Rental for renting of apartment at Apartment Block, Plaza Berjaya	STM Lottery	19
	Rental for renting of storage space at Plaza Berjaya	STM Lottery	18

RECURRENT RELATED PARTY TRANSACTIONS OF A REVENUE OR TRADING NATURE
FOR THE FINANCIAL YEAR ENDED 30 JUNE 2026

Related parties	Nature of transactions	Name of companies	Amount transacted during the financial year (RM'000)
REDtone Digital Berhad and/or its unlisted subsidiary company:			
REDtone Telecommunications Sdn Bhd	Procurement of information and communications technology products and services	SPToto Group	262
Berjaya Assets Berhad and/or its unlisted subsidiary companies:			
Natural Avenue Sdn Bhd	Supply of computerised lottery systems and support services as well as receipt of licensing fee	International Lottery & Totalizator Systems, Inc.	1,977
BTS Car Park Sdn Bhd	Parking charges for leasing of parking bays at Berjaya Times Square	SPToto Group	394
Berjaya Times Square Sdn Bhd	Rental for renting of office premises at part of Level 8, Berjaya Times Square	STM Lottery	92
	Rental for renting of office premises at part of Level 7, Berjaya Times Square	Sports Toto Computer Sdn Bhd	41
Other related parties:			
U Mobile Sdn Bhd	Rental income for renting of office premises at part of Level 11, Berjaya Times Square	Magna Mahsuri	1,127
Qinetics MSP Sdn Bhd	Purchase of hardware, software, networking equipment, procurement of information technology consultancy, website and software development maintenance and management services	SPToto Group	1,536
Sun Media Corporation Sdn Bhd	Procurement of promotion, advertising and publishing services	SPToto Group	1,369
Berjaya Paper Trading Sdn Bhd	Procurement of Toto betting rolls and other printing services	STM Lottery	15,228
HQZ Credit Sdn Bhd	Rental income for renting of office premises at part of Level 12, Berjaya Times Square	SPToto	10
BLoyalty Sdn Bhd	Loyalty reward charges for the loyalty card programme	SPToto Group	1

STATEMENT OF DIRECTORS' SHAREHOLDINGS
AS AT 2 OCTOBER 2026

THE COMPANY

	Number of Ordinary Shares			
	Direct Interest	**%**	**Deemed Interest**	**%**
Dato' Sri Robin Tan Yeong Ching	1,046,202	0.08	641,886#	0.05
Nerine Tan Sheik Ping	590,000	0.04	-	-

INTERMEDIATE HOLDING COMPANY
BERJAYA PROPERTY BERHAD
(FORMERLY KNOWN AS BERJAYA LAND BERHAD)

	Number of Ordinary Shares			
	Direct Interest	**%**	**Deemed Interest**	**%**
Dato' Sri Robin Tan Yeong Ching	600,000	0.01	-	-
Nerine Tan Sheik Ping	2,000,000	0.04	-	-

ULTIMATE HOLDING COMPANY
BERJAYA CORPORATION BERHAD ("BCORP")

	Number of Ordinary Shares			
	Direct Interest	**%**	**Deemed Interest**	**%**
Dato' Sri Robin Tan Yeong Ching	5,301,709	0.09	86,772,914# 6,737@	1.46 -
Nerine Tan Sheik Ping	139,920	-	-	-
Derek Chin Chee Seng	492,094	0.01	-	-

	Warrants 2026/2031			
	Direct Interest	**%**	**Deemed Interest**	**%**
Dato' Sri Robin Tan Yeong Ching	1,749,563(1)	0.10	44,145,059(1)# 2,223(1)@	2.44 -
Nerine Tan Sheik Ping	46,173(1)	-	-	-
Derek Chin Chee Seng	162,391(1)	0.01	-	-

STATEMENT OF DIRECTORS' SHAREHOLDINGS
AS AT 2 OCTOBER 2026

BERJAYA FOOD BERHAD ("BFOOD")

	Number of Ordinary Shares			
	Direct Interest	**%**	**Deemed Interest**	**%**
Dato' Sri Robin Tan Yeong Ching	11,211,000	0.56	1,515,000#	0.08
Nerine Tan Sheik Ping	-	-	572,700@	0.03

	Warrants 2025/2035			
	Direct Interest	**%**	**Deemed Interest**	**%**
Dato' Sri Robin Tan Yeong Ching	5,605,500(2)	0.85	757,500(2)#	0.11

REDTONE DIGITAL BERHAD

	Number of Ordinary Shares			
	Direct Interest	**%**	**Deemed Interest**	**%**
Dato' Sri Robin Tan Yeong Ching	50,000	0.01	-	-

Notes:

(1) Bonus Issue of Warrants in BCORP on the basis of thirty-three (33) New Warrants for every one hundred (100) existing ordinary shares on 7.1.2026.

(2) Bonus Issue of Warrants in BFOOD on the basis of one (1) New Warrant for every two (2) existing ordinary shares on 23.10.2025.

Indirect interests pursuant to Section 8 of the Companies Act 2016

@ Indirect interests pursuant to Section 59(11)(c) of the Companies Act 2016

Other than as disclosed above, none of the other Directors of the Company had any interests in the shares, warrants and debentures of the Company or its related corporations as at 2 October 2026.

STATISTICS ON SHAREHOLDINGS
AS AT 2 OCTOBER 2026

Total Number of Issued Shares : 1,314,003,000 (excluding treasury shares of 37,027,072)
Class of Shares : Ordinary Shares
Voting Rights : One (1) vote per ordinary share

ANALYSIS OF SHAREHOLDINGS AS AT 2 OCTOBER 2026

SIZE OF SHAREHOLDINGS	NO. OF SHAREHOLDERS	%	NO. OF ORDINARY SHARES	%
less than 100	7,637	16.94	254,452	0.02
100 - 1,000	4,502	9.99	1,779,230	0.13
1,001 - 10,000	24,324	53.96	80,920,910	6.16
10,001 - 100,000	7,813	17.33	195,353,727	14.87
100,001 - 65,700,150	799	1.77	955,543,507	72.72
65,700,151* and above	1	-#	80,151,174	6.10
Total	**45,076**	**100.00**	**1,314,003,000**	**100.00**

Notes:
Less than 0.01%.
* Denotes 5% of total number of issued shares with voting rights.

LIST OF THIRTY (30) LARGEST SHAREHOLDERS
AS AT 2 OCTOBER 2026

NO	NAME OF SHAREHOLDERS	NO. OF ORDINARY SHARES	%
1	**MAYBANK NOMINEES (TEMPATAN) SDN BHD** PLEDGED SECURITIES ACCOUNT FOR GATEWAY BENEFIT SDN BHD (41401162208A)	80,151,174	6.10
2	**CIMB GROUP NOMINEES (TEMPATAN) SDN BHD** PLEDGED SECURITIES ACCOUNT FOR DETIK RIA SDN BHD (BG-CIBC)	64,972,111	4.94
3	**MAYBANK NOMINEES (TEMPATAN) SDN BHD** PLEDGED SECURITIES ACCOUNT FOR GATEWAY BENEFIT SDN BHD (41401162262A**)**	44,000,000	3.35
4	**AFFIN HWANG NOMINEES (TEMPATAN) SDN BHD** PLEDGED SECURITIES ACCOUNT FOR BERJAYA PROPERTY BERHAD (FORMERLY KNOWN AS BERJAYA LAND BERHAD)	43,753,014	3.33
5	**MAYBANK NOMINEES (TEMPATAN) SDN BHD** PLEDGED SECURITIES ACCOUNT FOR BERJAYA PROPERTY BERHAD (FORMERLY KNOWN AS BERJAYA LAND BERHAD) (414011622081)	39,238,586	2.99
6	**ALLIANCEGROUP NOMINEES (TEMPATAN) SDN BHD** PLEDGED SECURITIES ACCOUNT FOR GATEWAY BENEFIT SDN BHD (7008486)	33,775,751	2.57
7	**AMSEC NOMINEES (TEMPATAN) SDN BHD** PLEDGED SECURITIES ACCOUNT - AMBANK (M) BERHAD FOR BERJAYA PROPERTY BERHAD (FORMERLY KNOWN AS BERJAYA LAND BERHAD)	28,451,105	2.17
8	**RHB NOMINEES (TEMPATAN) SDN BHD** BANK OF CHINA (MALAYSIA) BERHAD PLEDGED SECURITIES ACCOUNT FOR GATEWAY BENEFIT SDN BHD	26,206,150	1.99
9	**RHB CAPITAL NOMINEES (TEMPATAN) SDN BHD** PLEDGED SECURITIES ACCOUNT FOR B.L. CAPITAL SDN BHD	24,888,000	1.89

STATISTICS ON SHAREHOLDINGS
AS AT 2 OCTOBER 2026

NO	NAME OF SHAREHOLDERS	NO. OF ORDINARY SHARES	%
10	**HLB NOMINEES (TEMPATAN) SDN BHD** PLEDGED SECURITIES ACCOUNT FOR BERJAYA PROPERTY BERHAD (FORMERLY KNOWN AS BERJAYA LAND BERHAD) (BBB)	23,326,058	1.78
11	**CIMSEC NOMINEES (TEMPATAN) SDN BHD** CIMB FOR VINCENT TAN CHEE YIOUN (PB)	22,512,158	1.71
12	**CITIGROUP NOMINEES (TEMPATAN) SDN BHD** GREAT EASTERN LIFE ASSURANCE (MALAYSIA) BERHAD (PAR 1)	21,324,756	1.62
13	**CIMB GROUP NOMINEES (TEMPATAN) SDN BHD** PLEDGED SECURITIES ACCOUNT FOR GATEWAY BENEFIT SDN BHD (49486 SFIN)	20,648,030	1.57
14	**ABB NOMINEE (TEMPATAN) SDN BHD** PLEDGED SECURITIES ACCOUNT FOR GATEWAY BENEFIT SDN BHD (GBSB RC1/RC2)	19,292,128	1.47
15	**PHILLIP NOMINEES (TEMPATAN) SDN BHD** PLEDGED SECURITIES ACCOUNT FOR GATEWAY BENEFIT SDN BHD	18,510,000	1.41
16	**CIMB GROUP NOMINEES (TEMPATAN) SDN BHD** PLEDGED SECURITIES ACCOUNT FOR BERJAYA PROPERTY BERHAD (FORMERLY KNOWN AS BERJAYA LAND BERHAD) (BPB-RC5-CONGLO2)	16,650,000	1.27
17	**AMSEC NOMINEES (TEMPATAN) SDN BHD** PLEDGED SECURITIES ACCOUNT - AMBANK (M) BERHAD FOR GATEWAY BENEFIT SDN BHD	16,620,559	1.26
18	**AMSEC NOMINEES (TEMPATAN) SDN BHD** PLEDGED SECURITIES ACCOUNT - AMBANK (M) BERHAD FOR BERJAYA PROPERTY BERHAD (FORMERLY KNOWN AS BERJAYA LAND BERHAD)	15,366,818	1.17
19	**UOB KAY HIAN NOMINEES (TEMPATAN) SDN BHD** PLEDGED SECURITIES ACCOUNT FOR BERJAYA PROPERTY BERHAD (FORMERLY KNOWN AS BERJAYA LAND BERHAD)	15,317,694	1.17
20	**BBL NOMINEES (TEMPATAN) SDN BHD** GATEWAY BENEFIT SDN BHD	14,500,000	1.10
21	**AMSEC NOMINEES (TEMPATAN) SDN BHD** PLEDGED SECURITIES ACCOUNT - AMBANK (M) BERHAD FOR GATEWAY BENEFIT SDN BHD	14,260,000	1.09
22	**HLIB NOMINEES (TEMPATAN) SDN BHD** PLEDGED SECURITIES ACCOUNT FOR BERJAYA CORPORATION BERHAD	14,018,402	1.07
23	**CIMB GROUP NOMINEES (TEMPATAN) SDN BHD** PLEDGED SECURITIES ACCOUNT FOR GATEWAY BENEFIT SDN BHD (GB-RC3-CONGLO2)	13,987,599	1.06
24	**CIMB GROUP NOMINEES (TEMPATAN) SDN BHD** PLEDGED SECURITIES ACCOUNT FOR BERJAYA PROPERTY BERHAD (FORMERLY KNOWN AS BERJAYA LAND BERHAD) (GB-URC4-CONGLO2)	11,767,399	0.90
25	**HLB NOMINEES (TEMPATAN) SDN BHD** PLEDGED SECURITIES ACCOUNT FOR BERJAYA SECURITIES SDN BHD (PJCAC)	10,771,200	0.82
26	**RHB NOMINEES (TEMPATAN) SDN BHD** PLEDGED SECURITIES ACCOUNT FOR TEJ FAMILY CAPITAL SDN BHD	10,000,000	0.76
27	**HSBC NOMINEES (ASING) SDN BHD** JPMCB NA FOR VANGUARD TOTAL INTERNATIONAL STOCK INDEX FUND	9,749,179	0.74
28	**CGS INTERNATIONAL NOMINEES MALAYSIA (TEMPATAN) SDN BHD** PLEDGED SECURITIES ACCOUNT FOR VINCENT TAN CHEE YIOUN (MY3309)	9,437,000	0.72
29	**TEJ FAMILY CAPITAL SDN BHD** 202501037888	9,330,000	0.71
30	**HSBC NOMINEES (ASING) SDN BHD** JPMCB NA FOR VANGUARD EMERGING MARKETS STOCK INDEX FUND	8,720,960	0.66
TOTAL SHAREHOLDINGS		**701,545,831**	**53.39**

LIST OF SUBSTANTIAL SHAREHOLDERS
AS AT 2 OCTOBER 2026

	No. of Ordinary Shares			
Names of Substantial Shareholder	**Direct**	**%**	**Indirect**	**%**
Gateway Benefit Sdn Bhd	328,250,786	24.98%	0	0.00%
Berjaya Property Berhad (formerly known as Berjaya Land Berhad)	212,414,593	16.17%	358,464,194 (a)	27.28%
Teras Mewah Sdn Bhd	3,490,214	0.27%	570,878,787 (b)	43.45%
Juara Sejati Sdn Bhd	0	0.00%	594,200,969 (c)	45.22%
Berjaya Group Berhad	7,273,443	0.55%	609,858,912 (d)	46.41%
Berjaya Corporation Berhad	23,173,562	1.76%	617,132,355 (e)	46.97%

Notes:

a. Deemed interested by virtue of its interests in Gateway Benefit Sdn Bhd, Immediate Capital Sdn Bhd, B.L. Capital Sdn Bhd, Bukit Kiara Resort Berhad and Staffield Country Resort Berhad.

b. Deemed interested by virtue of its interest in Berjaya Property Berhad (formerly known as Berjaya Land Berhad).

c. Deemed interested by virtue of its interests in Berjaya Property Berhad (formerly known as Berjaya Land Berhad) and Berjaya Capital Berhad.

d. Deemed interested by virtue of its 100% interests in Bizurai Bijak (M) Sdn Bhd, Juara Sejati Sdn Bhd and Teras Mewah Sdn Bhd.

e. Deemed interested by virtue of its 100% interest in Berjaya Group Berhad.

NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN THAT the Annual General Meeting of Sports Toto Berhad will be held at Perdana Ballroom, Bukit Jalil Golf & Country Resort, Jalan Jalil Perkasa 3, Bukit Jalil, 57000 Kuala Lumpur on Friday, 4 December 2026 at 10.00 a.m. for the following purposes:-

AGENDA

As Ordinary Business:-

1. To receive the audited financial statements for the financial year ended 30 June 2026 and the Directors' and Auditors' Reports thereon. (Please refer to Note 1 of the Explanatory Notes)

2. To approve the payment of Directors' fees amounting to RM400,000.00 to the Non-Executive Directors of the Company for the financial year ended 30 June 2026. Resolution 1

3. To approve the payment of Directors' Benefits (excluding Directors' fees) to the Non-Executive Directors of the Company up to an amount of RM387,600.00 for the period from 5 December 2026 until the next Annual General Meeting of the Company to be held in 2027. Resolution 2

4. To re-elect the following Directors who retire pursuant to Clause 117 of the Company's Constitution:-
   a) Derek Chin Chee Seng Resolution 3
   b) Datuk Seri Wong Chun Wai Resolution 4

5. To re-appoint Messrs Ernst & Young PLT as Auditors of the Company and to authorise the Directors to fix their remuneration. Resolution5

As Special Business:-

6. To consider and, if thought fit, pass the following Ordinary Resolutions:-

   (i) Authority to Issue and Allot Shares pursuant to Sections 75 and 76 of the Companies Act 2016

   "THAT subject always to the Companies Act 2016, the Main Market Listing Requirements of Bursa Malaysia Securities Berhad, the Constitution of the Company and the approvals of the relevant governmental/regulatory authorities, the Directors be and are hereby empowered, pursuant to Sections 75 and 76 of the Companies Act 2016, to issue and allot shares in the Company from time to time at such price and upon such terms and conditions and for such purposes as the Directors may deem fit provided that the aggregate number of shares issued pursuant to this resolution does not exceed 10% of the total number of issued shares of the Company for the time being AND THAT the Directors be and are also empowered to obtain the approval from Bursa Malaysia Securities Berhad for the listing and quotation for the additional shares so issued AND THAT such authority shall continue to be in force until the conclusion of the next Annual General Meeting of the Company.

   AND THAT pursuant to Section 85 of the Companies Act 2016 to be read together with Clause 60 of the Constitution of the Company, approval be and is hereby given to waive the statutory pre-emptive rights of the Company to be offered new shares ranking pari passu in all respects with the existing ordinary shares arising from the issuance and allotment of the shares pursuant to Sections 75 and 76 of the Companies Act 2016."

   Resolution 6

NOTICE OF ANNUAL GENERAL MEETING

(ii) Proposed Renewal of and New Shareholders' Mandate for Recurrent Related Party Transactions of a Revenue or Trading Nature

"THAT subject to the provisions of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad, approval be and is hereby given for the Company and its subsidiary companies, to enter into recurrent related party transactions of a revenue or trading nature with the related parties as specified in Section 2.3 of the Circular to Shareholders dated 29 October 2026 ("Proposed Mandate") which are necessary for the day-to-day operations and/or in the ordinary course of business of the Company and its subsidiary companies on terms not more favourable to the related parties than those generally available to the public and are not detrimental to the minority shareholders of the Company and that such approval shall continue to be in force until:-

(a) the conclusion of the next Annual General Meeting ("AGM") of the Company following the AGM at which such ordinary resolution for the Proposed Mandate was passed, at which time it will lapse, unless by ordinary resolution passed at that general meeting, the authority is renewed;

(b) the expiration of the period within which the next AGM after the date it is required to be held pursuant to Section 340(2) of the Companies Act 2016 (but shall not extend to such extension as may be allowed pursuant to Section 340(4) of the Companies Act 2016); or

(c) revoked or varied by ordinary resolution passed by the shareholders of the Company in a general meeting;

whichever is the earlier;

AND FURTHER THAT authority be and is hereby given to the Directors of the Company and its subsidiary companies to complete and do all such acts and things (including executing such documents as may be required) to give effect to such transactions as authorised by this Ordinary Resolution." Resolution 7

(iii) Proposed Renewal of Authority for the Company to Purchase Its Own Shares

"THAT subject always to the Companies Act 2016 ("Act"), rules, regulations and orders made pursuant to the Act, provisions of the Company's Constitution, the Main Market Listing Requirements of Bursa Malaysia Securities Berhad ("Exchange") and the requirements of any other relevant authority, the Directors of the Company be and are hereby authorised to purchase such number of ordinary shares in the Company ("SPToto Shares") through the Exchange and to take all such steps as are necessary (including the opening and maintaining of a central depositories account under the Securities Industry (Central Depositories) Act 1991) and enter into any agreements, arrangements and guarantees with any party or parties to implement, finalise and give full effect to the aforesaid purchase with full powers to assent to any conditions, modifications, revaluations, variations and/or amendments (if any) as may be imposed by the relevant authorities from time to time and to do all such acts and things in the best interests of the Company, subject further to the following:-

(1) the maximum number of ordinary shares which may be purchased and held by the Company shall be equivalent to ten per centum (10%) of the total number of issued shares of the Company;

(2) the maximum funds to be allocated by the Company for the purpose of purchasing the ordinary shares shall not exceed the total retained profits of the Company;

NOTICE OF ANNUAL GENERAL MEETING

(3) the authority shall commence immediately upon passing of this ordinary resolution until:-

(a) the conclusion of the next Annual General Meeting ("AGM") of the Company following the AGM at which such ordinary resolution was passed, at which time it will lapse, unless by ordinary resolution passed at that general meeting, the authority is renewed, either unconditionally or subject to conditions; or

(b) the expiration of the period within which the next AGM after that date it is required by law to be held; or

(c) revoked or varied by ordinary resolution passed by the shareholders of the Company in a general meeting;

whichever occurs first;

AND THAT upon completion of the purchase(s) of the SPToto Shares or any part thereof by the Company, the Directors of the Company be and are hereby authorised to deal with any SPToto Shares so purchased by the Company in the following manner:-

(a) cancel all the SPToto Shares so purchased; or

(b) retain all the SPToto Shares as treasury shares (of which may be dealt with in accordance with Section 127(7) of the Act); or

(c) retain part thereof as treasury shares and subsequently cancelling the balance; or

(d) in any other manner as prescribed by the Act, rules, regulations and orders made pursuant to the Act and the requirements of the Exchange and any other relevant authority for the time being in force."

Resolution 8

7. To transact any other business of which due notice shall have been given in accordance with the Companies Act 2016 and the Constitution of the Company.

By Order of the Board

THAM LAI HENG MICHELLE
(MAICSA 7013702)
SSM Practising Certificate No. 202008001622
Secretary

Kuala Lumpur
29 October 2026

NOTICE OF ANNUAL GENERAL MEETING

NOTES:

1. Audited Financial Statements

The Audited Financial Statements are meant for discussion only as it does not require shareholders' approval pursuant to the provisions of Section 340(1)(a) of the Companies Act 2016. Hence, this item on the Agenda is not put forward for voting.

2. Directors' Fees

The quantum of the Directors' Fees for each of the Non-Executive Director is the same as the previous financial year ended 30 June 2025.

3. Directors' Benefits (excluding Directors' Fees)

Section 230(1) of the Companies Act 2016 provides that "fees" of the Directors and "any benefits" payable to the Directors of a listed company and its subsidiaries shall be approved at a general meeting. Pursuant thereto, shareholders' approval shall be sought at this Annual General Meeting ("AGM") for the payment of Directors' Benefits (excluding Directors' fees) payable to the Non-Executive Directors of the Company.

Resolution 2 is to seek shareholders' approval at the AGM for the payment of Directors' Benefits (excluding Directors' fees) payable to the Non-Executive Directors of the Company for the period from 5 December 2026 until the next AGM of the Company to be held in 2027.

The current Directors' Benefits (excluding Directors' fees) payable to the Non-Executive Directors for the Company comprises of meeting allowances, benefits-in-kind and other emoluments.

In determining the estimated amount of benefits payable to the Non-Executive Directors, the Board considered various factors including the number of scheduled meetings for the Board of Directors ("Board"), Board Committees and general meetings of the Company, assuming full attendance by all the Non-Executive Directors. The estimated amount also caters for unforeseen circumstances, for example, the appointment of additional Directors (if any) and, additional unscheduled Board/ Board Committees meetings.

In the event, where the payment of Directors' Benefits (excluding Directors' fees) payable during the above period exceeded the estimated amount sought at this AGM, a shareholders' approval will be sought at the next AGM for the shortfall.

4. Re-election of Directors

Pursuant to Clause 117 of the Company's Constitution, one third (1/3) of the Directors shall retire from office at least once in every three (3) years at each AGM of the Company and the retiring Directors can offer themselves for re-election.

Resolution 3 and Resolution 4 are to seek shareholders' approval at this AGM for the re-election of Directors who retire by rotation pursuant to Clause 117 of the Company's Constitution.

Derek Chin Chee Seng and Datuk Seri Wong Chun Wai ("Retiring Directors") have completed their respective declaration on the fitness and propriety, contribution and performance and calibre and personality in accordance with the Directors' Fit and Proper Policy of the Company.

The Board through the Nomination Committee ("NC") had undertaken an annual assessment evaluation and fit and proper assessment on the Retiring Directors who are seeking for re-election as Directors of the Company pursuant to Clause 117 of the Company's Constitution.

NOTICE OF ANNUAL GENERAL MEETING

Based on the results of the assessment conducted, the NC was satisfied with the favourable evaluation of the overall performance and contributions of the Retiring Directors and the Retiring Directors have fulfilled the fit and proper criteria in accordance to the Directors' Fit and Proper Policy of the Company. Accordingly, NC recommended to the Board for re-election of the Retiring Directors. The Board has deliberated and endorsed the NC's recommendation and supports the re-election of Retiring Directors and recommended the re-election of Retiring Directors for approval by the shareholders at the forthcoming AGM. The Retiring Directors had abstained from deliberations and decisions on their re-election at the NC and Board Meetings.

The profiles of the Retiring Directors are set out in the Profile of Directors in the Company's 2026 Annual Report.

5. Re-appointment of Auditors

Resolution 5 is to seek shareholders' approval at the AGM for the re-appointment of Messrs Ernst & Young PLT ("EY") as Auditors of the Company until the conclusion of the next AGM of the Company and to authorise the Directors to fix their remuneration.

The Audit Committee ("AC") has considered and recommended to the Board on the re-appointment of EY as Auditors of the Company based on the results of the External Auditors Evaluation for the financial year ended 30 June 2026 wherein EY has satisfactorily performed their audit and that EY had discharged their professional responsibilities in accordance with its rules on professional conduct and ethics and the By-Laws (on Professional Ethics, Conducts and Practice) issued by the Malaysian Institute of Accountants.

The Board has deliberated on the AC's recommendation and had recommended the re-appointment of EY as Auditors of the Company for the ensuing financial year for shareholders' approval at the forthcoming AGM.

6. Authority to Issue and Allot Shares pursuant to Sections 75 and 76 of the CA 2016

Resolution 6 is proposed for the purpose of granting a renewed general mandate ("General Mandate") and empowering the Directors of the Company, pursuant to Sections 75 and 76 of the Companies Act 2016, to issue and allot new shares in the Company from time to time at such price provided that the aggregate number of shares issued pursuant to the General Mandate does not exceed 10% of the total number of issued shares of the Company for the time being. The General Mandate, unless revoked or varied by the Company in general meeting, will expire at the conclusion of the next AGM of the Company.

Resolution 6, if passed, will exclude shareholder's pre-emptive right to be offered such new shares and/or convertible securities to be issued by the Company pursuant to the resolution.

As at the date of this Notice, no new shares in the Company were issued pursuant to the mandate granted to the Directors at the last AGM held on 5 December 2025 and which will lapse at the conclusion of the AGM.

The General Mandate will provide flexibility to the Company for any possible fund raising activities, including but not limited to further placing of shares, for purpose of funding current and/or future investment project(s), working capital and/or acquisitions or issuance of shares for such other application(s) as the Directors may deem fit and in the best interest of the Company.

7. Proposed Renewal of and New Shareholders' Mandate for Recurrent Related Party Transactions of a Revenue or Trading Nature

Resolution 7, if passed, will allow the Company and its subsidiaries to enter into Recurrent Related Party Transactions in accordance with paragraph 10.09 of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad ("Proposed Shareholders' Mandate"). Detailed information on the Proposed Shareholders' Mandate is set out under Part A of the Circular/Statement to Shareholders dated 29 October 2026 which can be viewed and downloaded from the website of the Company at ***www.berjaya.com/sports-toto/*** and/or Bursa Malaysia Securities Berhad at ***https://www.bursamalaysia.com***.

NOTICE OF ANNUAL GENERAL MEETING

8. Proposed Renewal of Authority for the Company to Purchase Its Own Shares

Resolution 8, if passed, will provide the mandate for the Company to buy back its own shares up to a limit of 10% of the total number of issued shares of the Company ("Proposed Share Buy-Back Renewal"). Detailed information on the Proposed Share Buy-Back Renewal is set out under Part B of the Circular/Statement to Shareholders dated 29 October 2026 which can be viewed and downloaded from the website of the Company at ***www.berjaya.com/sports-toto/*** and/or Bursa Malaysia Securities Berhad at ***https://www.bursamalaysia.com***.

9. Proxy and Entitlement of Attendance

(i) A member of the Company who is entitled to attend, participate, speak and vote at the AGM is entitled to appoint a proxy to exercise all or any of his/her rights to attend, participate, speak and vote in his/her stead. A proxy may but need not be a member of the Company.

(ii) A member, other than an authorised nominee or an exempt authorised nominee, may appoint only one (1) proxy.

(iii) An authorised nominee, as defined under the Securities Industry (Central Depositories) Act 1991 ("SICDA"), may appoint one (1) proxy in respect of each securities account.

(iv) An exempt authorised nominee, as defined under the SICDA, and holding ordinary shares in the Company for multiple beneficial owners in one securities account ("Omnibus account"), may appoint multiple proxies in respect of each of its Omnibus account.

(v) An individual member who appoints a proxy must sign the Form of Proxy personally or by his attorney duly authorised in writing. A corporate member who appoints a proxy must execute the Form of Proxy under seal or under the hand of its officer or attorney duly authorised.

(vi) The Form of Proxy shall be executed and deposited at the Company's Registered Office at Lot 13-01A, Level 13 (East Wing), Berjaya Times Square, No. 1, Jalan Imbi, 55100 Kuala Lumpur OR alternatively, the Form of Proxy may be submitted electronically via Berjaya Registration Portal at ***https://www.berjayaregistration.com.my*** not less than forty-eight (48) hours before the time appointed for holding the meeting, i.e. latest by Wednesday, 2 December 2026 at 10.00 a.m. Please refer to the Administrative Guide for further information on electronic submission of Form of Proxy.

(vii) Only members whose names appear in the Record of Depositors of the Company as at 27 November 2026 shall be entitled to participate and/or vote at the AGM or appoint a proxy to participate and/or vote in his/her stead.

10. Poll Voting

Pursuant to Clause 82 of the Constitution of the Company and Paragraph 8.29A(1) of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad, all the Resolutions set out in this Notice will be put to vote by way of poll. The Company has appointed Poll Administrator and Independent Scrutineers to conduct the polling process and verify the results of the poll respectively.

NOTICE OF ANNUAL GENERAL MEETING

Personal Data Protection:

By submitting an instrument appointing a proxy and/or representative(s) to attend, speak, participate and vote at the AGM and/or any adjournment thereof, a member of the Company:-

(i) acknowledges and agrees that the Company (and/or its agents or service providers), including its share registrar, poll administrator and scrutineers, may collect, use, disclose and otherwise process the member's personal data for processing and administering the appointment of proxy and/or representative(s) for the AGM (including any adjournment thereof), preparing and compiling attendance lists, minutes and other documents relating to the AGM, and complying with applicable laws, listing requirements, regulations and/or guidelines (collectively, the "Purposes"). Such processing is carried out in accordance with the Company's Personal Data Protection Notice published at *www.berjaya.com/sports-toto/personal-data-protection-notice/* (the "PDP Notice");

(ii) warrants that where the member provides the personal data of the member's proxy and/or representative(s) to the Company (and/or its agents or service providers), the member has duly informed such proxy and/or representative(s) of the processing of his/her personal data for the Purposes and of the PDP Notice and, where required, obtained the necessary consent for such processing; and

(iii) agrees to indemnify the Company against any third-party claim, regulatory action, loss, liability, cost or expense directly arising out of the member's breach of the warranty in paragraph (ii), except to the extent such claim, action, loss, liability, cost or expense is caused by the negligence, wilful misconduct or breach of applicable law by the Company.

FORM OF PROXY

BERJAYA
SPORTS TOTO BERHAD
[Registration No. 196901000688 (9109-K)]

I/We _____
(Name in full)

I.C. or Company No. _____ CDS Account No. _____
(New and Old I.C. Nos.)

of _____
(Address)

being a member/members of SPORTS TOTO BERHAD hereby appoint:

_____ I.C. No. _____
(Name in full) *(New and Old I.C. Nos.)*

of _____
(Address)

or failing him/her, the CHAIRMAN OF THE MEETING as my/our proxy to vote for me/us on my/our behalf, at the Annual General Meeting ("AGM") of the Company to be held at Perdana Ballroom, Bukit Jalil Golf & Country Resort, Jalan Jalil Perkasa 3, Bukit Jalil, 57000 Kuala Lumpur on Friday, 4 December 2026 at 10.00 a.m. and at any adjournment thereof.

This proxy is to vote on the Resolutions set out in the Notice of the Meeting as indicated with an "X" in the appropriate spaces. If no specific direction as to voting is given, the proxy will vote or abstain from voting at his/her discretion.

			FOR	AGAINST
RESOLUTION 1	-	To approve payment of Directors' Fees.		
RESOLUTION 2	-	To approve payment of Directors' Benefits (excluding Directors' fees) for the period from 5 December 2026 until the next Annual General Meeting of the Company in 2027.		
RESOLUTION 3	-	To re-elect Derek Chin Chee Seng as Director.		
RESOLUTION 4	-	To re-elect Datuk Seri Wong Chun Wai as Director.		
RESOLUTION 5	-	To re-appoint Messrs Ernst & Young PLT as Auditors.		
RESOLUTION 6	-	To approve authority to issue and allot shares.		
RESOLUTION 7	-	To renew shareholders' mandate for Recurrent Related Party Transactions.		
RESOLUTION 8	-	To renew authority for the Company to purchase its own shares.		

No. of Shares Held

_____
Signature(s)/Common Seal of Member(s)

Dated this _____ day of _____ , 2026

NOTES:

1. A member of the Company who is entitled to attend, participate, speak and vote at the AGM is entitled to appoint a proxy to exercise all or any of his/her rights to attend, participate, speak and vote in his/her stead. A proxy may but need not be a member of the Company.
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4. An exempt authorised nominee, as defined under the SICDA, and holding ordinary shares in the Company for multiple beneficial owners in one securities account ("Omnibus account"), may appoint multiple proxies in respect of each of its Omnibus account.
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7. Only members whose names appear in the Record of Depositors of the Company as at 27 November 2026 shall be entitled to participate and/or vote at the AGM or appoint a proxy to participate and/or vote in his/her stead.
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By submitting this Form of Proxy, the member acknowledges and agrees that the Company (and/or its agents or service providers), including its share registrar, poll administrator and scrutineers, may collect, use, disclose and otherwise process the personal data provided herein for processing and administering the appointment of the proxy and/or representative(s), facilitating attendance, participation and voting at the AGM and/or any adjournment thereof, preparing and maintaining attendance records, minutes and other documents relating to the AGM, and complying with applicable laws, listing requirements, regulations and/or guidelines, in accordance with the Company's Personal Data Protection Notice published at www.berjaya.com/sports-toto/personal-data-protection-notice/.

Where the member provides personal data relating to a proxy and/or representative, the member confirms that such person has been duly informed of the processing of his/her personal data for the above purposes and of the said Personal Data Protection Notice and, where required, the necessary consent has been obtained.

Fold this flap for sealing

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Affix Stamp

THE COMPANY SECRETARY
SPORTS TOTO BERHAD
LOT 13-01A, LEVEL 13 (EAST WING)
BERJAYA TIMES SQUARE
NO. 1 JALAN IMBI
55100 KUALA LUMPUR

1st fold here

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