## FINANCIAL STATEMENTS







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#### **DIRECTORS' REPORT**

The directors hereby present their report together with the audited financial statements of the Group and of the Company for the financial year ended 30 April 2018.

#### **PRINCIPAL ACTIVITIES**

The principal activity of the Company is investment holding. The principal activities of the subsidiary companies are the development and operation of restaurant and cafØchains and retail outlets in Malaysia and other South-East Asian countries, and investment holding.

#### **RESULTS**

	Group	Company
	RM'000	RM'000
Profit for the year	218	30,563
Attributable to: - Owners of the parent	1,175	30,563
- Non-controlling interests	(957) 218	30,563

There were no material transfers to or from reserves or provisions during the financial year other than as disclosed in the financial statements.

In the opinion of the directors, the results of the operations of the Group and of the Company during the financial year were not substantially affected by any item, transaction or event of a material and unusual nature.

#### **DIVIDENDS**

The dividends paid by the Company since 30 April 2017 were as follows:						
In respect of the financial year ended 30 April 2017						
Fourth interim dividend of 1.0 sen per share single-tier dividend, paid on 28 July 2017	3,746					
In respect of the financial year ended 30 April 2018						
First interim dividend of 1.0 sen per share single-tier dividend, paid on 27 October 2017	3,759					
Second interim dividend of 1.0 sen per share single-tier dividend, paid on 26 January 2018	3,765					
Third interim dividend of 1.0 sen per share single-tier dividend, paid on 27 April 2018	3,768					
	11,292					
Total dividend paid during the financial year ended 30 April 2018	15,038					
The directors declared and approved on 21 June 2018: Fourth interim dividend of 1.0 sen per share single-tier dividend, payable on 26 July 2018	3,769*					

<sup>\*</sup> The financial statements for the current financial year do not reflect this dividend. This dividend will be accounted for in the shareholders' equity as an appropriation of retained earnings in the financial year ending 30 April 2019.

The directors do not recommend the payment of final dividend in respect of the current financial year.

#### **DIRECTORS**

Dato' Lee Kok Chuan

The names of the directors of the Company in office during the financial year and during the period from the end of the financial year to the date of this report are:

Dato' Tunku Shazuddin Bin Tunku Sallehuddin Sydney Lawrance Quays Datuk Zainun Aishah binti Ahmad Dato' Mustapha bin Abd Hamid Tan Thiam Chai Chryseis Tan Sheik Ling Dato' Sri Robin Tan Yeong Ching (Appointed on 4 December 2017)

(Appointed on 15 March 2018) (Resigned on 4 December 2017) (Resigned on 1 June 2017)

The names of directors of subsidiary companies are set out in the respective subsidiary company's statutory accounts and the said information is deemed incorporated herein by such reference and made a part hereof.

#### **DIRECTORS' BENEFITS**

Neither at the end of the financial year, nor at any time during that year, did there subsist any arrangement to which the Company was a party, whereby the directors might acquire benefits by means of the acquisition of shares in or debentures of the Company or any other body corporate, other than those arising from the share options granted under the Employees' Share Scheme ("ESS").

Since the end of the previous financial year, no director has received or become entitled to receive a benefit (other than benefits included in the aggregate amount of emoluments received or due and receivable by the directors as shown in Note 22 to the financial statements) by reason of a contract made by the Company or a related corporation with any director or with a firm of which he is a member, or with a company in which he has a substantial financial interest.

The Company maintained a Directors' and Officers' Liability Insurance in respect of any legal action taken against the directors and officers in the discharge of their duties while holding office for the Company and the Group. The total amount of insurance premium effected for any director and officer of the Company as at the financial year end was RM31,227. The directors and officers shall not be indemnified by such insurance for any deliberate negligence, fraud, intentional breach of law or breach of trust proven against them.

#### **DIRECTORS' INTERESTS**

According to the register of directors' shareholdings, the interests of directors in office at the end of the financial year in shares, options and debentures of the Company and its related corporations during the financial year were as follows:

	Number of ordinary shares						
		At 1.5.17 Acquired		Disposed	At 30.4.18		
The Company							
Sydney Lawrance Quays		382,000	42,000	*	-	424,000	
	(a)	-	5,000		-	5,000	
Datuk Zainun Aishah binti Ahmad		169,800	12,000	*	-	181,800	
Dato' Mustapha bin Abd Hamid		91,000	112,000	#	50,000	153,000	
Tan Thiam Chai		325,800	132,000	٨	-	457,800	

Number of ordinary shares under Employees' Share Scheme ("ESS")

under Employees ondre Generic ( 200 )						
		Exercised/				
988,000	-	-	988,000			
320,000	-	-	320,000			
320,000	-	100,000	220,000			
320,000	-	-	320,000			
280,000	-	42,000	238,000			
80,000	-	12,000	68,000			
80,000	-	12,000	68,000			
80,000	-	12,000	68,000			
	988,000 320,000 320,000 320,000 280,000 80,000 80,000	988,000 - 320,000 - 320,000 - 320,000 -  280,000 - 80,000 - 80,000 -	### Exercised/    988,000			

#### Subsidiary company: Jollibean Foods Pte Ltd

		Number of ordinary shares						
		At 1.5.17	Acquired	Disposed	At 30.4.18			
Sydney Lawrance Quays		-	50,000	-	50,000			
Ultimate holding company:								
			Number of ordin	ary shares				
	_	At 1.5.17 or						
		at date of						
		appointment	Acquired	Disposed	At 30.4.18			
Berjaya Corporation Berhad (	'BCorp")							
Sydney Lawrance Quays		25	-	-	25			
Tan Thiam Chai		126,992	-	-	126,992			
	(a)	107,288	-	-	107,288			
Chryseis Tan Sheik Ling		202,910	-	-	202,910			
			Number of 5% Irredeen	nable Convertible				
			<b>Unsecured Loan Stoc</b>	ks 2012/2022 of				
			RM1.00 nominal	value each				
		At 1.5.17 or						
		at date of						
		appointment	Acquired	Disposed	At 30.4.18			
Tan Thiana Ohai		00.000			00.000			
Tan Thiam Chai	(-)	20,600	•	•	20,600			
0,	(a)	17,400	-	-	17,400			
Chryseis Tan Sheik Ling		275,000	-	-	275,000			
			Number of 2% Irredeen	nable Convertible				
			Unsecured Loan Stoc	ks 2016/2026 of				
	_		RM1.00 nominal	value each				
		At 1.5.17	Acquired	Disposed	At 30.4.18			
Tan Thiam Chai		1,000	-	-	1,000			
			Number of warran	ts 2012/2022				
	_	At 1.5.17	Acquired	Disposed	At 30.4.18			
Tan Thiam Chai		20,600	-	-	20,600			
	(a)	17,400	-	-	17,400			
			Number of warran					
		At 1.5.17	Acquired	Disposed	At 30.4.18			
Tan Thiam Chai		1,000	-	-	1,000			

#### **Related companies:**

	Number of ordinary shares							
		At 1.5.17 or at date of appointment	Acquired	Disposed	At 30.4.18			
Berjaya Land Berhad								
Tan Thiam Chai		40,000	-	-	40,000			
Chryseis Tan Sheik Ling		5,000,000	-	-	5,000,000			
			Number of ordin	ary shares				
		At 1.5.17	Acquired	Disposed	At 30.4.18			
Berjaya Sports Toto Berhad								
Tan Thiam Chai		172,284	-	-	172,284			
	(a)	133,165	-	-	133,165			

#### Notes:

- (a) Indirect interests pursuant to Section 59(11)(c) of the Companies Act 2016.
- \* Shares arising from the vesting of ESS shares.
- # Shares arising from the vesting of ESS shares and exercise of ESS Options.
- ^ Shares arising from the vesting of ESS shares and exercise of warrants which expired on 8 August 2017.

Other than as disclosed above, none of the other directors in office at the end of the financial year had any interest in shares, warrants, options and debentures of the Company or its related corporations during the financial year.

#### **EMPLOYEES' SHARE SCHEME**

On 18 November 2016, the Company obtained all required approvals and complied with the requirements pertaining to the Employees' Share Scheme ("ESS"). The ESS is approved for granting to the eligible employees of the Group, including directors of the Company, of the followings:

- i) the right to receive new and/or existing ordinary shares of the Company ("ESS Shares"); and/or
- ii) option which entitle the right to exercise and receive the ordinary shares of the Company ("ESS Options").

The ESS Shares and ESS Options shall collectively be known as "Awards".

The committee administering the ESS comprises Sydney Lawrance Quays, Dato' Tunku Shazuddin Bin Tunku Sallehuddin and Datuk Zainun Aishah binti Ahmad.

The maximum number of ESS Shares (including shares in respect of ESS Options granted which have yet to be exercised) which may be made available under the ESS shall not exceed in aggregate five percent (5%) of the total issued and paid-up ordinary share capital of the Company (excluding treasury shares, if any) at any point of time throughout the duration of the ESS.

The salient features and terms of the ESS, details of ESS movements during the financial year are disclosed in Note 27 to the financial statements. No person to whom the option has been granted has any right to participate by virtue of the option in any share issue of any other company.

#### **ISSUE OF SHARES**

During the financial year, the Company increased its share capital from RM240,617,331 to RM243,232,513 by way of:

- (i) the issuance of 517,760 new ordinary shares at an issue price of RM1.44 per share pursuant to the exercise of the share options that was granted under the ESS;
- (ii) the issuance of 1,766,817 new ordinary shares at an issue price of RM0.70 per share pursuant to the exercise of the warrants; and
- (iii) the inclusion of RM632,836 from employees' share plan reserves as part of the paid up share capital upon the forfeiture of the ESS options of RM84,859, upon the exercise of ESS options of RM212,282 and upon the exercise of warrants of RM335.695.

#### TREASURY SHARES

The number of treasury shares held in hand as at 30 April 2018 was 5,019,540 (2017: 5,442,300) units. During the financial year, 422,760 units were reissued for the vesting of ESS shares.

As at 30 April 2018, the issued ordinary share capital of the Company with voting rights was 376,839,217 (2017: 374,131,880) ordinary shares.

#### OTHER STATUTORY INFORMATION

- (a) Before the statements of financial position and statements of profit or loss and other comprehensive income of the Group and of the Company were made out, the directors took reasonable steps:
  - (i) to ascertain that proper action had been taken in relation to the writing off of bad debts and the making of provision for doubtful debts and satisfied themselves that all known bad debts have been written off and that adequate provision had been made for doubtful debts; and
  - (ii) to ensure that any current asset which was unlikely to realise its value as shown in the accounting records in the ordinary course of business had been written down to an amount which it might be expected so to realise.
- (b) At the date of this report, the directors are not aware of any circumstances which would render:
  - (i) the amount written off for bad debts or the amount of provision for doubtful debts inadequate to any substantial extent; and
  - (ii) the values attributed to the current assets in the financial statements of the Group and of the Company misleading.
- (c) At the date of this report, the directors are not aware of any circumstances which have arisen which would render adherence to the existing method of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate.
- (d) At the date of this report, the directors are not aware of any circumstances not otherwise dealt with in this report or financial statements of the Group and of the Company which would render any amount stated in the financial statements misleading.

- (e) As at the date of this report, there does not exist:
  - (i) any charge on the assets of the Group or of the Company which has arisen since the end of the financial year which secures the liabilities of any other person; or
  - (ii) any contingent liability of the Group or of the Company which has arisen since the end of the financial year.
- (f) In the opinion of the directors:
  - (i) no contingent or other liability has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which will or may affect the ability of the Group or of the Company to meet their obligations when they fall due; and
  - (ii) no item, transaction or event of a material and unusual nature has arisen in the interval between the end of the financial year and the date of this report which is likely to affect substantially the results of the operations of the Group or of the Company for the financial year in which this report is made.

#### SIGNIFICANT EVENTS DURING THE FINANCIAL YEAR

Significant events during the financial year are disclosed in Note 35 to the financial statements.

#### SIGNIFICANT EVENT SUBSEQUENT TO THE FINANCIAL YEAR

Significant event subsequent to the financial year is disclosed in Note 36 to the financial statements.

#### **AUDITORS**

The auditors, Ernst & Young, have expressed their willingness to continue in office.

The remuneration of the auditors of the Group is disclosed in Note 21 to the financial statements.

#### INDEMNIFICATION OF AUDITORS

To the extent permitted by law, the Company has agreed to indemnify its auditors, Ernst & Young, as part of the terms of its audit engagement against claims by third parties arising from the audit. No payment has been made to indemnify Ernst & Young during the financial year and since the end of the financial year.

Signed on behalf of the Board in accordance with a resolution of the directors dated 6 August 2018

Sydney Lawrance Quays

Tan Thiam Chai

## STATEMENT BY DIRECTORS

(Pursuant to Section 251(2) of the Companies Act 2016)

We, Sydney Lawrance Quays and Tan Thiam Chai, being two of the directors of BERJAYA FOOD BERHAD, do hereby state that, in the opinion of the directors, the accompanying financial statements set out on pages 56 to 128 are drawn up in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia so as to give a true and fair view of the state of affairs of the Group and of the Company as at 30 April 2018 and of the results and the cash flows of the Group and of the Company for the year then ended.

Signed on behalf of the Board in accordance with a resolution of the directors dated 6 August 2018

Sydney Lawrance Quays

Tan Thiam Chai

## STATUTORY DECLARATION

(Pursuant to Section 251(1)(b) of the Companies Act 2016)

I, Tan Thiam Chai, being the director primarily responsible for the financial management of BERJAYA FOOD BERHAD, do solemnly and sincerely declare that the accompanying financial statements set out on pages 56 to 128 are in my opinion correct, and I make this solemn declaration conscientiously believing the same to be true and by virtue of the provisions of the Statutory Declarations Act, 1960.

Subscribed and solemnly declared by the abovenamed Tan) Thiam Chai at Kuala Lumpur in the Federal Territory on 6) August 2018 )	Tan Thiam Chai MIA No. : 4719
Before me:	
Y.M TENGKU FARIDDUDIN BIN TENGKU SULAIMAN (W533) Commissioner for Oaths	
Kuala Lumnur	

## STATEMENTS OF FINANCIAL POSITION

AS AT 30 APRIL 2018

		Group		Company		
		2018	2017	2018	2017	
	Note	RM'000	RM'000	RM'000	RM'000	
Non-current assets						
Property, plant and equipment	3	234,083	216,955	9	11	
Subsidiary companies	4	-		441,688	428,737	
Deferred tax assets	14	5,005	6,004	-	-	
Intangible assets	5	457,106	454,734	_	_	
Receivables	7	23,128	22,740	_	_	
Ticocivabics	,	719,322	700,433	441,697	428,748	
		7 10,022	700,400	441,007	720,770	
Current assets						
Inventories	6	34,068	37,752	_	_	
Trade and other receivables	7	24,281	21,391	8,945	18,094	
Tax recoverable		3,730	4,398	-	119	
Deposits with financial institutions	8	884	2,400	_	-	
Cash and bank balances	9	31,378	23,865	8,005	4,994	
	· ·	94,341	89,806	16,950	23,207	
		0 1,0 1 1		10,000		
TOTAL ASSETS		813,663	790,239	458,647	451,955	
EQUITY AND LIABILITIES						
Equity attributable to equity						
holders of the Company		0.40.000	24224	0.40.000	0.40.04=	
Share capital	10	243,232	240,617	243,232	240,617	
Reserves	11	150,274	159,634	46,980	29,346	
		393,506	400,251	290,212	269,963	
Treasury shares	12	(7,687)	(8,334)	(7,687)	(8,334)	
		385,819	391,917	282,525	261,629	
Non-controlling interests		1,370	(17,587)	-		
Total equity		387,189	374,330	282,525	261,629	
Non-current liabilities						
Long term borrowings	13	137,495	124,689	135,970	124,648	
Deferred tax liabilities	14	1,271	1,863	-		
Provisions	15	11,452	10,159	_	_	
Troviolone	.0	150,218	136,711	135,970	124,648	
		100,210	100,711	100,070	121,010	
Current liabilities						
Trade and other payables	16	68,708	90,882	30,384	28,763	
Provisions	15	2,282	2,584	-		
Short term borrowings	17	141,758	130,667	9,750	36,915	
Taxation	17	273	6	18	-	
Deferred income	18	63,235	55,059	- 10	-	
Deferred income	10	276,256	279,198	40,152	65,678	
Total liabilities		426,474	415,909	176,122	190,326	
i Otal Habilities		420,474	410,505	170,122	130,320	
TOTAL EQUITY AND LIABILITIES		813,663	790,239	458,647	451,955	

## STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

FOR THE YEAR ENDED 30 APRIL 2018

		Gre	oup		pany
	Maria	2018	2017	2018	2017
	Note	RM'000	RM'000	RM'000	RM'000
Revenue	19	639,741	605,441	43,240	43,585
Cost of sales		(357,562)	(342,007)	-	
Gross profit		282,179	263,434	43,240	43,585
Other income		6,404	6,805	2,349	2,539
Administrative expenses		(221,148)	(212,185)	(2,776)	(2,076)
Selling and distribution expenses Other expenses		(13,747) (18,259)	(12,295) (6,744)	-	(54,139)
·		35,429	39,015	42,813	(10,091)
Finance costs	20	(16,232)	(14,696)	(11,879)	(11,862)
Profit/(Loss) before tax	21	19,197	24,319	30,934	(21,953)
Income tax expense	23	(18,979)	(17,987)	(371)	(441)
Profit/(Loss) for the year		218	6,332	30,563	(22,394)
Other comprehensive income to be reclass to profit or loss in subsequent periods: - Foreign currency translation		2,474	(2,466)	-	-
Foreign currency reserve transferred to or loss due to disposal of a subsidiary Other comprehensive income not to be recomprehensive income not to be recomprehensive.	company	817	-	-	-
to profit or loss in subsequent periods: - Actuarial gain on defined benefit plan		_	22	_	-
- Tax effect relating to defined benefit pla	ın	-	(6)	-	
Total comprehensive income for the year	ar	3,509	3,882	30,563	(22,394)
Profit/(Loss) attributable to:					
- Owners of the parent		1,175	11,435	30,563	(22,394)
- Non-controlling interests		(957)	(5,103)	-	
		218	6,332	30,563	(22,394)
Total comprehensive income					
<ul><li>attributable to:</li><li>Owners of the parent</li></ul>		3,247	10,469	30,563	(22,394)
- Non-controlling interests		262	(6,587)	-	
		3,509	3,882	30,563	(22,394)
Earnings per share (sen)	24				
- Basic		0.31	3.05		
- Diluted		0.31	3.02		

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 APRIL 2018

				Attributable to		holders of the						
				Non-distrib	utable			<u>Distributable</u>				
	Share capital	Share premium	Employees' share plan reserve	Consolidation reserve	Warrant reserve	Exchange reserve	Merger deficit	Retained earnings	Treasury shares	Total	Non- controlling interests	Total equity
GROUP	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
At 1 May 2016	189,144	49,466	-	-	441	612	(55,087)	214,927		399,503	(11,000)	388,503
Profit for the year		-		-	-			11,435	-	11,435	(5,103)	6,332
Other comprehensive income	-	-	-	-	-	(974)	-	8	-	(966)	(1,484)	(2,450)
Total comprehensive income for the year		-			-	(974)	-	11,443		10,469	(6,587)	3,882
Transactions with owners												
Treasury shares acquired Share-based	-	-	-	-	-	-	-	-	(8,334)	(8,334)	-	(8,334)
payment under ESS			1,846							1,846		1,846
ESS options exercised	1,657	-	(367)		-	-			-	1,290	-	1,290
ESS options forfeited	3	-	(3)		-	-		-	-	-		-
Warrants exercised	312	35	-	•	(74)	-		(40.400)	-	273	-	273
Dividends (Note 25)	1,972	35	1,476	•	(74)	-	•	(13,130)	(8,334)	(13,130)	-	(13,130)
Transfer pursuant to	1,972	33	1,470	•	(74)	•	•	(13,130)	(0,334)	(18,055)	•	(18,055)
S618(2) of CA 2016~	49,501	(49,501)	-		-	-			-	-	-	-
At 30 April 2017/1 May 2017	240,617		1,476		367	(362)	(55,087)	213,240	(8,334)	391,917	(17,587)	374,330
Profit for the year	-							1,175		1,175	(957)	218
Other comprehensive income	-	-	-		-	2,072		-	-	2,072	1,219	3,291
Total comprehensive income for the year						2,072		1,175		3,247	262	3,509
Transactions with owners												
Share-based												
payment under ESS	-		3,389							3,389		3,389
Reissued for			(0==)						o. 4=			
ESS shares vested			(655)	•	•	•	•	8	647	•	•	-
Adjustment in relation to part disposal of equity interest												
in a subsidiary company				322						322	124	446
Disposal of a				V						V		
subsidiary company	-										18,571	18,571
ESS options exercised	958	-	(212)							746		746
ESS options forfeited	85		(85)		-						-	-
Warrants exercised	1,572	-	•	•	(336)	-	•	-	•	1,236	-	1,236
Warrants expired	-		•	•	(31)	- (04)		31			•	-
Transfer between reserves Dividends (Note 25)	-				•	(61)		61 (15,038)		(15,038)		(15,038)
Dividends (Note 20)	2,615	-	2,437	322	(367)	(61)	-	(14,938)	647	(9,345)	18,695	9,350
At 30 April 2018	243,232		3,913	322		1,649	(55,087)	199,477	(7,687)	385,819	1,370	387,189
71 20 Ahii 50 10	240,202	•	3,313	JZZ	•	1,043	(33,007)	133,477	(7,007)	505,019	1,070	501,109

<sup>~</sup> Pursuant to Section 618(2) of the Companies Act 2016 ("CA2016"), any outstanding share premium and capital redemption reserve accounts shall become part of share capital.

## STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 APRIL 2018

			lon-distributable		Distributable		
			Employees'				
	Share	Share	share plan	Warrant	Retained	Treasury	Total
	capital	premium	reserve	reserve	earnings	shares	equity
COMPANY	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
At 1 May 2016	189,144	49,466	-	441	63,027	-	302,078
Total comprehensive income for the year	-	-	-	-	(22,394)	-	(22,394)
Transactions with owners							
Treasury shares acquired	-	-	-	-	-	(8,334)	(8,334)
Share-based							
payment under ESS	-	-	1,846	-	-	-	1,846
ESS options exercised	1,657	-	(367)	-	-	-	1,290
ESS options forfeited	3	-	(3)	-	-	-	-
Warrants exercised	312	35	-	(74)	-	-	273
Dividends (Note 25)	-	-	-	-	(13,130)	-	(13,130)
	1,972	35	1,476	(74)	(13,130)	(8,334)	(18,055)
Transfer pursuant to							
S618(2) of CA 2016 ~	49,501	(49,501)	-	-	-	-	-
At 30 April 2017/1 May 2017	240,617	-	1,476	367	27,503	(8,334)	261,629
Total comprehensive income for the year	-	-	-	-	30,563	-	30,563
Transactions with owners							
Share-based							
payment under ESS	-		3,389		-	-	3,389
Reissued for ESS shares vested	-	-	(655)	-	8	647	· -
ESS options exercised	958	-	(212)	-	-	-	746
ESS options forfeited	85	-	(85)	-	-	-	-
Warrants exercised	1,572	-	-	(336)	-	-	1,236
Warrants expired	-	-	-	(31)	31	-	-
Dividends (Note 25)	-	-	-	-	(15,038)	-	(15,038)
	2,615	-	2,437	(367)	(14,999)	647	(9,667)
At 30 April 2018	243,232		3,913	-	43,067	(7,687)	282,525

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<sup>~</sup> Pursuant to Section 618(2) of the CA 2016, any outstanding share premium and capital redemption reserve accounts shall become part of share capital.

## STATEMENTS OF CASH FLOWS FOR THE YEAR ENDED 30 APRIL 2018

	Group		Company		
	2018	2017	2018	2017	
	RM'000	RM'000	RM'000	RM'000	
CASH FLOWS FROM OPERATING ACTIVITIES					
Receipts from customers	647,316	617,869	_	_	
Payment to suppliers and operating expenses	(566,678)	(521,970)	(1,310)	(1,431)	
Payment of tax	(17,704)	(21,620)	(234)	(448)	
Other receipts	368	814	(== -)	-	
Net cash flow generated from/(used in)					
operating activities	63,302	75,093	(1,544)	(1,879)	
	,	,	( ) /		
CASH FLOWS FROM INVESTING ACTIVITIES					
Sales of property, plant and equipment	307	1,056	-	-	
Sales of investment in subsidiary companies (Note a)	-	-	-	-	
Acquisition of property, plant and equipment	(45,753)	(74,969)	(4)	(8)	
Acquisition of intangible assets	(4,217)	(4,899)	-	-	
Interest received	194	188	2,349	2,539	
Dividend received	-	-	43,240	43,585	
Loan to related companies	-	-	(2,747)	(6,582)	
Repayment from related companies	-	-	1,007	500	
Net cash flow (used in)/generated from					
investing activities	(49,469)	(78,624)	43,845	40,034	
CASH FLOWS FROM FINANCING ACTIVITIES					
Issuance of share capital	1,982	1,563	1,982	1,563	
Treasury shares acquired	-	(8,334)	-	(8,334)	
Drawdown of bank borrowings	204,943	64,000	145,718	-	
Repayment of bank borrowings	(184,515)	(38,477)	(163,336)	(13,000)	
Payment of hire purchase	(115)	(30)	-	-	
Interest paid	(14,696)	(13,742)	(10,479)	(10,919)	
Dividends paid	(15,038)	(13,130)	(15,038)	(13,130)	
Withdrawal of bank deposits	-	89	-	-	
Net withdraw/(placement) with					
bank as security pledged for borrowing	1,529	(122)	1,539	(58)	
Advance from related companies	374	3	2,235	5,278	
Repayment to related companies	(627)		(372)		
Net cash flow used in					
financing activities	(6,163)	(8,180)	(37,751)	(38,600)	
NET CHANGE IN CASH AND CASH EQUIVALENTS	7,670	(11,711)	4,550	(445)	
EFFECT OF EXCHANGE RATE CHANGES	(144)	120	-	-	
CASH AND CASH EQUIVALENTS AT					
BEGINNING OF THE YEAR	21,256	32,847	556	1,001	
CASH AND CASH EQUIVALENTS AT					
END OF THE YEAR	28,782	21,256	5,106	556	

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## STATEMENTS OF CASH FLOWS

FOR THE YEAR ENDED 30 APRIL 2018

Group

	Group		Company	
	2018	2017	2018	2017
CASH AND CASH EQUIVALENTS	RM'000	RM'000	RM'000	RM'000
The closing cash and cash equivalents comprise of the following:				
Cash and bank balances	31,378	23,865	8,005	4,994
Deposits with financial institutions	884	2,400	-	-
	32,262	26,265	8,005	4,994
Less: Cash pledge with bank - restricted	(2,899)	(4,438)	(2,899)	(4,438)
Deposits pledged with bank - restricted	(581)	(571)	-	
	28,782	21,256	5,106	556

#### Notes:

a) Analysis of the effects of subsidiary companies disposed:

	2018	2017
	RM'000	RM'000
Property, plant and equipment	1,052	-
Net other liabilities disposed	(7,311)	-
Non-controlling interests	18,571	
Net liabilities disposed	12,312	-
Excluding: Cash and cash equivalent of subsidiary company disposed	(22)	-
Cash consideration	*	-
Deposit received from partial disposal of shares in a subsidary company	22	-
Net loss arising from disposal	(12,312)	
Cash flow on disposal (net of cash in subsidary company disposed)	-	

<sup>\*</sup> denotes cash consideration less than RM1,000.

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## STATEMENTS OF CASH FLOWS

FOR THE YEAR ENDED 30 APRIL 2018

#### b) Changes in liabilities arising from financing activities:

	Group	Company
	RM'000	RM'000
<u>Total borrowings</u>		
At beginning of the year	255,356	161,563
Drawdown of bank borrowings	204,943	145,718
Additional hire purchase (Note 3)	1,811	-
Repayment of bank borrowings and hire purchase	(184,630)	(163,336)
Unwinding of discount and charge		
out of deferred transaction costs (Note 20)	1,775	1,775
Exchange difference	(2)	-
At end of the year	279,253	145,720

	RM'000	RM'000
Due to related company		
At beginning of the year	330	28,135
Advance from related companies	374	2,235
Repayment to related companies	(627)	(372)
At end of the year	77	29,998

The accompanying notes form an integral part of the financial statements.

Group

Company

30 APRIL 2018

#### 1. CORPORATE INFORMATION

The principal activity of the Company is investment holding.

The principal activities of the subsidiary companies consist of the development and operation of restaurant and cafØ chains and retail outlets in Malaysia and other South-East Asian countries and investment holding.

The Company is a public limited liability company, incorporated and domiciled in Malaysia, and listed on the Main Market of Bursa Malaysia Securities Berhad ("Bursa Malaysia").

The registered office of the Company is located at Lot 13-01A, Level 13 (East Wing), Berjaya Times Square, No.1 Jalan Imbi, 55100 Kuala Lumpur.

The holding company is Berjaya Group Berhad ("BGroup") and the ultimate holding company is Berjaya Corporation Berhad ("BCorp"), both of which are incorporated in Malaysia.

The financial statements were authorised for issue by the Board of Directors in accordance with a resolution of the directors on 6 August 2018.

#### 2. SIGNIFICANT ACCOUNTING POLICIES

#### 2.1 Basis of preparation

The financial statements of the Group and of the Company have been prepared under the historical cost convention unless otherwise indicated in the accounting policies below and in accordance with Malaysian Financial Reporting Standards ("MFRSs"), International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia.

At the beginning of the current financial year, the Group and the Company had adopted MFRSs which are mandated for financial period beginning on or after 1 May 2017 as described in Note 2.3.

The financial statements are presented in Ringgit Malaysia ("RM") and all values are rounded to the nearest thousand ("RM'000") except when otherwise indicated.

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#### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.2 Summary of significant accounting policies

(a) Subsidiaries and basis of consolidation

The consolidated financial statements comprise the financial statements of the Group and its subsidiaries as at the reporting date. The financial statements of the subsidiaries used in the preparation of the consolidated financial statements are prepared for the same reporting date as the Company.

Subsidiary companies are those investees controlled by the Group. The Group controls an investee if and only if the Group has all the following:

- (i) power over the investee (i.e. existing rights that give it the current ability to direct the relevant activities of the investee);
- (ii) exposure, or rights, to variable returns from its investment with the investee; and
- (iii) the ability to use its power over the investee to affect its returns.

When the Group has less than a majority of the voting rights of an investee, the Group considers the following in assessing whether or not the Group's voting rights in an investee are sufficient to give it power over the investee:

- (i) the size of the Group's holding of voting rights relative to the size and dispersion of holdings of the other vote holders;
- (ii) potential voting rights held by the Group, other vote holders or other parties;
- (iii) rights arising from other contractual arrangements; and
- (iv) any additional facts and circumstances that indicates that the Group has, or does not have, the current ability to direct the relevant activities at the time that decision need to be made, including voting patterns at previous shareholders' meetings.

Subsidiary companies are consolidated using the acquisition method of accounting except for the business combination with Berjaya Roasters (M) Sdn Bhd ("BRoasters"), which was accounted for under the pooling of interests method as the business combination of this subsidiary company involved an entity under common control.

Under the pooling of interests method of accounting, the results of the entities under common control are presented as if the entities had been combined throughout the current and previous financial years. The difference between the cost of acquisition and the nominal value of the share capital acquired are reflected within equity as merger reserve or merger deficit in the case of debit differences.

Under the acquisition method of accounting, subsidiary companies are consolidated from the date of acquisition, being the date on which the Group obtains control, and continue to be consolidated until that date such control ceases.

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#### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.2 Summary of significant accounting policies (continued)

(a) Subsidiaries and basis of consolidation (continued)

The cost of acquisition of a subsidiary company depends on whether it is a business combination, in accordance to the specifications in MFRS 3, or not. If it is not a business combination, the cost of acquisition consists of the consideration transferred ("CT"). The CT is the sum of fair values of the assets transferred by the Group, the liabilities incurred by the Group to the former owners of the acquiree and the equity instruments issued by the Group in exchange for control of the acquiree on the date of acquisition and any contingent consideration. For an acquisition that is not a business combination, the acquisition-related costs can be capitalised as part of the cost of acquisition. If it is a business combination, the cost of acquisition (or specifically, the cost of business combination) consists of CT, the amount of any non-controlling interests in the acquiree and the fair value of the Group's previously held equity interest in the acquiree. For an acquisition that is a business combination, the acquisition-related costs are recognised in profit or loss as incurred.

When control in a business is acquired in stages, the previously held equity interests in the acquiree are re-measured to fair value at the acquisition date with any corresponding gain or loss recognised in profit or loss.

Any excess of the cost of business combination, as the case may be, over the net amount of the fair value of identifiable assets acquired and liabilities assumed is recognised as goodwill. For business combinations, provisions are made for the acquiree's contingent liabilities existing at the date of acquisition as the Group deems that it is probable that an outflow of resources embodying economic benefits will be required to settle the obligations.

Any excess in the Group's interest in the net fair value of the identifiable assets acquired and liabilities assumed over the cost of business combination is recognised immediately in profit or loss.

The contingent consideration to be transferred by the acquirer will be recognised at fair value at the date of acquisition. Changes in the fair value of the contingent consideration that qualify as measurement period adjustments are adjusted retrospectively, with corresponding adjustments against goodwill. Measurement period adjustments are adjustments that arise from additional information obtained during the 'measurement period' (which cannot exceed one year from the date of acquisition) about the facts and circumstances that existed at the date of acquisition. The subsequent accounting for changes in the fair value of the contingent consideration that do not qualify as measurement period adjustments depends on how the contingent consideration is classified. Contingent consideration that is classified as equity is not re-measured at subsequent reporting dates and its subsequent settlement is accounted for within equity. Contingent consideration that is classified as an asset or a liability is re-measured at subsequent reporting dates in accordance with MFRS 139: Financial Instruments Recognition and Measurement or MFRS 137: Provisions, Contingent Liabilities and Contingent Assets, as appropriate with the corresponding gain or loss being recognised in profit or loss.

Uniform accounting policies are adopted in the consolidated financial statements for similar transactions and other events in similar circumstances. In the preparation of the consolidated financial statements, the financial statements of all subsidiary companies are adjusted for the material effects of dissimilar accounting policies. Intragroup assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

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#### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.2 Summary of significant accounting policies (continued)

(a) Subsidiaries and basis of consolidation (continued)

Profit or loss and each component of other comprehensive income are attributed to the non-controlling interest, even if this results in the non-controlling interests having a deficit balance.

Non-controlling interests represent the equity in subsidiary companies not attributable, direct or indirectly, to the Group which consist of the amount of those non-controlling interests at the date of original combination, and the non-controlling interests' share of changes in the equity since the date of the combination.

Non-controlling interests are presented separately in the consolidated statements of financial position within equity, separately from the equity of the owners of the parent.

Equity instruments and equity components of hybrid financial instruments issued by subsidiary companies but held by the Group will be eliminated on consolidation. Any difference between the cost of investment and the value of the equity instruments or the equity components of hybrid financial instruments will be recognised immediately in equity upon elimination.

When there is share buyback by a subsidiary company, the accretion of the Group's interest is recognised as a deemed acquisition of additional equity interest in the subsidiary company. Any differences between the consideration of the share buyback over the Group's revised interest in the net fair value of the identifiable assets acquired and liabilities assumed is recognised directly in equity attributable to owners of the parent.

Changes in the Group's ownership interest in a subsidiary company that do not result in the Group losing control over the subsidiary company are accounted for as equity transactions. The carrying amounts of the Group's interest and the non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiary companies. Any difference between the amount by which the non-controlling interests are adjusted and the fair value of consideration paid or received is recognised directly in equity and attributed to the owners of the Company.

When the Group loses control of a subsidiary company, a gain or loss calculated as the difference between:

- (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest; and
- (ii) the previous carrying amount of the assets and liabilities of the subsidiary company and any non-controlling interest;

is recognised in profit or loss. The subsidiary company's cumulative gain or loss which has been recognised in other comprehensive income and accumulated in equity are reclassified to profit or loss or where applicable, transferred directly to retained earnings. The fair value of any investment retained in the former subsidiary company at the date control is lost is regarded as the cost on initial recognition of the investment.

In the Company's separate financial statements, investments in subsidiary companies are stated at cost less impairment losses.

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#### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.2 Summary of significant accounting policies (continued)

(b) Property, plant and equipment and depreciation

All items of property, plant and equipment are initially recorded at cost. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group or the Company and the cost of the item can be measured reliably. Subsequent to recognition, when a property, plant and equipment are required to be replaced in intervals, the company recognises such parts as individual assets with specific useful lives. All other repairs and maintenance are charged to profit or loss during the financial period in which they are incurred.

Subsequent to recognition, property, plant and equipment are stated at cost less accumulated depreciation and any accumulated impairment losses.

Assets under construction included in property, plant and equipment are not depreciated as these assets are not yet available for use.

Depreciation of property, plant and equipment is provided for on a straight-line basis to write off the cost of each asset to its residual value over the estimated useful life, at the following annual rates:

Buildings	2%
Office equipment, smallwares and motor vehicles	20% - 33%
Computers	20% - 40%
Plant, machinery, kitchen equipment, furniture and fittings	10% - 33%
Renovation and restoration	Based on lease term

The residual values, useful life and depreciation method are reviewed at each financial year-end to ensure that the amount, method and period of depreciation are consistent with previous estimates and the expected pattern of consumption of the future economic benefits embodied in the items of property, plant and equipment.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gains or losses on the derecognition of the asset are included in profit or loss in the year the asset is derecognised.

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#### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.2 Summary of significant accounting policies (continued)

#### (c) Intangible assets

#### (i) Goodwill

Goodwill acquired in a business combination is initially measured at cost being the excess of the cost of business combination over the Group's interest in the net fair value of the identifiable assets acquired and liabilities assumed. Following the initial recognition, goodwill is measured at cost less any accumulated impairment losses. Goodwill is not amortised but instead, it is reviewed for impairment, annually or more frequently if events or changes in circumstances indicate that the carrying value may be impaired. Gains and losses on the disposal of an entity include the carrying amount of goodwill relating to the entity sold.

#### (ii) Trademarks

The cost of trademarks acquired represents its fair value as at the date of acquisition. Following initial recognition, trademarks are carried at cost less any accumulated impairment losses. Trademarks, which are considered to have indefinite useful lives, are not amortised but tested for impairment, annually or more frequently when indicators of impairment are identified. The useful lives of trademarks are reviewed annually to determine whether indefinite life assessment continues to be supportable. If not, the change in the useful life assessment from indefinite to finite is made on a prospective basis.

#### (iii) Development right fees and licence fees

Development right fees are required to be paid for the rights to develop the "Starbucks" franchise in Malaysia. The development right fees are capitalised and amortised over the period of the development agreement from the date the operation commences.

Licence fees are required to be paid in respect of the opening of new "Starbucks" outlets in Malaysia and Brunei. The licence fees paid are capitalised and amortised over the remaining period of the development agreement. The licence fees are amortised from the date when the respective outlet commences operations.

#### (iv) Computer software

Computer software acquired separately are measured on initial recognition at cost. Following initial recognition, computer software are carried at cost less any accumulated amortisation and any accumulated impairment losses. Computer software are amortised on a straight-line basis over its estimated economic useful lives and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method for a computer software are reviewed at each reporting date.

#### (d) Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined on a first-in first-out basis. Cost represents cost of food, beverages and materials purchased plus incidental expenses. Net realisable value represents the estimated selling price less all estimated costs to completion and costs to be incurred in marketing, selling and distribution.

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#### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.2 Summary of significant accounting policies (continued)

#### (e) Financial assets

Financial assets are recognised in the statement of financial position when, and only when, the Group and the Company become a party to the contractual provisions of the financial instrument.

When financial assets are recognised initially, they are measured at fair value, plus, in the case of financial assets not at fair value through profit or loss, directly attributable transaction costs.

The Group and the Company determine the classification of their financial assets at initial recognition, and the categories include financial assets at fair value through profit or loss, loans and receivables, held-to-maturity investments and available-for-sale financial assets.

The category that is applicable to the Group and the Company is as follows:

#### (i) Loans and receivables

Financial assets with fixed or determinable payments that are not quoted in an active market are classified as loans and receivables.

Subsequent to initial recognition, loans and receivables are measured at amortised cost using the effective interest method. Gains and losses are recognised in profit or loss when the loans and receivables are derecognised or impaired, and through the amortisation process.

Loans and receivables are classified as current assets, except for those having maturity dates later than 12 months after the reporting date which are classified as non-current.

A financial asset is derecognised where the contractual right to receive cash flows from the asset has expired. On derecognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received and any cumulative gain or loss that had been recognised in other comprehensive income is recognised in profit or loss.

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#### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.2 Summary of significant accounting policies (continued)

(f) Impairment of financial assets

The Group and the Company assess at each reporting date whether there is any objective evidence that a financial asset is impaired.

(i) Trade and other receivables and other financial assets carried at amortised cost

To determine whether there is objective evidence that an impairment loss on financial assets has been incurred, the Group and the Company consider factors such as the probability of insolvency or significant financial difficulties of the debtor and default or significant delay in payments. For certain categories of financial assets, such as trade receivables, assets that are assessed not to be impaired individually are subsequently assessed for impairment on a collective basis based on similar risk characteristics.

Objective evidence of impairment for a portfolio of receivables could include the Group's and the Company's past experience of collecting payments, an increase in the number of delayed payments in the portfolio past the average credit period and observable changes in national or local economic conditions that correlate with default on receivables.

If any such evidence exists, the amount of impairment loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the financial asset's original effective interest rate. The impairment loss is recognised in profit or loss.

The carrying amount of the financial asset is reduced by the impairment loss directly for all financial assets with the exception of trade and sundry receivables, where the carrying amounts are reduced through the use of an allowance account. When a trade receivable becomes uncollectible, it is written off against the allowance account.

If in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed to the extent that the carrying amount of the asset does not exceed its amortised cost at the reversal date. The amount of reversal is recognised in profit or loss.

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#### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.2 Summary of significant accounting policies (continued)

(g) Impairment of non-financial assets

The carrying amounts of the Group's non-financial assets, other than inventories, deferred tax assets and non-current assets (or disposal groups) held for sale, are reviewed at each reporting date to determine whether there is an indication of impairment. If any such impairment exists, the asset's recoverable amount is estimated to determine the amount of impairment loss.

For goodwill, assets that have an indefinite useful life and intangible assets that are not yet available for use, the recoverable amount is estimated at each reporting date or more frequently when indicators of impairment are identified.

For the purpose of impairment testing of these assets, recoverable amount is determined on an individual asset basis unless the asset does not generate cash flows that are largely independent of those from other assets. If this is the case, recoverable amount is determined for the cash-generating unit ("CGU") to which the asset belongs to. Goodwill acquired in a business combination is, from the acquisition date, allocated to each of the Group's CGUs, or groups of CGUs, that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the Group are assigned to those units or groups of units.

An asset's recoverable amount is the higher of an asset's or CGU's fair value less costs to sell and its value in use ("VIU"). In assessing value in use, the estimated future cash flows are discounted to their present value using a post-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. Where the carrying amount of an asset exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. Impairment losses recognised in respect of a CGU or groups of CGUs are allocated first to reduce the carrying amount of any goodwill allocated to those units or groups of units and then, to reduce the carrying amount of the other assets in the unit or groups of units on a pro-rata basis.

An impairment loss is recognised in profit or loss in the year in which it arises, unless the asset is carried at a revalued amount, in which case the impairment loss is accounted for as a revaluation decrease to the extent that the impairment loss does not exceed the amount held in the fair value reserve for the same asset.

Impairment loss on goodwill is not reversed in a subsequent period. An impairment loss for an asset other than goodwill is reversed if, and only if, there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. The carrying amount of an asset other than goodwill is increased to its revised recoverable amount, provided that this amount does not exceed the carrying amount that would have been determined (net of amortisation or depreciation) had no impairment loss been recognised for the asset in prior years. A reversal of impairment loss for an asset other than goodwill is recognised in profit or loss, to the extent that it reverses a revaluation decrease of the same asset previously recognised in profit or loss.

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#### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.2 Summary of significant accounting policies (continued)

#### (h) Financial liabilities

Financial liabilities are classified according to the substance of the contractual arrangements entered into and the definition of a financial liability.

Financial liabilities, within the scope of MFRS 139, are recognised in the statement of financial position when, and only when, the Group or the Company becomes a party to the contractual provisions of the financial instrument. Financial liabilities are classified as either financial liabilities at fair value through profit or loss or other financial liabilities.

The category that is applicable to the Group and the Company is as follows:

#### (i) Other financial liabilities

Other financial liabilities of the Group and the Company include trade and other payables and bank borrowings.

Trade and other payables are recognised initially at fair value plus directly attributable transaction costs and subsequently measured at amortised cost using the effective interest method.

Loans and borrowings are recognised initially at fair value, net of transaction costs incurred, and subsequently measured at amortised cost using the effective interest method. Borrowings are classified as current liabilities unless the Group and the Company have an unconditional right to defer settlement of the liability for at least 12 months after the reporting date.

For other financial liabilities, gains and losses are recognised in profit or loss when the liabilities are derecognised, and through the amortisation process.

A financial liability is derecognised when the obligation under the liability is extinguished. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognised in profit or loss.

#### Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the consolidated statement of financial position if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

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#### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.2 Summary of significant accounting policies (continued)

(i) Fair value measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- (i) in the principal market for the asset or liability; or
- (ii) in the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible to the Group.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming the market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- Level 2 Valuation technique for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- Level 3 Valuation technique for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Group determines whether transfers have occurred between Levels in the hierarchy by re-assessing categories (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

For the purpose of fair value disclosures, the Group has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

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#### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.2 Summary of significant accounting policies (continued)

#### (j) Provisions

Provisions are recognised when the Group or the Company has a present obligation as a result of a past event and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligations, and a reliable estimate of the amount can be made. Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate. Where the effect of the time value of money is material, provisions are discounted using a post-tax discount rate that reflects, where appropriate, the risks specific to the liability. Where discounting is used, the increase in the provision due to the passage of time is recognised as finance cost.

Provisions for restoration costs are made at the lease inception date for the estimated costs of dismantling, removing or restoring the property, plant and equipment relating to operating leases with requirements to remove leasehold improvements at the end of the lease term.

#### (k) Cash and cash equivalents

Cash comprises cash in hand, at bank and short term deposits with a maturity of three months or less. Cash equivalents, which are short term, highly liquid investments that are readily convertible to known amounts subject to insignificant risk of changes in value, against which the bank overdrafts, if any, are deducted.

#### (I) Equity instruments

Ordinary shares are classified as equity instruments. Dividends on ordinary shares are recognised in equity in the period in which they are approved for payment.

The transaction costs of an equity transaction are accounted for as a deduction from equity. Equity transaction costs comprise only those incremental external costs directly attributable to the equity transaction which would otherwise have been avoided.

#### (m) Borrowing costs

Borrowing costs are capitalised as part of the cost of a qualifying asset if they are directly attributable to the acquisition, construction or production of that asset. Capitalisation of borrowing costs commences when the activities to prepare the asset for its intended use or sale are in progress and the expenditure and borrowing costs are incurred. Borrowing costs are capitalised until the assets are substantially completed for their intended use or sale.

All other borrowing costs are recognised in profit or loss in the period they are incurred. Borrowing costs consist of interest and other costs that the Group and the Company incurred in connection with the borrowing of funds.

#### (n) Current and non-current classification

The Group and the Company present assets and liabilities in statements of financial position based on current and non-current classification.

An asset is classified as current when it is:

- expected to be realised or intended to be sold or consumed in normal operating cycle;
- (ii) held primarily for the purpose of trading;
- (iii) expected to be realised within 12 months after the reporting period; or
- (iv) cash and cash equivalents unless restricted from being exchanged or used to settle a liability for at least 12 months after the reporting period.

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#### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.2 Summary of significant accounting policies (continued)

(n) Current and non-current classification (continued)

All other assets are classified as non-current.

A liability is classified as current when:

- (i) it is expected to be settled in normal operating cycle;
- (ii) it is held primarily for the purpose of trading;
- (iii) it is due to be settled within 12 months after the reporting period; or
- (iv) there is no unconditional right to defer the settlement of the liability for at least 12 months after the reporting period.

All other liabilities are classified as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities, respectively.

#### (o) Revenue recognition

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Group and to the Company and the revenue can be reliably measured. The following specific recognition criteria must also be met before revenue is recognised.

(i) Sale of food, beverages and merchandises

Revenue relating to sale of food, beverages and merchandises is recognised net of indirect tax and discounts when the transfer of risks and rewards has been completed.

(ii) Royalty income

Revenue relating to royalty income is recognised on an accrual basis in accordance with the terms of the "Rights to Franchise Outlets" agreement between Roasters Asia Pacific (M) Sdn Bhd, a related company to the Group and BRoasters, a subsidiary company of the Group.

(iii) Dividend income

Dividend income from investments is recognised when the shareholders' rights to receive payment is established.

(iv) Interest income

Interest income is recognised on an accrual basis unless recoverability is in doubt.

(v) Gift vouchers and stored value cards

Revenue from gift vouchers and stored value cards, are recognised when redeemed, or when the vouchers and stored value cards expire.

(vi) Other income

Other than above, all other income are recognised on accrual basis.

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#### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.2 Summary of significant accounting policies (continued)

#### (p) Customer loyalty programme

Certain subsidiary companies of the Group operate customer loyalty programmes which consist of stored value cards and allow customers to redeem free food, beverage or merchandise after a specific number of purchases.

The value of the free food and beverage to be rewarded to the programme members is deferred in the recognition of revenue at the time when the transaction is concluded, based on the estimated value of the free food, beverage or merchandise that is expected to be redeemed and will only be recognised as revenue when redeemed.

#### (q) Foreign currencies

#### (i) Functional and presentation currency

The individual financial statements of each entity in the Group are measured using the currency of the primary economic environment in which the entity operates ("the functional currency"). The consolidated and separate financial statements are presented in Ringgit Malaysia ("RM"), which is also the Company's functional currency.

#### (ii) Foreign currency transactions

In preparing the financial statements of the individual entities, transactions in currencies other than the entity's functional currency (foreign currencies) are recorded in the functional currencies using the exchange rates prevailing at the dates of the transactions. At each reporting date, monetary items denominated in foreign currencies are translated at the rates prevailing on the reporting date. Non-monetary items carried at fair value that are denominated in foreign currencies are translated at the rates prevailing on the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rate at the date of transaction.

Exchange differences arising on the settlement of monetary items, and on the translation of monetary items, are included in profit or loss for the period except for exchange differences arising on monetary items that form part of the Group's net investment in foreign operation. These are initially taken directly to the foreign currency translation reserve within equity until the disposal of the foreign operations, at which time they are recognised in profit or loss. Exchange differences arising on monetary items that form part of the Company's net investment in foreign operation are recognised in profit or loss in the Company's financial statements or the individual financial statements of the foreign operation, as appropriate.

Exchange differences arising on the translation of non-monetary items carried at fair value are included in profit or loss for the period except for the differences arising on the translation of non-monetary items in respect of which gains and losses are recognised directly in equity. Exchange differences arising from such non-monetary items are also recognised directly in equity.

30 APRIL 2018

#### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.2 Summary of significant accounting policies (continued)

#### (q) Foreign currencies (continued)

#### (iii) Foreign operations

The results and financial position of foreign operations that have a functional currency different from the presentation currency ("RM") of the consolidated financial statements are translated into RM as follows:

- Assets and liabilities for each statement of financial position presented are translated at the closing rate prevailing at the reporting date;
- Income and expenses for each profit or loss and other comprehensive income are translated at average exchange rates for the year, which approximates the exchange rates at the dates of the transactions; and
- All resulting exchange differences are recognised in other comprehensive income and accumulated in a separate component of equity under the header of exchange reserve.

Goodwill and fair value adjustments arising on the acquisition of foreign operations are treated as assets or liabilities of the foreign operations and are recorded in the functional currency of the foreign operations and translated at the closing rate at the reporting date.

#### (r) Employee benefits

#### (i) Short term benefits

Wages, salaries, bonuses and social security contributions are recognised as an expense in the year in which the associated services are rendered by employees of the Group and of the Company. Short term accumulating compensated absences such as paid annual leave are recognised when services are rendered by employees that increase their entitlement to future compensated absences. Short term non-accumulating compensated absences such as sick leave are recognised when the absences occur.

#### (ii) Defined contribution plans

Defined contribution plans are post-employment benefit plans under which the Group and the Company pay fixed contributions into separate entities or funds and will have no legal or constructive obligation to pay further contributions if any of the funds do not hold sufficient assets to pay all employee benefits relating to employee services in the current and preceding financial years. Such contributions are recognised as an expense in profit or loss as incurred. As required by law, companies in Malaysia make such contributions to the Employees Provident Fund ("EPF"). The foreign subsidiary companies of the Group also make contributions to their countries' statutory pension schemes.

30 APRIL 2018

#### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.2 Summary of significant accounting policies (continued)

- (r) Employee benefits (continued)
  - (iii) Defined benefit plan

A foreign subsidiary company prior to its disposal operates an unfunded, defined Retirement Benefit Scheme ("Scheme") for its eligible employees. The obligation recognised in the consolidated statement of financial position under the Scheme is calculated by independent actuary using the projected unit credit method.

Re-measurements, comprising of actuarial gains and losses are recognised immediately in the consolidated statement of financial position with a corresponding debit or credit to retained earnings through other comprehensive income in the period in which they occur. Re-measurements are not reclassified to profit or loss in subsequent periods.

Past service costs are recognised in profit or loss on the earlier of:

- (i) the date of the plan amendment or curtailment; and
- (ii) the date that the Group recognises restructuring-related costs.

Net interest is calculated by applying the discount rate to the net defined benefit liability or asset. The Group recognises service costs and net interest expense or income to profit or loss.

#### (iv) Employees' share scheme

Employees of the Group received remuneration in the form of share options or share awards as consideration for services rendered. The cost of these equity-settled transactions with employees is measured by reference to the fair value of the share options and share awards on the date of grant. This cost is recognised in profit or loss, with a corresponding increase in the employees' share plan reserve over the vesting period. The cumulative expense recognised at each reporting date until the vesting date reflects the extent to which the vesting period has expired and the Group's best estimate of the number of share options and share awards that will ultimately vest. The charge or credit to profit or loss for a period represents the movement in cumulative expense recognised at the beginning and end of the period.

No expense is recognised for share options or share awards that do not ultimately vest, except for share options or share awards where vesting is conditional upon a market or non-vesting condition, which are treated as vested irrespective of whether or not the market or non-vesting condition is satisfied, provided that all other performance and/or service conditions are satisfied. When the share options are exercised or share awards are vested, the employees' share plan reserve relating to the exercised options or vested shares is transferred to share capital. When the share options or share awards are forfeited, the employees' share plan reserve relating to the forfeited share options or share awards is transferred to share capital.

30 APRIL 2018

#### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.2 Summary of significant accounting policies (continued)

#### (s) Leases

#### As lessee

Finance leases, which transfer to the Group substantially all the risks and rewards incidental to ownership of the leased item, are capitalised at the inception of the lease at the fair value of the leased asset or, if lower, at the present value of the minimum lease payments. Any initial direct costs are also added to the amount capitalised. Lease payments are apportioned between the finance charges and reduction of the lease liability so as to achieve a constant rate of interest on the remaining balance of the liability. Finance charges are charged to profit or loss. Contingent rents, if any, are charged as expenses in the periods in which they are incurred.

Leased assets are depreciated over the estimated useful life of the asset. However, if there is no reasonable certainty that the Group will obtain ownership by the end of the lease term, the asset is depreciated over the shorter of the estimated useful life and the lease term.

Operating lease payments are recognised as an expense on a straight-line basis over the term of the relevant lease. The aggregate benefit of incentives provided by the lessor if any, is recognised as a reduction of rental expense over the lease term on a straightline basis.

#### (t) Tax

#### (i) Current tax

Current tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted by the reporting date.

Current taxes are recognised in profit or loss except to the extent that the tax relates to items recognised outside profit or loss, either in other comprehensive income or directly in equity.

#### (ii) Deferred tax

Deferred tax is provided using the liability method on temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognised for all temporary differences, except where the deferred tax liability arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss.

Deferred tax assets are recognised for all deductible temporary differences, except where the deferred tax asset relating to the deductible temporary differences arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss.

30 APRIL 2018

#### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.2 Summary of significant accounting policies (continued)

- (t) Tax (continued)
  - (ii) Deferred tax (continued)

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at each reporting date and are recognised to the extent that it has become probable that future taxable profit will allow the deferred tax assets to be utilised.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the year when the asset is realised or the liability is settled, based on tax rates and tax laws that have been enacted or substantively enacted by the reporting date.

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss. Deferred tax items are recognised in correlation to the underlying transaction either in other comprehensive income or directly in equity and deferred tax arising from a business combination is adjusted against goodwill on acquisition.

Deferred tax assets and deferred tax liabilities are offset, if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

Tax benefits acquired as part of a business combination, but not satisfying the criteria for separate recognition at that date, are recognised subsequently if new information about facts and circumstances change. The adjustment is either treated as a reduction in goodwill (as long as it does not exceed goodwill) if it was incurred during the measurement period or recognised in profit or loss.

(iii) Goods and Services Tax ("GST") or Value Added Tax ("VAT")

Where the GST or VAT incurred in a purchase of assets or services is not recoverable from the respective taxation authorities, it is recognised as part of the cost of acquisition of the asset or as part of the expense item as applicable.

The net amount of GST or VAT being the difference between output and input of GST or VAT, payable to or receivable from the respective taxation authorities at the reporting date, is included in trade and other payables or trade and other receivables accordingly in the statements of financial position.

30 APRIL 2018

#### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.2 Summary of significant accounting policies (continued)

#### (u) Segmental information

For management purposes, the Group is organised into operating segments based on the geographical locations which are independently managed by the respective segment managers responsible for the performance of the respective segments under their charge. The segment managers report directly to the management of the Group who regularly review the segment results in order to allocate resources to the segments and to assess the segment performance.

Segment revenues and expenses are those directly attributable to the segments and include any joint revenue and expenses where a reasonable basis of allocation exists. Revenue and expenses do not include items arising on investing or financing activities. Revenue is attributed to geographical segments based on location where the sales are transacted. Segment assets include all operating assets used by a segment and do not include items arising on investing or financing activities. Assets are allocated to a geographical segment based on location of assets. Segment liabilities comprise operating liabilities and do not include liabilities arising on investing or financing activities such as bank borrowings.

#### (v) Contingencies

A contingent liability or asset is a possible obligation or asset that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of uncertain future event(s) not wholly within the control of the Group or of the Company.

Contingent liabilities and assets are not recognised in the statements of financial position of the Group and the Company except for contingent liabilities assumed in a business combination of which the fair value can be reliably measured.

#### (w) Warrants

Warrants are classified as equity instrument and it is allocated its value based on the closing price of the first trading day, if the warrant is listed, or estimated using option pricing models, if the warrant is not listed.

The issuance of the ordinary shares upon exercise of the warrants is treated as new subscription of ordinary shares for the consideration equivalent to the exercise price of the warrants.

#### 2.3 Changes in accounting policies

On 1 May 2017, the Group and the Company adopted the following Amendments to MFRSs and Annual Improvements:

#### Effective for financial periods beginning on or after 1 January 2017:

- Amendments to MFRS 107: Statement of Cash Flows Disclosure Initiative
- Amendments to MFRS 112: Income taxes Recognition of Deferred Tax Assets for Unrealised Losses
- Annual Improvements to MFRSs 2014-2016 Cycle Amendments to MFRS 12: Disclosure of Interests in Other Entities

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#### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### 2.3 Changes in accounting policies (continued)

Adoption of the above Amendments to MFRSs and Annual Improvements did not have any effect on the financial performance or position of the Group and the Company except as discussed below:

#### Amendment to MFRS 107: Statement of Cash Flows - Disclosure Initiative

The amendments to MFRS 107 Statement of Cash Flows require an entity to provide disclosure that enable users of financial statements to evaluate changes in liabilities arising from financing activities, including both changes arising from cash flows and non-cash changes. On initial application of these amendments, entities are not required to provide comparative information for preceding periods. Apart from the additional disclosures in statement of cash flows, the application of these amendments has had no impact on the Group and on the Company.

#### <u>Amendments to MFRS 112 Income Taxes – Recognition of Deferred Tax Assets for Unrealised</u> Losses

The amendments clarify that an entity needs to consider whether tax law restrict the sources of taxable profits against which it may make deductions on the reversal of the deductible temporary difference. Furthermore, the amendments provide guidance on how an entity should determine future taxable profits and explain the circumstances in which taxable profit may include the recovery of some assets for more than their carrying amount.

The application of these amendments has had no impact on the Group and on the Company as the Group and the Company already assessed the sufficiency of future profits in a way that is consistent with these arrangements.

#### 2.4 Standards issued but not yet effective

At the date of authorisation of these financial statements, the following new MFRSs, Amendments to MFRSs, Annual Improvements and IC Interpretations were issued but not yet effective and have not been applied by the Group and the Company:

#### Effective for financial periods beginning on or after 1 January 2018:

- MFRS 9: Financial Instruments (2014)
- MFRS 15: Revenue from Contracts with Customers
- MFRS 15: Clarifications to MFRS 15
- Amendments to MFRS 2: Classification and Measurement of Share-based Payment Transaction
- Amendments to MFRS 4: Insurance Contracts: Applying MFRS 9 Financial Instruments with MFRS 4 Insurance Contracts
- Amendments to MFRS 140: Investment Property: Transfers of Investment Property
- Annual Improvements to MFRSs 2014-2016 Cycle Amendments to MFRS 1: First-time Adoption of Malaysian Financial Reporting Standards
- Annual Improvements to MFRSs 2014-2016 Cycle Amendments to MFRS 128: Investments in Associates and Joint Ventures
- IC Interpretation 22: Foreign Currency Transactions and Advance Consideration

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### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### 2.4 Standards issued but not yet effective (continued)

### Effective for financial periods beginning on or after 1 January 2019:

- MFRS 16: Leases
- Amendments to MFRS 9: Financial Instruments Prepayment Features with Negative Compensation
- Amendments to MFRS 119: Employee Benefits Plan Amendment, Curtailment or Settlement
- Amendments to MFRS 128: Long Term Interest in Associates and Joint Ventures
- Annual Improvements to MFRSs 2015-2017 Cycle Amendments to MFRS 3: Business Combinations
- Annual Improvements to MFRSs 2015-2017 Cycle Amendments to MFRS 11: Joint Arrangements
- Annual Improvements to MFRSs 2015-2017 Cycle Amendments to MFRS 112: Income Taxes
- Annual Improvements to MFRSs 2015-2017 Cycle Amendments to MFRS 123: Borrowing Costs
- IC Interpretation 23: Uncertainty over Income Tax Treatments

### Effective for financial periods beginning on or after 1 January 2020:

- Amendments to MFRS 2: Share-based Payment
- Amendments to MFRS 3: Business Combinations
- Amendments to MFRS 6: Exploration for and Evaluation of Mineral Resources
- Amendments to MFRS 14: Regulatory Deferral Accounts
- Amendments to MFRS 101: Presentation of Financial Statements
- Amendments to MFRS 108: Accounting Policies, Changes in Accounting Estimates and Errors
- Amendments to MFRS 134: Interim Financial Reporting
- Amendments to MFRS 137: Provisions, Contingent Liabilities and Contingent Assets
- Amendments to MFRS 138: Intangible Assets
- IC Interpretation 12: Service Concession Arrangements
- IC Interpretation 19: Extinguishing Financial Liabilities with Equity Instruments
- IC Interpretation 20: Stripping Costs in the Production Phase of a Surface Mine
- IC Interpretation 22: Foreign Currency Transactions and Advance Consideration
- IC Interpretation 132: Intangible Assets Web Site Costs

### Effective for financial periods beginning on or after 1 January 2021:

MFRS 17: Insurance Contracts

### Effective date yet to be determined:

 Amendments to MFRS 10 and MFRS 128: Sales or Contribution of Assets between an Investor and its Associate or Joint Venture (Deferred)

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### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### 2.4 Standards issued but not yet effective (continued)

Unless otherwise described below, the new MFRSs, Amendments to MFRSs, Annual Improvements to MFRSs and IC Interpretations above are expected to have no significant impact on the financial statements of the Group and of the Company upon their initial application except for the changes in presentation and disclosures of financial information arising from the adoption of the above new MFRSs, Amendments to MFRSs, Annual Improvements to MFRSs and IC Interpretations.

The Group is currently assessing the impact that these standards below will have on the financial position and performance.

### MFRS 9: Financial Instruments

MFRS 9 introduces new requirements for classification and measurement, impairment and hedge accounting. MFRS 9 is effective for annual periods beginning on or after 1 January 2018, with early application permitted. Retrospective application is required, but comparative information is not compulsory. During 2018, the Group has performed a detailed impact assessment of all three aspects of MFRS 9. The assessment is based on currently available information and may be subject to changes arising from further reasonable and supportable information being made available to the Group in 2019 when the Group adopts MFRS 9.

Based on the analysis of the Group's financial assets and liabilities as at 30 April 2018 on the facts and circumstances that exist at that date, the directors of the Company have assessed the impact of MFRS 9 to the Group's financial statements as follows:

### (a) Classification and measurement

The Group does not expect a significant impact on its statements of financial position or equity on applying the classification and measurement requirements of MFRS 9.

Loans and receivables are held to collect contractual cash flows and are expected to give rise to cash flows representing solely payments of principal and interest. The Group analysed the contractual cash flow characteristics of those instruments and concluded that they meet the criteria for amortised cost measurement under MFRS 9. Therefore, reclassification for these instruments is not required.

### (b) Impairment

The Group will apply the simplified approach and record lifetime expected losses on all trade receivables. The directors of the Company have assessed the impact of MFRS 9 in accordance with the simplified approach and determined that there is no significant impact to the Group's and the Company's financial statements.

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### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### 2.4 Standards issued but not yet effective (continued)

### MFRS 15: Revenue from Contracts with Customers

MFRS 15 establishes a new five-step model that will apply to revenue arising from contracts with customers. MFRS 15 will supersede the current revenue recognition guidance including MFRS 118: Revenue, MFRS 111: Construction Contracts and the related interpretations when it becomes effective.

The core principle of MFRS 15 is that an entity should recognise revenue which depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services.

Under MFRS 15, an entity recognises revenue when (or as) a performance obligation is satisfied, i.e when "control" of the goods or services underlying the particular performance obligation is transferred to the customer.

The Group and the Company plan to adopt the new standard on the required effective date using the full retrospective method and apply all the practical expedients available for modified retrospective approach. The directors have assessed the effects of applying the new standard on the Group's and the Company's financial statements and have identified the following areas that will be affected.

### (a) Presentation and disclosure requirements

The presentation and disclosure requirements in MFRS 15 are more detailed than the current standard. Many of the disclosure requirements in MFRS 15 are new and the Group and the Company have assessed that the impact of some of these disclosures will be significant. In particular, the Group expects that the notes to the financial statements will be expanded because of the disclosure of significant judgements made; when determining the transaction price of those contracts that include variable consideration, how the transaction price has been allocated to each performance obligation, and the assumptions made to estimate the stand-alone selling prices of each performance obligation. In addition, extended disclosures are also expected as a result of the significant judgement made when assessing the contract where the Group has concluded that it acts as an agent instead of a principal. MFRS 15 also requires revenue recognised to be disaggregated into categories that depict the nature, amount, timing and uncertainty of revenue and cash flows.

The Group continued testing the appropriate systems, internal controls, policies and procedures necessary to collect and disclose the required information.

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### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### 2.4 Standards issued but not yet effective (continued)

MFRS 16: Leases

MFRS 16 will replace MFRS 117 Leases, IC Interpretation 4 Determining whether an Arrangement contains a Lease, IC Interpretation 115 Operating Lease-Incentives and IC Interpretation 127 Evaluating the Substance of Transactions Involving the Legal Form of a Lease. MFRS 16 sets out the principles for the recognition, measurement, presentation and disclosure of leases and requires lessees to account for all leases under a single on-balance sheet model similar to the accounting for finance leases under MFRS 117.

At the commencement date of a lease, a lessee will recognise a liability to make lease payments and an asset representing the right to use the underlying asset during the lease term. The right-of-use asset is initially measured at cost and subsequently measured at cost (subject to certain exceptions), less accumulated depreciation and impairment losses, adjusted for any remeasurement of the lease liability. The lease liability is initially measured at present value of the lease payments that are not paid at that date. Subsequently, the lease liability is adjusted for interest and lease payments, as well as the impact of lease modifications.

Classification of cash flows will also be affected as operating lease payments under MFRS 117 are presented as operating cash flows, whereas under MFRS 16, the lease payments will be split into a principal (which will be presented as financing cash flows) and an interest portion (which will be presented as operating cash flows).

Lessor accounting under MFRS 16 is substantially the same as the accounting under MFRS 117. Lessors will continue to classify all leases using the same classification principle as in MFRS 117 and distinguish between two types of leases: operating and finance leases. MFRS 16 also requires lessees and lessors to make more extensive disclosures than under MFRS 117.

MFRS 16 is effective for annual periods beginning on or after 1 January 2019. Early application is permitted but not before an entity applies MFRS 15. A lessee can choose to apply the standard using either a full retrospective or a modified retrospective approach.

The Group and the Company are currently assessing the impact of MFRS 16 and plan to adopt the new standard on the required effective date.

30 APRIL 2018

### 2. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### 2.5 Significant accounting estimates and judgements

The preparation of the Group's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities at the reporting date. However, uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amount of the asset or liability affected in the future.

### (a) Key sources of estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below:

### (i) Impairment assessment of goodwill

The Group performs an impairment test on its goodwill on a periodic basis or when there is indication of impairment. This requires an estimation of the VIU of the CGU to which goodwill is allocated. Estimating a VIU amount requires management to make an estimate of the expected future cash flows from the CGU and also to choose a suitable discount rate in order to calculate the present value of those cash flows. Details of assumptions used for VIU computation are disclosed in Note 5.1.

### (ii) Impairment assessment of trademark

The Group performs an impairment test on its trademark on a periodic basis or when there is indication of impairment. This requires an estimation of the VIU of the trademark. Estimating a VIU amount requires management to make an estimate of the expected savings on royalty and also to choose a suitable discount rate in order to calculate the present value of those cash flows. Details of the assumptions used for VIU computation are disclosed in Note 5.1.

### (iii) Deferred income

Deferred income represents a part of the sale proceeds received from customers which relates to free food and beverage to be rewarded to the customer royalty programme members. The amount of sale proceeds apportioned to deferred income is measured at the fair value of food and beverage to be rewarded, which is estimated based on the historical redemption pattern. Details of deferred income are disclosed in Note 18.

30 APRIL 2018

### 3. PROPERTY, PLANT AND EQUIPMENT

GROUP				Plant,			
		Office		machinery,			
		equipment,		kitchen			
		furniture and		equipment	Renovations	Capital	
		fittings and		and	and	work-in-	
	Buildings	motor vehicles	Computer	smallwares	restoration	progress	Total
2018	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
Net carrying amount							
At beginning of year	17,236	33,025	3,787	42,035	114,909	5,963	216,955
Additions	815	8,848	2,378	9,786	28,741	7,634	58,202
Disposals		(188)					(188)
Depreciation charge for the year	(351)	(7,292)	(1,302)	(6,918)	(20,179)		(36,042)
Write off		(432)	(22)	(371)	(1,845)		(2,670)
Adjustment						(683)	(683)
Disposal of subsidiary		(255)	(40)	(456)	(301)		(1,052)
Exchange differences		(75)	(4)	(67)	(293)		(439)
Reclassification		210	(707)		6,384	(5,887)	
At end of year	17,700	33,841	4,090	44,009	127,416	7,027	234,083
As at 30 April 2018							
Cost	18,284	66,180	12,306	93,426	223,937	7,027	421,160
Accumulated depreciation	(584)	(32,036)	(8,216)	(49,386)	(95,428)	, -	(185,650)
Accumulated impairment	-	(303)	-	(31)	(1,093)		(1,427)
Net carrying amount	17,700	33,841	4,090	44,009	127,416	7,027	234,083
2017							
Net carrying amount							
At beginning of year		32,923	3,959	38,787	94,325	3,631	173,625
Additions	17,469	8,829	906	12,564	38,491	5,443	83,702
Disposals		(726)		(28)	•	•	(754)
Depreciation charge for the year	(233)	(7,565)	(1,030)	(7,049)	(18,588)		(34,465)
Write off	-	(365)	-	(322)	(2,670)		(3,357)
Impairment loss		(267)	(61)	(2,176)	(234)		(2,738)
Exchange differences		196	13	259	474		942
Reclassification					3,111	(3,111)	
At end of year	17,236	33,025	3,787	42,035	114,909	5,963	216,955
As at 30 April 2017							
Cost	17,469	66,927	11,790	97,029	195,103	5,963	394,281
Accumulated depreciation	(233)	(33,212)	(7,823)	(50,555)	(77,650)	-,	(169,473)
Accumulated impairment	(-55)	(690)	(180)	(4,439)	(2,544)		(7,853)
Net carrying amount	17,236	33,025	3,787	42,035	114,909	5,963	216,955
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Included in property, plant and equipment of the Group are fully depreciated assets which are still in use costing about RM63,774,000 (2017: RM54,489,000).

Included in the Group's adjustment row is over accrual of capital work-in-progress of RM683,000.

30 APRIL 2018

### 3. PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

COMPANY	Office equipment	Furniture and fittings	Computer	Total
2018	RM'000	RM'000	RM'000	RM'000
Net carrying amount				
At beginning of year	3	1	7	11
Additions	-		4	4
Depreciation charge for the year	(1)	-	(5)	(6)
At end of year	2	1	6	9
As at 30 April 2018				
Cost	5	1	19	25
Accumulated depreciation	(3)		(13)	(16)
Net carrying amount	2	1	6	9
2017				
Net carrying amount				
At beginning of year	2	1	6	9
Additions	2	-	6	8
Depreciation charge for the year	(1)	-	(5)	(6)
At end of year	3	1	7	11
A t 00 A il 0047				
As at 30 April 2017	_	4	45	04
Cost	5	1	15	21
Accumulated depreciation	(2)		(8)	(10)
Net carrying amount				11

The additions in property, plant and equipment were acquired by way of:

	Group		Company	
	2018	2017	2018	2017
	RM'000	RM'000	RM'000	RM'000
Finance lease	1,811	-	-	-
Cash	45,753	74,969	4	8
Amounts due to suppliers	8,793	7,152	-	-
Provision for restoration cost	1,845	1,581	-	
	58,202	83,702	4	8

Certain furniture and fittings and office equipment with a carrying amount of RM1,750,000 (2017: RM99,160) are under finance lease.

During the financial year, the Group conducted a review of the recoverable amount of certain property, plant and equipment and the review has concluded that no impairment was required as the recoverable amount was higher than the carrying amount. The recoverable amount was determined based on VIU and the post-tax discount rate used was 12.50%.

The review in the previous year led to the recognition of an impairment loss of RM2,738,000 in respect of certain property, plant and equipment for which the recoverable amount was less than the carrying amount. The recoverable amount was determined based on VIU and the post-tax discount rates used were in the range of 10.00% to 12.50%.

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### 4. SUBSIDIARY COMPANIES

	Company		
	2018 2017		
	RM'000	RM'000	
Unquoted shares in Malaysia, at cost	440,927	430,036	
ESS granted to employees of subsidiary companies	5,791	3,731	
	446,718	433,767	
Less: Accumulated impairment	(5,030)	(5,030)	
	441,688	428,737	

In the previous financial year, the Company conducted a review of the recoverable amount of its investment in a subsidiary company of which its carrying amount of investment less amount owing to the subsidiary company exceeded its recoverable amount of RM69,030,000 and recognised an impairment loss of RM5,030,000. The recoverable amount was determined based on a five years cash flow projection discounted at the post-tax discount rate of 12.5%.

The Group's effective equity interest in the subsidiary companies, their respective activities and countries of incorporation are shown below:

Name	Country of incorporation	Principal activities	owne	the	owne interes by r contri	rship st held non- olling
Held by the Company:			2018	2017	2018	2017
Berjaya Starbucks Coffee Company Sdn Bhd ("BStarbucks")	Malaysia	Development and operation of the "Starbucks Coffee" chain of cafes and retail outlets in Malaysia.	100	100	-	-
Berjaya Roasters (M) Sdn Bhd	Malaysia	Development and operation of the "Kenny Rogers Roasters" chain of restaurants in Malaysia.	100	100		-
Berjaya Food (International) Sdn Bhd ("BFI")	Malaysia	Investment holding.	100	100	-	-
Berjaya Food Trading Sdn Bhd	Malaysia	Sale and distribution of food and beverage in Malaysia.	100	100	-	-

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### 4. SUBSIDIARY COMPANIES (CONTINUED)

			owne	of ership st held	% owne interes by r	st held
Name	Country of incorporation	Principal activities		the up^	contr	
Subsidiaries of Berjaya Food	(International) S	Sdn Bhd	2018	2017	2018	2017
PT Boga Lestari Sentosa ("PT Boga")*	Indonesia	Development and operation of the "Kenny Rogers Roasters" chain of restaurants in Java island, Bali and Medan, Indonesia.	-	51	100	49
Jollibean Foods Pte Ltd * ("JLPL")	Singapore	Operation of retail outlets and food caterer in Singapore.	95	100	5	-
Berjaya Food Supreme Sdn Bhd ("BFSSB")#	Brunei	Development and operation of the "Starbucks Coffee" chain of cafes and retail stores in Brunei.	80	80	20	20
Berjaya Roasters (Cambodia) Ltd *	Cambodia	Dormant.	70	70	30	30
Subsidiary of Jollibean Food	s Pte Ltd:					
Berjaya Jollibean (M) Sdn Bhd	Malaysia	Dormant.	100	100	-	-

<sup>^</sup> equals to the proportion of voting rights held.

### 4.1 Acquisition of subsidiary companies subsequent to financial year end

There is no acquisition of subsidiary company subsequent to the financial year end.

### 4.2 Disposal of subsidiary company

During the current financial year, Berjaya Food (International) Sdn Bhd completed the disposal of its entire equity stake in PT Boga (refer to Note 35(1)).

The effects of the disposal on the financial position of the Group are disclosed in the Consolidated Statement of Cash Flows, Note (a).

<sup>#</sup> audited by other member firm of Ernst & Young Global.

<sup>\*</sup> audited by other firms of chartered accountants.

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### 4. SUBSIDIARY COMPANIES (CONTINUED)

### 4.3 Subsidiary companies with material non-controlling interests

Summarised financial information of the subsidiary companies which have non-controlling interests that are material to the Group is set out below. The summarised financial information presented below is that of the amounts before inter-company elimination.

Non-current assets		PT	Boga	BF	SSB	To	otal
Non-current assets		2018	2017	2018	2017	2018	2017
Current assets - 1,462 2,257 1,685 2,257 3,147 Non-current liabilities - (402) (968) (1,084) (968) (1,486) Current liabilities - (40,900) (1,187) (1,634) (1,187) (42,534) Net (liabilities)/assets - (38,534) 5,968 6,160 5,968 (32,374)  Equity attributable to the owners of the parent - (19,652) 4,774 4,928 4,774 (14,724) Non-controlling interests - (18,882) 1,194 1,232 1,194 (17,650) - (38,534) 5,968 6,160 5,968 (32,374)  Revenue 4,525 12,281 6,730 7,548 11,255 19,829  (Loss)/Profit for the year (1,983) (9,967) 122 (318) (1,861) (10,285) Other comprehensive income 2,229 (3,263) (314) 455 1,915 (2,808) Total comprehensive income 246 (13,230) (192) 137 54 (13,093)  (Loss)/Profit attributable to the: - Owners of the parent (1,011) (5,083) 98 (254) (913) (5,337) - Non-controlling interests (972) (4,884) 24 (64) (948) (4,948) (Loss)/Profit for the year (1,983) (9,967) 122 (318) (1,861) (10,285)  Total comprehensive income attributable to: - Owners of the parent (1,911) (5,083) 98 (254) (913) (5,337) - Non-controlling interests (972) (4,884) 24 (64) (948) (4,948) (Loss)/Profit for the year (1,983) (9,967) 122 (318) (1,861) (10,285)  Total comprehensive income attributable to: - Owners of the parent - (6,747) (154) 110 (154) (6,637) - Non-controlling interests 246 (6,483) (38) 27 208 (6,456)  Total comprehensive income for the year 246 (13,230) (192) 137 54 (13,093)  Net cash (used in)/generated from - Operating activities (291) (442) 805 180 514 (262) - Investing activities (291) (4,42) 805 180 514 (262) - Investing activities (291) (4,42) 805 180 514 (262) - Investing activities (291) (4,42) 805 180 514 (262)		RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
Current assets - 1,462 2,257 1,685 2,257 3,147 Non-current liabilities - (402) (968) (1,084) (968) (1,486) Current liabilities - (40,900) (1,187) (1,634) (1,187) (42,534) Net (liabilities)/assets - (38,534) 5,968 6,160 5,968 (32,374)  Equity attributable to the owners of the parent - (19,652) 4,774 4,928 4,774 (14,724) Non-controlling interests - (18,882) 1,194 1,232 1,194 (17,650) - (38,534) 5,968 6,160 5,968 (32,374)  Revenue 4,525 12,281 6,730 7,548 11,255 19,829  (Loss)/Profit for the year (1,983) (9,967) 122 (318) (1,861) (10,285) Other comprehensive income 2,229 (3,263) (314) 455 1,915 (2,808) Total comprehensive income 246 (13,230) (192) 137 54 (13,093)  (Loss)/Profit attributable to the: - Owners of the parent (1,011) (5,083) 98 (254) (913) (5,337) - Non-controlling interests (972) (4,884) 24 (64) (948) (4,948) (Loss)/Profit for the year (1,983) (9,967) 122 (318) (1,861) (10,285)  Total comprehensive income attributable to: - Owners of the parent (1,911) (5,083) 98 (254) (913) (5,337) - Non-controlling interests (972) (4,884) 24 (64) (948) (4,948) (Loss)/Profit for the year (1,983) (9,967) 122 (318) (1,861) (10,285)  Total comprehensive income attributable to: - Owners of the parent - (6,747) (154) 110 (154) (6,637) - Non-controlling interests 246 (6,483) (38) 27 208 (6,456)  Total comprehensive income for the year 246 (13,230) (192) 137 54 (13,093)  Net cash (used in)/generated from - Operating activities (291) (442) 805 180 514 (262) - Investing activities (291) (4,42) 805 180 514 (262) - Investing activities (291) (4,42) 805 180 514 (262) - Investing activities (291) (4,42) 805 180 514 (262)							
Non-current liabilities	Non-current assets	-	1,306	5,866	7,193	5,866	8,499
Current liabilities         - (40,900) (1,187) (1,634) (1,187) (42,534)         Net (liabilities)/assets         - (38,534) 5,968 6,160 5,968 (32,374)           Equity attributable to the owners of the parent Non-controlling interests         - (19,652) 4,774 4,928 4,774 (14,724)         - (14,724) (17,650)           Non-controlling interests         - (18,882) 1,194 1,232 1,194 (17,650)         - (38,534) 5,968 6,160 5,968 (32,374)           Revenue         4,525 12,281 6,730 7,548 11,255 19,829           (Loss)/Profit for the year (1,983) (9,967) 122 (318) (1,861) (10,285)           Other comprehensive income 2,229 (3,263) (314) 455 1,915 (2,808)           Total comprehensive income or the year 246 (13,230) (192) 137 54 (13,093)           (Loss)/Profit attributable to the: - Owners of the parent (1,011) (5,083) 98 (254) (913) (5,337) - Non-controlling interests (972) (4,884) 24 (64) (948) (4,948) (1,861) (10,285)           Total comprehensive income attributable to: - Owners of the parent - (6,747) (154) 110 (154) (6,637) (10,285)           Total comprehensive income attributable to: - Owners of the parent - (6,747) (154) 110 (154) (6,637) (10,285)           Total comprehensive income for the year 246 (6,483) (38) 27 208 (6,456)           Total comprehensive income for the year 246 (13,230) (192) 137 54 (13,093)           Net cash (used in)/generated from 246 (13,230) (192) 137 54 (13,093)           Net cash (used in)/generated from 246 (13,230) (192) 137 54 (13,093)	Current assets	-	1,462	2,257	1,685	2,257	3,147
Net (liabilities)/assets	Non-current liabilities	-	(402)	(968)	(1,084)	(968)	(1,486)
Equity attributable to the owners of the parent	Current liabilities	-	(40,900)	(1,187)	(1,634)	(1,187)	(42,534)
to the owners of the parent Non-controlling interests - (18,882) 1,194 1,232 1,194 (17,650) - (38,534) 5,968 6,160 5,968 (32,374)  Revenue - (1,983) (9,967) 122 (318) (1,861) (10,285)  Other comprehensive income - (1,983) (9,967) 122 (318) (1,861) (10,285)  Other comprehensive income - (1,983) (9,967) 122 (318) (1,861) (10,285)  Other comprehensive income - (1,983) (9,967) 122 (318) (1,861) (10,285)  Total comprehensive income for the year - (1,011) (5,083) 98 (254) (913) (5,337) - Non-controlling interests - Owners of the parent - (1,011) (5,083) 98 (254) (913) (5,337) - Non-controlling interests - Owners of the year - (1,983) (9,967) 122 (318) (1,861) (10,285)  Total comprehensive income attributable to: - Owners of the parent - (6,747) (154) 110 (154) (6,637) - Non-controlling interests - Owners of the parent - (6,747) (154) 110 (154) (6,637) - Non-controlling interests - Owners of the parent - (6,747) (154) 110 (154) (6,637) - Non-controlling interests - Owners of the parent - (6,747) (154) 110 (154) (6,637) - Non-controlling interests - Owners of the parent - (6,747) (154) 110 (154) (6,637) - Non-controlling interests - Owners of the parent - (6,747) (154) 110 (154) (6,637) - Non-controlling interests - Owners of the parent - (6,747) (154) 110 (154) (6,637) - Non-controlling interests - Owners of the parent - (6,747) (154) 110 (154) (6,637) - Non-controlling interests - Owners of the parent - (6,747) (154) 110 (154) (6,637) - Non-controlling interests - Owners of the parent - (6,747) (154) 110 (154) (6,637) - Non-controlling interests - Owners of the parent - (6,747) (154) 110 (154) (6,637) - Non-controlling interests - Owners of the parent - (6,747) (154) 110 (154) (6,637) - Non-controlling interests - Owners of the parent - (6,747) (154) 110 (154) (6,637) - Non-controlling interests - Owners of the parent - (6,747) (154) 110 (154) (6,637) - Non-controlling interests - Owners of the parent - (6,747) (154) 110 (154) (6,637) - Non-controlling interests - (6,747) (154) 110 (154) (6,637) - (7,747) (154) (1,75	Net (liabilities)/assets	-	(38,534)	5,968	6,160	5,968	(32,374)
Non-controlling interests	Equity attributable						
Closs)/Profit for the year   Closs)/Profit attributable to the:  - Owners of the parent   Closs)/Profit for the year   Closs)/Prof	to the owners of the parent	-	(19,652)	4,774	4,928	4,774	(14,724)
Revenue	Non-controlling interests	-	(18,882)	1,194	1,232	1,194	(17,650)
(Loss)/Profit for the year         (1,983)         (9,967)         122         (318)         (1,861)         (10,285)           Other comprehensive income         2,229         (3,263)         (314)         455         1,915         (2,808)           Total comprehensive income for the year         246         (13,230)         (192)         137         54         (13,093)           (Loss)/Profit attributable to the:             - Owners of the parent         (1,011)         (5,083)         98         (254)         (913)         (5,337)           - Non-controlling interests         (972)         (4,884)         24         (64)         (948)         (4,948)           (Loss)/Profit for the year         (1,983)         (9,967)         122         (318)         (1,861)         (10,285)           Total comprehensive income attributable to:             - Owners of the parent         - (6,747)         (154)         110         (154)         (6,637)           - Non-controlling interests         246         (6,483)         (38)         27         208         (6,456)           Total comprehensive income for the year         246         (13,230)         (192)         137         54         (13,093)           Net cash (used in)/generated from         - (9,422)		-	(38,534)	5,968	6,160	5,968	(32,374)
Other comprehensive income         2,229         (3,263)         (314)         455         1,915         (2,808)           Total comprehensive income for the year         246         (13,230)         (192)         137         54         (13,093)           (Loss)/Profit attributable to the: <ul> <li>Owners of the parent</li> <li>(1,011)</li> <li>(5,083)</li> <li>98                 <ul> <li>(254)</li> <li>(913)</li> <li>(5,337)</li> </ul>                          Non-controlling interests                      <ul> <li>(972)</li> <li>(4,884)</li> <li>24</li> <li>(64)</li> <li>(948)</li> <li>(4,948)</li> </ul>                          (Loss)/Profit for the year                      <ul> <li>(1,983)</li> <li>(9,967)</li> <li>122</li> <li>(318)</li> <li>(1,861)</li> <li>(10,285)</li> </ul>            Total comprehensive income attributable to:                       <ul> <li>Owners of the parent</li> <li>(6,747)</li></ul></li></ul>	Revenue	4,525	12,281	6,730	7,548	11,255	19,829
Other comprehensive income         2,229         (3,263)         (314)         455         1,915         (2,808)           Total comprehensive income for the year         246         (13,230)         (192)         137         54         (13,093)           (Loss)/Profit attributable to the: <ul> <li>Owners of the parent</li> <li>(1,011)</li> <li>(5,083)</li> <li>98                 <ul> <li>(254)</li> <li>(913)</li> <li>(5,337)</li> </ul>                          Non-controlling interests                      <ul> <li>(972)</li> <li>(4,884)</li> <li>24</li> <li>(64)</li> <li>(948)</li> <li>(4,948)</li> </ul>                          (Loss)/Profit for the year                      <ul> <li>(1,983)</li> <li>(9,967)</li> <li>122</li> <li>(318)</li> <li>(1,861)</li> <li>(10,285)</li> </ul>            Total comprehensive income attributable to:                       <ul> <li>Owners of the parent</li> <li>(6,747)</li></ul></li></ul>	(Loss)/Profit for the year	(1 083)	(0.067)	122	(318)	(1.861)	(10.285)
Total comprehensive income for the year	, ,	,	,		, ,	, ,	,
income for the year	•	2,220	(0,200)	(011)	100	1,010	(2,000)
(Loss)/Profit attributable to the:  - Owners of the parent (1,011) (5,083) 98 (254) (913) (5,337) - Non-controlling interests (972) (4,884) 24 (64) (948) (4,948) (Loss)/Profit for the year (1,983) (9,967) 122 (318) (1,861) (10,285)  Total comprehensive income attributable to: - Owners of the parent - (6,747) (154) 110 (154) (6,637) - Non-controlling interests 246 (6,483) (38) 27 208 (6,456)  Total comprehensive income for the year 246 (13,230) (192) 137 54 (13,093)  Net cash (used in)/generated from - Operating activities (291) (442) 805 180 514 (262) - Investing activities (21) (1,652) (15) (177) (36) (1,829)	•	246	(13,230)	(192)	137	54	(13,093)
- Owners of the parent (1,011) (5,083) 98 (254) (913) (5,337) (1,000) - Non-controlling interests (972) (4,884) 24 (64) (948) (4,948) (1,983) (1,983) (1,987) 122 (318) (1,861) (10,285							
- Non-controlling interests (972) (4,884) 24 (64) (948) (4,948) (Loss)/Profit for the year (1,983) (9,967) 122 (318) (1,861) (10,285)  Total comprehensive income attributable to: - Owners of the parent - (6,747) (154) 110 (154) (6,637) (- Non-controlling interests 246 (6,483) (38) 27 208 (6,456) (- 10,485)	` '	(1.011)	(= 000)		(0=4)	(0.10)	(=)
(Loss)/Profit for the year       (1,983)       (9,967)       122       (318)       (1,861)       (10,285)         Total comprehensive income attributable to: <ul> <li>Owners of the parent</li> <li>(6,747)</li> <li>(154)</li> <li>(10,285)</li> </ul> Non-controlling interests       246       (6,483)       (38)       27       208       (6,456)         Total comprehensive income for the year       246       (13,230)       (192)       137       54       (13,093)         Net cash (used in)/generated from - Operating activities       (291)       (442)       805       180       514       (262)         - Investing activities       (21)       (1,652)       (15)       (177)       (36)       (1,829)	·	,	, ,		, ,	, ,	
Total comprehensive income attributable to: - Owners of the parent - (6,747) (154) 110 (154) (6,637) - Non-controlling interests 246 (6,483) (38) 27 208 (6,456)  Total comprehensive income for the year 246 (13,230) (192) 137 54 (13,093)  Net cash (used in)/generated from - Operating activities (291) (442) 805 180 514 (262) - Investing activities (21) (1,652) (15) (177) (36) (1,829)	ů .						
income attributable to:  - Owners of the parent - (6,747) (154) 110 (154) (6,637) - Non-controlling interests  246 (6,483) (38) 27 208 (6,456)  Total comprehensive income for the year  246 (13,230) (192) 137 54 (13,093)  Net cash (used in)/generated from - Operating activities (291) (442) 805 180 514 (262) - Investing activities (21) (1,652) (15) (177) (36) (1,829)	(Loss)/Profit for the year	(1,983)	(9,967)	122	(318)	(1,861)	(10,285)
- Owners of the parent	Total comprehensive						
- Non-controlling interests 246 (6,483) (38) 27 208 (6,456)  Total comprehensive income for the year 246 (13,230) (192) 137 54 (13,093)  Net cash (used in)/generated from - Operating activities (291) (442) 805 180 514 (262) - Investing activities (21) (1,652) (15) (177) (36) (1,829)	income attributable to:						
Total comprehensive income for the year 246 (13,230) (192) 137 54 (13,093)  Net cash (used in)/generated from  - Operating activities (291) (442) 805 180 514 (262)  - Investing activities (21) (1,652) (15) (177) (36) (1,829)	<ul> <li>Owners of the parent</li> </ul>	-	(6,747)	(154)	110	(154)	(6,637)
income for the year 246 (13,230) (192) 137 54 (13,093)  Net cash (used in)/generated from  - Operating activities (291) (442) 805 180 514 (262)  - Investing activities (21) (1,652) (15) (177) (36) (1,829)	<ul> <li>Non-controlling interests</li> </ul>	246	(6,483)	(38)	27	208	(6,456)
Net cash (used in)/generated from  - Operating activities (291) (442) 805 180 514 (262)  - Investing activities (21) (1,652) (15) (177) (36) (1,829)	•						
- Operating activities (291) (442) 805 180 514 (262) - Investing activities (21) (1,652) (15) (177) (36) (1,829)	income for the year	246	(13,230)	(192)	137	54	(13,093)
- Operating activities (291) (442) 805 180 514 (262) - Investing activities (21) (1,652) (15) (177) (36) (1,829)	Net cash (used in)/generated from						
- Investing activities (21) (1,652) (15) (177) (36)		(291)	(442)	805	180	514	(262)
	. •	, ,	, ,				,
	- Financing activities	143	2,062	-	-	143	2,062
Net change in	ĕ		,				
cash and cash equivalents (169) (32) 790 3 621 (29)	•	(169)	(32)	790	3	621	(29)

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### 5. INTANGIBLE ASSETS

GROUP			D	evelopment		
			Licence	right	Computer	
	Goodwill	Trademark	fees	fees	software	Total
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
2018						
Net carrying amount						
At beginning of year	429,828	7,646	12,962	96	4,202	454,734
Additions	-	-	2,701	-	1,854	4,555
Amortisation	-	-	(631)	(9)	(1,523)	(2,163)
Reclassification	-	-		(29)	29	-
Exchange differences	-		(16)	<u>-</u>	(4)	(20)
At end of year	429,828	7,646	15,016	58	4,558	457,106
As at 30 April 2018						
Cost	430,367	7,646	20,700	114	7,763	466,590
Accumulated amortisation	-	-	(5,684)	(56)	(3,205)	(8,945)
Accumulated impairment losses	(539)	-	-	-	· ·	(539)
Net carrying amount	429,828	7,646	15,016	58	4,558	457,106
2017						
Net carrying amount						
At beginning of year	430,367	7,646	10,799	106	2,734	451,652
Additions	-	-	2,757	-	2,138	4,895
Amortisation	-	-	(511)	(10)	(675)	(1,196)
Impairment	(539)	-	-	-	-	(539)
Write off	-	-	(110)	-	-	(110)
Exchange differences	-	-	27	-	5	32
At end of year	429,828	7,646	12,962	96	4,202	454,734
As at 30 April 2017						
Cost	430,450	7,646	18,020	143	5,884	462,143
Accumulated amortisation	-	-	(5,058)	(47)	(1,682)	(6,787)
Accumulated impairment losses	(622)					(622)
Net carrying amount	429,828	7,646	12,962	96	4,202	454,734

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### 5. INTANGIBLE ASSETS (CONTINUED)

### 5.1 Impairment testing on goodwill

### (1) Allocation of goodwill

Goodwill has been allocated to the Group's CGU identified according to geographical segments as follows:

	2018	2017
	RM'000	RM'000
Malaysia	422,723	422,723
Singapore	7,105	7,105
	429,828	429,828

Group

### (2) Key assumptions used in VIU calculations

The recoverable amount of a CGU is determined based on VIU calculation using cash flow projections based on financial budgets covering a period ranging from three to ten years. The key assumptions used for VIU calculations are:

### (a) Budgeted gross margin and growth rate

The basis used to determine the value assigned to the budgeted gross margins and growth rate is the average gross margin and average growth rate achieved in the years before the budgeted year and adjusted for expected efficiency improvements.

#### (b) Discount rate

The discount rates used reflects specific risks relating to the CGU. The significant post-tax discount rates, applied to cash flows, used for identified CGUs are in the range of 12.00% - 12.50% (2017: 12.00% -12.50%).

### (3) Sensitivity to changes in assumptions

Management believes that no reasonably possible change in any of the above key assumptions would cause the carrying values of the CGUs to materially exceed their recoverable amounts.

### (4) Impairment

In the previous financial year, the Group assessed that certain CGUs were carried in excess of their VIU and recognised impairment loss of RM539,000 based on the recoverable amount of RM654,000. The Group continues to carry out impairment assessment on goodwill and no further impairment on goodwill is necessary as the recoverable amounts of the respective CGU is assessed to be higher than the carrying value of the CGU.

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Group

### 5. INTANGIBLE ASSETS (CONTINUED)

### 5.2 Impairment testing on trademark

### (1) Key assumptions used in VIU calculation

The recoverable amount of a CGU is determined based on the VIU calculation using cash flow projection for the estimated savings on royalties based on financial budgets covering a five-year period. The key assumptions used for VIU calculations are:

### (a) Estimated royalty rate

The estimated royalty rate is determined by referring to other royalty rates in similar businesses.

### (b) Discount rate

The discount rate used reflects specific risks relating to the CGU. The significant post-tax discount rate, applied to cash flows, used for the identified CGU is 12.00% (2017: 12.50%).

### (2) Sensitivity to changes in assumptions

Management believes that no reasonably possible change in any of the above key assumptions would cause the carrying value of the CGU to materially exceed the recoverable amount.

### 6. INVENTORIES

	2018	2017	
	RM'000	RM'000	
At cost			
Food and beverages	16,098	18,320	
Inventories for resale	10,088	12,519	
Spares and other supplies	7,882	6,913	
	34,068	37,752	

The cost of inventories recognised as an expense during the financial year of the Group amounted to RM165,308,000 (2017: RM149,860,000).

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### 7. TRADE AND OTHER RECEIVABLES

	Gr	oup	Company		
	2018	2017	2018	2017	
	RM'000	RM'000	RM'000	RM'000	
<u>Current</u>					
Trade receivables	5,591	3,946	-		
Other receivables					
Deposits	9,018	11,524	_	_	
Sundry receivables	4,493	2,062	2	_	
Amount owing by :	4,400	2,002	_		
- related companies	1,078	902	-	-	
- subsidiary companies	-	_	8,894	67,155	
	14,589	14,488	8,896	67,155	
Less: Allowance for impairment	(2,253)		-	(49,109)	
	12,336	14,488	8,896	18,046	
Other current assets					
Prepayments	6,354	2,935	49	48	
Indirect tax recoverable	-	22	-		
	6,354	2,957	49	48	
Total current receivables	24,281	21,391	8,945	18,094	
Non ourront					
Non-current Deposits	22 120	22.740			
Deposits	23,128	22,740	-		
Total trade and other receivables	47,409	44,131	8,945	18,094	

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### 7. TRADE AND OTHER RECEIVABLES (CONTINUED)

The Group has no significant concentration of credit risk that may arise from exposures to a single debtor or groups of debtors.

### 7.1 Trade receivables

The trade receivables are corporate customers and credit card companies which are generally on 6 - 90 (2017: 6 - 90) days term.

### (1) Ageing analysis of trade receivables

Neither past due nor impaired 1 to 30 days past due not impaired 31 to 60 days past due not impaired 61 to 90 days past due not impaired More than 90 days past due not impaired

Group					
2018	2017				
RM'000	RM'000				
4,468	3,035				
691	328				
41	53				
52	23				
339	507				
1,123	911				
5,591	3,946				
1,123	911				

Group

### (2) Receivables that are neither past due nor impaired

Trade receivables that are neither past due nor impaired are creditworthy debtors with good payment records with the Group. None of the Group's trade receivables that are neither past due nor impaired have been renegotiated during the financial year.

### (3) Receivables that are past due but not impaired

The Group has trade receivables amounting to RM1,123,000 (2017: RM911,000) that are past due at the reporting date but not impaired. There is no concern on the credit worthiness of the counter parties and the recoverability of these debts.

#### 7.2 Other receivables

Movements in allowance accounts:

At beginning of year Charge for the year (Note 21) Written off At end of year

Gr	oup	Com	pany
2018	2017	2018	2017
RM'000	RM'000	RM'000	RM'000
-	-	49,109	-
2,253	-	-	49,109
-	-	(49,109)	-
2,253	-	-	49,109

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### 7. TRADE AND OTHER RECEIVABLES (CONTINUED)

### 7.2 Other receivables (continued)

### (a) Sundry receivables

Included in sundry receivables is an amount of RM430,000 being the balance of the consideration for the disposal of 5% equity interest in JLPL (refer to Note 35(2)).

Sundry receivables are non-interest bearing and generally on 30 to 90 (2017: 30 to 90) days term.

(b) Amounts owing by related companies and subsidiary companies

The amounts owing by related companies are unsecured, non-interest bearing and repayable on demand.

The amounts owing by subsidiary companies are unsecured and repayable on demand. The amount totalling RM8,582,000 (2017: RM16,726,000) is interest bearing.

### 8. DEPOSITS WITH FINANCIAL INSTITUTIONS

	Group		Company	
	2018	2017	2018	2017
	RM'000	RM'000	RM'000	RM'000
Deposits with:				
Licensed banks	884	2,400	-	

The interest rates per annum and maturities of deposits as at reporting date were as follows:

	Gre	oup	Com	pany
	2018	2017	2018	2017
Interest rates per annum (%)				
- Licensed banks	3.20 - 3.30	3.00 - 3.30	-	
Maturities (days)				
- Licensed banks	9 - 31	3 - 31	-	

Included in deposits of the Group are monies held in debt service reserve accounts amounting to RM581,000 (2017: RM571,000).

#### 9. CASH AND BANK BALANCES

Included in cash and bank balances of the Group and Company are monies held in debt service reserve accounts amounting to RM2,899,000 (2017: RM4,438,000) and RM2,899,000 (2017: RM4,438,000), respectively.

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### 10. SHARE CAPITAL

**Group and Company** 

	Number of shares		Share capital	
	2018	2017	2018	2017
	'000	'000	RM'000	RM'000
Issued and fully paid				
At beginning of year	379,574	378,288	240,617	189,144
Employees' share options exercised	518	896	958	1,657
Employees' share options forfeited	-	-	85	3
Warrants exercised	1,767	390	1,572	312
	381,859	379,574	243,232	191,116
Transfer pursuant to S618(2) of CA 2016	-		-	49,501
At end of year	381,859	379,574	243,232	240,617

The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the Company. All the ordinary shares rank equally with regard to the Company's residual assets.

### 11. RESERVES

	Group		Company	
	2018	2017	2018	2017
	RM'000	RM'000	RM'000	RM'000
Merger deficit (Note a)	(55,087)	(55,087)	-	-
Employees' share plan reserve (Note b)	3,913	1,476	3,913	1,476
Consolidation reserves (Note c)	322	-	-	-
Warrant reserve (Note d)	-	367	-	367
Exchange reserves	1,649	(362)	-	
	(49,203)	(53,606)	3,913	1,843
Retained earnings (Note e)	199,477	213,240	43,067	27,503
	150,274	159,634	46,980	29,346

### Notes:

### (a) Merger deficit

Merger deficit represents the difference between the Company's cost of investment in a subsidiary company and the nominal value of share capital of the subsidiary company acquired.

### (b) Employees' share plan ("ESP") reserve

The ESP reserve represents the equity-settled share options/grants to directors and certain employees of the Group. The ESP reserve is made up of the cumulative value of services received from employees recorded over the vesting period commencing from the grant date of the share options/grants and is reduced by the expiry or exercise of the share options, or forfeiture of the share options/grants.

(c) The consolidation reserve comprises the consolidation effects of change in the Group's equity interest in a subsidiary company which does not result in loss of control.

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### 11. RESERVES (CONTINUED)

### (d) Warrant reserve

On 9 August 2012, 115,081,760 5-year Warrants 2012/2017 ("Warrants") were issued by the Company to the subscribers of the rights issue of the Company's ordinary shares. The Warrants are constituted by a deed poll dated 2 July 2012. The Warrants were listed on Bursa Malaysia on 13 August 2012. The Warrants expired on 8 August 2017.

### Warrants Movement

At beginning of year
Exercised during the year
Cancellation of unexercised warrants upon expiry
At end of year

Group and	u Company
2018	2017
Units'000	Units'000
1,929	2,319
(1,767)	(390)
(162)	
-	1,929

Group and Company

The main features of the Warrants were as follows:

Each Warrant entitles the registered holder at any time during the exercise period to subscribe for one new ordinary share in the Company at an exercise price of RM0.70 per ordinary share.

The exercise price and the number of Warrants are subject to adjustment in the event of alteration to the share capital, bonus issue, capital distribution and rights issue by the Company in accordance with the conditions provided in the deed poll.

The Warrants shall be exercisable at any time within the period commencing on and including the date of issue on 9 August 2012 of the Warrants and ending on the date preceding the fifth anniversary of the date of issue of the Warrants.

Upon exercise of the Warrants into new ordinary shares, such shares shall rank pari passu in all respects with the ordinary shares of the Company in issue at the time of exercise except that they shall not be entitled to any dividend, right, allotment and/or other distributions, the book closure date of which is prior to the allotment of the new ordinary shares to be issued upon exercise of the Warrants.

At the expiry of the exercise period, any Warrants which have not been exercised will lapse and cease to be valid for any purposes.

### (e) Retained earnings

The Company may distribute dividend out of its entire retained earnings as at 30 April 2018 under the single-tier system.

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### 12. TREASURY SHARES

# Group and Company Ordinary shares

At beginning of year
Shares bought back during the year
Reissued for ESS shares vested
At end of year

2018	2017	2018	2017
No. of shares	No. of shares		
'000	'000	RM'000	RM'000
5,442	-	8,334	-
-	5,442	-	8,334
(423)		(647)	
5,019	5,442	7,687	8,334

Pursuant to an Annual General Meeting held on 10 October 2013, the Company obtained a shareholder's mandate to undertake the purchase of up to 10% of the issued and paid-up share capital of the Company at the time of purchase.

The renewal of the Company's mandate relating to the share buyback of up to 10% of the existing total paid-up share capital, inclusive of all treasury shares that have been bought back, was approved by the shareholders of the Company at the Annual General Meeting held on 2 October 2017.

During the financial year, the Company did not buy back any of its shares from the open market. In the previous financial year, the Company bought back 5,442,300 shares from the open market at an average price of about RM1.53 per share for a total cash consideration of approximately RM8,334,000 with internally generated funds. The shares bought back are held as treasury shares. During the financial year, 422,760 shares were reissued for the vesting of ESS shares.

### 13. LONG TERM BORROWINGS

Secured Term loan (Note a) Portion repayable within 12 months included under short term borrowings (Note 17)
Hire purchase payable (Note b) Portion repayable within 12 months included under short term borrowings (Note 17)

Gro	oup	Company		
2018 RM'000	2017 RM'000	2018 RM'000	2017 RM'000	
145,720	161,563	145,720	161,563	
(9,750) 135,970	(36,915) 124,648	(9,750) 135,970	(36,915) 124,648	
1,772	78	-	-	
(247) 1,525	(37)	_		
137,495	124,689	135,970	124,648	

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### 13. LONG TERM BORROWINGS (CONTINUED)

Details of the long term borrowings outstanding are as follows:

	Group		Company	
	2018	2017	2018	2017
	RM'000	RM'000	RM'000	RM'000
Amounts repayable:				
More than one year				
but not later than two years	10,097	42,469	9,773	42,469
More than two years				
two years but not later than five years	60,577	82,220	59,376	82,179
More than five years	66,821		66,821	
	137,495	124,689	135,970	124,648

### Notes:

(a) The secured term loan is secured by way of a fixed charge on the shares of a subsidiary company.

The range of interest rates per annum at the reporting date for the term loan was 5.43% to 5.69% (2017: 5.55% to 5.80%).

(b) The Group's hire purchase payable bore effective interest rate of 5.35% (2017: 2.81%) per annum.

The commitment terms under hire purchase payable are summarised as follows:

		мр
	2018	2017
	RM'000	RM'000
Gross amount payable:		
Within one year after reporting date	420	37
More than one year but not later than two years	459	44
More than two years but not later than five years	1,377	
	2,256	81
Less: Unexpired interest	(484)	(3)
	1,772	78

The present value of hire purchase payable is summarised as follows:

	Gro	Group		
	2018	2017		
	RM'000	RM'000		
Within one year after reporting date	247	37		
More than one year but not later than two years	324	41		
More than two years but not later than five years	1,201			
	1,772	78		

Group

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### 14. DEFERRED TAX

At beginning of the year
Recognised in profit or loss
Recognised in other comprehensive income
Arising on disposal of subsidiary company
Exchange differences
At end of the year

Group				
20	18	2017		
RM'0	000	RM'000		
(4,1	41)	(3,390)		
3	93	(726)		
	-	6		
	26	-		
	(12)	(31)		
(3,7	'34)	(4,141)		

Presented after appropriate offsetting as follows:

Deferred tax assets
Deferred tax liabilities

G	roup
2018	2017
RM'000	RM'000
(5,005)	(6,004)
1,271	1,863
(3,734)	(4,141)

The components and movements of deferred tax assets and liabilities during the financial year prior to offsetting are as follows:

GROUP	Deferred income	Property, plant and equipment	Retirement benefits and others	Total
Deferred Tax Assets	RM'000	RM'000	RM'000	RM'000
2018				
At beginning of the year	(13,211)	(81)	(2,714)	(16,006)
Recognised in profit or loss	(1,831)	43	1,438	(350)
Arising on disposal of subsidiary	-	-	26	26
Exchange differences	-	2	3	5
At end of the year	(15,042)	(36)	(1,247)	(16,325)
Set-off against deferred tax liabilities				11,320
				(5,005)
2017				
At beginning of the year	(10,608)	(894)	(2,276)	(13,778)
Recognised in profit or loss	(2,603)	865	(439)	(2,177)
Recognised in				
other comprehensive income	-	-	6	6
Exchange differences		(52)	(5)	(57)
At end of the year	(13,211)	(81)	(2,714)	(16,006)
Set-off against deferred tax liabilities				10,002
				(6,004)

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### 14. DEFERRED TAX (CONTINUED)

Property, plant and equipment	Total
RM'000	RM'000
11,865	11,865
743	743
(17)	(17)
12,591	12,591
	(11,320)
	1,271
10 200	10,388
·	•
	1,451 26
	11,865
11,803	11,000
	(10,002)
	1,863
	plant and equipment RM'000  11,865 743

Deferred tax assets have not been recognised in respect of the following items:

Group		
2018	2017	
RM'000	RM'000	
1,815	35,093	
781	862	
642	98	
	2018 RM'000 1,815 781	

The availability of the foreign unused tax losses is subject to the tax legislation of the respective countries.

Deferred tax asset has not been recognised in respect of unused tax losses and the unabsorbed capital allowance as it is not probable that future taxable profits from a business source as defined by the Malaysian tax legislation will be available against which the unabsorbed capital allowances can be utilised.

The reduction in unused tax losses was mainly due to disposal of a subsidiary company.

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### 15. PROVISIONS

GROUP	Restoration costs	Retirement benefits	Total
	RM'000	RM'000	RM'000
2018			
At beginning of year	12,584	159	12,743
Provision for the year	1,845	20	1,865
Utilisation of provision	(453)	-	(453)
Disposal of subsidiary	(149)	(168)	(317)
Exchange differences	(93)	(11)	(104)
At end of year	13,734	<u> </u>	13,734
At 00 April 0040			
At 30 April 2018	0.000		0.000
Current	2,282	•	2,282
Non-current	11,452		11,452
	13,734		13,734
2017			
At beginning of year	11,951	123	12,074
Provision for the year	1,581	44	1,625
Utilisation of provision	(1,092)	-	(1,092)
Recognised in other comprehensive income	-	(22)	(22)
Exchange differences	144	14	158
At end of year	12,584	159	12,743
At 30 April 2017			
Current	2,584	-	2,584
Non-current	10,000	159	10,159
	12,584	159	12,743

#### Notes:

### (a) Restoration costs

Provision for restoration costs is made based on the estimated cost of restoring the rented premises, arising from the use of such premises and in accordance to the stipulations in the tenancy agreements. The estimated costs of such restoration are included in the cost of property, plant and equipment.

The estimated restoration costs are reviewed and updated annually based on the latest cost of restoring a premise.

Provision for restoration costs is classified as non-current liabilities unless the tenancy agreement, for which the restoration is required, expires within 12 months after the reporting date.

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### 15. PROVISIONS (CONTINUED)

### (b) Retirement benefits

A foreign subsidiary company prior to its disposal maintains an unfunded retirement benefit plan where the estimated liabilities of employee benefit is determined based on actuary valuation by an independent actuary using the projected unit credit method.

The amount of unfunded defined benefit obligation recognised in the consolidated statement of financial position is the present value of the obligation.

The amount recognised in the profit or loss is as follows:

Current service cost, representing retirement benefits recognised in staff costs Net interest cost

Group			
2018	2017		
RM'000	RM'000		
20	34		
-	10		
20	44		

The following principal assumptions were used to determine the unfunded defined benefit obligations as at the reporting date:

Discount rate
Rate of average salary increase

Group			
2018	2017		
%	%		
-	7.88		
-	6.00		

### Sensitivity analysis for the defined benefit obligations

The management is of the view that changes in the discount rate at the reporting date would affect the defined benefit obligations in the following manner:

	Increase/(decrease) Group		benefit o Increase/	n defined bligations (decrease) oup
	2018	2017	2018	2017
	%	%	RM'000	RM'000
Discount rate Discount rate	-	1.00 (1.00)	-	(23) 28

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### 16. TRADE AND OTHER PAYABLES

	Group		Company	
	2018 RM'000	2017 RM'000	2018 RM'000	2017 RM'000
Trade payables	24,326	32,501		
Other payables				
Sundry payables	25,370	23,791	-	-
Accruals	16,768	32,549	386	628
Refundable deposit  Amount owing to	1,988	1,566	-	-
- related companies	77	330	6	5
- subsidiary company	-		29,992	28,130
	44,203	58,236	30,384	28,763
Other current liability				
Indirect tax payable	179	145	-	
	68,708	90,882	30,384	28,763

### (a) Trade payables

These amounts are non-interest bearing. Trade payables are normally settled on 30 - 120 days (2017: 30 - 120 days) term.

### (b) Sundry payables

These amounts are non-interest bearing. Sundry payables are normally settled on 30 - 180 days (2017: 30 - 180 days) term.

### (c) Accruals

Included in accruals of the Group are accrued royalty expenses, accrual for utilities and retention sums in relation to renovation works for outlets and restaurants.

(d) The amounts owing to related companies are unsecured, non-interest bearing and repayable on demand.

The amount owing to a subsidiary company is unsecured, interest-bearing and repayable on demand.

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#### 17. SHORT TERM BORROWINGS

	Group		Company	
	2018	2017	2018	2017
	RM'000	RM'000	RM'000	RM'000
Secured				
Long term loan - portion				
repayable within 12 months (Note 13)	9,750	36,915	9,750	36,915
Short term loan	45,738	33,715	-	-
Revolving credits	80,000	60,000	-	-
Bankers acceptance	6,023	-	-	-
Hire purchase payable (Note 13)				
<ul> <li>portion repayable within 12 months</li> </ul>	247	37	-	
	141,758	130,667	9,750	36,915

The short term loan, revolving credits and bankers acceptance are secured by corporate guarantees provided by the Company. A short term loan is further secured by monies held by debt service reserve accounts as disclosed in Notes 8 and 9. As at the reporting date, a subsidiary company had a technical non-compliance of a covenant of its short term loan. A one-time waiver of this compliance has been granted by the financial institution subsequent to the financial year end.

The range of interest rates per annum at the reporting date for borrowings was as follows:

	Group		Company	
	2018 2017		2018	2017
	%	%	%	%
Secured				
Short term loan	4.70 - 5.45	5.05 - 5.35	-	-
Bankers acceptance	4.67 - 4.72	-	-	-
Revolving credits	4.64 - 5.28	4.56 - 5.27	-	

### 18. DEFERRED INCOME

Deferred income represents the cash balances in the stored value cards and the deferral in the recognition of revenue relating to the customer loyalty programmes based on the estimated fair value of the free food, beverage or merchandise that is expected to be redeemed. The deferred income will only be recognised when the cash balances are used for purchases or when redemption occurs or when upon expiry of the redemption period.

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### 19. REVENUE

Revenue consists of the following:

Sale of food, beverages and merchandises Dividend income from subsidiary companies

Gr	oup	Com	pany
2018	2017	2018	2017
RM'000	RM'000	RM'000	RM'000
639,741	605,441	_	_
000,741	000,111		
_	_	43,240	43,585
		70,270	
639,741	605,441	43,240	43,585

### 20. FINANCE COST

Interest expenses on
- Bank borrowings
- Unwinding of discount and charge
out of deferred transaction costs
- Amounts due to subsidiary company
- Defined benefit plans (Note 15)

-	Hire purchase
-	Loan related expenses

Gre	oup	Com	pany
2018 RM'000	2017 RM'000	2018 RM'000	2017 RM'000
14,058	13,472	8,410	9,492
1,775	934	1,775 1,694	934 1,434
-	10	-	-
-	3	-	-
399	277	-	2
16,232	14,696	11,879	11,862

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### 21. PROFIT/(LOSS) BEFORE TAX

	Gr	Group		Company	
	2018	2017	2018	2017	
	RM'000	RM'000	RM'000	RM'000	
Profit/(loss) before tax					
is arrived at after charging:					
Directors' remuneration (Note 22)					
<ul> <li>emoluments (excluding</li> </ul>					
benefits-in-kind)	2,868	2,334	288	321	
- fees	72	85	72	60	
Auditors' remuneration					
<ul> <li>statutory audit fee</li> </ul>					
- Ernst & Young	209	204	50	35	
- Others	50	47	-	-	
<ul> <li>under/(over) provision in prior years</li> </ul>	15	(6)	15	-	
<ul> <li>fees for non audit services</li> </ul>	78	122	38	12	
Depreciation of property,					
plant and equipment	36,042	34,465	6	6	
Amortisation of intangible assets	2,163	1,196	-	-	
Rental expenses					
<ul> <li>related companies</li> </ul>	2,023	1,425	-	-	
- third parties	94,777	91,527	-	-	
Royalty expense payable to					
<ul> <li>related company</li> </ul>	288	313	-	-	
- third party	30,612	27,504	-	-	
Staff costs (Note a)	139,770	128,749	132	(5)	
Loss on foreign exchange	121	116	-	-	
Other expenses (Note c)	18,259	6,744	-	54,139	

	Group		Company	
	2018	2017	2018	2017
	RM'000	RM'000	RM'000	RM'000
and crediting:				
Gain on foreign exchange				
- realised	1,761	28	-	-
- unrealised	61	438	-	-
Other income (Note d)	6,404	6,805	2,349	2,539

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### 21. PROFIT/(LOSS) BEFORE TAX (CONTINUED)

(a) Staff costs consist of the following:

	Group		Company	
	2018	2017	2018	2017
	RM'000	RM'000	RM'000	RM'000
Wages, salaries and allowances	103,959	97,147	105	-
Social security costs				
and employees insurance	1,763	1,627	-	-
Bonuses	3,509	4,255	12	-
Pension costs				
<ul> <li>defined contribution plans</li> </ul>	12,916	11,738	15	-
<ul> <li>defined benefit plan</li> </ul>	20	34	-	-
Reversal of provision for				
short term compensated absences	-	(5)	-	(5)
Share-based payments (Note b)	2,060	1,200	-	-
Other staff related expenses	15,543	12,753	-	-
	139,770	128,749	132	(5)

Staff costs exclude remuneration of executive directors.

(b) Share-based payments under ESS consist of the following:

	Group		Company	
	2018	018 2017	2018	2017
	RM'000	RM'000	RM'000	RM'000
Share-based payments for:				
<ul> <li>employees of the Group</li> </ul>	2,060	1,200	-	-
<ul> <li>directors of the Company</li> </ul>	1,329	646	1,329	646
	3,389	1,846	1,329	646

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### 21. PROFIT/(LOSS) BEFORE TAX (CONTINUED)

### (c) Other expenses

Included in other expenses are the following:

	G	iroup	Company	
	2018	2017	2018	2017
	RM'000	RM'000	RM'000	RM'000
Impairment in value of:				
<ul> <li>investment in subsidiary</li> </ul>	-	-	-	5,030
- goodwill	-	539	-	-
<ul> <li>plant and equipment</li> </ul>	-	2,738	-	-
- amount owing by subsidiary company	-	-	-	49,109
- sundry receivables	2,253	-	-	-
Loss on disposal of a subsidiary company	12,312	-	-	-
Foreign currency reserve				
transferred to profit or loss due				
to disposal of a subsidiary company	817	-	-	-
Intangible assets written off	-	110	-	-
Property, plant and equipment written off	2,670	3,357	-	

### (d) Other income

Included in other income are the following:

	G	iroup	Company	
	2018	2017	2018	2017
	RM'000	RM'000	RM'000	RM'000
Interest income				
<ul> <li>subsidiary company</li> </ul>	-	-	2,293	2,481
- financial institutions	194	226	56	58
Royalty fee income				
from a related company	306	204	-	-
Gain on sale of property,				
plant and equipment	119	302	-	-
Service charge income	-	2,014	-	

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### 22. DIRECTORS' REMUNERATION

The aggregate directors' remuneration for all directors of the Group and of the Company categorised into appropriate components for the financial year are as follows:

	G	roup	Company	
	2018	2017	2018	2017
	RM'000	RM'000	RM'000	RM'000
Directors of the Company				
Executive				
- Fees	-	25	-	-
- Salaries and other emoluments	1,661	2,091	154	294
- Bonus	190	235	20	19
- Benefit-in-kind	16	33	2	17
	1,867	2,384	176	330
Non-executive				
- Fees	72	60	72	60
- Other emoluments	114	8	114	8
	186	68	186	68
	2,053	2,452	362	398
Other directors of the Group				
- Salaries and other emoluments	903	-	-	-
- Benefit-in-kind	16		-	
	919		-	
Total directors' remuneration	2,972	2,452	362	398

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### 23. INCOME TAX EXPENSE

	G	roup	Company	
	2018	2017	2018	2017
	RM'000	RM'000	RM'000	RM'000
Current income tax				
- Malaysian tax	18,454	18,848	371	441
- Foreign tax	510		-	
	18,964	18,848	371	441
(Over)/under provision in prior year				
- Malaysian tax	(378)	(156)	-	-
- Foreign tax	-	21	-	
	(378)	(135)	-	
	18,586	18,713	371	441
Deferred tax				
<ul> <li>Relating to origination and</li> </ul>				
reversal of temporary differences	582	(501)	-	-
<ul> <li>Over provision in prior year</li> </ul>	(189)	(225)	-	
	393	(726)	-	
Income tax expense	18,979	17,987	371	441

Domestic income tax is calculated at the Malaysian statutory tax rate of 24% (2017: 24%) of the estimated assessable profit for the year. Taxation for other jurisdictions is calculated at the rates prevailing in the respective jurisdictions.

A reconciliation of income tax expense applicable to profit/(loss) before tax at the statutory income tax rate to income tax expense at the effective tax rate of the Group and of the Company is as follows:

	Gre	oup	Company	
	2018 RM'000	2017 RM'000	2018 RM'000	2017 RM'000
Profit/(loss) before tax	19,197	24,319	30,934	(21,953)
Applicable tax rate (%)	24	24	24	24
Taxation at applicable tax rate Income not subject to tax Expenses not	4,607 (210)	5,836 (72)	7,424 (10,378)	(5,269) (10,460)
deductible under tax legislation Effect of different tax rate in other countries Effect of withholding tax	14,593 (8) 481	10,966 22 -	3,325 - -	16,170 - -
Deferred tax assets not recognised during the financial year Over provision	83 (378)	1,595 (135)	-	-
of income tax in prior years  Over provision of deferred tax in prior years Income tax expense	(189) 18,979	(225) 17,987	- - 371	- - 441
ποοπο ταλ ολροποο	10,979	17,307	071	

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### 24. EARNINGS PER SHARE

### (a) Basic

Basic earnings per share is calculated by dividing profit for the year attributable to ordinary equity holders of the Company by the weighted average number of ordinary shares in issue during the financial year.

	Group	
	2018 RM'000	2017 RM'000
Profit attributable to equity holders	1,175	11,435
Weighted average number of ordinary shares in issue ('000)	375,831	375,481
Basic earnings per share (sen)	0.31	3.05

### (b) Diluted

For the purpose of calculating diluted earnings per share, the profit for the year attributable to ordinary equity holders of the Company and the weighted average number of ordinary shares in issue during the financial year, have been adjusted for the dilutive effects of the dilutive instruments of the Group.

	G	iroup
	2018 RM'000	2017 RM'000
Profit attributable to equity holders	1,175	11,435
Weighted average number of ordinary shares in issue ('000) Assumed shares issued from the	375,831	375,481
- exercise of employees' share options ('000)	1,468	1,933
- exercise of warrants ('000)	-	1,153
Adjusted weighted average number of ordinary shares ('000)	377,299	378,567
Diluted earnings per share (sen)	0.31	3.02

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### 25. DIVIDENDS

		Coi	mpany	
	2018 Dividend	2018	2017 Dividend	2017
	per share	Dividend	per share	Dividend
	Sen	RM'000	Sen	RM'000
Recognised during the year:				
in respect of prior financial year				
<ul> <li>4th interim dividend of 1.0 sen</li> </ul>				
single-tier dividend (2017: 4th				
interim dividend of 1.0 sen				
single-tier dividend)	1.00	3,746	1.00	3,781
<ul> <li>in respect of current financial year</li> <li>1st interim dividend of 1.0 sen single-tier dividend (2017: 1st interim dividend of 0.5 sen</li> </ul>				
single-tier dividend)	1.00	3,759	0.50	1,876
<ul> <li>2nd interim dividend of 1.0 sen single-tier dividend (2017: 2nd interim dividend of 1.0 sen</li> </ul>		2,, 22		,,
single-tier dividend) - 3rd interim dividend of 1.0 sen single-tier dividend (2017: 3rd interim dividend of 1.0 sen	1.00	3,765	1.00	3,733
single-tier dividend)	1.00	3,768	1.00	3,740
<b>3</b>	4.00	15,038	3.50	13,130

On 21 June 2018, the Company approved and declared a fourth interim single-tier dividend of 1.0 sen per share in respect of the financial year ended 30 April 2018 amounting to about RM3,769,000. The financial statements for the current financial year do not reflect this dividend. This dividend will be accounted for in the shareholders' equity as an appropriation of retained earnings in the financial year ending 30 April 2019.

### 26. SEGMENTAL INFORMATION

The Group operates predominantly in one business segment in Malaysia and outside Malaysia. The primary format, geographical segments, is based on the Group's management and internal reporting structure.

Unallocated assets include items relating to investing and financing activities and items that cannot be reasonably allocated to individual segments.

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SEGMENTAL INFORMATION (CONT	INUED)			
Results			2018 RM'000	2017 RM'000
Malayaia			E6 262	E0 679
Malaysia Indonesia			56,363	52,678 (7,494)
Singapore			(1,983) (751)	(7,484) (2,936)
Other South-East Asian countries			134	(851)
Cirior Couri Last Asian countries			53,763	41,407
Unallocated corporate expenses			(3,146)	(2,079)
Chancoalou corporate expenses			50,617	39,328
Investment related income			23,3	,
- interest income			194	226
			50,811	39,554
Investment related expenses				
<ul> <li>Impairment on goodwill</li> </ul>			-	(539)
<ul> <li>Impairment on sundry receivable</li> </ul>			(2,253)	-
- Foreign currency reserve transferred	•			
or loss due to disposal of a subsic			(817)	-
- Loss on disposal of subsidiary compa	ıny		(12,312)	(500)
			(15,382)	(539)
Finance costs			(16,232)	(14,696)
Profit before tax			19,197	24,319
Income tax expenses			(18,979)	(17,987)
Profit for the year			218	6,332
		Capital		
	Revenue	Capital expenditure	Assets	Liabilities
	Revenue RM'000	•	Assets RM'000	Liabilities RM'000
2018		expenditure		
	RM'000	expenditure RM'000	RM'000	RM'000
Malaysia	RM'000 600,290	expenditure		
	RM'000	expenditure RM'000	RM'000	RM'000
Malaysia	RM'000 600,290	expenditure RM'000	RM'000	RM'000
Malaysia Indonesia	RM'000 600,290 4,525	expenditure RM'000	RM'000 338,215 -	RM'000 142,113
Malaysia Indonesia Singapore	RM'000 600,290 4,525 28,196	expenditure RM'000 61,898 - 844	RM'000 338,215 - 5,000	RM'000 142,113 - 2,461
Malaysia Indonesia Singapore	600,290 4,525 28,196 6,730	expenditure RM'000 61,898 - 844 15	RM'000 338,215 - 5,000 8,337	RM'000 142,113 - 2,461 1,376
Malaysia Indonesia Singapore Other South-East Asian countries	600,290 4,525 28,196 6,730	expenditure RM'000 61,898 - 844 15	338,215 - 5,000 8,337 351,552	RM'000 142,113 - 2,461 1,376 145,950
Malaysia Indonesia Singapore Other South-East Asian countries Unallocated items	RM'000 600,290 4,525 28,196 6,730 639,741	expenditure RM'000  61,898 - 844 15 62,757	338,215 - 5,000 8,337 351,552 462,111	RM'000 142,113 - 2,461 1,376 145,950 280,524
Malaysia Indonesia Singapore Other South-East Asian countries Unallocated items	RM'000 600,290 4,525 28,196 6,730 639,741	expenditure RM'000  61,898 - 844 15 62,757	338,215 - 5,000 8,337 351,552 462,111	RM'000 142,113 - 2,461 1,376 145,950 280,524
Malaysia Indonesia Singapore Other South-East Asian countries Unallocated items Total 2017	RM'000 600,290 4,525 28,196 6,730 639,741 - 639,741	expenditure RM'000  61,898 - 844 15 62,757 - 62,757	338,215 - 5,000 8,337 351,552 462,111 813,663	RM'000  142,113 - 2,461 1,376 145,950 280,524 426,474
Malaysia Indonesia Singapore Other South-East Asian countries Unallocated items Total 2017 Malaysia	RM'000  600,290 4,525 28,196 6,730 639,741 - 639,741	expenditure RM'000  61,898 - 844 15 62,757 - 62,757	338,215 - 5,000 8,337 351,552 462,111 813,663	RM'000  142,113 - 2,461 1,376 145,950 280,524 426,474
Malaysia Indonesia Singapore Other South-East Asian countries Unallocated items Total 2017 Malaysia Indonesia	600,290 4,525 28,196 6,730 639,741 - 639,741 550,932 12,281	expenditure RM'000  61,898	338,215 - 5,000 8,337 351,552 462,111 813,663 310,668 2,768	RM'000  142,113 - 2,461 1,376 145,950 280,524 426,474  146,163 7,352
Malaysia Indonesia Singapore Other South-East Asian countries Unallocated items Total 2017 Malaysia Indonesia Singapore	600,290 4,525 28,196 6,730 639,741 - 639,741 550,932 12,281 33,918	expenditure RM'000  61,898	338,215 - 5,000 8,337 351,552 462,111 813,663 310,668 2,768 6,597	142,113 - 2,461 1,376 145,950 280,524 426,474 146,163 7,352 3,315
Malaysia Indonesia Singapore Other South-East Asian countries Unallocated items Total 2017 Malaysia Indonesia	600,290 4,525 28,196 6,730 639,741 - 639,741 550,932 12,281 33,918 8,310	expenditure RM'000  61,898 - 844 15 62,757 - 62,757  87,740 122 558 177	338,215 - 5,000 8,337 351,552 462,111 813,663 310,668 2,768 6,597 9,468	142,113 - 2,461 1,376 145,950 280,524 426,474 146,163 7,352 3,315 1,860
Malaysia Indonesia Singapore Other South-East Asian countries Unallocated items Total 2017 Malaysia Indonesia Singapore Other South-East Asian countries	600,290 4,525 28,196 6,730 639,741 - 639,741 550,932 12,281 33,918	expenditure RM'000  61,898	338,215 5,000 8,337 351,552 462,111 813,663 310,668 2,768 6,597 9,468 329,501	142,113 - 2,461 1,376 145,950 280,524 426,474 146,163 7,352 3,315 1,860 158,690
Malaysia Indonesia Singapore Other South-East Asian countries Unallocated items Total 2017 Malaysia Indonesia Singapore	600,290 4,525 28,196 6,730 639,741 - 639,741 550,932 12,281 33,918 8,310	expenditure RM'000  61,898 - 844 15 62,757 - 62,757  87,740 122 558 177	338,215 - 5,000 8,337 351,552 462,111 813,663 310,668 2,768 6,597 9,468	142,113 - 2,461 1,376 145,950 280,524 426,474 146,163 7,352 3,315 1,860

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### 27. EMPLOYEES' SHARE SCHEME

The Company implemented an Employees' Share Scheme ("ESS" or "Scheme") which came into effect on 18 November 2016 for a period of 5 years to 17 November 2021. The ESS may be extended for a maximum period of five (5) years if so recommended by the ESS Committee and approved at the discretion of the board. The ESS is governed by the By-Laws which were approved by the shareholders on 5 October 2016.

The main features of the Scheme for ESS are as follows:

- (a) The aggregate maximum number of ESS Shares and ESS Options that may be granted to any eligible director or employee of the Group shall be determined by the ESS Committee provided that:
  - (i) the directors (including non-executive directors) and eligible employees do not participate in the deliberation and discussion of their own allocation and the allocation to any person connected with them:
  - (ii) no allocation of more than seventy percent (70%) of the total of ESS Shares and ESS Options shall be made in aggregate to the directors and/or senior management of the Group; and
  - (iii) no allocation of more than ten percent (10%) of the ESS Shares and ESS Options shall be made to any eligible directors or employee of the Group who, either singly or collectively through persons connected with them, hold more than twenty percent (20%) of the issued and paid-up share capital of the Company (excluding treasury shares, if any).
- (b) An eligible employee shall pay a sum of RM1.00 as consideration for acceptance of that offer. The ESS options shall be exercisable at a price which is the five-day weighted average market price of the shares in the Company on the date of offer, with a discount not exceeding ten per cent.
- (c) The ESS Committee may in its absolute discretion and subject to compliance with the provisions of the Act and the Company's Constitution and the Main Market Listing Requirements of Bursa Malaysia Securities Berhad, decide that the ESS Shares to be satisfied by issuance of new ordinary shares of the Company, acquisition of existing issued ordinary shares of the Company from the market, payment of cash or a combination of the above.
- (d) The Company establish a Trust to be administered by a trustee consisting of such trustee appointed by the Company ("Trustee") from time to time for the purposes of subscribing for new ordinary shares of the Company and/or acquiring existing issued ordinary shares of the Company and transferring to the participants at such time as the ESS Committee shall direct.
- (e) The new ordinary shares issued upon the ESS will be subject to all the provisions of the Company's Constitution and the Main Market Listing Requirements of Bursa Malaysia Securities Berhad and shall rank pari passu in all respects with the existing issued ordinary shares of the Company, save and except that the new shares shall not be entitled for any dividends, rights, allotments and/or other distribution in respect of which the entitlement date is prior to the allotment of the new shares to the Trustee.
- (f) The existing issued ordinary shares procured pursuant to the ESS shall rank pari passu in all respect with the existing issued ordinary shares of the Company, save and except that the Trustee shall not be entitled for any dividends, rights, allotments and/or other distribution in respect of which the entitlement date is prior to the date on which the existing issued ordinary shares of the Company are credited into the CDS Account of the Trustee.

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### 27. EMPLOYEES' SHARE SCHEME (CONTINUED)

### (i) ESS Options

The following table illustrates the number ("units") and weighted average exercise price ("WAEP") of, and movements in, ESS Options during the financial year:

		Company 2018	
	Units	WAEP (RM)	
Outstanding at beginning of year - Forfeited - Exercised Outstanding at end of year	11,210,400 (1,090,400) (517,760) 9,602,240	1.44 1.44 1.44 1.44	
Exercisable at end of year	2,551,040		

- The fair value of ESS Options granted at the grant date was estimated to be RM0.41 per option.
- The weighted average share price at the date of exercise of the ESS Options exercised during the financial year was RM1.80 per share.
- The exercise price for ESS Options outstanding at the end of the year was RM1.44 per share. The remaining contractual life for the ESS Options is 3.55 years.

The fair value of the ESS Options granted is estimated at the grant date using a binomial option pricing model, taking into account the terms and conditions upon which the instruments were granted.

The following table lists the inputs to the option pricing model:

	Grant date
	6.2.2017
Dividend yield (%)	4.03
Expected volatility (%)	32.53
Risk-free interest rate (% p.a)	3.70
Expected life of options (Years)	4.85
Underlying share price (RM)	1.55

The expected life of the options is based on the contractual life of the options. The expected volatility reflects the assumption that the historical volatility, over a period similar to the life of the options, is indicative of future trends, which may not necessarily be the actual outcome.

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### 27. EMPLOYEES' SHARE SCHEME (CONTINUED)

### (ii) ESS Shares

The following table illustrates the number and movements in ESS Shares:

	Company 2018
	Units
Balance at beginning of year	3,026,600
- Vested	(422,760)
- Forfeited	(298,640)
Balance at end of year	2,305,200

The estimated fair value of ESS Shares granted during the year was RM1.55 per share. The fair value of ESS Shares is determined using binominal option pricing model, taking into account the terms and conditions upon which the instruments were granted.

The following table lists the inputs to the option pricing model:

	Grant date 6.2.2017
Dividend yield (%)	4.03
Expected volatility (%)	32.53
Risk-free interest rate (% p.a)	3.70
Expected life of options (Years)	4.85
Underlying share price (RM)	1.55

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### 28. SIGNIFICANT RELATED PARTY TRANSACTIONS

In addition to the transactions detailed in Notes 21 and 35, the Group had the following transactions with related parties during the financial year:

		Group		Com	pany
		2018	2017	2018	2017
	Note	RM'000	RM'000	RM'000	RM'000
Management fees payable to BCorp Purchase of cleaning material from		300	300	300	300
Kimia Suchi Marketing Sdn Bhd	а	175	206	-	-
Promotion and advertising expenses charged by					
Sun Media Corporation Sdn Bhd.	b	453	523	95	100
Loyalty reward charges and reload					
card payable to BLoyalty Sdn Bhd	а	301	420	-	-
Rental of premises payable to					
Berjaya Times Square Sdn Bhd	b	1,429	1,743	-	-
Security guard services payable to					
Berjaya Guard Services Sdn Bhd	а	336	297	-	-
Sales of products to		4 000	000		
7- Eleven Malaysia Sdn Bhd	С	1,936	369	-	-
Purchase of a property unit	۵		17.460		
from Deru Klasik Sdn Bhd	d	-	17,469	-	

### Notes:

- (a) Subsidiary company of BCorp group.
- (b) Associate company of BCorp group.
- 7-Eleven Malaysia Sdn Bhd is a wholly-owned subsidiary of 7-Eleven Malaysia Holdings Berhad. Tan Sri Vincent Tan ("TSVT"), a major shareholder of BCorp, is a deemed major shareholder of 7-Eleven Malaysia Sdn Bhd by virtue of his direct and indirect interests in 7-Eleven Malaysia Holdings Berhad.
- (d) A company in which a person connected with Dato' Sri Robin Tan Yeong Ching, before his resignation as an executive chairman of the Company, has interest.

The purchase of products such as cleaning material and rendering of services by related companies to the Group and other related parties are entered into based on mutually agreed terms between the related parties.

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### 29. KEY MANAGEMENT PERSONNEL COMPENSATION

The compensation of the key management personnel of the Group and of the Company, are as follows:

	Group		Company	
	2018	2018 2017		2017
	RM'000	RM'000	RM'000	RM'000
Short-term benefits	2,694	2,789	341	348
Post-employment benefits	278	107	21	50
Share-based payment	1,329	695	1,329	646
	4,301	3,591	1,691	1,044

### 30. COMMITMENTS

	Group	
	2018 201	
	RM'000	RM'000
Capital expenditure		
Property, plant and equipment		
- approved and contracted for	8,945	11,653
- approved but not contracted for	12,120	11,426
	21,065	23,079
Licence fees	2,448	2,720
	23,513	25,799

Group

The future aggregate minimum lease payments under non-cancellable operating leases contracted for as at the reporting date but not recognised as liabilities are as follows:

	Group	
	2018	2017
	RM'000	RM'000
Non-cancellable operating lease commitments as lessees		
- Within 1 year after reporting date	72,417	78,824
- Later than 1 year but not more than 5 years	209,941	185,144
- More than 5 years	133,770	110,067
	416,128	374,035

### 31. FINANCIAL GUARANTEES

The financial guarantees provided to financiers for subsidiary companies are no longer disclosed as contingent liability but would instead be accounted as financial liabilities if considered likely to crystallise. The Company has assessed the financial guarantee contracts and concluded that the financial impact of the guarantees is not material.

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### 32. FINANCIAL INSTRUMENTS

#### 32.1 Classification of financial instruments

The following table analyses the financial assets and financial liabilities in the statements of financial position by the class of financial instruments to which they are assigned, and therefore by the measurement basis:

		Group		Com	pany
		2018	2017	2018	2017
	Note	RM'000	RM'000	RM'000	RM'000
Financial assets					
Loan and receivables					
Trade and other receivables	7	41,055	41,174	8,896	18,046
Deposits with financial institutions	8	884	2,400	-	-
Cash and bank balances	9	31,378	23,865	8,005	4,994
Total financial assets		73,317	67,439	16,901	23,040
Financial liabilities					
Other financial liabilities					
Trade and other payables	16	68,529	90,737	30,384	28,763
Long term borrowing	13	137,495	124,689	135,970	124,648
Short term borrowings	17	141,758	130,667	9,750	36,915
Total financial liabilities		347,782	346,093	176,104	190,326

### 32.2 Determination of fair value

The following are classes of financial instruments that are not carried at fair value and whose carrying amounts are reasonable approximation of fair values:

<u>Current</u>	<u>Note</u>
Trade and other receivables	7
Long term borrowing	13
Trade and other payables	16
Short term borrowings	17

The carrying amounts of these financial assets and liabilities are reasonable approximation of fair values due to their short-term nature or that they are floating rate instruments that are re-priced to market interest rates on or near the reporting date.

The fair value of the finance lease obligation is estimated by discounting expected future cash flows at market incremental lending rate for similar type of leasing arrangement at reporting date.

The fair value of financial guarantees are determined based on the probability weighted discounted cash flows method. The probability has been estimated and assigned for the following key assumptions:

- the likelihood of the guaranteed party defaulting within the guaranteed period;
- the exposure on the portion that is not expected to be recovered due to the guaranteed party's default; and
- the estimated loss exposure if the party guaranteed were to default.

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#### 33. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Group's financial risk management policy seeks to ensure that adequate financial resources are available for the development of the Group's business whilst managing its market risk (including interest rate risk and foreign exchange risk), liquidity risk and credit risk. The Group operates within clearly defined guidelines and the Group's policy is not to engage in speculative transactions.

### 33.1 Market risk

### (1) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of the Group's financial instruments will fluctuate because of changes in market interest rates.

The Group manages the interest rate risks of its deposits with licensed financial institutions by placing them at the most competitive interest rates obtainable, which yield better returns than cash at bank. The Group also ensures that the rates contracted for its interest bearing receivables are reflective of the prevailing market rates.

The Group manages its interest rate risk exposure by actively reviewing its debt portfolio, taking into account the investment holding period and nature of its assets. This strategy allows it to capitalise on cheaper funding in a low interest rate environment and achieve a certain level of protection against rate hikes. The Group does not utilise interest swap contracts or other derivatives instruments for trading or speculation purposes.

The information on maturity dates and effective interest rates of financial assets and liabilities are disclosed in their respective notes.

At the reporting date, the interest rate profile of the interest-bearing financial instruments was:

	Group		Company	
	2018 RM'000	2017 RM'000	2018 RM'000	2017 RM'000
Fixed rate instruments				
Financial assets Financial liabilities	884 1,772	2,400 78	8,582 29,992	16,726 28,130
Floating rate instruments				
Financial liabilities	277,481	255,278	145,720	161,563

### Fair value sensitivity analysis for fixed rate instruments

The Group and the Company do not measure any fixed rate instruments at fair value through profit or loss. Therefore, a change in interest rates at the reporting date would not affect the statement of profit or loss and other comprehensive income.

### Sensitivity analysis for interest rate risk

A change of 25 basis points in interest rates at the reporting date would result in change in profit or loss before tax of the Group and of the Company to be higher/lower by RM694,000 (2017: RM638,000) and by RM364,000 (2017: RM404,000), respectively. This analysis assumes that all the other variables remain constant.

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### 33. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

### 33.1 Market risk (continued)

### (2) Foreign currency risk

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates.

The Group is mainly exposed to United States Dollar ("USD") .The net significant unhedged financial liabilities of the Group that are not denominated in their functional currencies are as follows:

Functional Currency of the Group companies	USD RM'000
As at 30 April 2018	
Trade and other payables	
RM	2,599
Brunei Dollar ("BND")	89
. ,	2,688
As at 30 April 2017	
Trade and other payables	
RM	15,047
BND	36_
	15,083

### Sensitivity analysis for foreign currency risk

The following table demonstrates the sensitivity of the Group's profit net of tax to a reasonably possible change in those foreign currencies and MYR exchange rates, against the respective functional currencies of the Group entities, with all other variables remain constant.

Increase/(d	lecrease) to profit for the year	2018 RM'000	2017 RM'000
USD/RM	- strenghtened 10%	(260)	(1,505)
	- weakened 10%	260	1,505
USD/RM	- strenghtened 10%	(9)	(4)
	- weakened 10%	9	4

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### 33. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

#### 33.2 Credit risk

The Group's credit risk is primarily attributable to credit card sales. The Group trades only with recognised and creditworthy card centres.

The Group's sales are mainly on cash basis, as such, it is not exposed to significant credit risks in relation to its sales. Credit risks, or the risk of counterparties defaulting are minimised and monitored via strictly limiting the Group's associations to business partners with high creditworthiness.

At the reporting date, the Group's maximum exposure to credit risk is represented by the carrying amount of each class of financial assets recognised in the statements of financial position.

The Group does not have any significant exposure to any individual customer or counter party nor does it have any major concentration of credit risk related to any financial instrument.

### Financial assets that are neither past due nor impaired

Information regarding trade and other receivables that are neither past due nor impaired is disclosed in Note 7. Deposits with banks and other financial institutions are placed with or entered into with reputable financial institutions or companies with high credit ratings and no history of default.

### 33.3 Liquidity risk

Liquidity risk is the risk that the Group or the Company will encounter difficulty in meeting financial obligations due to shortage of funds. The Group's exposure to liquidity risk arises primarily from mismatches of the maturities of financial assets and liabilities. The Group's objective is to maintain a balance between continuity of funding and flexibility through the use of stand-by credit facilities.

The Group actively manages its debt maturity profile, operating cash flows and the availability of funds so as to ensure that all refinancing, repayment and funding needs are met. As part of the Group's liquidity management, it maintains sufficient levels of cash and seeks co-operation and support from its suppliers and vendors to meet its working capital requirements.

As at 30 April 2018, the net current liabilities of the Group and of the Company was RM181,915,000 (2017: RM189,392,000) and RM23,202,000 (2017: RM42,471,000) respectively. Despite of the net current liabilities position of the Group and the Company, the directors believe the Group and the Company are able to generate sufficient cash flows from operations as well as to refinance its short term borrowings to meet their obligations in the next 12 months. On this basis, the directors have prepared the financial statements of the Group and the Company on a going concern basis.

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### 33. FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES (CONTINUED)

### 33.3 Liquidity risk (continued)

Analysis of financial instruments by remaining contractual maturities

Group	On demand or within one year	One to five years	More than five years	Total
	RM'000	RM'000	RM'000	RM'000
2018 Financial liabilities				
	00.500			00.500
Trade and other payables	68,529 150,298	- 97,119	71,885	68,529 319,302
Borrowings	218,827	97,119	71,885	387,831
	210,021	97,119	7 1,000	307,031
2017				
Financial liabilities				
Trade and other payables	90,737	_	_	90,737
Borrowings	139,405	136,623	_	276,028
26.10190	230,142	136,623		366,765
		100,020		000,: 00
Company	On demand	One		
	or within	to	More than	
	one year	five years	five years	Total
	RM'000	RM'000	RM'000	RM'000
2018				
Financial liabilities				
Trade and other payables	30,384	-	-	30,384
Borrowings	18,117	95,283	71,885	185,285
	48,501	95,283	71,885	215,669
2017				
Financial liabilities	00.700			00.700
Trade and other payables				28,763
	28,763	-	-	•
Borrowings	45,653 74,416	136,579 136,579	<u> </u>	182,232 210,995

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#### 34. CAPITAL MANAGEMENT

The primary objective of the Group's capital management is to maintain an optimal capital structure in order to support its business and maximise shareholder value. The Group manages its capital structure and makes adjustments to it, in light of changes in economic condition. To maintain or adjust its capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares.

The Group monitors capital using a gearing ratio, which is total debt divided by total equity. Total equity represents net equity attributable to the owners of the parent plus non-controlling interests.

	Gre	oup
	2018	2017
	RM'000	RM'000
Long term borrowings	137,495	124,689
Short term borrowings	141,758	130,667
Total debt	279,253	255,356
Total equity	387,189	374,330
Gearing ratio	72.12%	68.22%

The gearing ratio is not governed by MFRS and its definition and calculation may vary from one Group/Company to another.

### 35. SIGNIFICANT EVENTS DURING THE FINANCIAL YEAR

(1) On 24 November 2017, the Company announced that its wholly-owned subsidiary, BFI, had entered into an agreement ("Agreement") to dispose off its entire stake in PT Boga and also to accept a settlement of a portion of the inter-company debt owing by PT Boga to BFI amounting to Indonesian Rupiah ("IDR") 9.6 billion (equivalent to about RM2.9 million). The cash consideration for the disposal is only a nominal sum of IDR1,000 (equivalent to about RM0.32).

The disposal was completed upon the execution of the Agreement with the receipt of the cash consideration.

(2) On 30 January 2018, the Company's wholly-owned subsidiary, BFI completed the disposal of 5% equity interest comprising 50,000 ordinary shares in JLPL to Mr Sydney Lawrance Quays for a cash consideration of Singapore Dollar ("SGD") 150,000 (equivalent to about RM445,020). Mr Sydney Lawrance Quays is a director of JFPL as well as the Chief Executive Officer of the Company.

### 36. SIGNIFICANT EVENT SUBSEQUENT TO THE FINANCIAL YEAR

On 31 July 2018, BStarbucks, a wholly owned subsidiary company of the Company, entered into a sales and purchase agreement for the proposed acquisition of a freehold commercial unit in Berjaya Times Square from Deru Klasik Sdn Bhd, for a cash consideration of RM12,435,000 or RM15,000 per square foot.

TO THE MEMBERS OF BERJAYA FOOD BERHAD (INCORPORATED IN MALAYSIA)

### Report on the financial statements

### Opinion

We have audited the financial statements of Berjaya Food Berhad, which comprise the statements of financial position as at 30 April 2018 of the Group and of the Company, and statements of profit or loss and other comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Company for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, as set out on pages 56 to 128.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Group and of the Company as at 30 April 2018, and of their financial performance and their cash flows for the year then ended in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia.

### Basis for opinion

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Independence and other ethical responsibilities

We are independent of the Group and of the Company in accordance with the By-Laws (on Professional Ethics, Conduct and Practice) of the Malaysian Institute of Accountants ("By-Laws") and the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants ("IESBA Code"), and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.

### Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current year. We have determined that there are no key audit matters to communicate in our report on the financial statements of the Company. The key audit matter for the audit of the financial statements of the Group is described below. This matter was addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on this matter. For the matter below, our description of how our audit addressed the matter is provided in that content.

TO THE MEMBERS OF BERJAYA FOOD BERHAD (INCORPORATED IN MALAYSIA)

We have fulfilled the responsibilities described in the Auditors' responsibilities for the audit of the financial statements section of our report, including in relation to this matter. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the financial statements. The results of our audit procedures, including the procedures performed to address the matter below, provide the basis of our audit opinion on the accompanying financial statements.

### 1. Impairment of Goodwill

(refer to Note 5 to the financial statements – Intangible Assets)

Goodwill amounting to RM429,828,000, formed 60% and 53% of non-current assets and total assets of the Group as at 30 April 2018, respectively.

Goodwill is subject to an annual impairment test. The Group estimates the recoverable amount of a cash generating unit ("CGU") based on value-in-use ("VIU"). Estimating the VIU of the CGU involves assumptions made by the management relating to the future cash inflows and outflows that will be derived from the CGU, and discounting them at an appropriate rate. The cash flow forecasts, which have been approved by the Board of Directors, contain a number of significant judgements and estimates including estimates on revenue growth rate, discount rate and terminal growth rate. No impairment was required during the current financial year.

We consider this to be an area of focus for our audit as the amounts involved are significant, the assessment process is complex and involves significant management judgements about future market and economic conditions.

Our procedures to address this area of focus include, amongst others, the following:

- Involvement of our internal experts in reviewing the impairment assessment performed by management on the goodwill;
- Obtaining an understanding of the relevant internal controls over the process of estimating the recoverable amounts of the CGUs;
- Evaluating the appropriateness of the methodology and approach applied, and considered whether it is commonly used in the industry;
- Checking the basis of preparing the cash flow forecasts by taking into consideration the assessment of management's historical budgeting accuracy;
- Evaluating whether key assumptions which comprise the revenue growth rate and terminal growth rate are
  reasonable by making comparisons to historical trends, taking into consideration the current and expected
  outlook of economic growth in Malaysia;
- Challenging whether the rate used in discounting the future cash flows to its present value was appropriate. This included an assessment of the specific inputs to the discount rate, including the risk-free rate, equity risk premium and beta, along with gearing and cost of debt. Such inputs were benchmarked to equivalent data for peer companies; and
- Analysing the sensitivity of the key assumptions by assessing the impact of changes to the key assumptions to the recoverable amount.

We have also evaluated the adequacy of the disclosures concerning those key assumptions to which the outcome of the impairment test is most sensitive. The disclosures on key assumptions and sensitivities are included in Note 5.

TO THE MEMBERS OF BERJAYA FOOD BERHAD (INCORPORATED IN MALAYSIA)

Information other than the financial statements and auditors' report thereon

The directors of the Company are responsible for the other information. The other information comprises the information included in the Group's 2018 Annual Report, but does not include the financial statements of the Group and of the Company and our auditors' report thereon. The Group's 2018 Annual Report is expected to be made available to us after the date of this auditor's report.

Our opinion on the financial statements of the Group and of the Company does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements of the Group and of the Company, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements of the Group and of the Company or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the directors for the financial statements

The directors of the Company are responsible for the preparation of financial statements of the Group and of the Company that give a true and fair view in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia. The directors are also responsible for such internal control as the directors determine is necessary to enable the preparation of financial statements of the Group and of the Company that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the Group and of the Company, the directors are responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or the Company or to cease operations, or have no realistic alternative but to do so.

TO THE MEMBERS OF BERJAYA FOOD BERHAD (INCORPORATED IN MALAYSIA)

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements of the Group and of the Company as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements of the Group and of the Company, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's or the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements of the Group and of the Company or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group or the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements of the Group and of the Company, including the disclosures, and whether the financial statements of the Group and of the Company represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the financial statements of the Group. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

TO THE MEMBERS OF BERJAYA FOOD BERHAD (INCORPORATED IN MALAYSIA)

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the financial statements of the Group and of the Company for the current year and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

### Report on other legal and regulatory requirements

In accordance with the requirements of the Companies Act 2016 in Malaysia, we report that the subsidiaries of which we have not acted as auditors, are disclosed in Note 4 to the financial statements.

#### Other matters

This report is made solely to the members of the Company, as a body, in accordance with Section 266 of the Companies Act 2016 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.

ERNST & YOUNG AF: 0039 Chartered Accountants

Kuala Lumpur, Malaysia Date: 6 August 2018 KUA CHOO KAI No. 02030/03/2020 J Chartered Accountant

# RECURRENT RELATED PARTY TRANSACTIONS OF A REVENUE OR TRADING NATURE

For the year ended 30 April 2018

Berjaya Food Berhad ("BFood") Group with the following Related Parties Nature of transactions undertaken by BFood and/or its unlisted subsidiaries

Amount transacted from 1.5.17-30.4.18 (RM'000)

BCorp	Management fees payable by BFood for services rendered that include, inter-alia, the provision of finance, secretarial, internal audit and general administrative services.	300	
Berjaya Registration Services Sdn Bhd	Receipt of share registration services and other related services by BFood.	55	
Berjaya Books Sdn Bhd	Rental payable by Berjaya Starbucks Coffee Company Sdn Bhd ("BStarbucks") at RM10,748 per month or based on 15% of monthly net sales generated, whichever is higher, for renting of shoplot at Lot G16, Ground Floor, The Walk, Jalan PJU 7/3, Mutiara Damansara, 47800 Petaling Jaya, Selangor. Tenure of the rental agreement is for a period of 3 years and renewable thereafter.	137	
	Rental payable by BStarbucks at RM11,789 per month or based on 15% of monthly net sales generated, whichever is higher, for renting of shoplot at Lot 1F-91 & 92, QueensBay Mall, 100 Persiaran Bayan Indah, 11900 Bayan Lepas, Penang.  Tenure of the rental agreement is for a period of 3 years and renewable thereafter.	149	
	Rental payable by BStarbucks at RM13,992 per month or based on 13.5% of monthly net sales generated, whichever is higher, for renting part the floor space at Lot S-209, 2nd Floor, The Gardens Mall, Lingkaran Syed Putra, Mid Valley City, 59200 Kuala Lumpur. Tenure of the rental agreement is for a period of 3 years and renewable thereafter.	168	
Berjaya Education Sdn Bhd	Receipt of education and staff training services by BFood Group	34	
BLoyalty Sdn Bhd	Procurement of reload card and other related services by Berjaya Roasters (M) Sdn Bhd ("BRoasters").	168	
	Loyalty reward charges payable by BFood Group.	134	

# RECURRENT RELATED PARTY TRANSACTIONS OF A REVENUE OR TRADING NATURE

For the year ended 30 April 2018

Berjaya Food Berhad ("BFood") Group with the following Related Parties Nature of transactions undertaken by BFood and/or its unlisted subsidiaries Amount transacted from 1.5.17-30.4.18 (RM'000)

Beriava Corporation Berhad ("BCorp"):	and its unlisted subsidiaries:-	
Roasters Asia Pacific (M) Sdn Bhd	Royalty fee payable by BRoasters.	278
	Income receivable by BRoasters pursuant to the rights awarded for granting of franchises to the Independent Franchisees	18
Roasters Asia Pacific (Cayman ) Limited	Royalty fee payable by PT Boga Lestari Sentosa ("PT Boga") in respect of ongoing training and support services provided.	1
	Advertisement and promotion fund paid/payable by PT Boga.	1
Securexpress Services Sdn Bhd	Provision of transportation services to BRoasters.	59
Kimia Suchi Marketing Sdn Bhd	Purchase of cleaning chemical products by BRoasters.	17
E.V.A. Management Sdn Bhd	Receipt of human resource management services by the BFood Group.	1:
Total		1,880
Cempaka Properties Sdn Bhd		
	Rental payable at RM5,540 per month for renting of shoplot by BRoasters at Lot G-83 (Ground Floor) and concourse area at Lot CCS-B-Bay 5A, Berjaya Megamall, Kuantan.  Tenure of the rental agreement	6
	of shoplot by BRoasters at Lot G-83 (Ground Floor) and concourse area at Lot CCS-B-Bay 5A,	66
	of shoplot by BRoasters at Lot G-83 (Ground Floor) and concourse area at Lot CCS-B-Bay 5A, Berjaya Megamall, Kuantan. Tenure of the rental agreement	
	of shoplot by BRoasters at Lot G-83 (Ground Floor) and concourse area at Lot CCS-B-Bay 5A, Berjaya Megamall, Kuantan. Tenure of the rental agreement is for a period of 3 years and renewable thereafter.  Rental payable at RM900 per month for renting of kiosk by BRoasters at Lot G-29D (Ground Floor), Berjaya Megamall, Kuantan. Tenure of the rental agreement is	170

3 years and renewable thereafter.

# RECURRENT RELATED PARTY TRANSACTIONS OF A REVENUE OR TRADING NATURE

For the year ended 30 April 2018

Berjaya Food Berhad ("BFood") Group with the following Related Parties Nature of transactions undertaken by BFood and/or its unlisted subsidiaries Amount transacted from 1.5.17-30.4.18 (RM'000)

Berjaya Land Berhad ("BLand") and its u	nlisted subsidiaries:-	
Kota Raya Complex Management Sdn Bhd	Rental payable by BRoasters at RM500 per month for renting of signage at Lot G05, G06, G07 at Kota Raya Complex, Jalan Cheng Lock, Kuala Lumpur.	6
Kota Raya Development Sdn Bhd	Rental payable by BStarbucks at RM9,847 per month for renting of kiosk at Kiosk G1 Sidewalk Café Kota Raya Complex, Jalan Tun Tan Cheng Lock, 50450 Kuala Lumpur. Tenure of rental is for a period of one month and renewable on a monthly basis.	118
Nural Enterprise Sdn Bhd	Rental payable by BStarbucks at RM1,248 per month for renting of kiosk at Kiosk 1, Ground Floor, Plaza Berjaya, No.12, Jalan Imbi, 55100 Kuala Lumpur. Tenure of rental is for a period of one month and renewable on a monthly basis.	15
	Rental payable by BStarbucks at RM4,148 per month for renting of office at Lot 1.07-1.08, Podium Block, Plaza Berjaya, No.12, Jalan Imbi, 55100 Kuala Lumpur.  Tenure of the rental agreement is for a period of 2 years and renewable thereafter.	50
	Rental payable by BStarbucks at RM1,314 per month for renting of store at Lot 3.01 & 3.04, Podium Block, Plaza Berjaya, No.12, Jalan Imbi, 55100 Kuala Lumpur.  Tenure of rental is for a period of one month and renewable on a monthly basis.	16
Berjaya Guard Services Sdn Bhd	Receipt of security guard services by BStarbucks.	336
ANSA Hotel KL Sdn Bhd	Rental payable by BStarbucks at RM92,952 per month for renting of shoplot at Lot 03, Ground floor, ANSA Hotel KL, Bukit Bintang, 55100 Kuala Lumpur. Tenure of the rental agreement is for a period of 3 years and renewable thereafter.	1,115
Total		1,912

### RECURRENT RELATED PARTY TRANSACTIONS OF A REVENUE OR TRADING NATURE

For the year ended 30 April 2018

Berjaya Food Berhad ("BFood") Group with the following Related Parties Nature of transactions undertaken by BFood and/or its unlisted subsidiaries

**Amount transacted** from 1.5.17-30.4.18

Berjaya Assets Berhad	("BAssets")	and its unlisted	subsidiaries:-
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Berjaya Assets Berhad ("BAssets") and its unlisted subsidiaries:-						
Berjaya Times Square Sdn Bhd	Rental payable at RM31,705 per month for renting of shoplot by BRoasters at Lot 03-85, 3rd Floor, Berjaya Times Square, No. 1 Jalan Imbi, 55100 Kuala Lumpur. Tenure of the rental agreement is for a period of 3 years and renewable thereafter.	380				
	Rental payable at RM1,134 per month for enting of walkway area adjacent to Lot 03-85A, 3rd Floor, Berjaya Times Square, No. 1 Jalan Imbi, 55100 Kuala Lumpur. Tenure of the rental agreement is for a period of 3 years and renewable thereafter	14				
	Rental payable at RM 19,920 per month for renting of office by BRoasters at Lots 09-06 to 09-13, 9th Floor, Berjaya Times Square, No.1, Jalan Imbi, Kuala Lumpur. Tenure of the rental agreement is for a period of 3 years and renewable thereafter.	246				
	Rental payable at RM23,400 per month for renting of office by BStarbucks at Lot 10-02, Level 10, West Wing, Berjaya Times Square, No. 1, Jalan Imbi, 55100 Kuala Lumpur. Tenure of the rental agreement is for a period of 3 years and renewable thereafter.	281				
	Rental payable at RM619 per month for renting of store room by BStarbucks at Lot 10-02c, Level 10, West Wing, Berjaya Times Square, No. 1, Jalan Imbi,55100 Kuala Lumpur. Tenure of the rental agreement is for a period of 3 years and renewable thereafter.	7				
	Rental payable at RM7,840 per month for renting of shoplot by BStarbucks at Lot No. G-09C and G-09D, Ground Floor, Berjaya Times Square, No.1, Jalan Imbi, 55100 Kuala Lumpur. Tenure of the rental agreement is for a period of 3 years and renewable thereafter.	94				
	Rental payable at RM3,360 per month for renting of shoplot by BStarbucks at Lot No. G-09G, Ground Floor, Berjaya Times Square, No.1, Jalan Imbi, 55100 Kuala Lumpur. Tenure of the rental agreement is for a period of 3 years and renewable thereafter.	40				
	Rental payable at RM9,039 per month for renting	63				

of office by BStarbucks at Lot 09-26 to 09-28,

9th floor,, Berjaya Times Square, No. 1, Jalan Imbi, 55100 Kuala Lumpur. Tenure of the rental agreement is for a period of

3 years and renewable thereafter.

# RECURRENT RELATED PARTY TRANSACTIONS OF A REVENUE OR TRADING NATURE

For the year ended 30 April 2018

Berjaya Food Berhad ("BFood") Group with the following Related Parties Nature of transactions undertaken by BFood and/or its unlisted subsidiaries Amount transacted from 1.5.17-30.4.18

the following Related Parties	subsidiaries	
Berjaya Assets Berhad ("BAssets") a	nd its unlisted subsidiaries:-	
Berjaya Times Square Sdn Bhd	Rental payable at RM13,818 per month or based on 15% of monthly gross sales generated, whichever is higher, for renting of shoplot by BStarbucks at Lot No. 01-01-28, 1st Avenue, 1st Floor, Berjaya Times Square, No.1, Jalan Imbi, 55100 Kuala Lumpur. Tenure of the rental agreement is for a period of 3 years and renewable thereafter.	281
BTS Car Park Sdn Bhd	Parking charges payable by BFood Group.	148
Berjaya Waterfront Sdn Bhd	Rental payable at RM9,356 per month or based on 12% of monthly gross sales generated, whichever is higher, for renting of shoplot by BStarbucks at Lot 1.31 to 1.33, Level 1, Berjaya Waterfront Complex, No.88, Jalan Ibrahim Sultan Stulang Laut, 80300 Johor Bahru.  Tenure of the rental agreement is for a period of 3 years and renewable thereafter.	110
Total		1,664
Berjaya Media Berhad ("BMedia") and Sun Media Corporation Sdn Bhd	d its unlisted subsidiaries:- Procurement of advertising and publishing services by BFood Group.	453
Total		453
Other related companies:- Qinetics Services Sdn Bhd (a)	Purchase of hardware, software and network equipment, maintenance and management services by BFood Group.	73
MOLPay Sdn Bhd (b)	Online transaction fees payable by BStarbucks.	127
Total		200
Grand total		6,109

### Notes:

- a. Qinetics Services Sdn Bhd is a wholly-owned subsidiary of Qinetics Solutions Sdn Bhd which in turn is an 88%-owned subsidiary of MOL.com Sdn Bhd Tan Sri Dato' Seri Vincent Tan Chee Yioun ("TSVT") is a deemed Major Shareholder of Qinetics Services Sdn Bhd by virtue of his 81.17% direct interest in MOL.com Sdn Bhd.
- b. MOLPay Sdn Bhd is a 75%-owned subsidiary of MOL AccessPortal Sdn Bhd which in turn is a wholly-owned subsidiary of MOL Global Inc. TSVT and BCorp are Major Shareholders of MOL Global Inc.

# OTHER INFORMATION

### **Material Contracts**

Other than as disclosed in Notes 7, 16, 19, 21, 28 and 30 to the financial statements for the financial year ended 30 April 2018, there were no other material contracts entered into by Berjaya Food Berhad and its subsidiary companies involving Directors and major shareholders.

#### **Additional Information**

The amount of non-audit fees incurred for services rendered to the Group for the financial year ended 30 April 2018 amounted to RM38,000.

### **ADDITIONAL DISCLOSURES**

The Company had granted Employees' Share Scheme ("ESS") which comprises ESS Options and ESS Shares governed by the By-Laws that was approved by the Company's shareholders at the Extraordinary General Meeting held on 5th October 2016. The ESS is to be in force for a period of 5 years from 18 November 2016. There is one (1) ESS in existence during the financial year ended ("FYE") 30 April 2018 with information as follows:-

	Total ESS	6 Options	Total ES	ESS Shares Grand Total ESS		Total ESS
	During FYE 30 April 2018	Since ESS Commencement on 18 November 2016	During FYE 30 April 2018	Since ESS Commencement on 18 November 2016	During FYE 30 April 2018	Since ESS Commencement on 18 November 2016
Total number of options and shares granted Total number of options	12,144,800	12,144,800	3,036,200	3,036,200	15,181,000	15,181,000
and shares vested Total number of options	2,428,960	4,250,680	455,430	455,430	2,884,390	4,706,110
and shares exercised  Total number of options	517,760	1,413,760	-	-	517,760	1,413,760
outstanding	9,602,240	9,602,240	2,305,200	2,305,200	11,907,440	11,907,400

	Total ES	S Options	Total ES	S Shares	Grand	Total ESS
Granted to Directors &	During FYE 30 April 2018	Since ESS Commencement on 18 November 2016	During FYE 30 April 2018	Since ESS Commencement on 18 November 2016	During FYE 30 April 2018	Since ESS Commencement on 18 November 2016
Total number of options and shares granted Total number of options	1,948,000	4,240,000	520,000	1,060,000	2,468,000	5,300,000
and shares vested Total number of options	600,000	636,000	78,000	-	678,000	636,000
and shares exercised  Total number of options	100,000	386,000	-	-	100,000	386,000
outstanding	1,848,000	3,854,000	442,000	1,060,000	2,290,000	4,914,000

	Total ESS Options		Total ESS Shares		Grand Total ESS	
Granted to Directors & Senior Management	During FYE 30 April 2018	Since ESS Commencement on 18 November 2016	During FYE 30 April 2018	Since ESS Commencement on 18 November 2016	During FYE 30 April 2018	Since ESS Commencement on 18 November 2016
Aggregate maximum allocation in percentage	-	49.52	-	49.52	-	49.52
Actual percentage granted	-	48.28	-	48.28	-	48.28

# MATERIAL PROPERTY OF THE GROUP

AS AT 30 APRIL 2018

Location	Tenure	Size	Estimated age of building	Date of acquisition	Net book value (RM'000)
No. G-11, Ground Floor, Berjaya Times Square, No.1, Jalan Imbi, 55100 Kuala Lumpur	Freehold	161 sq m	15 years	5/8/2016	17,700

# STATEMENT OF DIRECTORS' SHAREHOLDINGS

AS AT 12 JULY 2018

The Company		Number of c	ordinary shares	
	Direct Interest	%	Deemed Interest	%
Sydney Lawrance Quays	424,000	0.11	10,000	0.00
Tan Thiam Chai	457,800	0.12	-	-
Datuk Zainun Aishah Binti Ahmad	181,800	0.05	-	-
Dato' Mustapha Bin Abd Hamid	153,000	0.04	-	-
			nary shares under re Scheme ("ESS")	
	Direct Interest	%	Deemed Interest	%
ESS Options				
Sydney Lawrance Quays	988,000	0.26	-	-
Tan Thiam Chai	320,000	0.08	-	-
Datuk Zainun Aishah Binti Ahmad	320,000	0.08	-	-
Dato' Mustapha Bin Abd Hamid	220,000	0.06	-	-
ESS Shares				
Sydney Lawrance Quays	238,000	0.06	-	-
Tan Thiam Chai	68,000	0.02	_	_
Datuk Zainun Aishah Binti Ahmad	68,000	0.02	_	_
Dato' Mustapha Bin Abd Hamid	68,000	0.02	-	-
Subsidiary company:				
Jollibean Foods Pte Ltd		Number of c	ordinary shares	
	Direct Interest	%	Deemed Interest	%
Sydney Lawrance Quays	50,000	5.00	-	-
Ultimate holding company:				
Berjaya Corporation Berhad	<b></b>		ordinary shares	
	Direct Interest	%	Deemed Interest	%
Sydney Lawrance Quays	25	0.00	-	-
Tan Thiam Chai	126,992	0.00	107,288 #	0.00
Chryseis Tan Sheik Ling	202,910	0.00	-	-
	Number of	5% Irredeema	able Convertible Unsec	ured
			f RM1.00 nominal value	
	Direct Interest	%	<b>Deemed Interest</b>	%
Tan Thiam Chai	20,600	0.00	17,400 #	0.00
Chryseis Tan Sheik Ling	275,000	0.04	-	-
	Number of	2% Irredeema	able Convertible Unsec	ured
	Loan Stocks Direct Interest	s 2016/2026 of %	f RM1.00 nominal value Deemed Interest	each %
Tan Thiam Chai	1,000	0.00	-	-

## STATEMENT OF DIRECTORS' SHAREHOLDINGS

AS AT 12 JULY 2018

	ı	Number of Wa	rrants 2012/2022	
	Direct Interest	%	Deemed Interest	%
Tan Thiam Chai	20,600	0.00	17,400 #	0.0
			rrants 2016/2026	
	Direct Interest	%	Deemed Interest	%
Tan Thiam Chai	1,000	0.00	-	-
Related companies: Berjaya Land Berhad		Number of o	ordinary shares	
	Direct Interest	%	Deemed Interest	%
Tan Thiam Chai Chryseis Tan Sheik Ling	40,000 5,000,000	0.00 0.10	-	-
Berjaya Sports Toto Berhad		Number of o	rdinary shares	
	Direct Interest	%	Deemed Interest	%
Tan Thiam Chai	172,284	0.01	133,165 #	0.01

<sup>#</sup> Denotes indirect interest pursuant to Section 59 (11) (c) of the Companies Act 2016.

Save as disclosed, none of the other Directors of the Company had any interest in the shares, warrants and debentures of the Company or its related corporations as at 12 July 2018.

### **SUBSTANTIAL SHAREHOLDERS AS AT 12 JULY 2018**

		Number of o	rdinary shares	
Name	Direct Interest	%	Deemed Interest	%
Berjaya Group Berhad	162,349,920	43.08	2,300,000 (a)	0.61
Berjaya Corporation Berhad	-	-	164,649,920 (b)	43.69
Tan Sri Dato' Seri Vincent Tan Chee Yioun	1,000,000	0.27	180,764,720 (c)	47.97

- (a) Deemed interested by virtue of its interests in Berjaya Land Berhad (the holding company of Bukit Kiara Resort Berhad) and Berjaya Sports Toto Berhad (the holding company of Berjaya Philippines Inc).
- (b) Deemed interested by virtue of its 100% interest in Berjaya Group Berhad and its interests in Berjaya Land Berhad (the holding company of Bukit Kiara Resort Berhad) and Berjaya Sports Toto Berhad (the holding company of Berjaya Philippines Inc).
- (c) Deemed interested by virtue of his interests in Berjaya Corporation Berhad (the holding company of Berjaya Group Berhad and the ultimate holding company of Berjaya Philippines Inc and Bukit Kiara Resort Berhad), Berjaya Assets Berhad (the holding company of Berjaya Bright Sdn Bhd (Formerly known as Sublime Cartel Sdn Bhd)), MOL.com Sdn Bhd and B&B Enterprise Sdn Bhd and his deemed interest in Berjaya Retail Berhad.

# STATISTICS ON SHARES

AS AT 12 JULY 2018

### **ANALYSIS OF SHAREHOLDINGS**

Size of Shareholdings	No. of Shareholders	%	No. of Ordinary Shares	%
less than 100	180	7.69	2,020	0.00
100 - 1,000	859	36.71	406,246	0.11
1,001 - 10,000	895	38.25	3,907,395	1.04
10,001 - 100,000	264	11.28	8,010,088	2.12
100,001 - 18,843,040	140	5.98	315,555,068	83.73
18,843,041* and above	2	0.09	48,980,000	13.00
Total	2,340	100.00	376,860,817	100.00

Note: Each share entitles the holder to one vote.

### THIRTY (30) LARGEST SHAREHOLDERS

Na	me of Shareholders	No. of Ordinary Shares Held	%
1	RHB Capital Nominees (Tempatan) Sdn Bhd Pledged Securities Account For Berjaya Group Berhad (Berjaya Corp)	29,400,000	7.80
2	Maybank Nominees (Tempatan) Sdn Bhd Pledged Securities Account For Berjaya Group Berhad	19,580,000	5.20
3	CIMB Group Nominees (Asing) Sdn. Bhd. Exempt An For DBS Bank Ltd (SFS)	18,480,000	4.90
4	Maybank Nominees (Tempatan) Sdn Bhd Pledged Securities Account For Berjaya Group Berhad (414084-91161A)	17,696,720	4.70
5	ABB Nominee (Tempatan) Sdn Bhd Pledged Securities Account For Berjaya Group Berhad (RC8 Facility)	16,400,000	4.35
6	Affin Hwang Nominees (Tempatan) Sdn. Bhd. Pledged Securities Account For Berjaya Group Berhad	13,400,000	3.56
7	ABB Nominee (Tempatan) Sdn Bhd Pledged Securities Account For Berjaya Group Berhad (BCorp RC5)	13,333,333	3.54
8	Kumpulan Wang Persaraan (Diperbadankan)	12,633,000	3.35
9	CIMB Group Nominees (Tempatan) Sdn Bhd Pledged Securities Account For Berjaya Group Berhad (BCB CBM-C2-RC)	12,300,000	3.26
10	Citigroup Nominees (Asing) Sdn Bhd UBS Sec LLC For Chambers Street Global Fund, LP	10,325,500	2.74
11	Citigroup Nominees (Asing) Sdn Bhd Exempt An For Citibank New York (Norges Bank 1)	9,486,000	2.52
12	CIMB Group Nominees (Tempatan) Sdn Bhd Pledged Securities Account For Berjaya Group Berhad (BCB CBM-C2-SBLC)	9,200,000	2.44

<sup>\*</sup> Denotes 5% of the total number of issued shares with voting rights.

# STATISTICS ON SHARES

AS AT 12 JULY 2018

### THIRTY (30) LARGEST SHAREHOLDERS (CONT'D)

Name	e of Shareholders	No. of Ordinary Shares Held	%
	RHB Nominees (Tempatan) Sdn Bhd Bank Of China (Malaysia) Berhad Pledged Securities Account For Berjaya Group Berhad	9,000,000	2.39
	Tokio Marine Life Insurance Malaysia Bhd As Beneficial Owner (PF)	8,500,000	2.26
	HLIB Nominees (Tempatan) Sdn Bhd Pledged Securities Account For Berjaya Group Berhad	7,500,000	1.99
	ABB Nominee (Tempatan) Sdn Bhd Pledged Securities Account For Berjaya Group Bhd (Berjaya Corporation Bhd RC Facility)	6,666,667	1.77
17 E	Berjaya Bright Sdn Bhd (Formerly known as Sublime Cartel Sdn Bhd)	6,250,000	1.66
18 L	Lim Boon Liat	5,104,900	1.35
	nter-Pacific Equity Nominees (Tempatan) Sdn Bhd Pledged Securities Account For Arsam Bin Damis (AA0023)	4,800,000	1.27
20 [	OYMM Sultan Ibrahim Johor	4,500,000	1.19
	Amanahraya Trustees Berhad Public Smallcap Fund	4,415,860	1.17
22 E	Berjaya Group Berhad	4,300,000	1.14
	HSBC Nominees (Tempatan) Sdn Bhd HSBC (M) Trustee Bhd For Manulife Insurance Berhad (Equity Fund)	4,134,700	1.10
	HSBC Nominees (Tempatan) Sdn Bhd HSBC (M) Trustee Bhd For Manulife Investment Progress Fund (4082)	4,091,300	1.09
	DB (Malaysia) Nominee (Asing) Sdn Bhd BNYM SA/NV For Ramam World Recovery Fund	4,020,500	1.07
	Citigroup Nominees (Tempatan) Sdn Bhd Kumpulan Wang Persaraan (Diperbadankan) (Affin Hwng SM CF)	3,989,000	1.06
	HSBC Nominees (Tempatan) Sdn Bhd HSBC (M) Trustee Bhd For Allianz Life Insurance Malaysia Berhad (P)	3,725,400	0.99
	Citigroup Nominees (Asing) Sdn Bhd Exempt An For Citibank New York (Norges Bank 9)	3,702,448	0.98
	Citigroup Nominees (Asing) Sdn Bhd Exempt An For Citibank New York (Norges Bank 14)	3,636,200	0.96
	HSBC Nominees (Tempatan) Sdn Bhd HSBC (M) Trustee Bhd For Pertubuhan Keselamatan Sosial (CIMB-P 6939-404)	3,481,400	0.92
		274,052,928	72.72

NOTICE IS HEREBY GIVEN THAT the Ninth Annual General Meeting of Berjaya Food Berhad will be held at Perdana Ballroom, Bukit Jalil Golf & Country Resort, Jalan Jalil Perkasa 3, Bukit Jalil, 57000 Kuala Lumpur on Tuesday, 2 October 2018 at 10.00 a.m. for the following purposes:-

#### AGENDA

- 1. To receive and adopt the audited financial statements of the Company for the financial year ended 30 April 2018 and the Directors' and Auditors' Reports thereon.
- To approve the payment of Directors' fees amounting to RM72,165.00 to the Non-Executive Directors of the Company for the financial year ended 30 April 2018.

**Resolution 1** 

To approve the payment of Directors' remuneration (excluding Directors' fees) to the Chairman (Independent Non-Executive Director) of the Company up to an amount of RM224,000.00 for the period from 4 December 2017 until the Annual General Meeting of the Company to be held in 2018.

**Resolution 2** 

To approve the payment of Directors' remuneration (excluding Directors' fees) to the Non-Executive Directors of the Company up to an amount of RM292,000.00 for the period from 3 October 2018 until the next Annual General Meeting of the Company to be held in 2019.

**Resolution 3** 

To re-elect Dato' Mustapha Bin Abdul Hamid who retires pursuant to Article 94 of the Company's Articles of Association.

**Resolution 4** 

- To re-elect the following Directors who retire pursuant to Article 100 of the Company's Articles of Association:
  - Dato' Tunku Shazuddin Bin Tunku Sallehuddin

**Resolution 5** 

Chryseis Tan Sheik Ling

- **Resolution 6**
- To re-appoint Messrs Ernst & Young as Auditors of the Company and to authorise the Directors to fix their remuneration.

**Resolution 7** 

As special business:-

To consider and, if thought fit, pass the following Ordinary Resolutions:-

### Authority to issue and allot shares pursuant to Sections 75 and 76 of the Companies Act 2016

"THAT, subject always to the Companies Act 2016, the Main Market Listing Requirements of Bursa Malaysia Securities Berhad, the Articles of Association of the Company and the approvals of the relevant governmental/regulatory authorities, the Directors be and are hereby empowered, pursuant to Sections 75 and 76 of the Companies Act 2016, to issue and allot shares in the Company from time to time at such price and upon such terms and conditions and for such purposes as the Directors may deem fit provided that the aggregate number of shares issued pursuant to this resolution does not exceed 10% of the total number of issued shares of the Company for the time being AND THAT the Directors be and are also empowered to obtain the approval from Bursa Malaysia Securities Berhad for the listing and quotation for the additional shares so issued AND THAT such authority shall continue to be in force until the conclusion of the next Annual General Meeting of the Company."

**Resolution 8** 

### (ii) Proposed Renewal of and new Shareholders' Mandate for Recurrent Related Party Transactions of a Revenue or Trading Nature

"THAT, subject to the provisions of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad, approval be and is hereby given for the Company and its subsidiary companies, to enter into recurrent related party transactions of a revenue or trading nature with the related parties as specified in Section 2.3 of the Circular to Shareholders dated 20 August 2018 ("Proposed Mandate") which are necessary for the day-to-day operations and/or in the ordinary course of business of the Company and its subsidiary companies on terms not more favourable to the related parties than those generally available to the public and are not detrimental to the minority shareholders of the Company and that such approval shall continue to be in force until:-

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- (a) the conclusion of the next Annual General Meeting ("AGM") of the Company following the AGM at which such ordinary resolution for the Proposed Mandate was passed, at which time it will lapse, unless by ordinary resolution passed at that general meeting, the authority is renewed;
- (b) the expiration of the period within which the next AGM after the date it is required to be held pursuant to Section 340(2) of the Companies Act 2016 (but shall not extend to such extension as may be allowed pursuant to Section 340(4) of the Companies Act 2016); or
- (c) revoked or varied by ordinary resolution passed by the shareholders of the Company in a general meeting;

whichever is the earlier;

AND FURTHER THAT authority be and is hereby given to the Directors of the Company and its subsidiary companies to complete and do all such acts and things (including executing such documents as may be required) to give effect to such transactions as authorised by this Ordinary Resolution."

**Resolution 9** 

### (iii) Proposed Renewal of Authority for the Company to Purchase its Own Shares

"THAT, subject always to the Companies Act 2016 ("Act"), rules, regulations and orders made pursuant to the Act, provisions of the Company's Memorandum and Articles of Association, the Main Market Listing Requirements of Bursa Malaysia Securities Berhad ("Exchange") and the requirements of any other relevant authority, the Directors of the Company be and are hereby authorised to purchase such number of ordinary shares in the Company ("BFood Shares") through the Exchange and to take all such steps as are necessary (including the opening and maintaining of a central depositories account under the Securities Industry (Central Depositories) Act, 1991) and enter into any agreements, arrangements and guarantees with any party or parties to implement, finalise and give full effect to the aforesaid purchase with full powers to assent to any conditions, modifications, revaluations, variations and/or amendments (if any) as may be imposed by the relevant authorities from time to time and to do all such acts and things in the best interests of the Company, subject further to the following:-

- 1. the maximum number of ordinary shares which may be purchased and held by the Company shall be equivalent to ten per centum (10%) of the total number of issued shares of the Company;
- the maximum funds to be allocated by the Company for the purpose of purchasing the ordinary shares shall not exceed the total retained profits of the Company;
- 3. the authority shall commence immediately upon passing of this ordinary resolution until:-
  - (a) the conclusion of the next Annual General Meeting ("AGM") of the Company following the AGM at which such ordinary resolution was passed, at which time it will lapse, unless by ordinary resolution passed at that general meeting, the authority is renewed, either unconditionally or subject to conditions; or
  - (b) the expiration of the period within which the next AGM after that date it is required by law to be held; or
  - revoked or varied by ordinary resolution passed by the shareholders of the Company in a general meeting;

whichever occurs first;

AND THAT upon completion of the purchase(s) of the BFood Shares or any part thereof by the Company, the Directors of the Company be and are hereby authorised to deal with any BFood Shares so purchased by the Company in the following manner:-

- (a) cancel all the BFood Shares so purchased; or
- (b) retain all the BFood Shares as treasury shares (of which may be dealt with in accordance with Section 127(7) of the Act); or
- (c) retain part thereof as treasury shares and subsequently cancelling the balance; or
- (d) in any other manner as prescribed by the Act, rules, regulations and orders made pursuant to the Act and the requirements of the Exchange and any other relevant authority for the time being in force."

**Resolution 10** 

By Order of the Board

### **THAM LAI HENG MICHELLE** (MAICSA 7013702) Secretary

Kuala Lumpur 20 August 2018

### NOTES:

#### 1. Audited Financial Statements

The Audited Financial Statements are meant for discussion only as it does not require shareholders' approval pursuant to the provisions of Section 340(1)(a) of the Companies Act 2016. Hence, this item on the Agenda is not put forward for voting.

#### 2. Directors' Fees

The quantum of the Directors' fees for each of the Non-Executive Directors is the same as the previous financial year ended 30 April 2017. The Director's fee for the newly appointed Chairman (Independent Non-Executive Director) namely, Dato' Tunku Shazuddin Bin Tunku Sallehuddin was pro-rated from the date of his appointment up to 30 April 2018.

#### 3. Directors' Remuneration (excluding Directors' Fees)

Section 230(1) of the Companies Act 2016 provides that the "fees" of the Directors and "any benefits" payable to the Directors of a listed company and its subsidiaries shall be approved at a general meeting. Pursuant thereto, shareholders' approval shall be sought at this Annual General Meeting ("AGM") for the payment of Directors' remuneration (excluding Directors' fees) payable to the Chairman (Independent Non-Executive Director) of the Company for the period from 4 December 2017 until this AGM of the Company under Resolution 2 and to the Non-Executive Directors of the Company for the period from 3 October 2018 until the next AGM of the Company under Resolution 3.

The current Directors' Remuneration (excluding Directors' fees) payable to the Non-Executive Directors of the Company comprises of chairman allowances and meeting allowances.

In determining the estimated remuneration payable to the Non-Executive Directors, the Board considered various factors including the number of scheduled meetings for the Board of Directors ("Board"), Board Committees' and general meeting of the Company as well as the number of Non-Executive Directors involved in these meetings.

In the event where the payment of Directors' remuneration (excluding Directors' fees) payable during the above period exceeded the estimated amount sought at this AGM, a shareholders' approval will be sought at the next AGM.

### 4. Authority to issue and allot shares pursuant to Sections 75 and 76 of the Companies Act 2016

Resolution 8 is proposed for the purpose of granting a renewed general mandate ("General Mandate") and empowering the Directors of the Company, pursuant to Sections 75 and 76 of the Companies Act 2016, to issue and allot new shares in the Company from time to time at such price provided that the aggregate number of shares issued pursuant to the General Mandate does not exceed 10% of the total number of issued shares of the Company for the time being. The General Mandate, unless revoked or varied by the Company in general meeting, will expire at the conclusion of the next Annual General Meeting of the Company.

As at the date of this Notice, no new shares in the Company were issued pursuant to the mandate granted to the Directors at the Eighth Annual General Meeting held on 2 October 2017 and which will lapse at the conclusion of the Ninth Annual General Meeting.

The General Mandate will provide flexibility to the Company for any possible fund raising activities, including but not limited to further placing of shares, for purpose of funding future investment project(s), working capital and/or acquisitions.

### Proposed Renewal of and new Shareholders' Mandate for Recurrent Related Party Transactions of a Revenue or Trading Nature

Resolution 9, if passed, will allow the Company and its subsidiaries to enter into Recurrent Related Party Transactions in accordance with Paragraph 10.09 of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad ("Proposed Shareholders' Mandate"). Detailed information on the Proposed Shareholders' Mandate is set out under Part A of the Circular/Statement to Shareholders dated 20 August 2018 which is despatched together with the Company's 2018 Annual Report.

### 6. Proposed Renewal of Authority for the Company to Purchase its Own Shares

Resolution 10, if passed, will provide the mandate for the Company to buy back its own shares up to a limit of 10% of the total number of issued shares of the Company ("Proposed Share Buy-Back Renewal"). Detailed information on the Proposed Share Buy-Back Renewal is set out under Part B of the Circular/Statement to Shareholders dated 20 August 2018 which is despatched together with the Company's 2018 Annual Report.

#### 7. Proxy and Entitlement of Attendance

- (i) A member of the Company who is entitled to attend, speak and vote at the meeting is entitled to appoint a proxy to exercise all or any of his/her rights to attend, participate, speak and vote in his/her stead. A proxy may but need not be a member.
- (ii) A member, other than an authorised nominee or an exempt authorised nominee, may appoint only one (1) proxy.
- (iii) An authorised nominee, as defined under the Securities Industry (Central Depositories) Act 1991 ("SICDA"), may appoint one (1) proxy in respect of each securities account.
- (iv) An exempt authorised nominee, as defined under the SICDA, and holding ordinary shares in the Company for multiple beneficial owners in one securities account ("omnibus account"), may appoint multiple proxies in respect of each of its omnibus account.
- (v) An individual member who appoints a proxy must sign the Form of Proxy personally or by his attorney duly authorised in writing. A corporate member who appoints a proxy must execute the Form of Proxy under seal or under the hand of its officer or attorney duly authorised.
- (vi) The duly executed Form of Proxy must be deposited at the Company's Registered Office at Lot 13-01A, Level 13 (East Wing), Berjaya Times Square, No. 1, Jalan Imbi, 55100 Kuala Lumpur not less than forty-eight (48) hours before the time appointed for holding the meeting.
- (vii) Only members whose names appear in the Record of Depositors as at 25 September 2018 shall be entitled to attend and vote at the meeting.

### 8. Poll Voting

Pursuant to Paragraph 8.29A(1) of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad, all the Resolutions set out in this Notice will be put to vote by poll.



# **FORM OF PROXY**

### **BERJAYA FOOD BERHAD**

(Company No. 876057-U)

	(Name in	full)			
.C. or Company No.	(New and Old I.C. Nos.)	CDS Ac	count No		
	(New and Old I.C. Nos.)				
of	(Addres	es)			
being a member/me	embers of BERJAYA FOOD BERHAD	,			
nereby appoint		I.C No.			of
	(Name in full)		(New and Old I.C. Nos.)		
	(Addres	:s)			
or failing him/her	(Name in full)	I.C No.			of
·	(Name in full)		(New and Old I.C. Nos.)		
	(Addres				
		at anv adiournmen	LIHEREOL		
This proxy is to vote	esday, 2 October 2018 at 10.00 a.m. and on the Resolutions set out in the Notice to voting is given, the proxy will vote or al	of the Meeting as in	dicated with an "X" in the	appropriate	spaces. If n
This proxy is to vote	on the Resolutions set out in the Notice	of the Meeting as in	dicated with an "X" in the	appropriate FOR	spaces. If n
This proxy is to vote	on the Resolutions set out in the Notice	of the Meeting as in- bstain from voting at	dicated with an "X" in the		
This proxy is to vote specific direction as	on the Resolutions set out in the Notice to voting is given, the proxy will vote or al	of the Meeting as in- bstain from voting at	dicated with an "X" in the his/her discretion.	FOR	
This proxy is to vote specific direction as	on the Resolutions set out in the Notice to voting is given, the proxy will vote or al  To approve payment of Directors' fees.  To approve payment of Directors' remures.	of the Meeting as incomplete of the Meeting at the bestain from voting at the bestain from voting at the bestain from voting Department of the best of	dicated with an "X" in the his/her discretion.  Directors' fees) for the periof the Company in 2018.  Directors' fees) for the perio	FOR d	
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### Notes:

- (1) A member of the Company who is entitled to attend, speak and vote at the meeting is entitled to appoint a proxy to exercise all or any of his/her rights to attend, participate, speak and vote in his/her stead. A proxy may but need not be a member.
- (2) A member, other than an authorised nominee or an exempt authorised nominee, may appoint only one (1) proxy.
- (3) An authorised nominee, as defined under the Securities Industry (Central Depositories) Act 1991 ("SICDA"), may appoint one (1) proxy in respect of each securities account.
- (4) An exempt authorised nominee, as defined under the SICDA, and holding ordinary shares in the Company for multiple beneficial owners in one securities account ("omnibus account"), may appoint multiple proxies in respect of each of its omnibus account.
- (5) An individual member who appoints a proxy must sign the Form of Proxy personally or by his attorney duly authorised in writing. A corporate member who appoints a proxy must execute the Form of Proxy under seal or under the hand of its officer or attorney duly authorised.
- (6) The duly executed Form of Proxy must be deposited at the Company's Registered Office at Lot 13-01A, Level 13 (East Wing), Berjaya Times Square, No. 1, Jalan Imbi, 55100 Kuala Lumpur not less than forty-eight (48) hours before the time appointed for holding the meeting.
- (7) Only members whose names appear in the Record of Depositors as at 25 September 2018 shall be entitled to attend and vote at the meeting.
- (8) Pursuant to Paragraph 8.29A(1) of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad, all the Resolutions set out in this Notice will be put to vote by poll.

Affix Stamp

THE COMPANY SECRETARY
BERJAYA FOOD BERHAD
LOT 13-01A, LEVEL 13 (EAST WING)
BERJAYA TIMES SQUARE
NO. 1 JALAN IMBI
55100 KUALA LUMPUR

2nd fold here

1st fold here

# **GROUP ADDRESSES**

### Berjaya Food Berhad

Lot 13-01A, Level 13 (East Wing), Berjaya Times Square, No. 1, Jalan Imbi, 55100 Kuala Lumpur. Tel: 03-2149 1999

Fax: 03-2149 1999 Fax: 03-2143 1685 www.berjaya.com

### Berjaya Roasters (M) Sdn Bhd

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Tel: 03-2119 9888 Fax: 03-2142 7688

### Berjaya Starbucks Coffee Company Sdn Bhd

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Tel: 03-2052 5888 Fax: 03-2052 5889

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### **Jollibean Foods Pte Ltd**

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