# Berjaya Food Berhad

Registration Number: 200901032946 (876057-U)

Date: 27 August 2025

# Subject: UNAUDITED QUARTERLY (Q4) FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2025

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UNAUDITED INTERIM FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2025

CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS

AND OTHER COMPREHENSIVE INCOME

	Current Quarter		Financial Year To Date	
	3 months 30/06/2025 RM'000	s ended 30/06/2024 RM'000	12 month 30/06/2025 RM'000	s ended 30/06/2024 RM'000 (Audited)
REVENUE	115,895	130,565	476,770	750,702
LOSS FROM OPERATIONS	(170,574)	(32,546)	(241,260)	(41,370)
Investment related income Investment related expenses Finance cost Share of results of joint venture	344 (11,547) (2,013)	342 (718) (9,573) (195)	1,494 (2,013) (41,537) (5,434)	1,120 (11,217) (36,428) (1,167)
LOSS BEFORE TAX	(183,790)	(42,690)	(288,750)	(89,062)
TAXATION	(3,877)	3,290	(4,319)	1,625
LOSS AFTER TAX	(187,667)	(39,400)	(293,069)	(87,437)
OTHER COMPREHENSIVE ITEMS:  To be reclassified to profit or loss in subsequent periods: - Foreign currency translation - Foreign currency reserve transferred to profit or loss due to disposal of a subsidiary company	(294)	(194)	(2,109)	(152) 796
Item that will not be reclassified subsequently to profit or loss Net changes in fair value of investments at fair value through other comprehensive income ("FVTOCI")	392	(119)	273	(237)
TOTAL COMPREHENSIVE INCOME FOR THE PERIOD/YEAR	(187,569)	(39,713)	(294,905)	(87,030)
LOSS ATTRIBUTABLE TO: - Equity holders of the parent - Non-controlling interests	(185,794) (1,873)	(38,202) (1,198)	(291,993) (1,076)	(90,922) 3,485
	(187,667)	(39,400)	(293,069)	(87,437)
TOTAL COMPREHENSIVE INCOME ATTRIBUTABLE TO: - Equity holders of the Company - Non-controlling interests	(185,630) (1,939) (187,569)	(38,465) (1,248) (39,713)	(293,076) (1,829) (294,905)	(90,444) 3,414 (87,030)
LOSS PER SHARE (SEN) -Basic, for the period/year	(10.49)	(2.16)	(16.48)	(5.15)

The annexed notes form an integral part of this interim financial report.

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UNAUDITED INTERIM FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2025 CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

	As at 30/06/2025 RM'000	As at 30/06/2024 RM'000 (Audited)
ASSETS		
Non-current assets		-1.50-1
Property, plant and equipment	193,292	316,851
Right-of-use assets	209,223	396,487
Investment in joint venture	8,049	8,483
Other investments	5,457	23,384
Deferred tax assets	4,462	9,850
Intangible assets	449,841	458,320
Receivables	18,369	10,777
Comment Association	888,693	1,224,152
Current Assets	57.240	71 002
Inventories	57,248	71,903
Trade and other receivables Tax recoverable	33,574	39,537
Deposits with financial institutions	33,991 3,303	53,838 268
Cash and bank balances	17,478	25,657
Cash and bank balances	145,594	191,203
TOTAL ASSETS	1,034,287	1,415,355
TOTAL ASSETS	1,034,207	1,413,333
EQUITY AND LIABILITIES		
Share capital	257,920	257,920
Reserves	(79,142)	213,581
	178,778	471,501
Treasury shares	(77,587)	(77,587)
	101,191	393,914
Non-controlling interests	1,651	(1,457)
Equity funds	102,842	392,457
Non-current liabilities		
Long term borrowings	18,689	5,666
Lease liabilities	234,417	371,499
Provisions	15,347	16,263
	268,453	393,428
Current Liabilities		
Payables and provisions	235,243	184,468
Short term borrowings	281,721	299,296
Taxation	-	145
Lease liabilities	62,006	65,868
Contract liabilities	84,022	79,693
-	662,992	629,470
Total Liabilities	931,445	1,022,898
TOTAL EQUITY AND LIABILITIES	1,034,287	1,415,355
Basic net assets per share (sen)	5.71	22.45

Note

The net assets per share is calculated based on the following:

Basic: Equity funds less non-controlling interests divided by the number of outstanding shares in issue with voting rights.

The annexed notes form an integral part of this interim financial report.

			Attributa	ble to the equi	ty holders o	f the parent				
	<del>-</del>		Non - dist	ributable		Distributable				
	Share capital RM'000	FVTOCI reserves RM'000	Consolidation reserve RM'000	Exchange reserve RM'000	Merger deficit RM'000	Retained earnings RM'000	Treasury shares RM'000	Total RM'000	Non- controlling interests RM'000	Total equity RM'000
At 1 July 2024	257,920	1,389	-	1,676	(55,087)	265,603	(77,587)	393,914	(1,457)	392,457
Loss for the year Other comprehensive income Total comprehensive income	-	273 273	- - -	(1,356) (1,356)		(291,993) - (291,993)		(291,993) (1,083) (293,076)	(1,076) (753) (1,829)	(293,069) (1,836) (294,905)
Effects arising from the disposal of FVTOCI investment	-	(1,338)	-	-	-	1,338	-	-	-	-
Transactions with owners Adjustment due to increase in equity in subsidiary company Arising from disposal of subsidiary companies	-	-	353	-	-	-	-	353	1,017	353 1,017
Capital contribution from non-controlling interests Dividend paid to non-controlling interests	-	-	353	-	-	-	-	353	4,059 (139) 4,937	4,059 (139) 5,290
At 30 June 2025	257,920	324	353	320	(55,087)	(25,052)	(77,587)	101,191	1,651	102,842
At 1 July 2023	257,920	1,626	729	961	(55,087)	372,308	(85,328)	493,129	(5,460)	487,669
Loss for the year Other comprehensive income Total comprehensive income	-	(237) (237)	- - -	715 715	-	(90,922) (90,922)	- - -	(90,922) 478 (90,444)	3,485 (71) 3,414	(87,437) 407 (87,030)
Transactions with owners  Arising from disposal of a subsidiary company  Arising from acquisition	-	-	-	-	-	-	-	-	(396)	(396)
of a subsidiary company Transfer between reserves Dividends Distribution of share dividend	-	-	(729)	-	-	729 (8,771) (7,741)	- - - 7,741	(8,771)	1,338	1,338 - (8,771)
Dividend issue to non-controlling interests	-	-	(729)	-	-	(15,783)	7,741	(8,771)	(353) 589	(353) (8,182)
At 30 June 2024	257,920	1,389	_	1,676	(55,087)	265,603	(77,587)	393,914	(1,457)	392,457

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UNAUDITED INTERIM FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2025
CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS

	12 month 30/06/2025 RM'000	ns ended 30/06/2024 RM'000 (Audited)
CASH FLOW FROM OPERATING ACTIVITIES Receipts from operations Payments to suppliers and operating expenses Refund/(payment) of taxes Other receipts	479,921 (422,536) 22,291	724,022 (613,474) (29,516) 144
Net cash generated from operating activities	79,676	81,176
CASH FLOW FROM INVESTING ACTIVITIES  Proceeds from disposal of property, plant and equipment Disposal of investment in subsidiary companies Disposal of short term investment Disposal of other investment Acquisition of property, plant and equipment Acquisition of investments in subsidiary companies Subscription of shares in joint venture Acquisition of intangible assets Interest received Dividend received Other receipts arising on investing activities	450 (18) - 20,101 (21,726) - (5,000) (3,524) 153 320	280 1,915 2,664 - (47,570) (630) (5,000) (5,770) 291 320 1,929
Net cash used in investing activities	(9,244)	(51,571)
CASH FLOW FROM FINANCING ACTIVITIES Issuance of share capital to non-controlling interests of a subsidiary company Dividends paid Dividends paid to non-controlling interests of subsidiary company Interest paid Payment of principal portion of lease liabilities	4,059 - (139) (40,725) (88,200)	(8,771) (363) (36,084) (74,793)
Drawdown of bank borrowings and other loans Repayment of bank borrowings and other loans Payment of hire purchase Advance from related company	94,056 (96,462) (1,993) 56,445	168,208 (108,621) (1,909) 7,829
Net cash used in financing activities	(72,959)	(54,504)
NET CHANGE IN CASH AND CASH EQUIVALENTS	(2,527)	(24,899)
OPENING CASH AND CASH EQUIVALENTS Effect of exchange rate changes	25,085 (2,335)	50,076 (92)
CLOSING CASH AND CASH EQUIVALENTS	20,223	25,085
Cash and cash equivalents carried forward comprise:	RM'000	RM'000
Deposits with financial institutions Cash and bank balances Bank overdraft	3,303 17,478 (558) 20,223	268 25,657 (840) 25,085

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UNAUDITED INTERIM FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2025

NOTES TO THE INTERIM FINANCIAL REPORT

A1 The condensed consolidated interim financial report is unaudited and has been prepared in accordance with MFRS 134, Interim Financial Reporting Standards in Malaysia and IAS 34, Interim Financial Reporting, requirements of the Companies Act 2016 and applicable disclosure provisions of the Listing Requirements of Bursa Malaysia Securities Berhad. The condensed consolidated interim financial report should be read in conjunction with the audited financial statements of the Group for the financial year ended 30 June 2024. These explanatory notes, attached to the condensed consolidated interim financial report, provide an explanation of the events and transactions that are significant to the understanding of the changes in the financial position and performance of the Group since the financial year ended 30 June 2024.

The accounting policies and methods of computations used in the preparation of the financial statements are consistent with those adopted in the audited financial statements for the year ended 30 June 2024 except the adoption of the new or revised standards, IC Interpretation and amendments to standards.

The Group has not early adopted new or revised standards and amendments to standards that have been issued but not yet effective for the accounting period beginning 1 July 2024.

The initial application of the MFRSs, Amendments to MFRSs and IC Interpretations, which will be applied prospectively or which requires extended disclosures, is not expected to have any significant financial impact to the financial statements of the Group upon their first adoption.

- A2 The Group's operations are affected by major festive seasons and school holidays as well as the Muslim fasting month. In Malaysia, the major school holiday is traditionally scheduled during the second quarter, while certain festive celebrations fall during the second and third quarters of the Group's financial year. These holidays and festive celebrations will normally have a positive impact to the Group's operations in the second and third quarters of the financial year.
- A3 The following are the unusual items that occurred during the current quarter and period under review:

Recognised directly in statement of profit or loss

(i) Included under investment related expenses:

	Current quarter RM'000	Financial year to date RM'000
Loss arising from disposal of a subsidiary company Gain arising from disposal of a subsidiary company	-	(124) 1,052
Fair value loss on fair value through profit or loss ("FVTPL") investment		(1,889)
	<u> </u>	(961)

- As at 30 June 2025, the issued ordinary share capital of the Company was 1,947,632,785 units for RM257,920,251.
- A5 There was no share buyback during the financial year ended 30 June 2025.

The number of treasury shares held in hand as at 30 June 2025 were as follows:

	Average		
	price per		
	share	Number	Amount
	RM	of shares	RM'000
Total treasury shares as at 30 June 2025	0.44	175,821,661	77,587

As at 30 June 2025, the number of outstanding shares in issue with voting rights (rounded to nearest thousand) was 1,771,811,000 (30 June 2024: 1,771,811,000) ordinary shares.

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UNAUDITED INTERIM FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2025 NOTES TO THE INTERIM FINANCIAL REPORT

- A6 There were no payment of dividend during the financial year ended 30 June 2025 (30 June 2024: RM16,511,000).
- A7 Segment information for the financial year ended 30 June 2025:-

	Group
REVENUE	RM'000
Malaysia	458,984
Other South-East Asian countries	17,786
Total revenue	476,770
	Group
RESULTS	RM'000
Malaysia	(227,808)
Other South-East Asian and Nordic countries	(10,346)
	(238,154)
Unallocated corporate expenses	(3,106)
Loss from operations	(241,260)
Investment related income	
- Interest income	122
- Dividend income	320
- Gain arising from disposal of a subsidiary company	1,052
	1,494
Investment related expenses	, -
- Loss arising from disposal of a subsidiary company	(124)
- Fair value loss on FVTPL investment	(1,889)
	(2,013)
Finance cost	(41,537)
Share of results of joint venture	(5,434)
Loss before tax	(288,750)
Taxation	(4,319)
Loss after tax	(293,069)

- A8 There were no significant events since the end of this current quarter that have not been reflected in the financial statements for this current financial quarter under review.
- A9 There was no change in the composition of the Group for the current period including business combination, acquisition or disposal of subsidiaries and long term investments, restructuring and discontinuing operations, except for the below:
  - (a) On 15 August 2024, Berjaya Food (International) Sdn Bhd ("BFI"), a wholly-owned subsidiary of the Group had completed the disposal of its 50%-owned subsidiary company, Ser Vegano Sdn Bhd, for a total consideration of RM1.00.
  - (b) On 4 October 2024, BFI entered into a share sale agreement with CountryFarm Organics Sdn Bhd ("CFSB") for disposal of 51% stake in Berjaya Kelava Sdn Bhd together with 100% of the Redeemable Convertible Preference Shares ("RCPS") for a total cash consideration of RM1.35 million.
    - On 2 December 2024, BFI had completed the disposal of its investment in Berjaya Kelava Sdn Bhd and RCPS was transferred to CFSB on 10 February 2025.

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NOTES TO THE INTERIM FINANCIAL REPORT

- (c) On 22 February 2025, BFI entered into a joint venture cum shareholders agreement with Deluxe Daily Food Sdn Bhd to incorporate a 70%-owned subsidiary company namely Berjaya Paris Baguette (B) Sdn Bhd ("BPBB"). The principal activities of BPBB are develop and operate the "Paris Baguette" chain of bakeries business in Brunei Darussalam and establish of franchise stores under the name of ("Paris Baguette").
- (d) On 22 April 2025, BFI had incorporated a wholly-owned subsidiary company, BFood Management Sdn Bhd ("BFM") with a share capital of RM3,000. The intended principal activity of BFM is consultancy services and collecting commissions or rebates as intermediary in sale of equipment and products transactions.
- A10 There were no material changes in contingent liabilities or contingent assets since the last audited statement of financial position as at 30 June 2024.
- All There were no material changes in capital commitment since the last audited statement of financial position as at 30 June 2024.

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UNAUDITED INTERIM FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2025 ADDITIONAL INFORMATION REQUIRED BY THE BURSA SECURITIES LR

B1 The Group is primarily engaged in developing and operating the "Starbucks Coffee" brand in Malaysia and Brunei, developing and operating the "Kenny Rogers Roasters" ("KRR") chain in Malaysia, producing, packaging and dealing with baked goods under the "Paris Baguette" brand in the Philippines. The key factors that affect the performance of the Group's businesses include mainly the festive seasons, tourism, eating out culture, raw material costs, staff costs and consumer perception.

The summary results of the Group are as follows:

		3 months ended	3 months ended 12 months ended			b
	30/06/2025	30/06/2024	+/(-)	30/06/2025	30/06/2024	+/(-)
	RM'000	RM'000	%	RM'000	RM'000	%
Revenue	115,895	130,565	(11)	476,770	750,702	(36)
Loss from operations	(170,574)	(32,546)	424	(241,260)	(41,370)	483
Loss before tax	(183,790)	(42,690)	331	(288,750)	(89,062)	224

#### Current quarter vs preceding year same quarter

The Group registered a revenue of RM115.90 million and pre-tax loss of RM183.79 million in the current quarter ended 30 June 2025 as compared to a revenue of RM130.57 million and pre-tax loss of RM42.69 million reported in the previous year's corresponding quarter.

The lower revenue was mainly due to a reduced number of stores in operation compared to the corresponding quarter of the previous year. The higher pre-tax loss was primarily attributable to the impairment of property, plant and equipment ("PPE") and right-of-use ("ROU") assets of the Group's non-performing stores.

#### Review of results for the financial year

For the financial year ended 30 June 2025, the Group's revenue and pre-tax loss were RM476.77 million and RM288.75 million respectively as compared to a revenue and pre-tax loss of RM750.70 million and RM89.06 million respectively.

The lower revenue was primarily attributed to the prolonged impact of the ongoing sentiment related to the Middle East conflict, which affected market dynamics and influenced customers' spending patterns. Thus, given the aforesaid, the management is required to make the necessary impairment provision to PPE and ROU assets arising from the downsizing of Starbucks Malaysia's operations.

### B2 Review of results of current quarter vs preceding quarter

	3 months ended		
	30/6/2025	30/6/2025 31/3/2025	
	RM'000	RM'000	%
Revenue	115,895	113,578	2
Loss from operations	(170,574)	(25,956)	557
Loss before tax	(183,790)	(37,872)	385

The Group reported a revenue of RM115.90 million and pre-tax loss of RM183.79 million in the current quarter as compared to a revenue of RM113.58 million and pre-tax loss of RM37.87 million reported in the preceding quarter.

The slight improvement in revenue was primarily attributable to improved sales performance at Starbucks Malaysia. However, the Group registered a higher pre-tax loss mainly due to the impairment loss recognised in the current quarter under review.

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UNAUDITED INTERIM FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2025 ADDITIONAL INFORMATION REQUIRED BY THE BURSA SECURITIES LR

#### B3 Future prospects

This year, the Group focused on diversifying into local and overseas markets while consolidating stores in the local market to strengthen core operations and establish a solid foundation for sustainable growth. With these measures in place, we are well-positioned to drive strategic growth and capture opportunities in new markets. Encouraging signs of recovery, particularly in the local market, reflect the effectiveness of our approach and our commitment to operational excellence.

Looking ahead to the next financial year, the Group is committed to creating long-term value through innovation, digital transformation, and stronger customer engagement. Our strategy focuses on expanding our digital and social presence, complemented by vibrant physical store experiences that deepen consumer connections. We will continue to strengthen our core business, build resilience, and deliver sustainable growth, enhance brand equity, and improve financial performance while driving international expansion to unlock greater shareholder value.

- B4 There is no profit forecast or profit guarantee for the financial year ended 30 June 2025.
- B5 The taxation charge for the current quarter and financial year ended 30 June 2025 are detailed as follows:

	For the current quarter RM'000	Financial year ended RM'000
Group:-		
Based on the results for the period/year:-		
Current period provision		
- Malaysian taxation	(1,123)	(1,068)
Deferred tax	5,000	5,387
	3,877	4,319

The disproportionate tax charge of the Group for the current quarter and financial year ended 30 June 2025 was mainly due to certain expenses or losses being disallowed for tax purposes, as well as non-availability of Group tax relief in respect of losses incurred by certain subsidiary companies.

- B6 (a) There were no corporate proposals disclosed in Note 41 to the audited financial statements of the Company for the financial year ended 30 June 2024 but not completed.
  - (b) Event announced subsequent to the financial year ended 30 June 2025

On 28 July 2025, the Company proposed to undertake a bonus issue of up to 885,905,562 new free warrants on the basis of one (1) warrant for every two (2) existing ordinary shares held in BFood.

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UNAUDITED INTERIM FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2025 ADDITIONAL INFORMATION REQUIRED BY THE BURSA SECURITIES LR

B7 The Group's bank borrowings and debt securities as at 30 June 2025.

			As at 30/06/2025 RM'000
Short term borrowings	Foreign currency amount		KWI 000
Secured	'000		
Denominated in Ringgit Malaysia		232,913	
Denominated in PHP	50,000	3,740	236,653
<u>Unsecured</u> Denominated in Ringgit Malaysia		45,068	45,068
Long term borrowings			
Secured Denominated in Ringgit Malaysia			18,689
Total borrowings			300,410

- B8 There were no material litigations for the current quarter.
- B9 The Board does not recommend any dividend for the current quarter under review (previous year corresponding quarter ended 30 June 2024: Nil). The total dividend declared for the financial year ended 30 June 2025 is Nil (previous corresponding financial year ended 30 June 2024: 0.44 sen single-tier dividend per share).
- B10 Loss before tax is stated after charging/(crediting):

	For the	Financial
	current quarter	year to date
	RM'000	RM'000
Interest income	(24)	(122)
Gain on disposal of property, plant and equipment	(149)	(271)
Write down of property, plant and equipment	1,128	3,255
Impairment of property, plant and equipment	91,052	93,946
Impairment of right-of-use assets	58,832	58,832
Impairment of intangible assets	11,187	11,187
Depreciation of property, plant and equipment	10,655	44,578
Depreciation of right-of-use assets	24,252	79,212
Amortisation of intangible assets	691	2,764
Foreign exchange gain	(207)	(1,095)

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UNAUDITED INTERIM FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2025 ADDITIONAL INFORMATION REQUIRED BY THE BURSA SECURITIES LR

B11 The basic loss per share is calculated as follows:

	Group (3-month period)			
	30/06/2025	30/06/2024	30/06/2025	30/06/2024
	RM'000 Sen		n	
Net loss for the quarter (RM'000)	(185,794)	(38,202)		
Weighted average number of ordinary shares in issue with voting rights ('000)	1,771,811	1,771,811		
Basic loss per share (Sen)			(10.49)	(2.16)
	Group (12-month period)			
	30/06/2025	30/06/2024	30/06/2025	30/06/2024
	RM'000		Sen	
Net loss for the year (RM'000)	(291,993)	(90,922)		
Weighted average number of ordinary shares in issue with voting rights ('000)	1,771,811	1,763,807		
Basic loss per share (Sen)			(16.48)	(5.15)

Diluted loss per share is same with basic loss per share as there were no potentially dilutive ordinary shares during the current period.

c.c. Securities Commission